



**TOWNSHIP OF
CENTRE WELLINGTON**

2017 BUDGET

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2017
TAX SUPPORTED
OPERATING BUDGET



Township of Centre Wellington 2017 Tax Supported Operating Budget Summary

Description	2016 Budget			2017 Budget			Budget Change 2016/2017	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>General Government</u>								
Mayor and Council	203,132	-	203,132	202,360	-	202,360	(772)	-0.4 %
Office of the CAO, Human Resources & Communications	584,581	-	584,581	605,500	-	605,500	20,919	3.6 %
Legislative Services (Corporate)	501,950	(34,800)	467,150	532,041	(35,300)	496,741	29,591	6.3 %
Financial Services (Corporate)	788,821	(70,500)	718,321	875,272	(74,000)	801,272	82,951	11.5 %
Information Technology and Services (Corporate)	837,441	(10,500)	826,941	912,045	(10,500)	901,545	74,605	9.0 %
General Administration (Corporate)	(69,790)	(192,000)	(261,790)	(131,873)	(157,700)	(289,573)	(27,783)	10.6 %
<u>Protection to Persons and Property</u>								
Fire (Community)	1,279,670	(88,500)	1,191,170	1,293,357	(96,500)	1,196,857	5,687	0.5 %
Municipal FD Training Officer (Community)	145,000	(145,000)	-	147,300	(147,300)	-	-	0.0 %
Building (P&D)	723,121	(885,300)	(162,179)	817,453	(1,003,300)	(185,847)	(23,669)	14.6 %
Property Standards Committee (P&D)	1,500	-	1,500	750	-	750	(750)	-50.0 %
Stray Animal Control (Corporate)	86,100	(62,000)	24,100	120,100	(91,750)	28,350	4,250	17.6 %
Crossing Guards (Infrastructure)	55,700	-	55,700	55,850	-	55,850	150	0.3 %
Livestock Act (Corporate)	500	(400)	100	500	(400)	100	-	0.0 %
Grand River Conservation Authority	111,512	(111,512)	-	116,639	(116,639)	-	-	0.0 %
Emergency Operations Centre	5,200	-	5,200	4,000	-	4,000	(1,200)	-23.1 %
Protection to Persons and Property - Miscellaneous	1,000	-	1,000	1,000	-	1,000	-	0.0 %
<u>Transportation Services</u>								
Transportation Services - Administration (Infrastructure)	918,414	-	918,414	927,270	-	927,270	8,856	1.0 %
Transportation Services - Operations (Infrastructure)	3,630,615	(532,800)	3,097,815	3,774,750	(580,250)	3,194,500	96,685	3.1 %
<u>Health Services</u>								
Belsyde Cemetery (Corporate/Infrastructure)	102,950	(103,100)	(150)	-	-	-	150	-100.0 %
Elora Cemetery (Corporate/Infrastructure)	70,850	(48,450)	22,400	-	-	-	(22,400)	-100.0 %
Rural Cemeteries (Corporate/Infrastructure)	4,600	-	4,600	-	-	-	(4,600)	-100.0 %
Cemeteries (Corporate/Infrastructure)	-	-	-	167,800	(168,000)	(200)	(200)	0.0 %



Township of Centre Wellington 2017 Tax Supported Operating Budget Summary

Description	2016 Budget			2017 Budget			Budget Change 2016/2017	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Health Services</u>								
Other Health Services	28,500	-	28,500	30,000	-	30,000	1,500	5.3 %
Health and Safety Committee	5,500	-	5,500	5,500	-	5,500	-	0.0 %
<u>Parks and Recreation</u>								
Parks, Recreation and Culture Administration (Community)	1,109,899	(25,000)	1,084,899	1,238,248	(84,500)	1,153,748	68,849	6.3 %
Centre Wellington Community Sportsplex (Community)	2,122,315	(1,526,100)	596,215	2,197,599	(1,569,090)	628,509	32,294	5.4 %
Elora Community Centre (Community)	590,407	(363,700)	226,707	589,400	(369,160)	220,240	(6,467)	-2.9 %
Belwood Hall (Community)	22,571	(6,800)	15,771	22,786	(6,800)	15,986	215	1.4 %
Belwood Ball Diamond (Community)	6,451	(1,800)	4,651	6,466	(1,300)	5,166	515	11.1 %
Bissel Park (Community)	42,621	(3,500)	39,121	42,931	(3,500)	39,431	310	0.8 %
ECC Ball Diamond (Community)	16,667	(8,000)	8,667	16,753	(8,200)	8,553	(114)	-1.3 %
Tower Street Tennis Courts (Community)	2,624	-	2,624	2,753	-	2,753	129	4.9 %
Tye Park (Community)	14,815	(1,400)	13,415	16,161	(1,400)	14,761	1,346	10.0 %
Victoria Park (Fergus) (Community)	46,818	(7,500)	39,318	48,819	(7,500)	41,319	2,001	5.1 %
South Ridge Park (Community)	25,267	(2,200)	23,067	27,453	(2,200)	25,253	2,186	9.5 %
Strathallan Park (Community)	8,046	-	8,046	6,997	(1,100)	5,897	(2,149)	-26.7 %
St. Mary's School Park (Community)	6,301	(1,100)	5,201	4,280	-	4,280	(921)	-17.7 %
Passive Parks (Community)	161,268	(9,500)	151,768	158,607	(9,500)	149,107	(2,660)	-1.8 %
Parks - General (Community)	4,150	-	4,150	4,150	-	4,150	-	0.0 %
Greenhouses (Community)	23,967	-	23,967	22,843	-	22,843	(1,124)	-4.7 %
Parks and Recreation - Other Expenditures (Community)	-	(10,260)	(10,260)	-	(1,260)	(1,260)	9,000	-87.7 %
<u>Social Services</u>								
Victoria Park Seniors Centre (Community)	445,418	(194,700)	250,718	470,893	(211,000)	259,893	9,176	3.7 %
Heritage Centre Wellington (P&D)	16,250	-	16,250	14,300	-	14,300	(1,950)	-12.0 %
Fergus Weigh Scale Building (Infrastructure)	13,923	-	13,923	13,579	-	13,579	(345)	-2.5 %
Fergus Downtown (Community/Infrastructure)	43,300	-	43,300	54,400	-	54,400	11,100	25.6 %
Elora Public Washrooms (Community)	19,820	-	19,820	21,893	-	21,893	2,073	10.5 %

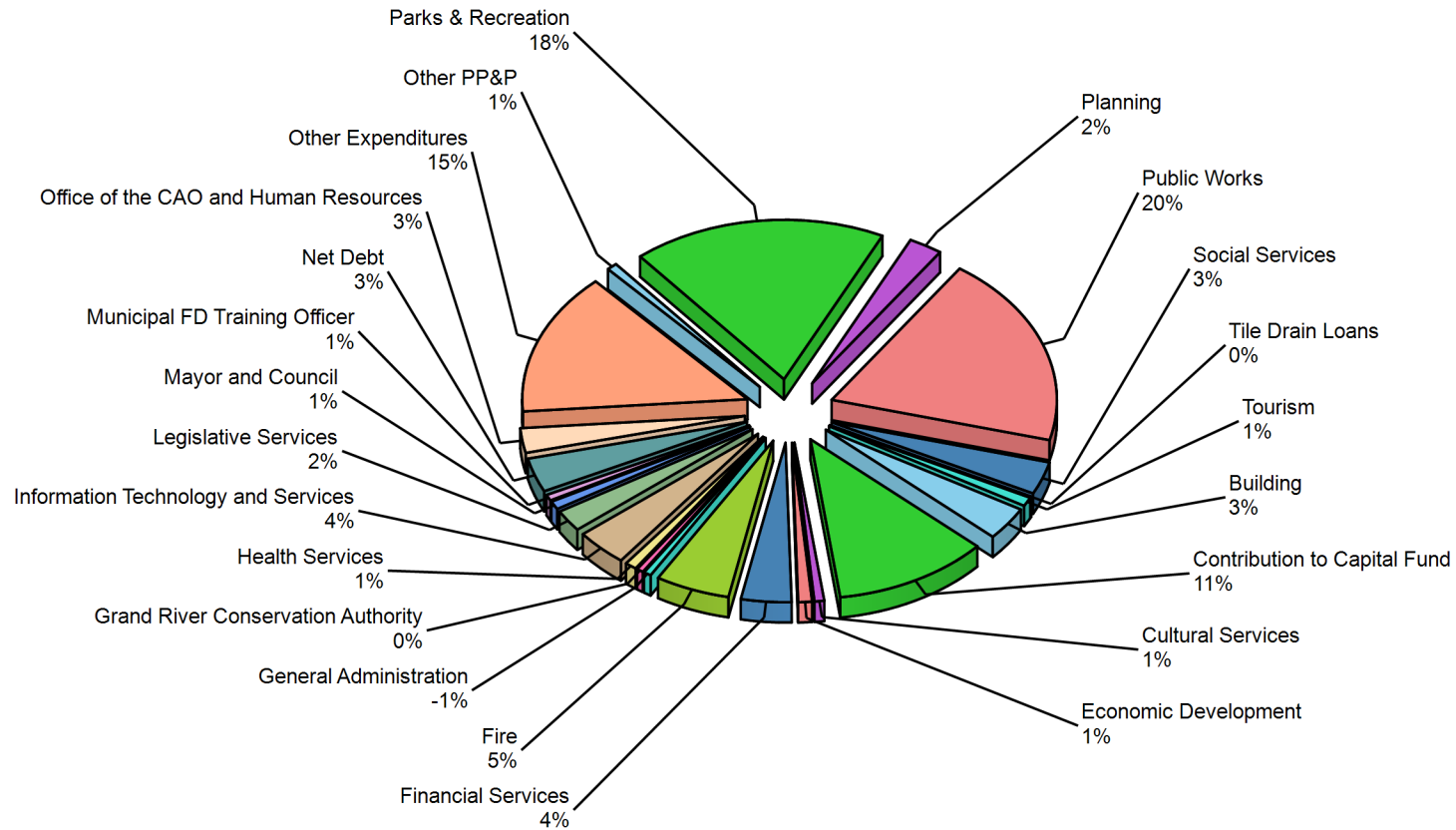


Township of Centre Wellington 2017 Tax Supported Operating Budget Summary

Description	2016 Budget			2017 Budget			Budget Change 2016/2017	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Social Services</u>								
Elora Downtown (Community/Infrastructure)	49,700	-	49,700	52,700	-	52,700	3,000	6.0 %
Grants to Community Groups - Specific Annual Grants	19,600	-	19,600	20,050	-	20,050	450	2.3 %
Grants to Community Groups - Community Impact Grants	29,730	-	29,730	31,950	-	31,950	2,220	7.5 %
<u>Cultural Services</u>								
Fergus Grand Theatre (Community)	117,366	(60,750)	56,616	134,370	(68,750)	65,620	9,004	15.9 %
Celebrations (Community)	20,000	-	20,000	35,000	(15,000)	20,000	-	0.0 %
<u>Planning, Development and Other</u>								
Planning (P&D)	476,579	(115,000)	361,579	586,043	(220,000)	366,043	4,464	1.2 %
Economic Development (P&D)	209,526	(60,000)	149,526	238,854	(75,000)	163,854	14,328	9.6 %
Committee of Adjustment (P&D)	4,350	(12,000)	(7,650)	3,950	(15,000)	(11,050)	(3,400)	44.4 %
Tourism (Community)	258,075	-	258,075	221,774	(1,500)	220,274	(37,800)	-14.6 %
Tile Drain Loans (Corporate/Infrastructure)	10,940	(10,940)	-	9,990	(9,990)	-	-	0.0 %
Contribution to Capital Fund	2,311,350	-	2,311,350	2,700,400	-	2,700,400	389,050	16.8 %
<u>General Revenue</u>								
Taxation - Township Purposes	-	(11,926,701)	(11,926,701)	-	(12,692,932)	(12,692,932)	(766,231)	6.4 %
Taxation - Payments in Lieu	-	(176,000)	(176,000)	-	(182,500)	(182,500)	(6,500)	3.7 %
Fergus BIA	65,000	(65,000)	-	65,000	(65,000)	-	-	0.0 %
Elora BIA	56,212	(56,212)	-	56,774	(56,774)	-	-	0.0 %
Ontario Non-Specific Grants	-	(520,200)	(520,200)	-	(442,200)	(442,200)	78,000	-15.0 %
Other Revenues and Expenses	3,198,540	(4,602,280)	(1,403,740)	3,491,080	(4,902,520)	(1,411,440)	(7,700)	0.5 %
Net Debt	902,638	(437,866)	464,772	835,162	(416,706)	418,456	(46,316)	-10.0 %
Total 2017 Operating Budget	22,489,371	-22,489,371	-	23,922,021	-23,922,021	-		

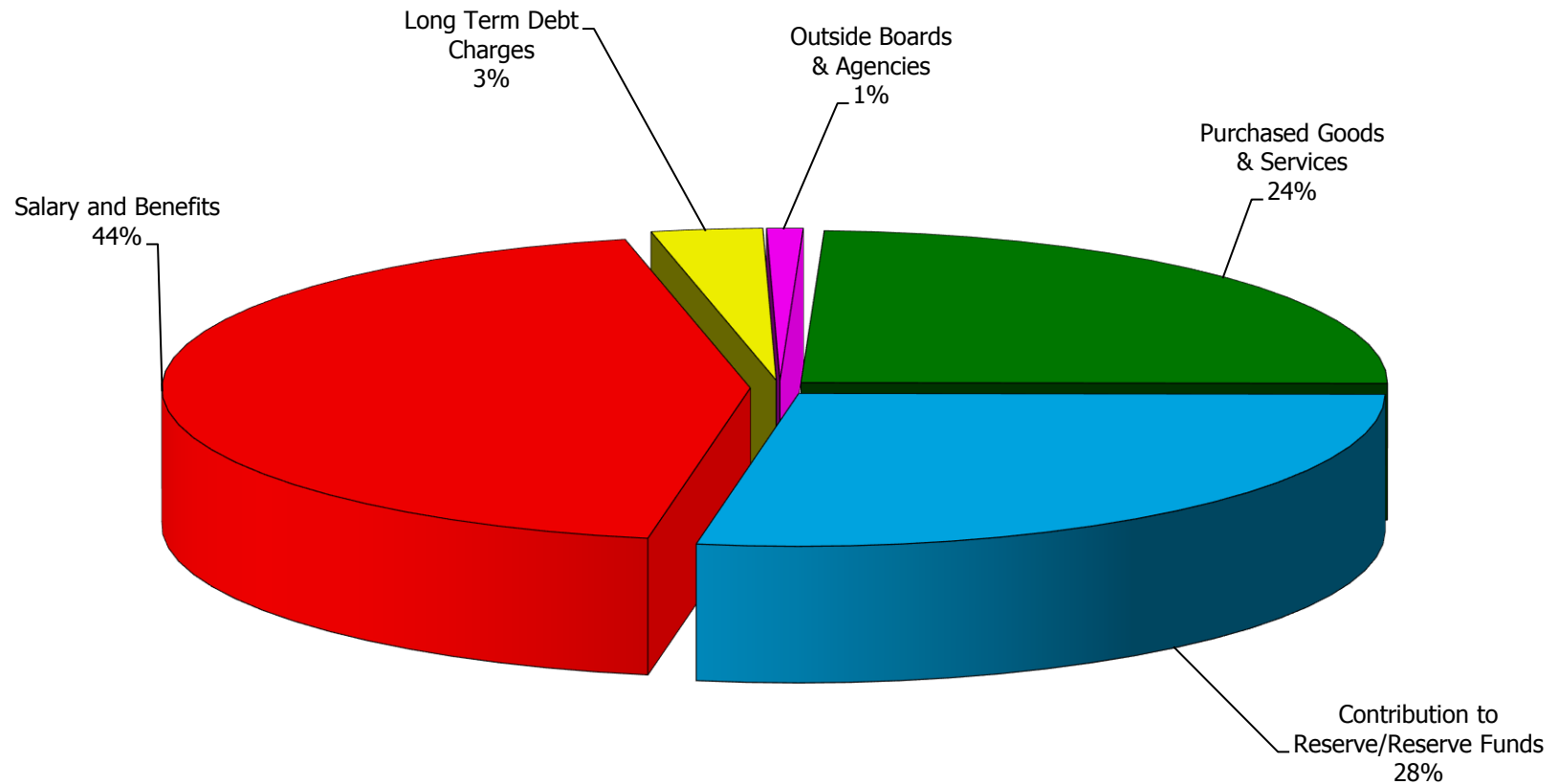


TOWNSHIP OF CENTRE WELLINGTON 2017 Tax Supported Operating Budget Gross Expenditures by Department





Township of Centre Wellington 2017 Tax Supported Operating Budget Gross Expenditures by Function

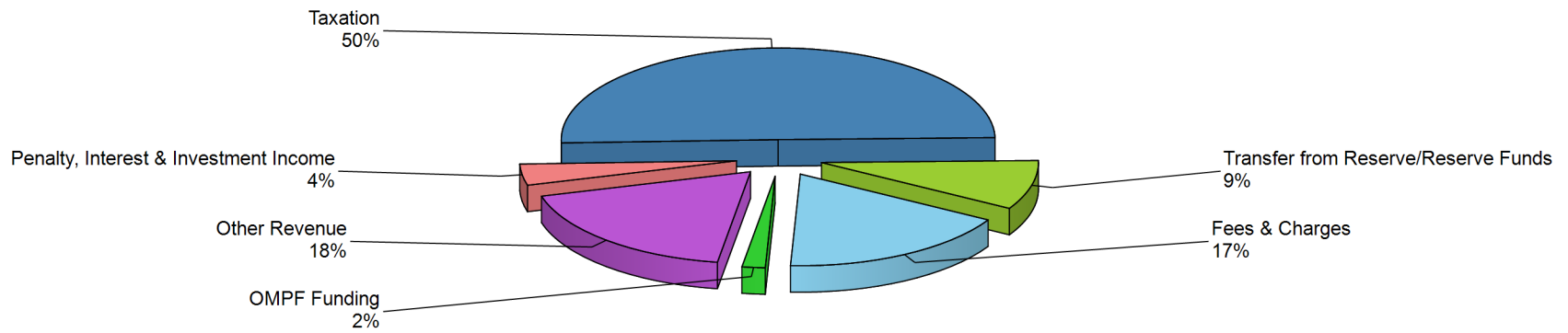




TOWNSHIP OF CENTRE WELLINGTON

2017 Tax Supported Operating Budget

Gross Revenue by Function





**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Mayor and Council

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Mayor and Council - Wages & Benefits	167,632	159,787	165,660	(1,972)	-1.2 %
5225 - Mayor and Council - Conferences/Training/Communications	20,000	16,456	20,000	-	0.0 %
5240 - Mayor and Council - Administration	15,500	16,673	16,700	1,200	7.7 %
<i>Total Expenses</i>	203,132	192,916	202,360	(772)	-0.4 %
<i>Net Budget Mayor and Council</i>	203,132	192,916	202,360	(772)	-0.4 %

Major Changes Impacting This Budget

1. Wages and benefits line item includes a \$3,500 reduction in estimated meeting per diem expenditures.
2. Increase in administration line is due to various minor expenditures and costs associated with the Mayor's Breakfast and "Town Hall" rentals.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Office of the CAO, Human Resources & Communications

The Chief Administrative Officer is responsible for providing a strategic vision and effective leadership to the whole organization and is the administrative representative to the community.

Human Resources is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. The Human Resources and Payroll Coordinator also performs executive secretary duties for the Mayor, CAO, and Human Resources.

The Communications Coordinator develops and manages clear and consistent communications on behalf of the Township through our website, social media, e-newsletters, surveys, presentations, news releases, etc. The position supports the Mayor and Council and all staff in internal and external communications throughout the year as well as during emergency situations.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Office of the CAO, Human Resources, and Communications - Wages & Benefits	526,841	531,545	550,250	23,409	4.4 %
5240 - Office of the CAO, Human Resources, and Communications - Administration	28,840	28,120	27,250	(1,590)	-5.5 %
5250 - Office of the CAO, Human Resources, and Communications - Operations & Maintenance	28,900	15,586	28,000	(900)	-3.1 %
<i>Total Expenses</i>	584,581	575,251	605,500	20,919	3.6 %
<i>Net Budget Office of the CAO, Human Resources & Communications</i>	584,581	575,251	605,500	20,919	3.6 %

Major Changes Impacting This Budget

1. Increase in wages and benefits is due to the movement of staff in the salary grid.
2. Minor reductions to numerous expenditures included in the administration and operations and maintenance lines.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Legislative Services (Corporate)

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and cemetery administration. A team of customer service associates provide a variety of front line services to customers.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4140 - Legislative Services - Revenue	(33,000)	(39,603)	(33,500)	(500)	1.5 %
4820 - Legislative Services - Transfers from Reserves	(1,800)	(1,781)	(1,800)	-	0.0 %
<i>Total Revenues</i>	(34,800)	(41,384)	(35,300)	(500)	1.4 %
<u>Expenses</u>					
5210 - Legislative Services - Wages & Benefits	443,955	463,008	469,005	25,050	5.6 %
5240 - Legislative Services - Administration	20,695	22,176	20,736	41	0.2 %
5250 - Legislative Services - Operations & Maintenance	1,800	1,781	6,800	5,000	277.8 %
5820 - Legislative Services - Transfers to Reserves	35,500	35,500	35,500	-	0.0 %
<i>Total Expenses</i>	501,950	522,464	532,041	30,091	6.0 %
<i>Net Budget Legislative Services (Corporate)</i>	467,150	481,081	496,741	29,591	6.3 %

Major Changes Impacting This Budget

1. Increase in wages and benefits is due to the movement of staff in the salary grid and the return of a staff member that was on maternity leave for majority of 2016.
2. The operations and maintenance line reflects the expected cost of maintaining the voting register in 2017. The cost of election related expenditures is offset by a transfer from the election reserve.
3. The transfer to reserves is required to accumulate sufficient funds for the 2018 election. The estimated cost of the 2018 election is \$125,000.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Financial Services (Corporate)

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and assessment, purchasing and risk management, accounting and financial reporting, investment and borrowing, and development charges administration.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4150 - Financial Services - Revenue	(70,500)	(80,150)	(74,000)	(3,500)	5.0 %
<i>Total Revenues</i>	(70,500)	(80,150)	(74,000)	(3,500)	5.0 %
<u>Expenses</u>					
5210 - Financial Services - Wages & Benefits	710,918	723,741	801,672	90,754	12.8 %
5240 - Financial Services - Administration	32,903	27,242	30,600	(2,303)	-7.0 %
5250 - Financial Services - Operations & Maintenance	45,000	42,074	43,000	(2,000)	-4.4 %
<i>Total Expenses</i>	788,821	793,057	875,272	86,451	11.0 %
<i>Net Budget Financial Services (Corporate)</i>	718,321	712,907	801,272	82,951	11.5 %

Major Changes Impacting This Budget

1. Revenue has been increased to reflect expected fees from new roll numbers setup as a result of new subdivisions.
2. Increase in wages and benefits is due to the inclusion of a new Financial Analyst position for nine months at a cost of \$63,815 and the movement of staff in the salary grid.
3. A reduction in budgeted supplies and membership fees accounts for most of the administration line decrease.
4. A reduction in anticipated property tax assistance accounts for the majority of the decrease in the operations and maintenance line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Information Technology and Services (Corporate)

Information Technology and Services (IT) is responsible for delivering strategic technology services across the Township to reduce operating costs and increase the quality and delivery of services. IT is used to automate business processes, improve communications and enable collaboration for efficient and accurate service delivery. Communication technologies are applied through telecommunications, email, websites and social messaging tools to enable and extend the availability of automated services, service information and communication to the Township and the community.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4160 - Information Technology and Services - Revenue	(10,500)	(14,431)	(10,500)	-	0.0 %
<i>Total Revenues</i>	(10,500)	(14,431)	(10,500)	-	0.0 %
<u>Expenses</u>					
5210 - Information Technology and Services - Wages & Benefits	546,491	556,203	557,895	11,405	2.1 %
5240 - Information Technology and Services - Administration	19,250	14,293	17,750	(1,500)	-7.8 %
5255 - Information Technology and Services - Corporate Support	271,700	275,012	336,400	64,700	23.8 %
<i>Total Expenses</i>	837,441	845,508	912,045	74,605	8.9 %
<i>Net Budget Information Technology and Services (Corporate)</i>	826,941	831,077	901,545	74,605	9.0 %

Major Changes Impacting This Budget

1. The revenue line includes fees for services to be provided by the IT&S division to Centre Wellington Communications Inc. in 2017.
2. Minor reductions in various expenditures including conferences, seminars and training, office equipment, and office supplies accounts for the decrease in the administration line.
3. The change in the corporate support line is mainly due to charges for various software maintenance and licencing including: CityView, ActiveNet, web maintenance and development, and GIS server maintenance.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

General Administration (Corporate)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4170 - General Administration - Revenue	(57,000)	(53,956)	(32,000)	25,000	-43.9 %
4820 - General Administration - Transfers from Reserves	(135,000)	(107,215)	(125,700)	9,300	-6.9 %
<i>Total Revenues</i>	(192,000)	(161,172)	(157,700)	34,300	-17.9 %
<u>Expenses</u>					
5220 - General Administration - Retiree Benefits	30,000	25,179	30,000	-	0.0 %
5240 - General Administration - Administration	82,450	81,070	80,200	(2,250)	-2.7 %
5250 - General Administration - Operations & Maintenance	430,450	579,014	448,375	17,925	4.2 %
5820 - General Administration - Transfers to Reserves	98,250	68,250	68,250	(30,000)	-30.5 %
5860 - General Administration - Cost Recovery	(710,940)	(710,940)	(758,698)	(47,758)	6.7 %
<i>Total Expenses</i>	(69,790)	42,572	(131,873)	(62,083)	89.0 %
Net Budget General Administration (Corporate)	(261,790)	(118,599)	(289,573)	(27,783)	10.6 %

Major Changes Impacting This Budget

1. A one-time payout from the MacDonald Trust Fund in 2016 results in a \$30,000 reduction in the revenue line as the Township will no longer receive annual payments from the Trust. This is offset by a \$5,000 increase in anticipated revenue from various rebates.
2. Transfers from reserves includes a \$65,700 transfer from the WSIB reserve, a \$30,000 transfer from the employee future benefits reserve, and a \$30,000 transfer from the insurance claims reserve. Decreased reserve transfers are mainly due to a \$10,000 reduction in anticipated insurance claims in 2017.
3. A reduction in postage, and the elimination of budget book printing, accounts for the majority of the decrease in the administration line.
4. The change in the operations and maintenance line is mainly due to a \$28,000 increase in estimated property taxation write-offs in 2017 and a \$10,800 increase in insurance premium costs charged to the General Administration cost centre. This is offset by a \$10,000 reduction in anticipated insurance claims and an \$10,000 reduction in bank charges due to a requirement that Community Services' transactions be processed through ActiveNet (facility booking software). The ActiveNet transactional charge is reflected in the Parks, Recreation, and Culture Administration cost centre.
5. Transfers to reserves includes a \$30,000 transfer to the employee future benefits reserve, a \$16,250 contribution to the WSIB reserve and a \$22,000 transfer to the wpd reserve. The \$30,000 reduction is due to the elimination of the annual payment from the MacDonald Trust that was transferred to the MacDonald Trust Reserve.
6. General administration cost recovery represents the proportion of all General Government department net expenditures incurred for administering the Environmental Services operating budgets and the Municipal FD Training Officer and Risk Management Official budgets.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Fire (Community)

The Centre Wellington Fire Department is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4205 - Fire - Revenue	(88,500)	(91,847)	(96,500)	(8,000)	9.0 %
4820 - Fire - Transfers from Reserves	-	(2,333)	-	-	0.0 %
<i>Total Revenues</i>	(88,500)	(94,180)	(96,500)	(8,000)	9.0 %
<u>Expenses</u>					
5210 - Fire - Wages & Benefits	1,065,262	1,080,052	1,086,519	21,257	2.0 %
5240 - Fire - Administration	29,500	37,616	32,800	3,300	11.2 %
5250 - Fire - Operations & Maintenance	51,900	45,057	51,625	(275)	-0.5 %
5260 - Fire - Fleet Repair & Maintenance	81,125	86,249	76,300	(4,825)	-5.9 %
5270 - Fire - Fergus Fire Station	42,733	32,099	38,913	(3,820)	-8.9 %
5271 - Fire - Elora Fire Station	21,650	18,723	19,700	(1,950)	-9.0 %
5820 - Fire - Transfers to Reserves	-	1,031	-	-	0.0 %
5860 - Fire - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	1,279,670	1,288,327	1,293,357	13,687	1.1 %
<i>Net Budget Fire (Community)</i>	1,191,170	1,194,146	1,196,857	5,687	0.5 %

Major Changes Impacting This Budget

1. An increase in antenna rental and calls revenue from neighboring municipalities accounts for the change in the revenue line.
2. Increase in the administration line is mainly due to required training for new recruits in 2017 and an increase in conferences, seminars and training for existing fire department staff and volunteers.
3. A reduction in fleet insurance premiums accounts for the decrease in the fleet repairs and maintenance line item.
4. Reductions in the Fergus and Elora fire stations line items is due to a decrease in budgeted expenditures for snow removal and utility costs.
5. Fire department cost recovery represents the proportion of all Fire department expenditures incurred for administering the Municipal FD Training Officer budget.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Municipal FD Training Officer (Community)

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire department. The Municipal Fire Department (FD) Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4207 - Municipal FD Training Officer - Revenue	(145,000)	(142,825)	(147,300)	(2,300)	1.6 %
<i>Total Revenues</i>	(145,000)	(142,825)	(147,300)	(2,300)	1.6 %
<u>Expenses</u>					
5210 - Municipal FD Training Officer - Wages & Benefits	108,575	108,902	110,625	2,050	1.9 %
5240 - Municipal FD Training Officer - Administration	6,500	5,902	7,250	750	11.5 %
5250 - Municipal FD Training Officer - Operations & Maintenance	350	-	-	(350)	-100.0 %
5260 - Municipal FD Training Officer - Fleet Repair & Maintenance	4,575	3,021	4,425	(150)	-3.3 %
5820 - Municipal FD Training Officer - Transfers to Reserves	6,000	6,000	6,000	-	0.0 %
5860 - Municipal FD Training Officer - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	145,000	142,825	147,300	2,300	1.6 %
<i>Net Budget Municipal FD Training Officer (Community)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The transfer to reserves is for the future replacement of the Municipal FD Training Officer's vehicle.
2. Cost recovery applied represents an estimate of the administration expenses and Fire department overhead costs allocated to the Municipal FD Training Officer department.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Building (P&D)

The main role and responsibility of the Building and Development Services Department is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of various Provincial Regulations and Policies such as the Ontario Building Code Act, Planning Act, Water Resources Act and Heritage Act, as well as numerous municipal bylaws such as the Building, Zoning, Site Plan Development Control, Minimum Property and Occupancy Standards, Termite Control and Demolition Control Bylaws. The department also coordinates the maintenance and repair of several municipal buildings.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4210 - Building - Revenue	(885,300)	(1,526,328)	(1,003,300)	(118,000)	13.3 %
<i>Total Revenues</i>	(885,300)	(1,526,328)	(1,003,300)	(118,000)	13.3 %
<u>Expenses</u>					
5210 - Building - Wages & Benefits	678,093	690,967	776,878	98,784	14.6 %
5240 - Building - Administration	26,953	22,445	25,775	(1,178)	-4.4 %
5250 - Building - Operations & Maintenance	4,850	3,249	3,500	(1,350)	-27.8 %
5260 - Building - Fleet Repair & Maintenance	13,225	10,845	11,300	(1,925)	-14.6 %
5820 - Building - Transfers to Reserves	-	731,892	-	-	0.0 %
<i>Total Expenses</i>	723,121	1,459,397	817,453	94,331	13.0 %
<i>Net Budget Building (P&D)</i>	(162,179)	(66,930)	(185,847)	(23,669)	14.6 %

Major Changes Impacting This Budget

1. Building permit revenue is budgeted at the five year annualized average. The Township is required to maintain a building permit reserve under Bill 124 in the event of a loss from permitting activities.
2. The wages and benefits line increase is due to the inclusion of a new building official that was hired in 2016. This accounts for approximately \$90,000 of the increase. This line also includes a contract position that was approved for a full year in 2016. The 2017 budget includes the extension of this contract for the full year at an estimated cost of \$56,400.
3. The decrease in the administration line is due to a reduction in photocopier loan repayment costs. This is offset by increases to training and association dues for the new building official.
4. A reduction in professional fees is included in the operations and maintenance line.
5. The fleet repairs and maintenance line reduction is due to a decrease in fleet insurance premiums and anticipated fleet repair costs.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Property Standards Committee (P&D)

The Property Standards Committee is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Building Code Act to hear any appeals of Orders to Comply issued pursuant to the Township's Property Standards By-law. This committee meets on an "as-needed" basis.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Property Standards Committee - Administration	300	-	-	(300)	-100.0 %
5250 - Property Standards Committee - Operations & Maintenance	1,200	265	750	(450)	-37.5 %
<i>Total Expenses</i>	1,500	265	750	(750)	-50.0 %
<i>Net Budget Property Standards Committee (P&D)</i>	1,500	265	750	(750)	-50.0 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Stray Animal Control (Corporate)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4225 - Stray Animal Control - Revenue	(62,000)	(67,716)	(91,750)	(29,750)	48.0 %
<i>Total Revenues</i>	(62,000)	(67,716)	(91,750)	(29,750)	48.0 %
<u>Expenses</u>					
5250 - Stray Animal Control - Operations & Maintenance	86,100	102,975	120,100	34,000	39.5 %
<i>Total Expenses</i>	86,100	102,975	120,100	34,000	39.5 %
<i>Net Budget Stray Animal Control (Corporate)</i>	24,100	35,259	28,350	4,250	17.6 %

Major Changes Impacting This Budget

1. An increase in the fee charged for a dog tag accounts for the majority of the increase in budgeted revenue for 2017.
2. The increase in budgeted expenditures is mainly due to the Guelph Humane Society providing stray animal control services for a full year in the Township in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Crossing Guards (Infrastructure)

The Township is responsible for seven (7) crossing guards at the following locations: Belsyde Ave at JD Hogarth Public School; Tower Street at Belsyde Ave; Millburn Street at McTavish Street; Garafraxa Street at Victoria Terrace; Hill Street at Tower Street; Garafraxa Street at Perry Street; and St. David Street at St. Joseph's Catholic School. Crossing guards are present at these locations before and after school from September to June.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Crossing Guards - Wages & Benefits	55,700	55,376	55,850	150	0.3 %
<i>Total Expenses</i>	55,700	55,376	55,850	150	0.3 %
<i>Net Budget Crossing Guards (Infrastructure)</i>	55,700	55,376	55,850	150	0.3 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Livestock Act (Corporate)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4235 - Livestock Act - Revenue	(400)	(1,320)	(400)	-	0.0 %
<i>Total Revenues</i>	(400)	(1,320)	(400)	-	0.0 %
<u>Expenses</u>					
5250 - Livestock Act - Expenses	500	3,419	500	-	0.0 %
<i>Total Expenses</i>	500	3,419	500	-	0.0 %
<i>Net Budget Livestock Act (Corporate)</i>	100	2,099	100	-	0.0 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Grand River Conservation Authority

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<i>Revenues</i>					
4220 - GRCA - Special Levy	(111,512)	(115,172)	(116,639)	(5,127)	4.6 %
<i>Total Revenues</i>	(111,512)	(115,172)	(116,639)	(5,127)	4.6 %
<i>Expenses</i>					
5250 - GRCA - Capital & Operating Levy	111,512	114,946	116,639	5,127	4.6 %
5820 - GRCA - Transfer to Reserves	-	226	-	-	0.0 %
<i>Total Expenses</i>	111,512	115,172	116,639	5,127	4.6 %
<i>Net Budget Grand River Conservation Authority</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal services. Properties not connected to municipal services are assessed a special levy to cover the cost of the GRCA levy allocated to the tax supported budget.
2. The Township of Centre Wellington's portion of the total levy assessed by the GRCA in 2017 is \$312,036 (2.4% increase from 2016).



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Emergency Operations Centre

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Emergency Operations Centre - Expenses	5,200	3,842	4,000	(1,200)	-23.1 %
<i>Total Expenses</i>	5,200	3,842	4,000	(1,200)	-23.1 %
<i>Net Budget Emergency Operations Centre</i>	5,200	3,842	4,000	(1,200)	-23.1 %

Major Changes Impacting This Budget

1. The 2016 budget included a one-time expenditure for the purchase of emergency radio equipment. The removal of this expenditure accounts for the reduction in the emergency operations centre budget in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Protection to Persons and Property - Miscellaneous

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Protection to Persons and Property - Miscellaneous - Operations & Maintenance	1,000	698	1,000	-	0.0 %
<i>Total Expenses</i>	1,000	698	1,000	-	0.0 %
<i>Net Budget Protection to Persons and Property - Miscellaneous</i>	1,000	698	1,000	-	0.0 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Transportation Services - Administration (Infrastructure)

Transportation Services (Public Works Division) maintains all aspects of the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, snow plowing and removal for 913 lane km of roads, grading, dust suppression, gravel shoulder maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage (3,250 signs), traffic signals, line markings, leaf pickup, stormwater conveyance channel, ditch and catchbasin cleanouts, culverts and bridge maintenance. Transportation Services also maintains municipal trees, 105 km of sidewalks, crosswalks, and boulevards.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - PW Administration - Wages & Benefits	544,411	543,755	560,282	15,871	2.9 %
5240 - PW Administration - Administration	47,453	42,047	45,988	(1,465)	-3.1 %
5250 - PW Administration - Operations & Maintenance	339,050	319,934	333,500	(5,550)	-1.6 %
5860 - PW Administration - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	918,414	893,236	927,270	8,856	1.0 %
<i>Net Budget Transportation Services - Administration (Infrastructure)</i>	918,414	893,236	927,270	8,856	1.0 %

Major Changes Impacting This Budget

1. Overall increase for the Transportation Services budget is \$105,541 (2.63%).
2. Increase in wages and benefits is due to the movement of staff in the salary grid.
3. A \$5,900 reduction in the 2017 insurance premium for public works facilities is reflected in the operations and maintenance line.
4. Transportation services cost recovery represents the proportion of all transportation services expenditures incurred for administering the Municipal Risk Management Official's budget.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Transportation Services - Operations (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4310 - PW Operations - Revenue	(532,800)	(676,415)	(580,250)	(47,450)	8.9 %
<i>Total Revenues</i>	(532,800)	(676,415)	(580,250)	(47,450)	8.9 %
<u>Expenses</u>					
5260 - PW Operations - Fleet Repair & Maintenance	(484,675)	(158,600)	(439,450)	45,225	-9.3 %
5275 - PW Operations - Fergus Works Garage	46,700	40,913	47,800	1,100	2.4 %
5276 - PW Operations - Elora Works Garage	56,090	43,030	54,800	(1,290)	-2.3 %
5277 - PW Operations - West Garafraxa Works Garage	33,700	27,369	35,000	1,300	3.9 %
5278 - PW Operations - Pilkington Works Garage	25,500	18,903	26,100	600	2.4 %
5305 - PW Operations - Bridges & Culverts	112,500	104,420	113,300	800	0.7 %
5308 - PW Operations - Grass Cutting/Weed Spray	109,700	98,298	109,200	(500)	-0.5 %
5311 - PW Operations - Brush & Tree Removal	252,300	248,739	256,800	4,500	1.8 %
5314 - PW Operations - Tree Planting	21,200	13,024	13,400	(7,800)	-36.8 %
5317 - PW Operations - Ditching	74,000	58,951	72,300	(1,700)	-2.3 %
5320 - PW Operations - Curb/Gutter/Basin	46,400	44,305	66,000	19,600	42.2 %
5323 - PW Operations - Bituminous Pavement Patch	107,500	115,206	108,600	1,100	1.0 %
5326 - PW Operations - Crack Sealing and Asphalt Repair	35,000	31,019	35,000	-	0.0 %
5329 - PW Operations - Street Cleaning	88,200	82,208	89,600	1,400	1.6 %
5332 - PW Operations - Shoulder Maintenance	60,200	48,873	85,400	25,200	41.9 %
5334 - PW Operations - Road Patrol	49,800	25,741	51,300	1,500	3.0 %
5335 - PW Operations - Debris Pick Up	40,800	32,354	38,300	(2,500)	-6.1 %
5338 - PW Operations - Leaf Pick Up	29,300	38,187	30,400	1,100	3.8 %
5341 - PW Operations - Grading	286,600	212,064	264,100	(22,500)	-7.9 %
5344 - PW Operations - Dustlaying	317,000	301,850	318,200	1,200	0.4 %
5347 - PW Operations - Gravel Resurfacing	341,700	322,235	371,400	29,700	8.7 %
5350 - PW Operations - Snow Removal	92,700	36,206	90,700	(2,000)	-2.2 %
5353 - PW Operations - Plowing, Sanding & Scarifying	1,062,000	876,319	1,048,700	(13,300)	-1.3 %
5356 - PW Operations - Snow Fence/Culvert Thawing	4,300	1,695	4,200	(100)	-2.3 %



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Transportation Services - Operations (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
5359 - PW Operations - Safety Devices	118,600	150,878	136,400	17,800	15.0 %
5362 - PW Operations - Street Lighting-Elora	118,000	118,509	136,000	18,000	15.3 %
5363 - PW Operations - Street Lighting-Fergus	275,000	291,234	245,000	(30,000)	-10.9 %
5364 - PW Operations - Street Lighting-Rural	72,000	69,676	93,000	21,000	29.2 %
5370 - PW Operations - Municipal Parking Lots	11,300	8,266	10,200	(1,100)	-9.7 %
5373 - PW Operations - Sidewalk Winter Maintenance	103,300	97,861	107,500	4,200	4.1 %
5374 - PW Operations - Sidewalk Cleaning	9,900	6,999	10,100	200	2.0 %
5375 - PW Operations - Sidewalk-Other	20,400	17,324	20,400	-	0.0 %
5379 - PW Operations - Line Painting	56,100	55,834	58,700	2,600	4.6 %
5382 - PW Operations - Storm Sewer	21,600	28,296	46,600	25,000	115.7 %
5385 - PW Operations - Storm Water Pond Maintenance	6,600	7,272	10,400	3,800	57.6 %
5387 - PW Operations - Municipal Drains	9,300	1,571	9,300	-	0.0 %
5389 - PW Operations - Snow Removal - Fergus County Roads	-	(6,208)	-	-	0.0 %
5391 - PW Operations - Snow Removal - Elora County Roads	-	6,208	-	-	0.0 %
5820 - PW Operations - Transfers to Reserves	-	3,341	-	-	0.0 %
<i>Total Expenses</i>	3,630,615	3,520,372	3,774,750	144,135	4.0 %
Net Budget Transportation Services - Operations (Infrastructure)	3,097,815	2,843,956	3,194,500	96,685	3.1 %

Major Changes Impacting This Budget

1. Revenue includes \$471,750 collected through a separate levy for the operation of streetlights in the urban and rural areas of Centre Wellington. This is a \$12,950 increase from 2016 due to a funds being transferred to the streetlight reserves for the purpose of replacing the LED lights in 20 years. A \$20,000 increase in revenue expected from storm front/connection charges and increases to other minor sources of revenue account for the overall increase in the revenue line.
2. The decrease in the fleet repair and maintenance line is mainly due to a reduction in estimated machine time recovery in 2017. The majority of the reduction is reflected in the plowing, sanding and scarifying, and grading cost centres.
3. The increase in the curb/gutter/basin line is due to a new procedure for cleaning catch basins. This change will improve drainage of storm water runoff.
4. The reinstatement of 'A' gravel in 2017 to road shoulders accounts for the increase in the shoulder maintenance line.
5. Additional expenditures in 2017 for gravel resurfacing to remediate washouts and spring thaw impacts to gravel roads and to improve the condition of gravel roads. This line item represents the replacement of gravel for approximately 20% to 25% of the rural roads in the Township each year.
6. Plowing, sanding and scarifying, sidewalk winter maintenance, and snow removal budgets approximate the annualized five year average.
7. A new maintenance program for storm sewer inspection and flushing will improve drainage of storm water runoff. This accounts for the increase in the storm sewer line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Belsyde Cemetery (Corporate/Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4405 - Belsyde Cemetery - Revenue	(103,100)	(88,428)	-	103,100	-100.0 %
<i>Total Revenues</i>	(103,100)	(88,428)	-	103,100	-100.0 %
<u>Expenses</u>					
5250 - Belsyde Cemetery - Operations & Maintenance	87,100	56,143	-	(87,100)	-100.0 %
5820 - Belsyde Cemetery - Transfers to Reserves	15,850	10,526	-	(15,850)	-100.0 %
<i>Total Expenses</i>	102,950	66,669	-	(102,950)	-100.0 %
<i>Net Budget Belsyde Cemetery (Corporate/Infrastructure)</i>	(150)	(21,758)	-	150	-100.0 %

Major Changes Impacting This Budget

1. Cemetery operations for all cemeteries the Township maintains have been consolidated for financial reporting purposes in 2017 and are presented under the cost centre heading of "Cemeteries".



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Elora Cemetery (Corporate/Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4409 - Elora Cemetery - Revenue	(48,450)	(60,512)	-	48,450	-100.0 %
<i>Total Revenues</i>	(48,450)	(60,512)	-	48,450	-100.0 %
<u>Expenses</u>					
5250 - Elora Cemetery - Operations & Maintenance	69,100	59,734	-	(69,100)	-100.0 %
5820 - Elora Cemetery - Transfers to Reserves	1,750	3,095	-	(1,750)	-100.0 %
<i>Total Expenses</i>	70,850	62,829	-	(70,850)	-100.0 %
Net Budget Elora Cemetery (Corporate/Infrastructure)	22,400	2,317	-	(22,400)	-100.0 %

Major Changes Impacting This Budget

1. Cemetery operations for all cemeteries the Township maintains have been consolidated for financial reporting purposes in 2017 and are presented under the cost centre heading of "Cemeteries".



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Rural Cemeteries (Corporate/Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Rural Cemeteries - Operations & Maintenance	4,600	844	-	(4,600)	-100.0 %
<i>Total Expenses</i>	4,600	844	-	(4,600)	-100.0 %
<u>Net Budget Rural Cemeteries (Corporate/Infrastructure)</u>	4,600	844	-	(4,600)	-100.0 %

Major Changes Impacting This Budget

1. Cemetery operations for all cemeteries the Township maintains have been consolidated for financial reporting purposes in 2017 and are presented under the cost centre heading of "Cemeteries".



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Cemeteries (Corporate/Infrastructure)

The Township is responsible for the administration and maintenance of Elora Cemetery and Belsyde Cemetery (Fergus). Operations and maintenance activities include lawn, vegetation, tree and gravel access road maintenance, burial plot openings and closings, garbage removal, chapel maintenance and repairs, and monument foundation repairs (approximately 25 per year).

The Township is also maintains four rural cemeteries located at the following locations: Mount Pleasant Cemetery (Wellington Rd 22), Ponsonby Pioneer Cemetery (Wellington Rd 7), Mount Carmel Cemetery (Sixth Line, West Garafraxa) and Bon Accord Cemetery (Irvine St). Maintenance includes grass cutting at all locations and only openings/closings at Mount Carmel.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change \$	%
<u>Revenues</u>					
4410 - Cemeteries - Revenue	-	-	(168,000)	(168,000)	0.0 %
<i>Total Revenues</i>	-	-	(168,000)	(168,000)	0.0 %
<u>Expenses</u>					
5250 - Cemeteries - Operations & Maintenance	-	-	140,800	140,800	0.0 %
5820 - Cemeteries - Transfers to Reserves	-	-	27,000	27,000	0.0 %
<i>Total Expenses</i>	-	-	167,800	167,800	0.0 %
<i>Net Budget Cemeteries (Corporate/Infrastructure)</i>	-	-	(200)	(200)	0.0 %

Major Changes Impacting This Budget

1. Cemetery operations for the Elora, Belsyde, and rural cemeteries have been consolidated for financial reporting purposes in 2017 and are presented above.
2. Budgeted revenue is consistent with annualized historical averages.
3. A reduction in machine time and labour allocated to cemeteries for maintenance and grave opening and closings is in line with historical averages.
4. Due to the restructuring of fees approved by Council in 2016, a larger portion of fees is redirected to cemetery reserves for the future expansion and sustainability of the cemeteries.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Other Health Services

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4425 - Other Health Services - Miscellaneous Revenue	-	(750)	-	-	0.0 %
<i>Total Revenues</i>	-	(750)	-	-	0.0 %
<u>Expenses</u>					
5800 - Other Health Services - Physician Recruitment	28,500	35,353	30,000	1,500	5.3 %
5820 - Other Health Services - Transfers to Reserves	-	2,050	-	-	0.0 %
<i>Total Expenses</i>	28,500	37,402	30,000	1,500	5.3 %
<i>Net Budget Other Health Services</i>	28,500	36,652	30,000	1,500	5.3 %

Major Changes Impacting This Budget

1. The physician recruitment budget of \$20,000 remains the same in 2017. The estimated cost of snow removal and lawn care at the Centre Wellington Community Medical Office (CWCMO) location has been increased to \$10,000 in 2017.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Health and Safety Committee

The Health and Safety Committee is a legislated requirement under the provincial Occupational Health & Safety Act and has certain contributions in relation to the Worker's Safety and Insurance Act and the Ministry of Labour.

The Township of Centre Wellington Joint Health & Safety Committee promotes safety in the workplace and ensures that each employee is provided with the necessary equipment and training required to complete their prescribed duties in a safe and educated manner.

The duties of the committee include, but are not limited to, the following:

- 1) establishing policies and procedures which will encourage the active participation of all employees in the prevention of accidents and the promotion of health and safety in the workplace;
- 2) providing up-to-date information, training, and assistance as required to ensure the regulations set out in the Occupational Health and Safety Act are adhered to and when possible exceeded;
- 3) identify situations that may be a source of danger or hazard to the workers and make recommendations to the employer for improvement; and
- 4) conduct monthly site inspections and hold monthly meetings to discuss matters pertaining to health and safety.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Health and Safety Committee - Administration	5,500	2,800	5,500	-	0.0 %
<i>Total Expenses</i>	5,500	2,800	5,500	-	0.0 %
<i>Net Budget Health and Safety Committee</i>	5,500	2,800	5,500	-	0.0 %

Major Changes Impacting This Budget

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Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Parks, Recreation and Culture Administration (Community)

Community Services is comprised of the following direct public health and safety services: Parks and Recreation, Horticultural and Community Beautification, Older Adults, Tourism, Culture, Marketing, Theatre and Fire/Rescue. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private sector programs, community programs and service club and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide and registration services and facility maintenance operations.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4505 - Parks, Recreation and Culture Administration - Revenue	(25,000)	(27,612)	(84,500)	(59,500)	238.0 %
<i>Total Revenues</i>	(25,000)	(27,612)	(84,500)	(59,500)	238.0 %
<u>Expenses</u>					
5210 - Parks, Recreation and Culture Administration - Wages & Benefits	892,268	954,265	988,092	95,824	10.7 %
5240 - Parks, Recreation and Culture Administration - Administration	27,100	23,347	51,100	24,000	88.6 %
5250 - Parks, Recreation and Culture Administration - Operations & Maintenance	166,656	144,644	175,781	9,124	5.5 %
5260 - Parks, Recreation and Culture Administration - Fleet Repair & Maintenance	23,875	15,635	23,275	(599)	-2.5 %
<i>Total Expenses</i>	1,109,899	1,137,891	1,238,248	128,349	11.6 %
<i>Net Budget Parks, Recreation and Culture Administration (Community)</i>	1,084,899	1,110,279	1,153,748	68,849	6.3 %

Major Changes Impacting This Budget

1. Overall increase for the Parks, Recreation and Culture budget is \$103,409 (4.62%).
2. Revenue includes \$50,000 from sponsorship of parks and recreation facilities. This revenue is to be transferred to the parks and recreation facilities replacement reserve. Revenue also includes \$34,000 for administration services provided by the Township to local festivals and events during the year.
3. A restructuring of cultural administration for 2017 results in the reallocation of the Community Development Co-ordinator contract position wages and benefits totalling \$66,000 from the Tourism cost centre to the Parks, Recreation and Culture cost centre. This change combined with the movement of staff in the salary grid accounts for the increase in the wages and benefits line.
4. The new ActiveNet facility booking software processing fees of \$23,500 account for the majority of the increase to the administration line. This fee increase results in a \$10,000 reduction in bank charges in the General Government cost centre in 2017.
5. The restructuring of cultural administration within the Community Services department in 2017 results in the reallocation of \$7,000 of expenditures for Doors Open/Culture Days that was allocated to the Tourism cost centre in prior years. This accounts for the majority of the increase in the operations and maintenance line.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4510 - Centre Wellington Community Sportsplex - Revenue	(946,200)	(943,493)	(964,590)	(18,390)	1.9 %
4514 - Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(511,800)	(517,641)	(521,400)	(9,600)	1.9 %
4520 - Centre Wellington Community Sportsplex - Program Revenue - Fitness	(38,000)	(49,176)	(52,000)	(14,000)	36.8 %
4522 - Centre Wellington Community Sportsplex - Program Revenue - Summer Program	(28,000)	(34,974)	(28,000)	-	0.0 %
4529 - Centre Wellington Community Sportsplex - Program Revenue - March Break	(2,100)	(3,071)	(3,100)	(1,000)	47.6 %
<i>Total Revenues</i>	(1,526,100)	(1,548,356)	(1,569,090)	(42,990)	2.8 %
<u>Expenses</u>					
5510 - Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	652,953	681,707	696,013	43,060	6.6 %
5511 - Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	510,316	528,893	513,242	2,926	0.6 %
5512 - Centre Wellington Community Sportsplex - P&R Facilities: Concessions	130,399	128,746	132,191	1,793	1.4 %
5513 - Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,500	1,677	2,500	-	0.0 %
5514 - Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	651,327	698,934	664,147	12,820	2.0 %
5516 - Centre Wellington Community Sportsplex - P&R Facilities: Grounds	78,545	76,701	80,911	2,366	3.0 %
5520 - Centre Wellington Community Sportsplex - P&R Fitness Program	37,008	37,085	49,491	12,483	33.7 %
5521 - Centre Wellington Community Sportsplex - P&R Weight Room	33,557	36,702	33,198	(359)	-1.1 %
5522 - Centre Wellington Community Sportsplex - P&R Summer Program	21,910	27,375	21,706	(204)	-0.9 %



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
5529 - Centre Wellington Community Sportsplex - P&R Programs - Other	3,800	2,629	4,200	400	10.5 %
<i>Total Expenses</i>	2,122,315	2,220,449	2,197,599	75,284	3.5 %
Net Budget Centre Wellington Community Sportsplex (Community)	596,215	672,093	628,509	32,294	5.4 %

Major Changes Impacting This Budget

1. An increase in fitness program revenue is offset by a corresponding increase in fitness program expenditures.
2. A \$40,000 increase in hydro and water costs accounts for the majority of the change in the operating costs line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Elora Community Centre (Community)

The Elora Community Centre is located at 29 David Street and is comprised of a 185' by 85' ice pad with 900 capacity seating, meeting room, and medium size banquet hall.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4513 - Elora Community Centre - Revenue	(363,700)	(318,229)	(369,160)	(5,460)	1.5 %
<i>Total Revenues</i>	(363,700)	(318,229)	(369,160)	(5,460)	1.5 %
<u>Expenses</u>					
5510 - Elora Community Centre - P&R Facilities: Operating Costs	258,171	252,427	254,202	(3,969)	-1.5 %
5511 - Elora Community Centre - P&R Facilities: Repairs & Maintenance	269,286	262,920	280,538	11,252	4.2 %
5512 - Elora Community Centre - P&R Facilities: Concessions	61,450	35,899	53,160	(8,290)	-13.5 %
5513 - Elora Community Centre - P&R Facilities: Halls	1,500	1,057	1,500	-	0.0 %
<i>Total Expenses</i>	590,407	552,303	589,400	(1,007)	-0.2 %
Net Budget Elora Community Centre (Community)	226,707	234,074	220,240	(6,467)	-2.9 %

Major Changes Impacting This Budget

1. The return of the Elora Rock results in an increase of approximately \$11,000 in ice rental revenue. This is offset by an \$8,000 reduction in expected revenue from concession sales. The reduction in concession sales corresponds with a similar decrease in the concession expenditures line.
2. The increase in the repairs and maintenance line is mainly due to a reallocation of internal maintenance staff to this cost centre to maintain the aging facility.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Belwood Hall (Community)

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4516 - Belwood Hall - Revenue	(6,800)	(7,271)	(6,800)	-	0.0 %
<i>Total Revenues</i>	(6,800)	(7,271)	(6,800)	-	0.0 %
<u>Expenses</u>					
5510 - Belwood Hall - P&R Facilities: Operating Costs	22,571	19,164	22,786	215	1.0 %
<i>Total Expenses</i>	22,571	19,164	22,786	215	1.0 %
<i>Net Budget Belwood Hall (Community)</i>	15,771	11,894	15,986	215	1.4 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Belwood Ball Diamond (Community)

Softball diamond in community of Belwood with full field lighting, bleachers and gravel parking lot. Small winter ice rink operated in park by local volunteers.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4538 - Belwood Ball Diamond - Revenue	(1,800)	(1,231)	(1,300)	500	-27.8 %
<i>Total Revenues</i>	(1,800)	(1,231)	(1,300)	500	-27.8 %
<u>Expenses</u>					
5250 - Belwood Ball Diamond - Operations & Maintenance	6,451	6,145	6,466	15	0.2 %
<i>Total Expenses</i>	6,451	6,145	6,466	15	0.2 %
<i>Net Budget Belwood Ball Diamond (Community)</i>	4,651	4,915	5,166	515	11.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Bissel Park (Community)

The park is the site of an old foundry. This park hosts major annual events such as Riverfest Concert series and Canada Day celebrations. It provides a winter ice rink which is supported by volunteers and hosts the weekly seasonal Farmers Market.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4541 - Bissell Park - Revenue	(3,500)	(3,290)	(3,500)	-	0.0 %
<i>Total Revenues</i>	(3,500)	(3,290)	(3,500)	-	0.0 %
<u>Expenses</u>					
5250 - Bissell Park - Operations & Maintenance	42,621	38,606	42,931	310	0.7 %
<i>Total Expenses</i>	42,621	38,606	42,931	310	0.7 %
<i>Net Budget Bissel Park (Community)</i>	39,121	35,316	39,431	310	0.8 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

ECC Ball Diamond (Community)

Located adjacent to the Elora Community Centre the two lit and fenced softball fields provide opportunities for children, youth and adults.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4526 - ECC Ball Diamond - Revenue	(8,000)	(8,026)	(8,200)	(200)	2.5 %
<i>Total Revenues</i>	(8,000)	(8,026)	(8,200)	(200)	2.5 %
<u>Expenses</u>					
5250 - ECC Ball Diamond - Operations & Maintenance	16,667	18,277	16,753	86	0.5 %
<i>Total Expenses</i>	16,667	18,277	16,753	86	0.5 %
Net Budget ECC Ball Diamond (Community)	8,667	10,250	8,553	(114)	-1.3 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Tower Street Tennis Courts (Community)

Three colour coated courts with lights are owned by the Township but operated and maintained through a partnership with the Fergus Tennis Club.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Tower Street Tennis Courts - Operations & Maintenance	2,624	2,311	2,753	129	4.9 %
<i>Total Expenses</i>	2,624	2,311	2,753	129	4.9 %
<i>Net Budget Tower Street Tennis Courts (Community)</i>	2,624	2,311	2,753	129	4.9 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Tye Park (Community)

Community park with one regular sized lit softball field and two small children's softball fields. Includes a small washroom and concession stand. Fields are operated and maintained in partnership with Centre Wellington Softball Association.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4526 - Tye Park - Revenue	(1,400)	(1,333)	(1,400)	-	0.0 %
<i>Total Revenues</i>	(1,400)	(1,333)	(1,400)	-	0.0 %
<u>Expenses</u>					
5250 - Tye Park - Operations & Maintenance	14,815	17,074	16,161	1,346	9.1 %
<i>Total Expenses</i>	14,815	17,074	16,161	1,346	9.1 %
<i>Net Budget Tye Park (Community)</i>	13,415	15,740	14,761	1,346	10.0 %

Major Changes Impacting This Budget

1. Additional costs for materials account for the increase in expenditures planned for 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Victoria Park (Fergus) (Community)

This community park is home to 2 lighted sports fields with irrigation and 1 unlighted sports field, Highland Rugby Clubhouse and public washrooms, parking lot, play equipment, outdoor walking track, and the Victoria Park Seniors Centre.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4523 - Victoria Park (Fergus) - Revenue	(7,500)	(7,610)	(7,500)	-	0.0 %
<i>Total Revenues</i>	(7,500)	(7,610)	(7,500)	-	0.0 %
<u>Expenses</u>					
5250 - Victoria Park (Fergus) - Operations & Maintenance	46,818	46,865	48,819	2,001	4.3 %
<i>Total Expenses</i>	46,818	46,865	48,819	2,001	4.3 %
Net Budget Victoria Park (Fergus) (Community)	39,318	39,255	41,319	2,001	5.1 %

Major Changes Impacting This Budget

1. Increase in expenditures is mainly due to hydro and water costs.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

South Ridge Park (Community)

South Ridge Park is a 4.25 hectare (10.5 acre) park. It includes 3 irrigated sports fields, a large accessible play structure, parking lot and landscaped berm.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4530 - South Ridge Park - Revenue	(2,200)	(1,532)	(2,200)	-	0.0 %
<i>Total Revenues</i>	(2,200)	(1,532)	(2,200)	-	0.0 %
<u>Expenses</u>					
5250 - South Ridge Park - Operations & Maintenance	25,267	23,736	27,453	2,186	8.7 %
<i>Total Expenses</i>	25,267	23,736	27,453	2,186	8.7 %
<i>Net Budget South Ridge Park (Community)</i>	23,067	22,204	25,253	2,186	9.5 %

Major Changes Impacting This Budget

1. Increase in expenditures is mainly due to hydro and water costs.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Strathallan Park (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4531 - Strathallan Park - Revenue	-	(1,067)	(1,100)	(1,100)	0.0 %
<i>Total Revenues</i>	-	(1,067)	(1,100)	(1,100)	0.0 %
<u>Expenses</u>					
5250 - Strathallan Park - Operations & Maintenance	8,046	5,481	6,997	(1,049)	-13.0 %
<i>Total Expenses</i>	8,046	5,481	6,997	(1,049)	-13.0 %
<i>Net Budget Strathallan Park (Community)</i>	8,046	4,414	5,897	(2,149)	-26.7 %

Major Changes Impacting This Budget

1. Revenue increase due to use of this park for soccer in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

St. Mary's School Park (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4542 - St. Mary's School Park - Revenue	(1,100)	-	-	1,100	-100.0 %
<i>Total Revenues</i>	(1,100)	-	-	1,100	-100.0 %
<u>Expenses</u>					
5250 - St. Mary's School Park - Operations & Maintenance	6,301	2,253	4,280	(2,021)	-32.1 %
<i>Total Expenses</i>	6,301	2,253	4,280	(2,021)	-32.1 %
Net Budget St. Mary's School Park (Community)	5,201	2,253	4,280	(921)	-17.7 %

Major Changes Impacting This Budget

1. Reduction in revenue is due to FEDS not using this park for soccer in 2017. There is a corresponding reduction in maintenance costs expected in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Passive Parks (Community)

A variety of passive parks are spread throughout Centre Wellington. Many parks include natural areas, river front open space, trails, and areas for socialization.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4550 - Passive Parks - Revenue	(9,500)	(9,389)	(9,500)	-	0.0 %
<i>Total Revenues</i>	(9,500)	(9,389)	(9,500)	-	0.0 %
<u>Expenses</u>					
5250 - Passive Parks - Operations & Maintenance	161,268	155,777	158,607	(2,660)	-1.6 %
<i>Total Expenses</i>	161,268	155,777	158,607	(2,660)	-1.6 %
<i>Net Budget Passive Parks (Community)</i>	151,768	146,387	149,107	(2,660)	-1.8 %

Major Changes Impacting This Budget

1. Reduction in hydro and water costs for the operation of two splash pads in the Township accounts for the majority of the decrease in the operations and maintenance line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Parks - General (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Parks - General - Operations & Maintenance	4,150	4,316	4,150	-	0.0 %
<i>Total Expenses</i>	4,150	4,316	4,150	-	0.0 %
Net Budget Parks - General (Community)	4,150	4,316	4,150	-	0.0 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Greenhouses (Community)

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. Our Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community including the two downtowns. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Greenhouses - Operations & Maintenance	23,967	17,522	22,843	(1,124)	-4.7 %
<i>Total Expenses</i>	23,967	17,522	22,843	(1,124)	-4.7 %
<i>Net Budget Greenhouses (Community)</i>	23,967	17,522	22,843	(1,124)	-4.7 %

Major Changes Impacting This Budget

1. Decrease is due to a reduction in natural gas costs budgeted for 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Parks and Recreation - Other Expenditures (Community)

These expenditures fund the debt payments for the Centre Wellington Community Sportsplex and the Department's replacement reserve funds.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Parks and Recreation - Other Expenditures - Transfers from Reserves	(10,260)	(17,592)	(1,260)	9,000	-87.7 %
<i>Total Revenues</i>	(10,260)	(17,592)	(1,260)	9,000	-87.7 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
Net Budget Parks and Recreation - Other Expenditures (Community)	(10,260)	(17,592)	(1,260)	9,000	-87.7 %

Major Changes Impacting This Budget

1. Transfers from reserves includes a \$1,260 transfer from the Newdon Public Swim reserve for the funding of public swimming at the Sportsplex. 2016 included a \$9,000 one-time transfer from the general capital reserve for HVAC repairs in the Sportsplex aquatics centre.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Victoria Park Seniors Centre (Community)

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Advisory Committee.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4760 - Victoria Park Seniors Centre - Revenue	(190,700)	(231,995)	(207,000)	(16,300)	8.5 %
4820 - Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0 %
<i>Total Revenues</i>	(194,700)	(235,995)	(211,000)	(16,300)	8.4 %
<u>Expenses</u>					
5210 - Victoria Park Seniors Centre - Wages & Benefits	223,968	227,151	228,039	4,072	1.8 %
5240 - Victoria Park Seniors Centre - Administration	13,250	11,073	13,279	29	0.2 %
5250 - Victoria Park Seniors Centre - Operations & Maintenance	85,800	99,505	90,875	5,075	5.9 %
5701 - Victoria Park Seniors Centre - VPC - Programs	85,900	115,234	97,400	11,500	13.4 %
5820 - Victoria Park Seniors Centre - Transfers to Reserves	36,500	49,097	41,300	4,800	13.2 %
<i>Total Expenses</i>	445,418	502,060	470,893	25,476	5.7 %
<i>Net Budget Victoria Park Seniors Centre (Community)</i>	250,718	266,065	259,893	9,176	3.7 %

Major Changes Impacting This Budget

1. Increase in the operations and maintenance line is mainly due to utilities (\$1,500), building repairs and maintenance (\$1,700) and snow removal (\$1,500) at the facility.
2. Increase in program costs are offset by an increase in program revenues.
3. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for the purchase/repair of furniture or equipment at the Centre and are to be utilized based on the recommendations of the Victoria Park Advisory Committee.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Heritage Centre Wellington (P&D)

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Heritage Centre Wellington - Administration	1,650	2,713	2,700	1,050	63.6 %
5250 - Heritage Centre Wellington - Operations & Maintenance	12,100	4,990	9,100	(3,000)	-24.8 %
5820 - Heritage Centre Wellington - Transfers to Reserves	2,500	2,500	2,500	-	0.0 %
<i>Total Expenses</i>	16,250	10,203	14,300	(1,950)	-12.0 %
<i>Net Budget Heritage Centre Wellington (P&D)</i>	16,250	10,203	14,300	(1,950)	-12.0 %

Major Changes Impacting This Budget

1. An increase in the conferences, seminars and training budget accounts for the majority of the increase in the administration line.
2. A reduction in budgeted professional fees and advertising expenditures accounts for the decrease in the operations and maintenance line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Fergus Weigh Scale Building (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Fergus Weigh Scale Building - Wages & Benefits	5,098	5,099	5,099	-	0.0 %
5250 - Fergus Weigh Scale Building - Operations & Maintenance	8,825	7,279	8,480	(345)	-3.9 %
<i>Total Expenses</i>	13,923	12,378	13,579	(345)	-2.5 %
<i>Net Budget Fergus Weigh Scale Building (Infrastructure)</i>	13,923	12,378	13,579	(345)	-2.5 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Fergus Downtown (Community/Infrastructure)

The Township's Infrastructure and Community Services Departments provide a variety of services to support the beautification of the Fergus downtown. These services include, however are not limited to; litter pickup, banner, flag and street furniture installation and removal, planters and hanging baskets installation, maintenance and removal. The Fergus Horticultural Society provides ongoing maintenance and care of the beautification of the downtown with volunteer labour and support.

The River Walk parking lot, walkway and exterior walkways around the Fergus Library maintenance and snow clearing are included in this budget.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Fergus Downtown - Operations & Maintenance	43,300	73,537	54,400	11,100	25.6 %
<i>Total Expenses</i>	43,300	73,537	54,400	11,100	25.6 %
<u>Net Budget Fergus Downtown (Community/Infrastructure)</u>	43,300	73,537	54,400	11,100	25.6 %

Major Changes Impacting This Budget

1. \$8,500 of the increase is due to costs associated with contracted snow removal at the Fergus Riverlands parking lot. The remaining increase is mainly due to additional labour costs allocated to this cost centre.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Elora Public Washrooms (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Elora Public Washrooms - Operations & Maintenance	19,820	18,639	21,893	2,073	10.5 %
<i>Total Expenses</i>	19,820	18,639	21,893	2,073	10.5 %
Net Budget Elora Public Washrooms (Community)	19,820	18,639	21,893	2,073	10.5 %

Major Changes Impacting This Budget

1. Increase in expenditures is mainly due to additional supplies required for the washrooms.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Elora Downtown (Community/Infrastructure)

The Township's Infrastructure and Community Services Departments provide a variety of services to support the beautification of the Elora downtown. These services include, however are not limited to; litter pickup, banner, flag and street furniture installation and removal, planters and hanging baskets installation, maintenance and removal.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Elora Downtown - Operations & Maintenance	49,700	53,881	52,700	3,000	6.0 %
<i>Total Expenses</i>	49,700	53,881	52,700	3,000	6.0 %
Net Budget Elora Downtown (Community/Infrastructure)	49,700	53,881	52,700	3,000	6.0 %

Major Changes Impacting This Budget

1. Increase is mainly due to additional labour costs allocated to this cost centre.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Grants to Community Groups - Specific Annual Grants

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Specific Annual Grants	19,600	19,585	20,050	450	2.3 %
<i>Total Expenses</i>	19,600	19,585	20,050	450	2.3 %
<i>Net Budget Grants to Community Groups - Specific Annual Grants</i>	19,600	19,585	20,050	450	2.3 %

Major Changes Impacting This Budget

1. Total grants budgeted for community groups in the 2017 Budget are \$52,000.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Grants to Community Groups - Community Impact Grants

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Community Impact Grants	29,730	29,730	30,000	270	0.9 %
5800 - Grants to Community Groups - Emergency Relief	-	3,800	1,950	1,950	0.0 %
<i>Total Expenses</i>	29,730	33,530	31,950	2,220	7.5 %
<i>Net Budget Grants to Community Groups - Community Impact Grants</i>	29,730	33,530	31,950	2,220	7.5 %

Major Changes Impacting This Budget

1. The Township's grant program was restructured in 2016. The three former applicant grant categories were consolidated and rebranded as the Community Impact Grants.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Fergus Grand Theatre (Community)

The Community Services Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West. The facility provides a venue for a variety of cultural activities including live theatre, music, and special events. The facility is approximately 90 years old, thus having significant historical value to the community.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4610 - Fergus Grand Theatre - Revenue	(60,750)	(55,984)	(68,750)	(8,000)	13.2 %
<i>Total Revenues</i>	(60,750)	(55,984)	(68,750)	(8,000)	13.2 %
<u>Expenses</u>					
5210 - Fergus Grand Theatre - Wages & Benefits	74,291	73,001	84,145	9,854	13.3 %
5240 - Fergus Grand Theatre - Administration	7,750	10,016	7,750	-	0.0 %
5250 - Fergus Grand Theatre - Operations & Maintenance	32,325	31,276	37,975	5,650	17.5 %
5820 - Fergus Grand Theatre - Transfers to Reserves	3,000	5,294	4,500	1,500	50.0 %
<i>Total Expenses</i>	117,366	119,587	134,370	17,004	14.5 %
<i>Net Budget Fergus Grand Theatre (Community)</i>	56,616	63,603	65,620	9,004	15.9 %

Major Changes Impacting This Budget

1. The increase in revenue is due to a \$5,000 increase in new in-house productions and a \$3,000 increase in service charge revenue due to increased ticket sales.
2. Wages and benefits increase is due to the inclusion of benefits associated with changing a contract position into a fulltime position in 2017.
3. \$5,000 of expenditures associated with new in-house productions accounts for the majority of the increase in the operations and maintenance line.
4. Transfers to reserves represents a transfer to the repairs and maintenance reserve for the Fergus Grand Theatre. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges Bylaw annually.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Celebrations (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Celebrations - Transfer from Reserves	-	-	(15,000)	(15,000)	0.0 %
<i>Total Revenues</i>	-	-	(15,000)	(15,000)	0.0 %
<u>Expenses</u>					
5250 - Canada Day Celebrations - Expenses	17,000	17,035	32,000	15,000	88.2 %
5800 - Victoria Day Celebrations - Expenses	3,000	3,000	3,000	-	0.0 %
<i>Total Expenses</i>	20,000	20,035	35,000	15,000	75.0 %
<i>Net Budget Celebrations (Community)</i>	20,000	20,035	20,000	-	0.0 %

Major Changes Impacting This Budget

1. A one-time increase of \$15,000 for expanding celebrations in 2017 for Canada's 150th is funded from the General Capital reserve.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Planning (P&D)

The Planning Department is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation of a new Municipal Official Plan and Zoning Bylaw. Short term planning includes the processing of Official Plan and Zoning Bylaw amendments, site plan approvals, and plans of subdivision.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4810 - Planning - Revenue	(115,000)	(122,565)	(120,000)	(5,000)	4.3 %
4820 - Planning - Transfers from Reserves	-	(41,421)	(100,000)	(100,000)	0.0 %
<i>Total Revenues</i>	(115,000)	(163,986)	(220,000)	(105,000)	91.3 %
<u>Expenses</u>					
5210 - Planning - Wages & Benefits	452,179	456,454	461,168	8,989	2.0 %
5240 - Planning - Administration	9,400	9,693	9,875	475	5.1 %
5250 - Planning - Operations & Maintenance	15,000	60,026	115,000	100,000	666.7 %
<i>Total Expenses</i>	476,579	526,173	586,043	109,464	23.0 %
<i>Net Budget Planning (P&D)</i>	361,579	362,186	366,043	4,464	1.2 %

Major Changes Impacting This Budget

1. Planning revenue is budgeted based on a five year annualized average.
2. The increase in the operations and maintenance line is the estimated cost of an OMB hearing, concerning a proposed development, that is expected to take place in 2017. Costs associated with the OMB hearing will be funded by a transfer from the Reserve for Legal Matters.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Economic Development (P&D)

Economic development priorities are focused on encouraging business retention and expansion; facilitating external business attraction; facilitating commercial and industrial development projects and investment; managing the community's employment lands; marketing/collaboration with key stakeholders; providing economic and community information; promoting our innovative and thriving economy.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Economic Development - Transfer from Reserves	(60,000)	(32,911)	(75,000)	(15,000)	25.0 %
<i>Total Revenues</i>	(60,000)	(32,911)	(75,000)	(15,000)	25.0 %
<u>Expenses</u>					
5210 - Economic Development - Wages & Benefits	108,876	105,608	107,726	(1,150)	-1.1 %
5240 - Economic Development - Administration	7,950	5,526	8,200	250	3.1 %
5250 - Economic Development - Operations & Maintenance	85,500	46,720	122,928	37,428	43.8 %
5820 - Economic Development - Transfers to Reserves	7,200	7,200	-	(7,200)	-100.0 %
<i>Total Expenses</i>	209,526	165,054	238,854	29,328	14.0 %
<i>Net Budget Economic Development (P&D)</i>	149,526	132,144	163,854	14,328	9.6 %

Major Changes Impacting This Budget

1. The estimated \$75,000 cost of implementing the Township's Community Improvement Plan (CIP) in 2017 is included in the operations and maintenance line. The anticipated CIP expenditures are funded by a transfer from the CIP reserve. Due to the unpredictability of CIP expenditures, the CIP reserve is fully funded by a transfer from the General Capital reserve subsequent to a report to Council.
2. The decrease in wages and benefits is due to a benefit adjustment/correction.
3. In addition to the increase in the estimated CIP grants issued during 2017, the operations and maintenance line includes a \$22,400 increase in marketing expenditures.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Committee of Adjustment (P&D)

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4825 - Committee of Adjustment - Revenue	(12,000)	(20,590)	(15,000)	(3,000)	25.0 %
<i>Total Revenues</i>	(12,000)	(20,590)	(15,000)	(3,000)	25.0 %
<u>Expenses</u>					
5210 - Committe of Adjustment - Wages & Benefits	2,700	2,655	2,700	-	0.0 %
5240 - Committe of Adjustment - Administration	1,650	546	1,250	(400)	-24.2 %
<i>Total Expenses</i>	4,350	3,202	3,950	(400)	-9.2 %
<i>Net Budget Committee of Adjustment (P&D)</i>	(7,650)	(17,388)	(11,050)	(3,400)	44.4 %

Major Changes Impacting This Budget

1. Committee of adjustment revenue is consistent with the annualized historical average.
2. A reduction in the conferences and mileage budgets accounts for the decrease in the administration line.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Tourism (Community)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Tourism - Transfers from Reserves	-	(5,000)	-	-	0.0 %
4835 - Tourism - Revenue	-	(6,750)	(1,500)	(1,500)	0.0 %
<i>Total Revenues</i>	-	(11,750)	(1,500)	(1,500)	0.0 %
<u>Expenses</u>					
5210 - Tourism - Wages & Benefits	170,142	162,240	149,961	(20,180)	-11.9 %
5240 - Tourism - Administration	37,433	37,740	28,813	(8,620)	-23.0 %
5250 - Tourism - Operations & Maintenance	50,500	55,229	43,000	(7,500)	-14.9 %
<i>Total Expenses</i>	258,075	255,208	221,774	(36,300)	-14.1 %
<i>Net Budget Tourism (Community)</i>	258,075	243,458	220,274	(37,800)	-14.6 %

Major Changes Impacting This Budget

1. Increase in revenue is due to planned souvenir sales in 2017 from the Tourism office located at 10 East Mill St.
2. Wages and benefits decrease is due to the reallocation of the Community Development Coordinator position (\$27,500) to the Parks, Recreation and Culture Administration cost centre as part of the planned Community Services department reorganization in 2017. This decrease is offset by an increase in part-time labour to better staff the Tourism office.
3. The elimination of external cleaning costs and a reduction in office furniture and equipment expenditures accounts for the decrease in the administration line.
4. Decrease in the operations and maintenance line is mainly due to a reallocation of \$7,000 of expenditures for Doors Open/Culture Days to the Parks, Recreation and Culture Administration cost centre as part of the planned restructuring of the Community Services department in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Tile Drain Loans (Corporate/Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4040 - Tile Drain Loans - Debt Repayments	(10,940)	(10,937)	(9,990)	950	-8.7 %
<i>Total Revenues</i>	(10,940)	(10,937)	(9,990)	950	-8.7 %
<u>Expenses</u>					
5850 - Tile Drain Loans - Debt Payments	10,940	10,937	9,990	(950)	-8.7 %
<i>Total Expenses</i>	10,940	10,937	9,990	(950)	-8.7 %
<i>Net Budget Tile Drain Loans (Corporate/Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. Tile drain loans are fully recovered by the Township.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Contribution to Capital Fund

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5800 - Contribution to Capital Fund	700,500	700,500	700,500	-	0.0 %
5801 - Transfer to Dedicated Capital Levy Reserve	444,850	457,322	695,900	251,050	56.4 %
6000- PW Transfer to Vehicle Replacement Reserve	435,000	435,000	475,000	40,000	9.2 %
6001 - P&R Transfer to Vehicle Replacement Reserve	35,000	35,000	45,000	10,000	28.6 %
6002 - Fire Transfer to Vehicle Replacement Reserve	265,000	265,000	305,000	40,000	15.1 %
6003 - BLDG Transfer to Vehicle Replacement Reserve	15,000	15,000	13,000	(2,000)	-13.3 %
6100 - PW Transfer to Equipment Replacement Reserve	15,000	15,000	15,000	-	0.0 %
6101 - Fire Transfer to Equipment Replacement Reserve	105,000	105,000	105,000	-	0.0 %
6102 - IT&S Transfer to Equipment Replacement Reserve	55,000	55,000	65,000	10,000	18.2 %
6103 - IT&S Transfer to Software Replacement Reserve	13,000	13,000	15,000	2,000	15.4 %
6104 - P&R Transfer to Facility Replacement Reserve	143,000	119,778	171,000	28,000	19.6 %
6105 - P&R Transfer to Parks Replacement Reserve	85,000	85,000	95,000	10,000	11.8 %
<i>Total Expenses</i>	2,311,350	2,300,600	2,700,400	389,050	16.8 %
<i>Net Budget Contribution to Capital Fund</i>	2,311,350	2,300,600	2,700,400	389,050	16.8 %

Major Changes Impacting This Budget

1. A 2% dedicated capital levy was introduced in 2015 in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund bridge replacement based on priority determined in the Township's Asset Management Plan.
2. The total increase in transfers to vehicle replacement reserves is \$88,000.
3. The total increase in transfers to equipment replacement reserves is \$50,000.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Taxation - Township Purposes

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4030 - Taxation - Regular Taxation	(11,331,851)	(11,331,868)	(11,817,032)	(485,181)	4.3 %
4031 - Taxation - Dedicated Capital Levy	(444,850)	(457,322)	(695,900)	(251,050)	56.4 %
4035 - Taxation - Supp/Omits	(150,000)	(377,105)	(180,000)	(30,000)	20.0 %
<i>Total Revenues</i>	(11,926,701)	(12,166,295)	(12,692,932)	(766,231)	6.4 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Taxation - Township Purposes</i>	(11,926,701)	(12,166,295)	(12,692,932)	(766,231)	6.4 %

Major Changes Impacting This Budget

1. Assessment growth of 2.35% in 2017. The 2017 tax levy change is 1.89% plus a 2% dedicated capital levy for a total increase of 3.89%.
2. Supplementary taxation has been increased to reflect the assessment of homes in new subdivisions assessed during the year.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Taxation - Payments in Lieu

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4055 - Taxation - Payments in Lieu	(176,000)	(179,091)	(182,500)	(6,500)	3.7 %
<i>Total Revenues</i>	(176,000)	(179,091)	(182,500)	(6,500)	3.7 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Taxation - Payments in Lieu</i>	(176,000)	(179,091)	(182,500)	(6,500)	3.7 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Fergus BIA

		2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
					\$	%
<u>Revenues</u>						
4045 - Fergus BIA - Fergus BIA Levy		(65,000)	(65,363)	(65,000)	-	0.0 %
	<i>Total Revenues</i>	(65,000)	(65,363)	(65,000)	-	0.0 %
<u>Expenses</u>						
5250 - Fergus BIA - Levy		65,000	65,363	65,000	-	0.0 %
	<i>Total Expenses</i>	65,000	65,363	65,000	-	0.0 %
<i>Net Budget Fergus BIA</i>		-	(1)	-	-	0.0 %

Major Changes Impacting This Budget

1. No change in the Fergus BIA levy for 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Elora BIA

		2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change		
						\$	%
<u>Revenues</u>							
4050 - Elora BIA - Elora BIA Levy		(56,212)	(55,816)	(56,774)	(562)		1.0 %
	<i>Total Revenues</i>	(56,212)	(55,816)	(56,774)	(562)		1.0 %
<u>Expenses</u>							
5250 - Elora BIA - Levy		56,212	55,816	56,774	562		1.0 %
	<i>Total Expenses</i>	56,212	55,816	56,774	562		1.0 %
<u>Net Budget Elora BIA</u>		-	-	-	-		0.0 %

Major Changes Impacting This Budget

1. 1% increase in the Elora BIA levy for 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Ontario Non-Specific Grants

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4070 - Ontario Non-Specific Grants - OMPF Program	(520,200)	(520,200)	(442,200)	78,000	-15.0 %
<i>Total Revenues</i>	(520,200)	(520,200)	(442,200)	78,000	-15.0 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Ontario Non-Specific Grants</i>	(520,200)	(520,200)	(442,200)	78,000	-15.0 %

Major Changes Impacting This Budget

1. \$78,000 (15%) decrease in OMPF funding in 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Other Revenues and Expenses

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4802 - Other Revenue - Tax Interest/Penalties	(350,000)	(351,279)	(350,000)	-	0.0 %
4809 - Other Revenue - Investment Earnings	(578,300)	(586,042)	(586,300)	(8,000)	1.4 %
4811 - Other Revenue - Building Rentals	(68,640)	(68,640)	(68,640)	-	0.0 %
4812 - Other Revenue - OCIF Proceeds	(293,040)	(293,039)	(560,280)	(267,240)	91.2 %
4813 - Other Revenue - Aggregate Resources	(60,000)	(53,259)	(60,000)	-	0.0 %
4815 - Other Revenue - CW Hydro-Interest on Equity	(365,800)	(365,890)	(365,800)	-	0.0 %
4817 - Other Revenue - OLG Gaming Proceeds	(2,075,000)	(2,174,468)	(2,100,000)	(25,000)	1.2 %
4818 - Other Revenue - Gas Tax Proceeds	(811,500)	(811,552)	(811,500)	-	0.0 %
4819 - Other Revenue - Year-End (Surplus)/Deficit	-	(427,787)	-	-	0.0 %
<i>Total Revenues</i>	(4,602,280)	(5,131,956)	(4,902,520)	(300,240)	6.5 %
<u>Expenses</u>					
5804 - Other Expenses - Elora LCBO Expenditures	9,500	16,048	9,800	300	3.2 %
5806 - Other Expenses - West Garafraxa Office Expenditures	9,500	8,247	9,500	-	0.0 %
5820 - Other Expenses - Transfers to Reserves	3,179,540	3,706,846	3,471,780	292,240	9.2 %
<i>Total Expenses</i>	3,198,540	3,731,140	3,491,080	292,540	9.1 %
Net Budget Other Revenues and Expenses	(1,403,740)	(1,400,815)	(1,411,440)	(7,700)	0.5 %

Major Changes Impacting This Budget

1. The increase in investment earnings is mainly due to a \$20,000 increase in budgeted GIC and bank interest revenue. This is offset by a \$12,000 decrease in investment revenue primarily due to the payout of the Civic Centre Accessibility loan from reserves with proceeds from the MacDonald Trust money received in 2016.
2. In 2017, the Township will receive \$560,280 from the Ontario Community Infrastructure Fund (formula based component). 100% of these funds are transferred to a reserve for the purpose of funding 2017 capital projects in accordance with the funding agreement.
3. 100% of OLG gaming proceeds are transferred to a reserve which is used to fund capital projects in the following year's capital budget.
4. In 2017, the Township will receive Federal Gas Tax funding of \$811,500. 100% of these funds are transferred to a reserve for the purpose of funding capital projects in accordance with the funding agreement.
5. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the general capital reserve. The 2015 surplus was \$427,787.



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Net Debt

This cost centre includes the total tax supported debt payments for the Township net of the development charges allocated to fund the growth related portion of the payments.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Transfer from Reserves	-	(114,612)	-	-	0.0 %
4821 - Transfer from P&R DC Reserve Fund	(389,593)	(389,593)	(389,593)	-	0.0 %
4822 - Transfer from Fire DC Reserve Fund	(21,160)	(188,113)	-	21,160	-100.0 %
4823 - Transfer from Corporate DC Reserve Fund	(14,850)	(14,850)	(14,850)	-	0.0 %
4824 - Transfer from PW DC Reserve Fund	(12,263)	(12,263)	(12,263)	-	0.0 %
<i>Total Revenues</i>	(437,866)	(719,431)	(416,706)	21,160	-4.8 %
<u>Expenses</u>					
5851 - P&R Debt Payments	581,605	581,351	581,606	1	0.0 %
5852 - Fire Debt Payments	34,052	302,650	-	(34,052)	-100.0 %
5853 - Planning Debt Payments	14,850	14,850	14,850	-	0.0 %
5854 - PW Debt Payments	167,292	164,477	133,867	(33,425)	-20.0 %
5855 - Social Debt Payments	104,839	104,839	104,839	-	0.0 %
<i>Total Expenses</i>	902,638	1,168,167	835,162	(67,476)	-7.5 %
<i>Net Budget Net Debt</i>	464,772	448,736	418,456	(46,316)	-10.0 %

Major Changes Impacting This Budget

1. The 2006 Fergus Firehall Expansion debt was fully repaid in 2016. This results in a corresponding reduction in the transfer from the Fire DC reserve fund in 2017.
2. The reduction in PW debt payments is due to the 2016 repayment of a loan from the Township's reserves that originated in 2012 when the Township paid out long-term debt with CIBC and financed it internally.



2017
USER PAY
OPERATING BUDGET



Township of Centre Wellington 2017 Operating Budget Summary With 2016 Budget and Actual Results

Environmental Services - Administration (Infrastructure)

Environmental Services operates and maintains the Township's water treatment, storage and distribution systems, and wastewater collection and treatment systems. The Township owns, operates and maintains nine (9) water supply wells, 107 km of watermain, 637 hydrants, four (4) elevated water storage tanks, two (2) wastewater treatment plants, seven (7) sewage pumping stations, 101 km of wastewater main, 100 km of storm sewers, and 1,370 maintenance holes. Along with Transportation Services, Environmental Services also maintains the Township's storm sewer collection system.

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Environmental Services - Administration - Wages & Benefits	772,984	824,389	968,609	195,625	25.3 %
5240 - Environmental Services - Administration - Administration	80,741	63,615	82,956	2,215	2.7 %
5250 - Environmental Services - Administration - Operations & Maintenance	1,300,089	1,337,884	1,346,195	46,106	3.5 %
5260 - Environmental Services - Administration - Fleet Repair & Maintenance	(50,675)	26,667	(69,900)	(19,225)	37.9 %
5860 - Environmental Services - Administration - Cost Recovery	(2,103,139)	(2,252,555)	(2,327,860)	(224,721)	10.7 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Environmental Services - Administration (Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and sanitary sewer system budgets.
2. Increase in wages and benefits is partly due to the restructuring of the Environmental Services division in 2016. Increases in the wages and benefits line is offset by a reduction in hourly full-time labour that is applied to various cost centres within the Environmental budget. Furthermore, \$10,000 of overtime has also been allocated to this cost centre, but an equal amount has been reduced from the labour applied to various cost centres within the Environmental budget. A new Supervisor of Special Projects position is also included for a full year at an estimated cost of \$93,500. These costs are offset by a \$23,500 reduction in part-time wages for a Source Protection Coordinator contract which ends in February 2017.
3. The increase in operations and maintenance is mainly due to an increase in the allocation of administrative costs from the tax supported operating budget.
4. The decrease in fleet repair and maintenance costs is mainly due to reductions in fleet insurance, fuel, and supplies and small tools.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Environmental Services - Waterworks (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4330 - Environmental Services - Waterworks - Revenue	(3,887,500)	(4,112,432)	(4,186,600)	(299,100)	7.7 %
4348 - Environmental Services - Waterworks - RMI Municipal Partner Revenue	-	-	(45,800)	(45,800)	0.0 %
4820 - Environmental Services - Waterworks - Transfers from Reserves	(363,337)	(363,337)	(363,382)	(45)	0.0 %
<i>Total Revenues</i>	(4,250,837)	(4,475,769)	(4,595,782)	(344,945)	8.1 %
<u>Expenses</u>					
5450 - Environmental Services - Waterworks - Pump Plant R&M	587,500	613,935	615,500	28,000	4.8 %
5453 - Environmental Services - Waterworks - Hydrants & Mains R&M	373,000	324,800	345,100	(27,900)	-7.5 %
5456 - Environmental Services - Waterworks - SCADA R&M	58,200	32,129	40,100	(18,100)	-31.1 %
5459 - Environmental Services - Waterworks - Purification	214,000	158,360	188,000	(26,000)	-12.1 %
5462 - Environmental Services - Waterworks - Services	165,000	102,735	152,300	(12,700)	-7.7 %
5465 - Environmental Services - Waterworks - Backflow Prevention and Other	123,550	127,214	125,200	1,650	1.3 %
5468 - Environmental Services - Waterworks - Locates	80,500	64,214	68,800	(11,700)	-14.5 %
5470 - Environmental Services - Waterworks - Risk Management Inspector	-	-	67,347	67,347	0.0 %
5820 - Environmental Services - Waterworks - Transfers to Reserves	1,161,035	1,505,842	1,411,422	250,387	21.6 %
5850 - Environmental Services - Waterworks - Debt Payments	604,734	600,466	604,312	(422)	-0.1 %



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Environmental Services - Waterworks (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
5865 - Environmental Services - Waterworks - Cost Recovery Applied	883,318	946,073	977,701	94,383	10.7 %
<i>Total Expenses</i>	4,250,837	4,475,769	4,595,782	344,945	8.1 %
Net Budget Environmental Services - Waterworks (Infrastructure)	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. The new Risk Management Inspector (RMI) position and costs approved by Council in 2016 are budgeted to commence in March 2017. Per an agreement with participating lower tier municipalities in the County of Wellington, the Township is responsible for 32% of the costs. As such a corresponding RMI Municipal Partner Revenue line has been included to reflect the recovery of 68% of the total RMI cost from the participating municipalities.
3. The transition of hourly positions to salaried positions, subsequent to a restructuring of the Environmental Services division, reduces the amount of labour costs available to allocate to various cost centres in the Waterworks budget.
4. An increase in utility costs at Township well locations accounts for the majority of the increase in the pump plant repairs and maintenance line.
5. An increase in the transfer to the waterworks capital reserve is expected based on the budgeted revenues and expenditures for 2017.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4340 - Environmental Services - Sanitary Sewer System - Fergus - Revenue	(2,563,000)	(2,715,602)	(2,780,000)	(217,000)	8.5 %
<i>Total Revenues</i>	(2,563,000)	(2,715,602)	(2,780,000)	(217,000)	8.5 %
<u>Expenses</u>					
5405 - Environmental Services - Sanitary Sewer System - Fergus - Mains R&M	111,400	30,472	59,400	(52,000)	-46.7 %
5408 - Environmental Services - Sanitary Sewer System - Fergus - Laterals	54,100	49,047	43,000	(11,100)	-20.5 %
5411 - Environmental Services - Sanitary Sewer System - Fergus - SCADA R&M	4,000	-	2,000	(2,000)	-50.0 %
5414 - Environmental Services - Sanitary Sewer System - Fergus - Pumping Stations	46,500	22,306	36,900	(9,600)	-20.6 %
5417 - Environmental Services - Sanitary Sewer System - Fergus - WWTP	656,000	721,226	635,100	(20,900)	-3.2 %
5423 - Environmental Services - Sanitary Sewer System - Fergus - Other	105,800	110,117	107,000	1,200	1.1 %
<i>Total Expenses</i>	977,800	933,169	883,400	(94,400)	-9.7 %
<i>Net Budget Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)</i>	(1,585,200)	(1,782,433)	(1,896,600)	(311,400)	19.6 %

Major Changes Impacting This Budget

1. The transition of hourly positions to salaried positions, subsequent to a restructuring of the Environmental Services division, reduces the amount of labour costs available to allocate to various cost centres in the Sanitary Sewer budget.
2. Repairs and maintenance expenditures at the Fergus wastewater treatment plant (WWTP) have been reduced by \$10,000 as replacements of large components will be considered for funding from the Environmental equipment replacement reserve in the future.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Environmental Services - Sanitary Sewer System - Elora (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4345 - Environmental Services - Sanitary Sewer System - Elora - Revenue	(1,330,000)	(1,403,213)	(1,471,000)	(141,000)	10.6 %
4346 - Environmental Services - Sanitary Sewer System - Elora - LPSS Revenue	(251,000)	(262,060)	(264,000)	(13,000)	5.2 %
4347 - Environmental Services - Sanitary Sewer System - Elora - GRAS Service Revenue	(19,400)	(6,226)	(18,000)	1,400	-7.2 %
<i>Total Revenues</i>	(1,600,400)	(1,671,499)	(1,753,000)	(152,600)	9.5 %
<u>Expenses</u>					
5405 - Environmental Services - Sanitary Sewer System - Elora - Mains R&M	69,100	83,905	88,400	19,300	27.9 %
5408 - Environmental Services - Sanitary Sewer System - Elora - Laterals	15,300	10,531	15,000	(300)	-2.0 %
5411 - Environmental Services - Sanitary Sewer System - Elora - SCADA R&M	3,000	-	1,000	(2,000)	-66.7 %
5414 - Environmental Services - Sanitary Sewer System - Elora - Pumping Stations	88,100	63,776	66,800	(21,300)	-24.2 %
5415 - Environmental Services - Sanitary Sewer System - Elora - GRAS Pumping Station	18,035	5,464	16,811	(1,224)	-6.8 %
5417 - Environmental Services - Sanitary Sewer System - Elora - WWTP	499,850	452,985	472,050	(27,800)	-5.6 %
5420 - Environmental Services - Sanitary Sewer System - Elora - LPSS Expense	69,100	119,241	91,000	21,900	31.7 %
5423 - Environmental Services - Sanitary Sewer System - Elora - Other	47,600	48,409	47,200	(400)	-0.8 %
<i>Total Expenses</i>	810,085	784,311	798,261	(11,824)	-1.5 %
<i>Net Budget Environmental Services - Sanitary Sewer System - Elora (Infrastructure)</i>	(790,315)	(887,188)	(954,739)	(164,424)	20.8 %

Major Changes Impacting This Budget

1. The transition of hourly positions to salaried positions, subsequent to a restructuring of the Environmental Services division, reduces the amount of labour costs available to allocate to various cost centres in the Sanitary Sewer budget.
2. Increase in the mains repairs and maintenance line is due to more camera work, inspection, and repairs planned for the Elora sewer mains in 2017.
3. Decreased hydro (\$15,000) and chemical costs (\$10,000) at the Elora wastewater treatment plant (WWTP), and repairs and maintenance expenditures at the WWTP have been reduced by \$5,000 as replacements of large components will be considered for funding from the Environmental equipment replacement reserve in the future.
4. LPSS expense line has been increased to reflect the amount of maintenance required to operate the aging low pressure sanitary sewer system.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Environmental Services - Sanitary Sewer - Other (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Environmental Services - Sanitary Sewer - Transfers from Reserves	(1,123,399)	(1,123,399)	(1,124,019)	(620)	0.1 %
<i>Total Revenues</i>	(1,123,399)	(1,123,399)	(1,124,019)	(620)	0.1 %
<u>Expenses</u>					
5820 - Environmental Services - Sanitary Sewer - Other - Transfers to Reserves	1,102,530	1,353,714	1,461,296	358,766	32.5 %
5850 - Environmental Services - Sanitary Sewer - Other - Debt Payments	1,176,563	1,132,825	1,163,903	(12,660)	-1.1 %
5865 - Environmental Services - Sanitary Sewer - Other - Cost Recovery Applied	1,219,821	1,306,482	1,350,159	130,338	10.7 %
<i>Total Expenses</i>	3,498,914	3,793,020	3,975,358	476,444	13.6 %
<i>Net Budget Environmental Services - Sanitary Sewer - Other (Infrastructure)</i>	2,375,515	2,669,621	2,851,339	475,824	20.0 %

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the sanitary sewer budget.
2. An increase in the transfer to the sanitary sewer capital reserve is expected based on the budgeted revenues and expenditures for 2017.
3. The reduction in sanitary sewer debt payments is due to the 2016 repayment of a loan from the Township's reserves that originated in 2012 when the Township paid out long-term debt with CIBC and financed it internally.



**Township of Centre Wellington
2017 Operating Budget Summary
With 2016 Budget and Actual Results**

Municipal Risk Management Official (Infrastructure)

	2016 Budget	2016 Actual	2017 Approved Budget	2016/2017 Budget Change	
				\$	%
<u>Revenues</u>					
4207 - Municipal RMO - Revenue	(163,500)	(156,258)	(170,000)	(6,500)	4.0 %
<i>Total Revenues</i>	(163,500)	(156,258)	(170,000)	(6,500)	4.0 %
<u>Expenses</u>					
5210 - Municipal RMO - Wages & Benefits	119,125	118,585	121,050	1,925	1.6 %
5240 - Municipal RMO - Administration	7,250	4,722	7,650	400	5.5 %
5250 - Municipal RMO - Operations & Maintenance	10,000	6,510	14,500	4,500	45.0 %
5260 - Municipal RMO - Fleet Repair & Maintenance	3,125	2,440	2,800	(325)	-10.4 %
5820 - Municipal RMO - Transfers to Reserves	5,000	5,000	5,000	-	0.0 %
5860 - Municipal RMO - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	163,500	156,258	170,000	6,500	4.0 %
<i>Net Budget Municipal Risk Management Official (Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of the administration expenses and Transportation department overhead costs allocated to the Municipal RMO division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. An increase in cost for shared network drive software (Watchdox) accounts for the increase in the operations and maintenance line.



2017
CAPITAL BUDGETS
(TAX SUPPORTED & USER PAY)



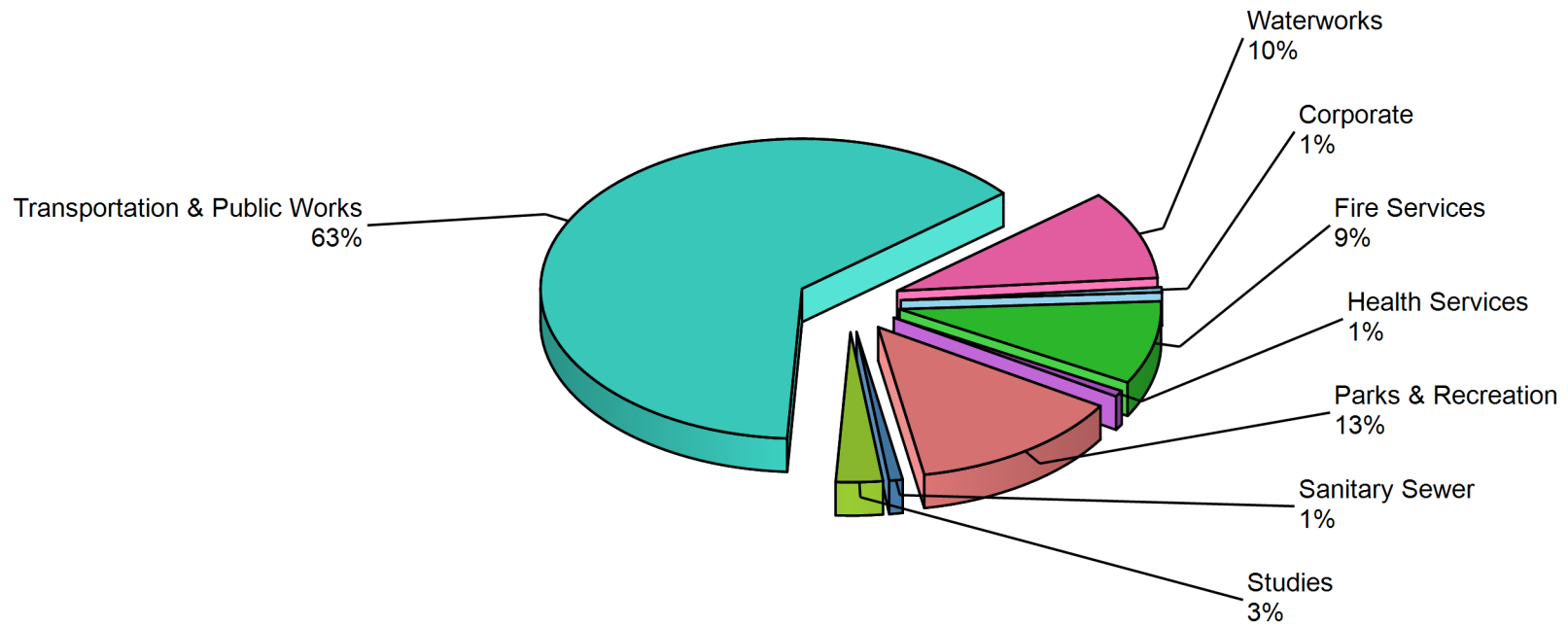
TOWNSHIP OF CENTRE WELLINGTON SUMMARY OF CAPITAL PROJECT FINANCING 2017 CAPITAL BUDGET

Financing Method	Corporate	Fire Services	Health Services	Parks & Recreation	Studies	Transportation & Public Works	Total
Debenture	-	-	-	-	-	-	-
Developer/Partner Contribution	-	-	-	-	-	226,700	226,700
Development Charges (DC's)	-	-	-	6,750	370,375	540,000	917,125
Other	-	-	-	-	-	-	-
Reserves	77,900	1,255,000	95,000	1,860,950	34,625	7,626,498	10,949,973
Subsidies	-	-	-	-	-	432,000	432,000
TOTAL	77,900	1,255,000	95,000	1,867,700	405,000	8,825,198	12,525,798

Financing Method	Sanitary Sewer	Waterworks	Total
Debenture	-	-	-
Developer/Partner Contribution	-	-	-
Development Charges (DC's)	-	150,000	150,000
Other	-	-	-
Reserves	117,000	1,194,500	1,311,500
Subsidies	-	-	-
TOTAL	117,000	1,344,500	1,461,500

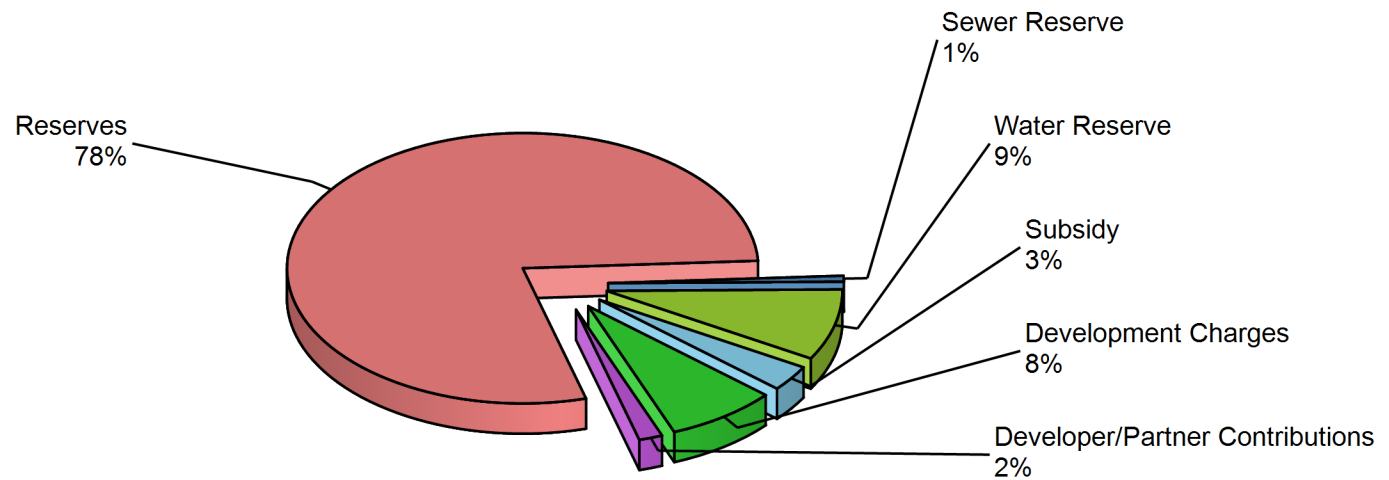


Township of Centre Wellington 2017 Capital Budget Gross Expenditures (\$13,987,298)





Township of Centre Wellington 2017 Capital Budget Sources of Financing (\$13,987,298)





TOWNSHIP OF CENTRE WELLINGTON

2017 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2017 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>STUDIES</u>														
<u>Studies</u>														
1	105-0010	Long-Term Water Supply Master Plan	140.0		140.0									
2	105-0525	Transportation Plan	110.0		110.0									
3	105-0563	Development Charges Study - 2017-18	40.0		36.0		4.0	4.0						
4	550-0575	Update Parks, Recreation & Culture Master Plan	85.0		57.4		27.6	27.6						
5	810-0287	Growth Management Strategy	30.0		27.0		3.0	3.0						
	Total Studies		405.0	-	370.4	-	-	34.6	34.6	-	-	-	-	-
			405.0	-	370.4	-	-	34.6	34.6	-	-	-	-	-
<u>CORPORATE</u>														
<u>Corporate - Other</u>														
6	105-0576	Small Business Support and Training	15.0				15.0	15.0						
	Total Corporate - Other		15.0	-	-	-	-	15.0	15.0	-	-	-	-	-
			15.0	-	-	-	-	15.0	15.0	-	-	-	-	-
<u>FIRE SERVICES</u>														
<u>Fire Services</u>														
7	205-0577	Traffic Signals - Opticom - 2017	10.0				10.0	10.0						
8	205-0578	Fergus and Elora Fire Stations - Parking Lot Lighting	7.5				7.5	7.5						
9	205-0579	Portable Radios and Chargers - 2017	8.0				8.0	8.0						
10	205-0580	Fire Dispatching CAD Upgrade	12.0				12.0	12.0						
11	205-0581	Volunteer Firefighter Recruit Personal Protective Equipment	30.0				30.0	30.0						
	Total Fire Services		67.5	-	-	-	-	67.5	67.5	-	-	-	-	-
			67.5	-	-	-	-	67.5	67.5	-	-	-	-	-
<u>HEALTH SERVICES</u>														
<u>Cemeteries</u>														
12	405-0354	Belsyde Cemetery Cremation Burial Area Expansion	40.0				40.0	40.0						
13	410-0582	Belsyde Cemetery - Casket Lot Foundations - 2017	45.0				45.0	45.0						



TOWNSHIP OF CENTRE WELLINGTON

2017 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2017 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT	
14	410-0583	Elora Cemetery - Columbarium Area Concept Plan	10.0					10.0	10.0						
		Total Cemeteries	95.0	-	-	-	-	95.0	95.0	-	-	-	-	-	-
			95.0	-	-	-	-	95.0	95.0	-	-	-	-	-	-
		TRANSPORTATION & PUBLIC WORKS													
		<u>Capital Levy/OCIF Funded Projects</u>													
15	301-0030	Sideroad 20 Bridge: 27-WG	1,550.0					1,550.0	1,550.0						
16	301-0584	Seventh Line Bridge - 9-WG	555.0					555.0	555.0						
17	301-0585	Fourth Line Bridge - 10-P	480.0					480.0	480.0						
		Total Capital Levy/OCIF Funded Projects	2,585.0	-	-	-	-	2,585.0	2,585.0	-	-	-	-	-	-
		<u>Public Works - Other</u>													
18	301-0558	Victoria Street Pedestrian Bridge and Elora Downtown Public Realm	1,805.7					1,805.7	1,805.7						
19	303-0586	Road Condition Assessment	50.0					50.0	50.0						
20	303-0587	Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2017	75.0					75.0	56.0			9.5	9.5		
21	303-0588	Reverse and Dash Mounted Cameras	50.0					50.0	50.0						
		Total Public Works - Other	1,980.7	-	-	-	-	1,980.7	1,961.7	-	-	9.5	9.5		
		<u>Roadways - Rural</u>													
22	301-0589	Sideroad 20 - Fifth Line to Sixth Line Reconstruction	200.0					200.0	200.0						
23	301-0590	First Line (WG) - Side Road 10 to Municipal #6641	160.0					160.0	160.0						
		Total Roadways - Rural	360.0	-	-	-	-	360.0	360.0	-	-	-	-	-	-
		<u>Roadways - Urban</u>													
24	301-0037	Gregson Court Storm Water Management	30.0					30.0	30.0						
25	301-0540	Victoria St (Elora) - McNab Roundabout to York St	40.0					40.0	40.0						
26	301-0541	John St., Salem - Geddes St. to Salem St.	35.0					35.0	35.0						
27	301-0561	Summerfields - Phase 1 - Gartshore St. Reconstruction (SFA)	386.7			226.7		160.0	160.0						



TOWNSHIP OF CENTRE WELLINGTON

2017 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2017 BUDGET	EXTERNAL FINANCING			NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR		OTHER	RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
28	301-0591	Colborne St - Phase II - Geddes St to North Queen St	900.0		540.0			360.0	360.0					
29	301-0592	Princess St (Elora) - Church St to Grand River	370.0					370.0	370.0					
30	301-0593	2017 Sidewalk Condition Survey and Replacement	90.0					90.0	90.0					
31	301-0594	Pavement Management - 2017	225.0					225.0	225.0					
32	301-0595	Connecting Link Traffic Signal Timing Synchronization	60.0					60.0	60.0					
		Total Roadways - Urban	2,136.7	-	540.0	226.7	-	1,370.0	1,370.0	-	-	-	-	-
		<u>Storm Drainage</u>												
33	302-0596	Trunk Storm - Moir St. to the Gorge	360.0					360.0	360.0					
34	302-0597	Gibbons Drive Stormwater Management Ponds Sediment Cleanout	40.0					40.0	40.0					
35	302-0598	Catch Basin Repairs	45.0					45.0	45.0					
		Total Storm Drainage	445.0	-	-	-	-	445.0	445.0	-	-	-	-	-
		<u>Structures</u>												
36	301-0104	Bridge Repairs and Remediation	100.0					100.0	100.0					
37	301-0557	St David St Bridge (Highway #6) - 2-F	480.0	432.0				48.0	48.0					
		Total Structures	580.0	432.0	-	-	-	148.0	148.0	-	-	-	-	-
			8,087.4	432.0	540.0	226.7	-	6,888.7	6,869.7	-	-	9.5	9.5	-
		<u>SANITARY SEWER</u>												
		<u>Sanitary Sewer System</u>												
38	360-0591	Colborne St - Phase II - Geddes St to North Queen St	25.0					25.0				25.0		
39	360-0592	Princess St (Elora) - Church St to Grand River	15.0					15.0				15.0		
40	360-0599	Fergus WWTP - Inline Grinder Installation	30.0					30.0				30.0		
41	360-9650	LPS Grinder Pumps	20.0					20.0				20.0		
		Total Sanitary Sewer System	90.0	-	-	-	-	90.0	-	-	-	90.0	-	-
			90.0	-	-	-	-	90.0	-	-	-	90.0	-	-
		<u>WATERWORKS</u>												
		<u>Waterworks System</u>												
42	330-0496	Well Highlift Pumps - Variable Frequency Drive Controllers	15.0					15.0					15.0	



TOWNSHIP OF CENTRE WELLINGTON 2017 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2017 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT	
43	330-0502	Source Protection Assessments	15.0					15.0							
44	330-0591	Colborne St - Phase II - Geddes St to North Queen St	300.0		150.0			150.0						150.0	
45	330-0592	Princess St (Elora) - Church St to Grand River	115.0					115.0						115.0	
46	330-0600	Well F2 - GUDI Assessment	40.0					40.0						40.0	
47	330-0601	Water Meter Accuracy Testing	20.0					20.0						20.0	
48	330-0602	Fergus Well #1 Treatment	230.0					230.0						230.0	
49	330-0603	Wellington Dr - Cuthbert St to Cuthbert St	595.0					595.0						595.0	
		Total Waterworks System	1,330.0	-	150.0	-	-	1,180.0	-	-	-	-	-	1,180.0	-
			1,330.0	-	150.0	-	-	1,180.0	-	-	-	-	-	1,180.0	-
		<u>PARKS & RECREATION</u>													
		<u>Facilities - CW Community Sportsplex</u>													
50	510-0604	Sportsplex Maintenance Building Insulation, Plumbing and Heating	200.0					200.0	200.0						
51	510-0605	Sportsplex Pad A Roof Replacement	505.0					505.0	505.0						
52	510-0606	Health and Safety Work Station Replacement	5.0					5.0	5.0						
		Total Facilities - CW Community Sportsplex	710.0	-	-	-	-	710.0	710.0	-	-	-	-	-	-
		<u>Facilities - Fergus Grand Theatre</u>													
53	610-0510	Fergus Grand Theatre - Front Lobby Washroom & Accessibility	160.0					160.0	160.0						
		Total Facilities - Fergus Grand Theatre	160.0	-	-	-	-	160.0	160.0	-	-	-	-	-	-
		<u>Grounds - CW Community Sportsplex</u>													
54	510-0607	CWCS Grounds Site Master Plan	25.0					25.0	25.0						
		Total Grounds - CW Community Sportsplex	25.0	-	-	-	-	25.0	25.0	-	-	-	-	-	-
		<u>Parks</u>													
55	505-0550	Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	50.0					50.0	50.0						
56	550-0450	Park Identification - All Parks	5.0					5.0	5.0						
57	550-0608	Veteran's Park (Salem)	15.0					15.0	15.0						
58	550-0609	Forfar Park - Convert to Soccer Fields and Parking Lot Expansion (Fergus)	105.0					105.0	105.0						
		Total Parks	175.0	-	-	-	-	175.0	175.0	-	-	-	-	-	-



TOWNSHIP OF CENTRE WELLINGTON 2017 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2017 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>Parks and Recreation - Other</u>														
59	505-0453	Urban Forestry	200.0					200.0	200.0					
60	505-0610	Turf Comb	15.0		6.8			8.3	8.3					
61	505-0611	Barrier Free Path of Travel in Community Service Buildings	170.0					170.0	170.0					
		Total Parks and Recreation - Other	385.0	-	6.8	-	-	378.3	378.3	-	-	-	-	-
			1,455.0	-	6.8	-	-	1,448.3	1,448.3	-	-	-	-	-
<u>VEHICLE REPLACEMENT</u>														
62	205-9500	Fire - Vehicle Replacement	1,100.0					1,100.0	1,100.0					
63	505-9500	P&R Vehicle Replacement	90.0					90.0	90.0					
64	303-9500	Public Works Vehicle Replacement	680.0					680.0	680.0					
			1,870.0	-	-	-	-	1,870.0	1,870.0	-	-	-	-	-
<u>EQUIPMENT REPLACEMENT</u>														
65	205-9600	Fire Equipment Replacement	87.5					87.5	87.5					
66	105-9601	IT&S Hardware Equipment Replacement	48.2					48.2	48.2					
67	105-9600	IT&S Software Replacement	14.7					14.7	14.7					
68	505-9600	P&R Facilities Equipment Replacement	264.9					264.9	264.9					
69	505-9700	P&R Parks Equipment Replacement	57.8					57.8	57.8					
70	303-9600	Public Works Equipment Replacement	76.8					76.8	76.8					
71	360-9600	Sanitary Sewer Equipment Replacement	17.5					17.5			17.5			
72	330-9600	Water Equipment Replacement	5.0					5.0				5.0		
			572.4	-	-	-	-	572.4	549.9	-	-	17.5	5.0	-
			13,987.3	432.0	1,067.1	226.7	-	12,261.5	10,950.0	0.0	0.0	117.0	1,194.5	0.0



2017
VEHICLE REPLACEMENT
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2017- 2027**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
SMALL TRUCKS													
1 12-31 Dodge Ram Pick-up (Elora)	35,000				37,100								
2 16-03 Chev Silverado Pick-up (Rosso) - 2016	35,000								40,200				
3 11-05 Dodge Pick-up (Swift)	35,000			36,400									42,700
4 09-06 Dodge Journey (Baker)	30,000		30,600									35,900	
5 15-04 Chev Pick-up (Heseltine) - 2015	35,000							39,400					
6 16-27 Chev Silverado Pick-up (Fergus) - 2016	35,000								40,200				
7 12-37 Ford F350 1 1/2 ton	65,000						71,800						
8 11-83 Chev 4X4 1 1/2 ton (Elora Shop Truck)	65,000				69,000								
9 12-36 Ford F350 1 1/2 ton	65,000						71,800						
10 11-75 4x4 Chev 1 1/2 ton	65,000				69,000								
11 16-47 Chev Silverado (Fergus) - 2016	35,000								40,200				
HEAVY EQUIPMENT													
1 06-23 Volvo Grader	420,000	420,000											512,000
2 11-15 John Deere 870G Grader	420,000					454,600							
3 08-32 Volvo 960 Grader	420,000		428,400										
4 01-77 Volvo Grader - retire	420,000												
5 12-35 John Deere Rubber Tire Loader	150,000						165,600						
6 03-81 Case 580 Backhoe - retire	125,000												
7 08-30 John Deere SJ 4WD Backhoe	125,000	125,000											
8 15-38 Case Backhoe 4WD - 2015	125,000									146,500			
9 08-16 John Deere Backhoe SJ 4WD	125,000		127,500										
10 13-56 Elgin Pelican Street Sweeper (Elora) - 2013	190,000							214,000					
11 05-19 Broombear Sweeper (Fergus)	245,000			254,900									298,700
12 09-20 Pelican Sweeper (Elora)	190,000						209,800						
DUMP TRUCKS & SNOW PLOWS													
1 05-98 International Single Axle - retire	225,000												
2 12-33 International Single Axle	225,000					243,500							
3 15-68 International Single Axle - 2014	225,000								258,500				
4 15-79 International Single Axle - 2014	225,000								258,500				
5 16-85 International Single Axle - 2015	225,000									263,600			
6 16-82 International Single Axle - 2016	225,000										268,900		
7 16-42 International 7600 Tandem - 2016	250,000										298,800		
8 10-63 International 7300 Tandem	250,000			260,100									
9 14-71 International 7600 Tandem - 2013	250,000							281,500					
10 14-72 International 7600 Tandem - 2013	250,000							281,500					
11 16-99 International 7600 Tandem -2016	250,000										298,800		
12 11-66 International 7600 Tandem	250,000				265,300								



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2017- 2027**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
SIDEWALK & GRASS													
1 09-64 Trackless (Fergus)	135,000				143,300								
2 10-51 Kubota 3080 (Fergus)	35,000				37,100								
3 09-62 Kubota (Elora)	35,000			36,400									
5 12-34 Kubota 3080 Mower (Fergus)	35,000						38,600						
6 16-29 Kubota Zero Turn Mower (Fergus) - 2016	20,000										23,900		
7 12-07 3748 Kubota Tractor	60,000						66,200						
8 06-25 Trackless (Elora)	135,000	135,000											164,600
9 14-40 Trackless - 2014	135,000									158,200			
TOTAL VEHICLE REPLACEMENT	6,895,000	680,000	586,500	587,800	620,800	698,100	623,800	816,400	637,600	568,300	926,300	1,018,000	
Reserve Forecast													
January 1 Reserve Balance		169,180	39,180	9,680	21,380	40,080	(520)	88,180	8,780	62,180	218,880	67,080	
Less: Vehicle replacements		(680,000)	(586,500)	(587,800)	(620,800)	(698,100)	(623,800)	(816,400)	(637,600)	(568,300)	(926,300)	(1,018,000)	
Add: Revenues from sale of vehicles		75,000	57,000	64,500	69,500	52,500	87,500	92,000	36,000	50,000	79,500	87,000	
Add: Operating budget contribution		475,000	500,000	535,000	570,000	605,000	625,000	645,000	655,000	675,000	695,000	700,000	
December 31 Reserve Balance		39,180	9,680	21,380	40,080	(520)	88,180	8,780	62,180	218,880	67,080	(163,920)	

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Trucks	10 yrs.
Heavy Equipment	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Sidewalk & Grass	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Vehicle Description	Inflation Factor = 2% (1.000) 2017 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
SMALL TRUCKS												
1 E06-48 - Blue Dodge 4X4 truck (2006 - Parks & Watering)	31,000				32,900							
2 E13-53 - Blue Chev truck (2013 - Mgr P&FO)	30,000									35,100		
3 E04-51 - Chev Duel Wheel With Box (2004 - Parks)	50,000		51,000									
4 E06-07 - Blue Dodge truck with cap (2006 - Horticulturist)	30,000				31,800							
5 E02-50 - Blue Ford truck (2002 - Parks)	40,000	40,000										
6 E11-52 - Blue Ford Ranger 4X4 truck (2011 - Sportsplex)	30,000								34,500			
TRACTORS & MOWERS												
1 EGF1800 - Kubota Tractor/Mower (2002)	25,000			26,000								
2 EM5030 - Kubota Tractor FE Loader (1999)	40,000					44,200						
3 E16-3GTM - Gang Turf Mower (2016)	75,000											
4 E08-43 - John Deere Tractor FE Loader (2009)	45,000								51,700			
5 EF2560 - Kubota Tractor (4WD) Mower (2002)	25,000	25,000										
6 E09-36GTM - Gang Turf Mower (2009)	75,000				79,600							
7 EF2260 - Kubota Mower (2001)	25,000	25,000										
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	22,000										26,300	
ICE RESURFACERS												
1 CWCS Olympia (2012)	90,000							101,400				
2 Elora Olympia (2016)	90,000											
TOTAL VEHICLE REPLACEMENT	723,000	90,000	51,000	26,000	144,300	-	44,200	101,400	86,200	35,100	26,300	-
Reserve Forecast												
January 1 Reserve Balance		50,740	8,740	17,740	62,740	(560)	74,440	107,740	84,840	78,640	123,540	173,240
Less: Vehicle replacements		(90,000)	(51,000)	(26,000)	(144,300)	-	(44,200)	(101,400)	(86,200)	(35,100)	(26,300)	-
Add: Revenues from sale of vehicles		3,000	5,000	1,000	6,000	-	2,500	3,500	5,000	5,000	1,000	-
Add: Operating budget contribution		45,000	55,000	70,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
December 31 Reserve Balance		8,740	17,740	62,740	(560)	74,440	107,740	84,840	78,640	123,540	173,240	248,240

Estimated Useful Life	
Trucks	12-13 yrs
Tractors & Mowers	12-14 yrs
CWCS Ice Resurfacer	10 yrs
Elora Ice Resurf.	15 yrs



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FIRE DEPARTMENT
2017 - 2027**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
FERGUS STATION													
1 E1 Pumper Rescue - 2005	600,000							675,700					
2 Timberwolf Mini Pumper - 2007	500,000									585,800			
3 Tanker-47 (Freightliner FL-80) - 1997	400,000			416,200									
4 Rescue-45 (Freightliner FL-80) - 1996 (Note 2)	550,000	550,000											
5 Boat - B49 - 2012	18,000												21,900
6 Argo 750HDI 8x8 ATV (E48) and Trailer (E48T) - 2015	35,000												
7 Truck-45B (2007 Dodge Ram)	35,000				37,100								
ELORA STATION													
1 Pump/Rescue-61 (KME) - 2011	600,000												
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 1)	1,200,000					150,000						1,434,100	
3 Tanker-67 (International 7500) KME - 2014	375,000												
4 Rescue-65 (International 4700) - 1994 (Note 2)	550,000	550,000											
5 Boat - B69 - 2013	18,000												
6 Truck-65B (2003 Silverado)	35,000				37,100								
ADMINISTRATION													
1 2012 Dodge Ram (T. Mulvey) - 2012	40,000							44,200					
2 2013 Expedition (B. Patton) - 2012	40,000							44,200					
3 2012 Dodge Caravan (L. Bolen) - 2012	35,000							38,600					
TOTAL VEHICLE REPLACEMENT	5,031,000	1,100,000	-	416,200	74,200	150,000	127,000	675,700	-	585,800	1,434,100	21,900	
Reserve Forecast													
January 1 Reserve Balance		787,040	2,040	197,040	130,840	431,640	666,640	954,640	683,940	1,083,940	903,140	(120,960)	
Less: Vehicle replacements		(1,100,000)	-	(416,200)	(74,200)	(150,000)	(127,000)	(675,700)	-	(585,800)	(1,434,100)	(21,900)	
Add: Revenues from sale of vehicles		10,000	-	5,000	10,000	-	15,000	5,000	-	5,000	10,000	5,000	
Add: Operating budget contribution		305,000	325,000	345,000	365,000	385,000	400,000	400,000	400,000	400,000	400,000	400,000	
Less: Transfer to Fire Equipment Replacement Reserve		-	(130,000)	-	-	-	-	-	-	-	-	-	
December 31 Reserve Balance		2,040	197,040	130,840	431,640	666,640	954,640	683,940	1,083,940	903,140	(120,960)	262,140	

Note 1 - Refurbishment of Aerial 64 in 2021 is planned to extend the life of the vehicle beyond 2021.

Note 2 - Tender awarded by Council in 2016 - replacement vehicles to be delivered in Spring 2017.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
BUILDING
2017 - 2026**

Vehicle Description	Inflation Factor = 2% (1.000) 2017 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
1 12-01 Chrysler 200	27,000		27,500								32,300	
2 14-02 Jeep Cherokee - 2014	27,000						29,800					
3 15-04 Chevrolet Equinox - 2015	27,000							30,400				
4 16-03 Chevrolet Equinox - 2016	27,000								31,000			
TOTAL VEHICLE REPLACEMENT	108,000	-	27,500	-	-	-	29,800	30,400	31,000	-	32,300	-
<i>Reserve Forecast</i>												
January 1 Reserve Balance		(440)	12,560	1,060	14,060	27,060	41,060	28,260	14,860	860	14,860	(440)
Less: Vehicle replacements		-	(27,500)	-	-	-	(29,800)	(30,400)	(31,000)	-	(32,300)	-
Add: Revenues from sale of vehicles		-	3,000	-	-	-	3,000	3,000	3,000	-	3,000	-
Add: Operating budget contribution		13,000	13,000	13,000	13,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
December 31 Reserve Balance		12,560	1,060	14,060	27,060	41,060	28,260	14,860	860	14,860	(440)	13,560

Note - The above schedule is based on the future replacement of small cars with small SUVs

Estimated Useful Life	
Small Car/SUV	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2017 - 2027**

Vehicle Description	Inflation Factor = 2% (1.000) 2017 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
SMALL TRUCKS												
1 14-44 Dodge 2500 Pick-up - Water - 2014	35,000						38,600					
2 16-09 Chev 4X4 Crew Pick-up - Waste Water - 2016	35,000								40,200			
3 11-02 Dodge RAM Pick-up (Chilton) - Water - 2011	35,000			36,400								42,700
4 10-14 Dodge Ram 3500 1 1/2 Ton - Water - 2010	55,000				58,400							
5 11-86 Chev Pick-up - Water - 2011	35,000			36,400								42,700
6 16-87 Chev 4X4 Crew Pick-up - Water - 2016	35,000								40,200			
7 13-06 Dodge Grand Caravan - Water - 2013	30,000					32,500						
8 13-46 Chev Pick-up - Waste Water - 2012	35,000				37,100							
9 11-08 GMC Pick-up - Waste Water - 2010	35,000			36,400								42,700
10 15-41 Chev Silverado WT 1500 Pick-up - Water - 2015	35,000							39,400				
11 08-26 Dodge Dakota - Water/Waste Water - 2008	30,000		30,600							35,100		
12 10-11 Dodge Ram Pick-up (Kerr) - Waste Water - 2010	35,000		35,700									42,700
OTHER												
1 14-80 Vactor Flusher Truck - Water/Waste Water - 2013	375,000							422,300				
2 10-17 Vactor Flusher Truck - Water/Waste Water - 2010	375,000				398,000							
3 04-28 GMC Camera Truck - Waste Water - 2004	40,000		40,800									
4 03-88 Kubota Mower - 2003 - retire	30,000											
5 14-61 Kubota Mower - Waste Water - 2014	30,000								34,500			
6 14-60 Kubota Mower and Snowblower - Water - 2014	45,000								51,700			
TOTAL VEHICLE REPLACEMENT	1,325,000	-	107,100	109,200	493,500	32,500	38,600	461,700	166,600	35,100	-	170,800
Reserve Forecast												
January 1 Reserve Balance		361,510	491,510	521,410	548,210	234,710	337,210	430,610	140,910	110,310	207,210	337,210
Less: Vehicle replacements		-	(107,100)	(109,200)	(493,500)	(32,500)	(38,600)	(461,700)	(166,600)	(35,100)	-	(170,800)
Add: Revenues from sale of vehicles		-	7,000	6,000	50,000	5,000	2,000	42,000	6,000	2,000	-	8,000
Add: Operating budget contribution		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
December 31 Reserve Balance		491,510	521,410	548,210	234,710	337,210	430,610	140,910	110,310	207,210	337,210	304,410

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Truck	10 yrs.
Larger Vehicles	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
MUNICIPAL FD TRAINING OFFICER
2017 - 2027**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
1 2012 Dodge Ram 1500 4X4 (Karn) - 2012	40,000			41,600								47,800	
TOTAL VEHICLE REPLACEMENT	40,000	-	-	41,600	-	-	-	-	-	-	-	47,800	-
Reserve Forecast													
January 1 Reserve Balance		28,000	34,000	40,000	7,400	13,900	20,400	26,900	33,400	39,900	46,400	8,100	
Less: Vehicle replacements		-	-	(41,600)	-	-	-	-	-	-	(47,800)	-	
Add: Revenues from sale of vehicles		-	-	3,000	-	-	-	-	-	-	3,000	3,000	
Add: Operating budget contribution		6,000	6,000	6,000	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	
December 31 Reserve Balance		34,000	40,000	7,400	13,900	20,400	26,900	33,400	39,900	46,400	8,100	17,600	

Estimated Useful Life	
Truck	7 yrs



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
MUNICIPAL RISK MANAGEMENT OFFICIAL
2017 - 2026**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
1 2014 Jeep Cherokee - 2014	30,000					32,500							
TOTAL VEHICLE REPLACEMENT	30,000	-	-	-	-	32,500	-	-	-	-	-	-	-
Reserve Forecast													
January 1 Reserve Balance		16,000	21,000	26,000	31,000	36,000	11,500	16,500	21,500	26,500	31,500	36,500	
Less: Vehicle replacements		-	-	-	-	(32,500)	-	-	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	3,000	-	-	-	-	-	-	-
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
December 31 Reserve Balance		21,000	26,000	31,000	36,000	11,500	16,500	21,500	26,500	31,500	36,500	41,500	

Estimated Useful Life	
SUV	7 yrs



2017
EQUIPMENT REPLACEMENT
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2017 - 2026**

Description of Equipment	2017 Cost	Units	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Inflation factor = 0%			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Workstations												
Desktops - Four Year Replacement Cycle - Based on 88 Units	1,200	22	26,400	26,400	26,400	26,400	26,400	26,400	26,400	26,400	26,400	26,400
Laptops - Four Year Replacement Cycle - Based on 32 Units	1,400	12	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800
Servers & Storage												
Primary Server 1	21,000	1						21,000				
Primary Server 2	21,000	1						21,000				
Continuity Server 1	17,000	1		17,000						17,000		
Continuity Server 2	17,000	1		17,000						17,000		
Domain Controller	5,000	1				5,000						
Primary Storage Area Network (SAN)	60,000	1						60,000				
Continuity Storage Area Network (SAN)	50,000	1		50,000						50,000		
Network Devices												
Corporate Firewalls	27,000	2			54,000							54,000
Mail Gateway	4,000	1		4,000						4,000		
Web Gateway	6,500	1		6,500						6,500		
Voice Gateways	5,000	5				25,000						25,000
Core Switches	16,000	4								64,000		
Distribution Switches	4,500	4								18,000		
Corporate Access Switches	2,200	15								33,000		
SCADA Access Switches	1,300	40					52,000					
Fibre Media Converters	15,000	2					30,000					
Routers	2,500	2	5,000						5,000			
Wireless Devices												
802.1 Corporate Wireless Access Points	900	20					18,000					18,000
802.1 Wireless Controller	4,600	1					4,600					4,600
5GHz Wireless Backup Network	5,000	7			35,000							
Uninterruptible Power Supply Devices (UPS)												
Primary UPS	15,000	1		15,000								
Continuity / Recovery UPS	15,000	1						15,000				
Sportsplex	3,200	1		3,200					3,200			
Fergus Wastewater	700	1			700					700		
Fire	700	3					2,100					2,100
Phones												
Landline Phone Sets	300	133					39,900					39,900
TOTAL EQUIPMENT REPLACEMENT			48,200	155,900	132,900	108,100	154,900	160,200	51,400	253,400	97,200	132,800
Reserve Forecast												
January 1 Reserve Balance			41,490	58,290	27,390	(510)	16,390	1,490	1,290	109,890	16,490	79,290
Less: Equipment replacements			(48,200)	(155,900)	(132,900)	(108,100)	(154,900)	(160,200)	(51,400)	(253,400)	(97,200)	(132,800)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Transfer from IT&S Software Replacement Reserve			-	45,000	-	-	-	-	-	-	-	-
Add: Operating budget contribution			65,000	80,000	105,000	125,000	140,000	160,000	160,000	160,000	160,000	160,000
December 31 Reserve Balance			58,290	27,390	(510)	16,390	1,490	1,290	109,890	16,490	79,290	106,490

Estimated Useful Life			
Workstations:	4 Yrs	802.1 Wireless Devices	5 Yrs
Servers & Storage:	6 Yrs	5Ghz Wireless Devices	8 Yrs
Firewalls & Gateways:	6 Yrs	Large UPS Devices:	9 Yrs
Switches	8 Yrs	Small UPS Devices:	5 Yrs
Voice Gateways & Routers	6 Yrs	Phones	6 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
SOFTWARE REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2017 - 2026**

Description of Software	2017 Cost	Units	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Inflation Factor = 2%			1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
Workstation Software												
Workstation Operating Systems	210	70	14,700						16,600			
Office Tools - Spreadsheet, Word Processing, etc.	310	120			38,700						43,600	
Workstation Document Graphics Tools	155	10		1,600						1,800		
Business and Technical Drawing Tools	205	5		1,000						1,200		
PDF Document Tools	205	45		9,400						10,600		
Workstation Security Tools	105	120			13,100				14,200			
Server Software												
Primary Operating Systems	21,900	1						24,200				
Continuity Operating Systems	21,900	1		22,300						25,200		
Phone & Communications Systems	34,825	1				37,000						41,600
eMail Systems	22,725	1				24,100						27,200
Content Management Systems	12,300	1			12,800						14,400	
Database 1	7,000	1						7,700				
Database 2	7,000	1			7,300						8,200	
Systems Management	26,700	1					28,900					
TOTAL SOFTWARE REPLACEMENT			14,700	34,300	71,900	61,100	28,900	31,900	30,800	38,800	66,200	68,800
Reserve Forecast												
January 1 Reserve Balance			85,490	85,790	36,490	9,590	3,490	29,590	52,690	76,890	93,090	81,890
Less: Software replacements			(14,700)	(34,300)	(71,900)	(61,100)	(28,900)	(31,900)	(30,800)	(38,800)	(66,200)	(68,800)
Add: Revenues from sale of software			-	-	-	-	-	-	-	-	-	-
Less: Transfer to IT&S Equipment Replacement Reserve			-	(45,000)	-	-	-	-	-	-	-	-
Add: Operating budget contribution			15,000	30,000	45,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
December 31 Reserve Balance			85,790	36,490	9,590	3,490	29,590	52,690	76,890	93,090	81,890	68,090

Estimated Useful Life			
Workstations:			
Operating System	6 Yrs	Servers:	
Office Tools	6 Yrs	Operating Systems	6 Yrs
Workstation Tools	6 Yrs	eMail & Phone Communications	6 Yrs
Security Tools	4 Yrs	Content Management / Webserver	6 Yrs
		Database Servers	6 Yrs
		Systems Management Servers	6 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
PUBLIC WORKS
2017 - 2027**

Equipment Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
Hand Equipment													
Hedge Trimmer - Gas (1)	1,200		1,200								1,400		
Weed Eaters (9)	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,100	1,100	1,200	1,200	1,200
Chain Saws (6)	800	1,600	1,600	1,600	1,600	1,800	1,800	1,800	1,800	1,800	1,800	2,000	2,000
Quick Cut Saws (2)	1,700	1,700			1,800		1,900				2,000		2,100
Push Mowers (2)	500				500	500				600	600		
Small Equipment													
Hydraulic Water Pump (2)	8,500						9,400	9,600					
Roadside Mower - Colvoy (1) - 2016	20,000					21,600					23,900		
Water Tanks (2)	15,000	15,000				16,200	16,600				17,900	18,300	
Compactor (Jumping Jack) (1)	5,000			5,200				5,600					6,100
Sidewalk Sanders (1)	5,000			5,200					5,700				
2008 Bandit Wood Chipper	40,000	40,000								46,900			
99-67 Linemarker Paint Machine	4,000								4,600				
13-67 Linemarker Paint Machine	4,000					4,300							
Plate Tamper (1)	4,000					5,800					5,800		
Pressure Washer (2)	10,000	10,000	10,200				11,000	11,300					12,200
Utility Trailers (4)	5,000	5,000			5,300								
Float Trailer	27,500			28,600									
Grader Packers (4)	21,500			22,400		23,300			24,700		25,700		
Kubota Tractor Snow Blower (2016)	20,000										23,900		
Asphalt Hot Box (2016)	50,000									58,600			
Provision for Miscellaneous Equipment		2,500	3,000	3,000	3,500	3,500	4,000	4,000	4,500	4,500	5,000	5,000	
TOTAL EQUIPMENT REPLACEMENT	244,700	76,800	17,000	67,000	13,800	78,100	45,800	33,400	42,400	117,000	106,000	46,900	
Reserve Forecast													
January 1 Reserve Balance		93,380	31,580	39,580	7,580	33,780	680	9,880	41,480	74,080	32,080	1,080	
Less: Equipment replacements		(76,800)	(17,000)	(67,000)	(13,800)	(78,100)	(45,800)	(33,400)	(42,400)	(117,000)	(106,000)	(46,900)	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		15,000	25,000	35,000	40,000	45,000	55,000	65,000	75,000	75,000	75,000	70,000	
December 31 Reserve Balance		31,580	39,580	7,580	33,780	680	9,880	41,480	74,080	32,080	1,080	24,180	



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2017 - 2027**

Equipment Description	2017 COST	Inflation Factor = 3%										
		(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATERWORKS												
Quick Cut Saw (1)	1,500				1,600					1,800		
Tapping Machine (1)	3,000		3,100						3,400			
Large Generator (2)	75,000				79,600		82,800					
Locator Equipment	5,000			5,200					5,700			
Leak Detection System	25,000							28,200				
Uninterruptible Power Supply Devices - Systems (14)	16,000		16,300				17,700				19,100	
Small Generators (4)	1,500			6,400					6,800			
Automatic Valve Turning Device - 2011	30,000					32,500						
Water Meter Reader - 2015	6,000				6,400					7,000		
Watermain Flushing Meter (2) - 2015	2,200				2,300					2,600		
Hydrant Transmitters (3) - 2015	7,000		21,300			22,800			24,000			
Provision for Miscellaneous Equipment		5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	6,500	7,000
Total - Waterworks	172,200	5,000	45,700	17,100	95,400	60,800	106,500	34,200	45,900	17,900	25,600	7,000
SANITARY SEWER												
Sewer Machine - Flex Rods (Electric) (1)	2,000		2,000									
Small Generator (1)	1,000	1,000						1,100				
Lateral Hand Sewer Camera (1)	10,000					10,800					12,000	
Automatic Lateral Sewer Camera (1)	80,000		81,600								95,600	
Mainline Sewer Camera (1)	90,000							101,400				
Portable Generator (1)	1,500	1,500					1,700					1,800
Compactor (Jumping Jack) (1)	7,000			7,300					8,000			
Uninterruptible Power Supply Devices - Systems (23)	29,800		30,400				32,900				35,600	
Provision for Miscellaneous Equipment		5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	6,500	7,000
Total - Sanitary Sewer	221,300	7,500	119,000	12,800	5,500	16,300	40,600	108,500	14,000	6,500	149,700	8,800
WASTE WATER TREATMENT PLANTS												
Weed Eater (2)	500			1,000			1,200			1,200		
Mig Welder - retire	1,000											
Hydraulic Ram Set	2,500	2,500										3,000
Portable Generator (1)	50,000				53,100							
Truck Snow Blade - 2015	7,000									8,200		
Provision for Miscellaneous Equipment		7,500	7,500	8,000	8,000	8,000	9,000	9,000	9,000	10,000	10,000	10,000
Total - Waste Water Treatment Plant	61,000	10,000	7,500	9,000	61,100	8,000	10,200	9,000	9,000	19,400	10,000	13,000
TOTAL EQUIPMENT REPLACEMENT	454,500	22,500	172,200	38,900	162,000	85,100	157,300	151,700	68,900	43,800	185,300	28,800
Reserve Forecast												
January 1 Reserve Balance		379,000	426,500	329,300	370,400	288,400	283,300	206,000	139,300	155,400	196,600	96,300
Less: Equipment replacements		(22,500)	(172,200)	(38,900)	(162,000)	(85,100)	(157,300)	(151,700)	(68,900)	(43,800)	(185,300)	(28,800)
Less: WWTP equipment replacements included in capital budget		-	-	-	-	-	-	-	-	-	-	-
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		70,000	75,000	80,000	80,000	80,000	80,000	85,000	85,000	85,000	85,000	85,000
December 31 Reserve Balance		426,500	329,300	370,400	288,400	283,300	206,000	139,300	155,400	196,600	96,300	152,500



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FIRE SERVICES
2017 - 2026**

Equipment Description	Inflation Factor = 2%	EQUIPMENT FORECAST									
		(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)
	2017 COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
RESCUE & MEDICAL EQUIPMENT											
1 Gas Resuscitators & Detectors	N/A	8,000	8,160	8,323	2,759	8,659	8,833	-	3,446	3,046	9,561
2 Hydraulic Equipment	N/A	5,000	-	-	20,694	23,814	-	-	11,487	89,046	-
3 Rescue Equipment	N/A	18,000	-	9,780	14,008	-	-	2,252	2,297	18,747	-
4 Other	N/A	24,000	3,468	-	11,673	10,824	-	3,829	11,487	25,777	-
SUPPRESSION EQUIPMENT											
5 Portable Pumps	N/A	3,000	9,792	-	11,779	2,598	-	-	-	-	-
6 Exhaust Fans	N/A	-	3,570	5,202	-	-	5,520	-	-	4,101	-
7 Hoses	N/A	21,000	-	-	-	14,072	8,833	-	-	18,747	-
8 Nozzles	N/A	4,000	2,448	-	4,245	-	2,650	4,505	-	18,747	7,649
9 Generators	N/A	-	6,120	8,323	15,918	-	6,624	-	-	-	-
10 Ladders	N/A	-	-	-	-	-	2,208	2,252	2,297	3,515	-
11 Other	N/A	2,000	12,444	-	36,824	2,165	16,561	4,505	-	19,215	33,463
12 Station Supplies	N/A	2,500	-	4,162	10,612	-	-	2,815	-	14,646	-
FIREFIGHTER PERSONNEL EQUIPMENT											
13 Radios	N/A	-	-	-	-	-	48,800	-	-	-	-
15 S.C.B.A. & Cylinders	N/A	-	368,985	-	-	-	-	-	-	-	-
16 Bunker Gear	N/A	-	-	-	-	-	-	-	-	120,212	-
17 Personal Protective Equipment	N/A	-	-	-	-	-	-	-	-	116,873	-
TOTAL EQUIPMENT REPLACEMENT		87,500	414,987	35,790	128,512	62,132	100,030	20,158	31,015	452,671	50,672
Reserve Forecast											
January 1 Reserve Balance		158,050	175,550	563	79,773	71,261	129,129	149,100	248,941	337,927	5,256
Less: Equipment replacements		(87,500)	(414,987)	(35,790)	(128,512)	(62,132)	(100,030)	(20,158)	(31,015)	(452,671)	(50,672)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-
Add: Transfer from Fire Vehicle Replacement Reserve		-	130,000	-	-	-	-	-	-	-	-
Add: Operating budget contribution		105,000	110,000	115,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
December 31 Reserve Balance		175,550	563	79,773	71,261	129,129	149,100	248,941	337,927	5,256	74,584



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES

ITEM	STATION	QTY	2017 UNIT PRICE	LIFE	Inflation									
					2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
RESCUE & MEDICAL														
GAS RESUSCITATORS & DETECTORS														
Multi Gas Detector	Elora	2	4,000	5	4,000	4,080			4,330	4,416				4,780
Multi Gas Detector	Fergus	2	4,000	5	4,000	4,080		4,330	4,416					4,780
CO Detector	Elora	1	1,500	5			1,561						1,723	
CO Detector	Fergus	1	1,500	5			1,561						1,723	
First-Aid Mannequins		1	5,000	10			5,202							
Rescue litter	Elora	2	1,300	10				1,380						1,523
Rescue litter	Fergus	2	1,300	10				1,380						1,523
					8,000	8,160	8,323	2,759	8,659	8,833	-	3,446	3,046	9,561
HYDRAULIC EQUIPMENT														
Hydraulic Main Power Pack # 1	Elora	1	12,000	15				12,734						
Hydraulic Small Power Pack	Elora	1	10,000	15								11,487		
Hydraulic Cutter	Elora	1	7,500	15				7,959						
Hydraulic Spreader	Elora	1	8,000	15					8,659					
Hydraulic Ram - Large	Elora	1	6,000	15					6,495					
Hydraulic Ram - Small	Elora	1	5,000	15					5,412					
Manual Hydraulic Kit	Elora	1	2,500	15	2,500									
Manual Hydraulic Kit	Fergus	1	2,500	15	2,500									
Hydraulic Hoses - 50'	Elora	2	1,500	10					3,247					
Hurst E-Tool Spreader	Fergus	1	16,000	10										18,747
Hurst E-Tool Cutter	Fergus	1	15,000	10										17,575
Hurst E-Tool Ram	Fergus	1	13,000	10										15,232
Hurst E-Tool Combi	Fergus	1	16,000	10										18,747
Hurst E-Tool Combi	Elora	1	16,000	10										18,747
					5,000	-	-	20,694	23,814	-	-	11,487	89,046	-
RESCUE EQUIPMENT														
Full Body Rescue Harnesses	Elora	8	700	10				5,943						
Full Body Rescue Harnesses	Fergus	8	700	10				5,943						
Ice Water Rescue Suits	Elora	8	1,000	8	8,000									9,373
Ice Water Rescue Suits	Fergus	8	1,000	8	8,000									9,373
Marsar Boards	Elora	1	4,700	10				4,890						
Marsar Boards	Fergus	1	4,700	10				4,890						
Rechargeable Scene Lights	Elora	3	1,000	7	1,000			1,061			1,126	1,149		
Rechargeable Scene Lights	Fergus	3	1,000	7	1,000			1,061			1,126	1,149		
					18,000	-	9,780	14,008	-	-	2,252	2,297	18,747	-



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES

ITEM	STATION	QTY	2017 UNIT PRICE	LIFE	Inflation										
					1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	
					2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
OTHER															
Air Chisels	Elora	1	2,000	15				2,122							
Air Chisels	Fergus	1	2,000	15				2,122							
Cribbing	Elora	1	5,000	15											
Cribbing	Fergus	1	5,000	15											
Defib	Elora	2	5,000	7	5,000				5,412			5,743			
Defib	Fergus	2	5,000	7	5,000				5,412			5,743			
High Pressure Air Bag Set	Elora	1	7,000	10	7,000										
High Pressure Air Bag Set	Fergus	1	7,000	10	7,000										
High Angle Stretcher	Elora	2	1,700	10		1,734					1,914				
High Angle Stretcher	Fergus	2	1,700	10		1,734					1,914				
Vehicle Stabilization Kit	Elora	1	6,000	10									7,030		
Vehicle Stabilization Kit	Fergus	1	6,000	10									7,030		
Drone - Inspire 1 Pro	Shared	1	7,000	5				7,428					8,202		
Command Table	Elora	1	1,500	10									1,757		
Command Table	Fergus	1	1,500	10									1,757		
					24,000	3,468	-	11,673	10,824	-	3,829	11,487	25,777	-	
TOTAL RESCUE & MEDICAL					55,000	11,628	18,103	49,134	43,297	8,833	6,081	28,717	136,615	9,561	
SUPPRESSION EQUIPMENT															
PORTABLE PUMPS															
Portable Pumps (20hp)	Elora	1	4,800	15		4,896									
Portable Pumps (20hp)	Fergus	1	4,800	15		4,896									
Portable Pumps (11hp)	Elora	1	3,700	15				3,926							
Portable Pumps (11hp)	Fergus	2	3,700	15				7,853							
Wildland Pump	Elora	1	1,500	10	1,500										
Wildland Pump	Fergus	1	1,500	10	1,500										
Salvage Pump	Elora	1	1,200	10					1,299						
Salvage Pump	Fergus	1	1,200	10					1,299						
					3,000	9,792	-	11,779	2,598	-	-	-	-	-	
EXHAUST FANS															
Positive Pressure Fan	Elora	1	3,500	10		3,570									
Positive Pressure Fan	Fergus	2	3,500	10									4,101		
Negative Pressure Fan	Elora	2	2,500	15			2,601			2,760					
Negative Pressure Fan	Fergus	2	2,500	15			2,601			2,760					
					-	3,570	5,202	-	-	5,520	-	-	4,101	-	
HOSES															
Fire Hose 1 3/4" - 2,100' - 50' lengths	Elora	42	250	12	2,500				2,706				2,929		
Fire Hose 1 3/4" - 2,100' - 50' lengths	Fergus	42	250	12	2,500				2,706				2,929		
Fire Hose 2 1/2" 1,000' - 50' lengths	Elora	20	400	12	4,000					4,416					
Fire Hose 2 1/2" 1,000' - 50' lengths	Fergus	20	400	12	4,000					4,416					
Fire Hose 4" 1,800' - 100' lengths	Elora	18	800	15	4,000				4,330				4,687		
Fire Hose 4" 1,800' - 100' lengths	Fergus	18	800	15	4,000				4,330				4,687		
4" Y Clapper Valve	Elora	1	1,500	15									1,757		
4" Y Clapper Valve	Fergus	1	1,500	15									1,757		
					21,000	-	-	-	14,072	8,833	-	-	18,747	-	



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES

ITEM	STATION	QTY	2017	LIFE	Inflation									
			UNIT PRICE		1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
NOZZLES														
Nozzles 1 1/2"	Elora	12	1,000	15	2,000			2,122			2,252			2,390
Nozzles 1 1/2"	Fergus	12	1,000	15	2,000			2,122			2,252			2,390
Nozzles 2 1/2"	Elora	6	1,200	15		1,224				1,325				1,434
Nozzles 2 1/2"	Fergus	6	1,200	15		1,224				1,325				1,434
Deck Gun 4"	Elora	1	3,000	15									3,515	
Deck Gun 4"	Fergus	1	3,000	15									3,515	
Blitz Fire	Elora	1	5,000	15									5,858	
Blitz Fire	Fergus	1	5,000	15									5,858	
					4,000	2,448	-	4,245	-	2,650	4,505	-	18,747	7,649
GENERATORS														
Portable Generator (6500wt)	Elora	1	7,500	10				7,959						
Portable Generator (6500wt)	Fergus	1	7,500	10				7,959						
Portable Generator (3500wt)	Elora	1	4,000	10			4,162							
Portable Generator (3500wt)	Fergus	1	4,000	10			4,162							
Portable Generator (1500wt)	Elora	2	3,000	10		3,060				3,312				
Portable Generator (1500wt)	Fergus	2	3,000	10		3,060				3,312				
					-	6,120	8,323	15,918	-	6,624	-	-	-	-
LADDERS														
Ladders 36'	Elora	2	1,500	20									1,757	
Ladders 36'	Fergus	1	1,500	20									1,757	
Ladders 24'	Elora	2	1,000	20						1,126				
Ladders 24'	Fergus	2	1,000	20						1,126				
Roof Ladder	Elora	2	1,000	20								1,149		
Roof Ladder	Fergus	2	1,000	20								1,149		
Attic Ladder	Elora	2	1,000	20						1,104				
Attic Ladder	Fergus	2	1,000	20						1,104				
					-	-	-	-	-	2,208	2,252	2,297	3,515	-
OTHER														
Chain Saw Vent Master	Elora	1	3,600	10			3,672							
Chain Saw Vent Master	Fergus	1	3,600	10			3,672							
Rescue Circular Saw	Elora	2	2,700	10				2,865					3,163	
Rescue Circular Saw	Fergus	1	2,700	10									3,163	
Port-A-Tank (2000 gal)	Elora	1	2,000	15									7,030	
Port-A-Tank (2000 gal)	Fergus	2	2,000	15	2,000				2,165					
Pressure Washer	Elora	1	4,000	10				4,245						
Pressure Washer	Fergus	1	4,000	10							4,505			
Air Compressor	Elora	1	5,000	15									5,858	
Air Compressor	Fergus	1	5,000	15		5,100								
Thermal Imaging Camera	Elora	2	14,000	10				14,857						16,731
Thermal Imaging Camera	Fergus	2	14,000	10				14,857						16,731
Fire Safety Trailer (Shared)	Fergus	1	15,000	15						16,561				
					2,000	12,444	-	36,824	2,165	16,561	4,505	-	19,215	33,463
STATION SUPPLIES														
Snow Blower	Fergus	1	2,000	10			2,081							
Riding Lawnmower	Fergus	1	2,000	10			2,081							
Bunker Gear Washing Machine	Elora	1	10,000	15				10,612						
Bunker Gear Washing Machine	Fergus	1	10,000	15									11,717	
Bunker Gear Dryer	Elora	1	2,500	8	2,500								2,929	
Bunker Gear Dryer	Fergus	2	2,500	8						2,815				
					2,500	-	4,162	10,612	-	-	2,815	-	14,646	-
TOTAL SUPPRESSION EQUIPMENT					32,500	34,374	17,687	79,378	18,834	42,397	14,077	2,297	78,970	41,111



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES

ITEM	STATION	QTY	2017 UNIT PRICE	LIFE	Inflation									
					1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
FIREFIGHTER PERSONNEL EQUIPMENT														
RADIOS														
Portable Radios	Elora	15	1,300	10						21,530				
Portable Radios	Fergus	19	1,300	10						27,271				
					-	-	-	-	-	48,800	-	-	-	-
S.C.B.A. & CYLINDERS														
Self Contain Breathing Apparatus	Elora	16	7,500	15		122,400								
Self Contain Breathing Apparatus	Fergus	19	7,500	15		145,350								
SCBA Cylinders	Elora	16	1,350	15		22,032								
SCBA Cylinders	Fergus	19	1,350	15		26,163								
SCBA Air Compressor 10hp	Fergus	1	32,000	20		32,640								
SCBA Fill Station (3 cylinders)	Fergus	1	10,000	20		10,200								
SCBA Cascade (4 cylinders)	Fergus	1	10,000	20		10,200								
					-	368,985	-	-	-	-	-	-	-	-
BUNKER GEAR														
Bunker Gear	Elora	27	1,800	10									56,943	
Bunker Gear	Fergus	30	1,800	10									63,270	
					-	-	-	-	-	-	-	-	120,212	-
PERSONAL PROTECTIVE EQUIPMENT														
Personal Protective Equipment	Elora	27	1,750	10									55,361	
Personal Protective Equipment	Fergus	30	1,750	10									61,512	
					-	-	-	-	-	-	-	-	116,873	-
TOTAL PERSONNEL EQUIPMENT														
					-	368,985	-	-	-	48,800	-	-	237,085	-
GRAND TOTAL - FIRE EQUIPMENT														
					87,500	414,987	35,790	128,512	62,132	100,030	20,158	31,015	452,671	50,672



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2% 2017 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
					2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL PARK															
Bleachers															
CWSC Grounds (80 seat unit)	30	old	10 years	26,000								29,900	61,000		31,700
Elora CC Diamonds (40 seat unit)	5	old	10 years	3,000				3,200	3,200						
Elora Lion's Park (40 seat unit)	3	old	10 years	3,000				3,200	3,200					3,600	
Forfar Park (60 seat ut) - DO NOT REPLACE	2	old	10 years	3,000											
Highland Park - Tye (80 seat unit)	6	old	10 years	8,000					8,700					9,600	
Highland Park - (40 seat unit)	4	old	10 years	3,000				3,200		3,300					
Belwood Ball Diamond (80 seat unit)	3	old	10 years	8,000					8,700	8,800					
St Mary's School (40 seat unit)	2	old	10 years	3,000				3,200							
					-	-	-	12,800	23,800	12,100	-	29,900	61,000	13,200	31,700
Benches & Tables															
Picnic Tables (various locations)	50	old	10 years	500				1,000						1,200	
Park Benches	25	old	10 years	600		600			600					700	
					-	600	-	1,000	600	-	-	-	-	1,900	-
Fencing															
Fencing					-	-	-	-	-	-	-	-	-	-	-
Tennis Courts															
Tower Street Tennis Courts (TSTC) - fencing	1999	20	years	25,000				26,500							
TSTC - Re-colour coat surface	2010	10	years	25,000											
TSTC - Re-asphalt & colour surface	15	years	25,000			26,000									
TSTC - Replace lights	old	15	years	45,000				47,800							
CWSC - fencing	2009	20	years	25,000											
CWSC - re-colour coat surface	2009	5	years	7,500		7,700				8,300					
CWSC - Re-asphalt & re-colour coat	2009	15	years	25,000									29,300		
CWSC - replace lights	2009	15	years	45,000								51,700		29,300	
					-	7,700	26,000	74,300	-	8,300	-	51,700	29,300	-	-
Light Towers															
ECC Diamonds - "A"	old	2018		100,000											121,900
ECC Diamonds - "B"	old	2019		100,000								117,200			
CWSC - Hardball	old	2013		80,000											
Victoria Park Soccer	2003	2020		120,000											
Victoria Park Rugby/Soccer	2003	2020		40,000											
Tye/Highland Park Diamonds	old	2015		100,000				108,200							
Belwood Ball Diamond	1997	2021		100,000					108,200				117,200		121,900
					-	-	-	-	108,200	-	-	-	117,200	-	121,900



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2%	(1,000) 2017 UNIT COST	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)	(1,104)	(1,126)	(1,149)	(1,172)	(1,195)	(1,219)	
						2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
Shelters (25 years)																	
Elora Community Centre	1	1990	25 years		50,000				53,100								
CWSC Centre	1	old			40,000								45,900				
Bissell Park	1	1995	25 years		40,000											47,800	
Hoffer Park	1	old	25 years		20,000						22,100						
Confederation Park - DO NOT REPLACE	1	old	not replace														
Veteran's Park (Salem) - DO NOT REPLACE	1	old	25 years		35,000												
Maple Park (Belwood)	1	old	10 years		50,000							56,300					
						-	-	-	53,100	-	22,100	56,300	45,900	-	47,800	-	
Playground Equipment																	
Belwood - Douglas Park (swings, spring toy, structure & slide)			15 years		50,000												
Belwood - Maple Park (swings & slide)	1	2014	15 years		75,000												
ECC - play equipment	1		15 years		200,000											239,000	
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	15 years		75,000												
Elora - O'Brien Park	1		15 years		100,000								114,900				
Elora - Keating Park - play equipment	1		15 years		45,000												
Elora - Drimie Park - play equipment	1		15 years		100,000												121,900
Elora - Foote Park - play equipment	1		15 years		50,000							56,300					
Elora - Southridge - play equipment	1	2014	15 years		200,000												
CWCS - play equipment	1		15 years		150,000			156,100									
Fergus - Strathallan park - play equipment	1		15 years		75,000											89,600	
Fergus- Victoria Park (play structure)	1		15 years		150,000						165,600						
Fergus - Tait Park - play equipment	1		15 years		50,000							56,300					
Fergus- Stait Park - play equipment	1		15 years		200,000												
Fergus- Graham Park	1		15 years		50,000		51,000										
Fergus- Ferrier Park (play structure)	1		15 years		75,000				81,200								
Fergus- Wilkie Park (play structure)	1		15 years		75,000												100,000
Fergus- Confederation Park (play structure)	1		15 years		50,000												
Fergus - Webster Park - play equipment	1	2008	15 years		50,000								57,400				
Fergus - Webster park - arch climber	1		15 years		4,000								4,600				
Fergus - Beatty Park - play equipment	1	2008	15 years		75,000							84,500					
Fergus - Holman Park - play equipment	1	2008	15 years		50,000									58,600			
Fergus - Strathlea - play equipment	1	2015	15 years		150,000												
Fergus - Westminster - play equipment	1	2015	15 years		200,000												
Salem - Veteran's Park - play equipment & swings	1		15 years		50,000	50,000				81,200	165,600	197,100	176,900	58,600	328,600	221,900	
						50,000	51,000	156,100	-	81,200	165,600	197,100	176,900	58,600	328,600	221,900	



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

				(1,000)	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)	(1,104)	(1,126)	(1,149)	(1,172)	(1,195)	(1,219)
Inflation Factor = 2%				2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
Equipment Description	QTY	Year Install	LIFE	2017 UNIT COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
SPORT SPECIFIC EQUIPMENT															
Backstops (Baseball)															
Forfar Park Diamond - DO NOT REPLACE	1		not replace												
Tye/Highland Park Diamond	1	old	15 years	50,000				53,100							
Highland Park - small dia.	2	2002	15 years	5,000						11,000					
Webster Park	1	old													
St. Mary's School Diamond	1	2000	15 years	10,000				10,600							
Belwood Diamond - DO NOT REPLACE	1	old	15 years	50,000											
ECC Diamonds A	1	old	15 years	50,000								57,400			
ECC Diamond B	1	old	15 years	50,000							56,300				
FCC Diamond	1	old	15 years	50,000								57,400			
					-	-	-	63,700	-	11,000	56,300	114,800	-	-	-
Portable/Permanent Uprights (Soccer/Rugby/Basketball)															
Soccer- Victoria Park North	1	set	2002 10 years	5,000								5,700			
Soccer- Victoria Park South	1	set	2002 10 years	7,000	7,000										8,500
Soccer- Victoria Park West	1	set	2003 10 years	7,000						7,700					
Soccer- Strathallan Park	1	set	old 10 years	3,000									3,500		
Soccer- CWCS Grounds	2	set	old 10 years	5,000									5,900		
Basketball- Belwood Ball Diam	1	net	old 10 years	4,000										4,800	
Basketball- Douglas Park	1	net	old 10 years	4,000									4,700		
Basketball- Elora CC	2	nets	old 10 years	8,000									9,400		
					7,000	8,200	-	-	-	7,700	-	5,700	23,500	4,800	8,500
Ramps & Other Equipment (Skateboard)															
Skateboard park	1	old	15 years	80,000	-	-	-	-	-	88,300	-	-	-	-	-
Splash Pads															
Elora - O'Brien Park	1	2003	15 years	250,000		255,000									
Fergus - Milburn Park	1	2014	15 years	300,000	-	255,000	-	-	-	-	-	-	-	-	-
REPAIR & MAINTENANCE EQUIPMENT															
Lawn Mowers & Weed Eaters															
Weedeaters (2 per 2 years)	4	vary	4 years	500		1,000	1,000			1,200	1,200			1,200	1,200
Hand Mowers (1 per 4 years)	2	old	4 years	800	800		800		900		900		900		1,000
Large Aerator	1	2015	10 yrs	12,000				12,700							
Aerator	1	old	5 years	2,000					2,200					2,400	
Lawn Roller	1	old	5 years	5,000			5,200								
FCC Ball Groomer	1	old	5 years	10,000					10,800					12,000	
ECC Ball Groomer	1	old	5 years	10,000							11,300				
					800	1,000	7,000	12,700	13,900	1,200	13,400	-	900	15,600	2,200



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2%												
				(1.000) 2017 UNIT COST	(1.000) 2017	(1.020) 2018	(1.040) 2019	(1.061) 2020	(1.082) 2021	(1.104) 2022	(1.126) 2023	(1.149) 2024	(1.172) 2025	(1.195) 2026	(1.219) 2027	
Greenhouses																
Polyhouse	2	2006	10 years	6,000					13,000							
Poly for Greenhouse				8,000					8,700					9,600		
Benches				10,000					10,800							
Heaters	5	2006	10 years	1,500					8,000					9,600		
					-	-	-	-	40,500	-	-	-	-	9,600	-	
Signage																
Parks By-Laws		Operating Budget														
Park Identification		Capital Budget														
TOTAL EQUIPMENT REPLACEMENT					57,800	323,500	189,100	217,600	268,200	316,300	323,100	424,900	290,500	421,500	386,200	
Reserve Forecast																
January 1 Reserve Balance					172,920	210,120	21,620	7,520	14,920	21,720	30,420	57,320	7,420	91,920	45,420	
Less: Equipment replacements					(57,800)	(323,500)	(189,100)	(217,600)	(268,200)	(316,300)	(323,100)	(424,900)	(290,500)	(421,500)	(386,200)	
Add: Revenues from sale of equipment					-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution					95,000	135,000	175,000	225,000	275,000	325,000	350,000	375,000	375,000	375,000	375,000	
December 31 Reserve Balance					210,120	21,620	7,520	14,920	21,720	30,420	57,320	7,420	91,920	45,420	34,220	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2017 UNIT COST	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
				2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ELORA COMMUNITY CENTRE														
Site works														
Parking Lot (line painting)						3,000								
Sidewalks				-	-	3,000	-	-	-	-	-	-	-	-
Building Exterior														
Roofing Systems (Facility Capital)													100,000	
Eaves Troughs														
Soffit & Fascia									4,000					
Caulking											50,000			
Exterior Walls														
Windows								3,600	2,450					
Doors				-	-	-	-	3,600	6,450	-	50,000	-	100,000	-
Building Interior														
Walls - common and service areas (painting & protective netting)							28,100							
Floors- common and service areas (vinyl & skate tiles)				10,000		23,700								
Lighting Fixtures - common and service areas														
Plumbing Fixtures - common and service areas														
Appliances - Other						34,300								
Concession equipment (small, large & vending machines)				1,500			1,500			1,500				
Cabinetry				11,500	-	58,000	29,600	-	-	1,500	-	-	-	-
Electrical Systems														
Distribution Panel - Main/intermediate							4,250							
Transformer								12,000						
Fire Alarm - Panel														
Emergency Lighting									10,000					
Exterior Lighting System							14,200							
				-	-	-	18,450	12,000	10,000	-	-	-	-	-
Mechanical Systems														
Heating System - common and service areas						7,800	7,000							
Exhaust Systems														
Arena exhaust fans														
Ice Making System								7,200						
Compressor										48,400		50,000		
Ice Rink De-humidification											30,000			
Domestic Water Shut-off Valves and Mains				3,300				3,600						
Domestic Water - Risers and Laterals								13,200						
Domestic Water - Hot water Boilers and Tanks								13,500						
Domestic Water Recirculating System							1,650							
Storm Water including Roof Drains						3,500			3,700					
				3,300	-	11,300	8,650	37,500	3,700	48,400	30,000	50,000	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

			Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
			2017	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2027
Equipment Description	QTY	LIFE	UNIT COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2027
Various Arena Equipment															
Hockey Nets	2 set	15 years	3,000			3,200			3,400						
Lacrosse Nets	2 set	15 years	1,500			1,600			1,700						
Ice Surface Edger (propane)	1	5 years	6,000				6,500					7,500			
Score Clock	1	15 years	20,000	20,000											
30 Second Clocks	2	15 years	4,000			4,200									
Power Electrical Box (for shows)	1	20 years	10,000			10,500									
P.A. System- speakers	3	10 years	2,400								8,700				
P.A. System- amplifier	1	10 years	10,000								12,200				
Oscillating Fans	3	15 years	2,000							7,100					
				20,000	-	19,500	6,500	-	5,100	7,100	20,900	7,500	-	-	
Lobby Equipment															
Display Case	1	40 years	5,000												
Benches	3	20 years	2,500												
				-	-	-	-	-	-	-	-	-	-	-	-
Hall Equipment															
Tables 6' rectangle)	50	5 years	125		1,000	1,000	1,000		1,000		2,000		2,000	2,000	2,000
Tables - round	25	5 years	200		1,000	1,000	1,000		1,000		1,000		1,500	1,500	
Chairs	300	5 years	50		3,000	3,000	3,000		3,000		3,000		3,000	3,000	3,000
Sound System	1	10 years	3,000										3,900		
Speakers	2	10 years	1,000										1,300		
Acoustic Tiles	24	10 years	6,000	6,000											8,000
Projector	1	5 years	1,000		1,000					1,200					
Bar Freezer	1	10 years	1,000					1,100					1,300		
Dishwasher	1	10 years	25,000						28,700						
Double Door Fridge	1	10 years	5,000					5,600							
Beer Fridge	1	10 years	7,000				7,600								
				6,000	6,000	5,000	12,600	6,700	33,700	1,200	6,000	-	13,000	14,500	
Cleaning Equipment															
Floor Scrubbers	1	5 years	7,500					8,400					9,700		
Snow blower	1	5 years	1,000	1,000					1,100						1,300
Carpet Cleaner	1	7 years	1,000	1,000											
Floor polisher	1	10 years	2,000			2,100									
				2,000	-	2,100	-	8,400	1,100	-	-	-	9,700	1,300	
ELORA COMMUNITY CENTRE SUB-TOTAL				42,800	6,000	98,900	75,800	68,200	60,050	58,200	106,900	57,500	122,700	15,800	
CENTRE WELLINGTON COMMUNITY SPORTSPLEX															
Building Exterior															
Caulking															
Front Entrance Roof Painting															
Windows															
Doors							3,500		3,300						
				-	-	-	3,500	-	3,300	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2017 UNIT COST	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
				2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Building Interior														
Ceilings-common and service areas														
Mezzanine upgrades													25,000	
Community hall washroom upgrades							10,000							
Fitness change rooms upgrades														
Walls - common and service areas					48,700		50,600		53,800					
Community hall folding door covering repairs														
Floors- common and service areas				50,000			45,750	44,000	34,000					
Interior Doors - common and service areas				30,000	1,700	1,700	1,700	1,800	34,000					
Lighting Fixtures - common and service areas						44,200	2,000							
Plumbing Fixtures - common and service areas														
T.V. Monitor Program														
Vending Machine											5,100		5,400	
Pool Windows														
Lighting for Streetscape													30,000	
Plumbing for Cross Connections														
Floor Scrubber												14,000		
Concession equipment (small, large & vending machines)					2,700				3,000					3,400
Cabinetry								19,200						
Storage Lockers							10,000		10,000					
				80,000	53,100	45,900	120,050	65,000	134,800	-	5,100	14,000	60,400	3,400
Electrical Systems														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel														
Emergency Lighting				22,000										
Exterior Lighting System				30,000										
Pad B Lighting												54,000		
Door System/Entry System				12,000										
Security Surveillance														60,000
				64,000	-	-	-	-	-	-	-	54,000	-	60,000
Mechanical system														
Heating system														
replace pad A arena gas heating					15,000									
Dehumidifier - Pad A												71,300		
Exhaust Systems				11,000										
Olympia Room Water Heater													20,000	
Unity Hall HVAC														
Pool Office HVAC														
Domestic Water - Hot Water Boilers and Tanks				16,000									40,000	
Domestic Water Recirculating System									1,700					
Condenser Replacement Pad B										36,900				
Compressor Replacement											139,400			
Domestic Water Treatment System							5,900							
Fire Hoses Cabinets														
Sanitary Waste Removal System														
Storm Water including Roof Drains						3,300	3,500							
				27,000	15,000	3,300	9,400	-	1,700	36,900	139,400	71,300	60,000	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2017 UNIT COST	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)	
				2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
Pad A Arena, Dressing Room Equipment															
Hockey Nets	2 sets	15 years	3,000							3,500					
Lacrosse Nets	2 sets	15 years	1,500							1,800					
Ice Surface Edger	1	5 years	6,000			6,300					7,300				
Sound System															
Score Clocks	1	15 years	20,000		20,400										
30 Second Clocks	1	15 years	2,000												
Oscillating fan	2	15 years	2,000							2,400					
				-	20,400	6,300	-	-	-	7,700	7,300	-	-	-	
Pad B Arena, Dressing Room Equipment															
Hockey Nets	2 sets	15 years	3,000					3,300							
Lacrosse Nets	2 sets	15 years	1,500					1,700							
Score Clocks	1	15 years	20,000					22,300							
30 Second Clocks	1	15 years	2,000						2,300						
				-	-	-	-	27,300	2,300	-	-	-	-	-	
Aquatic Centre															
Water Slide	1	20 years	25,000							29,600					
				-	-	-	-	-	-	29,600	-	-	-	-	
Pool Equipment															
Various Pool Toys		varies	250		300	300		300			300	300		300	
Lifeguard Equipment		varies	750		800	800		800		900	900			1,000	
Various Pool Equipment		varies	5,500	5,500		5,800		6,100		6,700	6,900			7,300	
AquaFit Equipment		varies	575		600	600		600		700	700			800	
Pool Maintenance Equipment		varies	5,000		5,100	5,300		5,600		6,100	6,300			6,700	
				5,500	6,800	12,800	-	13,400	-	-	14,700	15,100	-	16,100	
Hall Equipment															
Tables - 8' rectangle	50	5 years	130		1,000		1,000	1,000	1,000	2,000			2,000		
Tables - round	35	5 years	200				1,400	1,400	1,400	1,400			2,100		
Chairs	500	5 years	50		2,500		2,500	2,500	2,500	2,500			2,500		
Sound System	1	10 years	3,000		3,100										
Speakers	4	10 years	500			2,000									
Flooring VCT	921 sq.m	15 years	60,000		61,200										
Dishwasher	1	10 years	50,000					55,700							
Convection Ovens	1	10 years	7,000						8,000						
Stovetop Ovens	1	10 years	21,000						24,100						
Double Door Fridge	3	10 years	5,000				16,200								
Freezers	2	10 years	3,500				7,600								
Dividing Wall	1	30 years	75,000										96,900		
				-	67,800	2,000	28,700	60,600	37,000	5,900	-	6,600	96,900	-	
Cleaning Equipment															
Snow blower	1	5 years	1,000				1,100					1,300			
Floor Scrubber	1	5 years	7,500		7,700					8,900			9,700		
				-	7,700	-	1,100	-	-	8,900	-	1,300	9,700	-	
Weight Room / Fitness Equipment															
Weight Equipment		varies	15,000			15,800			17,200			18,800			
Women's Sauna	1	7 years	5,000							5,900					
Cardio Equipment		varies	35,000			36,800			40,200			43,900			
				-	-	52,600	-	-	57,400	5,900	-	62,700	-	-	
CWCS SUB-TOTAL					176,500	170,800	122,900	162,750	166,300	236,500	94,900	166,500	225,000	227,000	79,500



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

		Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
Equipment Description	QTY	LIFE	2017 UNIT COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
VICTORIA PARK SENIOR CENTRE														
Site Works														
Sidewalks								6,000						
				-	-	-	-	6,000	-	-	-	-	-	-
Building Exterior														
Re-roof with shingles and flat roofs		35 years												
Eaves Troughs		20 years				1,000								
Soffit & Fascia		35 years												
Exterior Walls														
				-	-	1,000	-	-	-	-	-	-	-	-
Building Interior														
Ceilings-common and service areas														
Walls - common and service areas														
Floors - common and service areas				4,500										
Lighting Fixtures - common and service areas							5,800							
Plumbing Fixtures - common and service areas										5,000				
Appliances - Other							1,700							
Cabinetry														
Countertops														
				4,500	-	-	7,500	-	-	5,000	-	-	-	-
Electrical System														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel										5,000				
Fire Alarm System - Pull stations									3,300					
Emergency Lighting				4,500										
Exterior Lighting System														
Door System/Entry System														
Security Surveillance									2,100					
				4,500	-	-	-	-	5,400	5,000	-	-	-	-
Mechanical Systems														
Air Make-up Systems														
Domestic Water Shut-off Valves and Mains								3,600						
Domestic Water - Risers and Laterals														
Domestic Water - Hot water Boilers and Tanks									1,200				10,000	
Domestic Water Recirculating System									1,100					
Domestic Water Treatment System														
Other (Sump Pumps)														
				-	-	-	-	3,600	2,300	-	-	-	10,000	-
VICTORIA PARK SENIOR CENTRE SUB-TOTAL				9,000	-	1,000	7,500	9,600	7,700	10,000	-	-	10,000	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

			Inflation Factor = 2%	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
Equipment Description	QTY	LIFE	(1.000) 2017 UNIT COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
FERGUS GRAND THEATRE														
Site Work														
Sidewalks				-	-	-	-	-	-	-	-	-	-	-
Building Exterior														
Roof system														
front metal canopy		25 years												
main & secondary roof (EPDM)		25 years												
Caulking						2,500								
Eaves		30 years												
Exterior Walls														
Windows								3,600						
Doors				-	-	2,500	-	3,600	-	-	-	-	-	-
Building Interior														
Ceilings-common and service areas		10 years										15,000		
Walls - common and service areas		5 years												
Floors - common and service areas		5 years		3,800								4,200		
Plumbing Fixtures - common and service areas								4,800						
				3,800	-	-	-	4,800	-	-	-	19,200	-	-
Electrical Systems														
Distribution Panel - Main/intermediate				1,800			1,900							
Emergency Lighting				2,700										
Exterior Lighting System				4,500	-	-	1,900	-	-	-	-	-	-	-
Mechanical Systems														
Heating System - common and service areas			95,000							50,000	50,000			
Domestic Water Shut-off Valves and Mains					2,200			2,400						
Domestic Water - Risers and Laterals						4,600								
Domestic Water - Hot water Boilers and Tanks								1,200						
Storm Water including Roof Drains					1,100		1,200							
				-	3,300	4,600	1,200	3,600	-	50,000	50,000	-	-	-
FERGUS GRAND THEATRE SUB-TOTAL				8,300	3,300	7,100	3,100	12,000	-	50,000	50,000	19,200	-	-
BELWOOD HALL														
Site Work														
Sidewalks				-	-	-	-	-	-	-	-	-	-	-
Building Exterior														
Paint siding														
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000											
Eaves trough - Soffit & Fascia (\$3,500 in 2007)														
Windows (\$16,800 in 2007)				20,000										
Siding board & batten (\$17,750 in 2007)								20,000						
Caulking									1,000					
Doors														
				20,000	-	-	-	20,000	1,000	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2017 - 2027**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2017 UNIT COST	(1.000)	(1.020)	(1.051)	(1.082)	(1.115)	(1.148)	(1.182)	(1.218)	(1.254)	(1.292)	(1.331)
				2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Building Interior														
Ceilings - common and services areas				900										
Floors - common and service areas											50,000	30,000		
Lighting Fixtures - common and service areas				1,200		2,000								
Plumbing Fixtures - common and service areas									2,500					
Stage Curtains				4,000										
Double Door Fridge								5,000						
Appliances - Other							850							
				6,100	-	2,000	850	5,000	2,500	-	50,000	30,000	-	-
Electrical System														
Distribution Panel - Main/intermediate														
Emergency Lighting														
				-	-	-	-	-	-	-	-	-	-	-
Mechanical System														
Heating System - common and service areas							1,000							15,000
Domestic Water Supply and Distribution				1,100										
Domestic Water - Risers and Laterals														
Domestic Water Treatment System														
Sanitary Waste Removal System				1,100		1,150								50,000
				2,200	-	1,150	1,000	-	-	-	-	-	65,000	-
BELWOOD HALL SUB-TOTAL				28,300	-	3,150	1,850	25,000	3,500	-	50,000	30,000	65,000	-
CWCS CAMPGROUND WASHROOM														
Building Exterior														
Roof systems														
Soffit and fascia														
Building Interior														
Walls - common and service areas						1,700								
				-	1,700	-	-	-	-	-	-	-	-	-
CWCS CAMPGROUND SUB-TOTAL				-	1,700	-	-	-	-	-	-	-	-	-
TOTAL EQUIPMENT REPLACEMENT				264,900	181,800	233,050	251,000	281,100	307,750	213,100	373,400	331,700	424,700	95,300
Reserve Forecast														
January 1 Reserve Balance				120,980	27,080	39,280	23,230	12,230	(870)	(12,620)	83,280	41,880	60,180	(1,520)
Less: Equipment replacements				(264,900)	(181,800)	(233,050)	(251,000)	(281,100)	(307,750)	(213,100)	(373,400)	(331,700)	(424,700)	(95,300)
Add: Revenues from sale of equipment														
Add: Operating budget contribution				35,000	55,000	75,000	95,000	120,000	145,000	155,000	175,000	190,000	200,000	200,000
Sponsorship Revenue				50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
User Fee Contribution				86,000	89,000	92,000	95,000	98,000	101,000	104,000	107,000	110,000	113,000	116,000
December 31 Reserve Balance				27,080	39,280	23,230	12,230	(870)	(12,620)	83,280	41,880	60,180	(1,520)	269,180



10-YEAR CAPITAL FORECAST



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
STUDIES											
Studies											
105-0009 - Municipal Servicing Standards Update	0	0	0	0	5,000	0	0	0	0	5,000	10,000
105-0010 - Long-Term Water Supply Master Plan	140,000	200,000	60,000	0	0	0	0	0	0	0	400,000
105-0525 - Transportation Plan	110,000	0	0	0	0	0	0	0	0	0	110,000
105-0563 - Development Charges Study - 2017-18	40,000	20,000	0	0	0	0	0	0	0	0	60,000
2010-083 - Official Plan Review - 2022	0	0	0	0	0	200,000	0	0	0	0	200,000
2010-084 - Zoning By-Law Review - 2019	0	0	10,500	0	0	0	0	0	0	0	10,500
2010-085 - Zoning By-Law Review - 2024	0	0	0	0	0	0	0	10,500	0	0	10,500
2010-087 - Indoor Turf Training Facility Feasibility Study	0	0	0	0	0	0	0	43,000	0	0	43,000
2011-009 - Update Corporate Strategic Action Plan - 2018	0	35,000	0	0	0	0	0	0	0	0	35,000
2012-006 - Township Wide Job Evaluation Study - 2019	0	0	30,000	0	0	0	0	0	0	0	30,000
2013-019 - Update to Growth Strategy - 2021	0	0	0	0	186,000	0	0	0	0	0	186,000
2014-005 - Heritage Master Plan	0	0	0	100,000	0	0	0	0	0	0	100,000
2014-006 - Stormwater Master Plan	0	0	150,000	0	0	0	0	0	0	0	150,000
2014-038 - Update Corporate Strategic Action Plan - 2022	0	0	0	0	0	40,000	0	0	0	0	40,000
2014-072 - Water and Wastewater Rate Study - 2020	0	0	0	60,000	0	0	0	0	0	0	60,000
2015-054 - Development Charges Study - 2022	0	0	0	0	0	60,000	0	0	0	0	60,000
2016-012 - Water and Wastewater Rate Study - 2025	0	0	0	0	0	0	0	0	60,000	0	60,000
2016-013 - Township Wide Job Evaluation Study - 2026	0	0	0	0	0	0	0	0	0	30,000	30,000
2017-001 - Update Corporate Strategic Action Plan - 2026	0	0	0	0	0	0	0	0	0	40,000	40,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
550-0575 - Update Parks, Recreation & Culture Master Plan	85,000	0	0	0	0	0	0	0	0	0	85,000
810-0287 - Growth Management Strategy	30,000	0	0	0	0	0	0	0	0	0	30,000
Total for Studies	405,000	255,000	250,500	160,000	191,000	300,000	0	53,500	60,000	75,000	1,750,000
Total STUDIES	405,000	255,000	250,500	160,000	191,000	300,000	0	53,500	60,000	75,000	1,750,000
<u>CORPORATE</u>											
Corporate - IT&S											
2014-054 - Business Continuity/Disaster Recovery Assessment	0	20,000	0	0	0	0	0	0	0	0	20,000
2015-028 - Information Technology Security Audit	0	0	0	25,000	0	0	0	0	0	0	25,000
2016-007 - Citizen Budget - Phase II	0	10,000	0	0	0	0	0	0	0	0	10,000
2016-015 - New Photocopiers - 2021	0	0	0	0	50,000	0	0	0	0	0	50,000
Total for Corporate - IT&S	0	30,000	0	25,000	50,000	0	0	0	0	0	105,000
Corporate - Other											
105-0576 - Small Business Support and Training	15,000	0	0	0	0	0	0	0	0	0	15,000
Total for Corporate - Other	15,000	0	0	0	0	0	0	0	0	0	15,000
Total CORPORATE	15,000	30,000	0	25,000	50,000	0	0	0	0	0	120,000
<u>MUNICIPAL BUILDINGS</u>											
Municipal Buildings											
2016-005 - Civic Centre - Renovation of South Wing Staircase and Lower Floor	0	0	0	0	0	125,000	0	0	0	0	125,000
2016-021 - LCBO - HVAC Equipment Replacement	0	0	25,000	0	0	0	0	0	0	0	25,000
2016-035 - Council Chambers - Video Equipment Replacement - 2020	0	0	0	25,000	0	0	0	0	0	0	25,000
2016-036 - Council Chambers - Video Equipment Replacement - 2025	0	0	0	0	0	0	0	0	25,000	0	25,000
2016-037 - Council Chambers - Audio Equipment Replacement	0	0	0	0	0	0	0	0	25,000	0	25,000
Total for Municipal Buildings	0	0	25,000	25,000	0	125,000	0	0	50,000	0	225,000
Total MUNICIPAL BUILDINGS	0	0	25,000	25,000	0	125,000	0	0	50,000	0	225,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
<u>FIRE SERVICES</u>											
Fire Services											
2010-002 - Equipment for Additional Firefighters	0	0	0	0	0	0	0	0	0	34,900	34,900
2010-078 - Tanker	0	0	0	0	0	0	0	0	0	376,000	376,000
2010-079 - Pumper	0	0	0	0	0	0	0	0	0	590,000	590,000
2010-080 - New Fire Hall	0	0	0	0	0	0	0	0	0	2,250,000	2,250,000
2010-081 - Equipment for Additional Volunteer Firefighters	0	0	0	0	0	0	0	0	0	174,500	174,500
2016-025 - Traffic Signals - Opticom - 2019 to 2025	0	0	10,000	0	10,000	0	10,000	0	10,000	0	40,000
2016-027 - Portable Radios and Chargers - 2018 to 2020	0	8,000	8,000	8,000	0	0	0	0	0	0	24,000
205-0577 - Traffic Signals - Opticom - 2017	10,000	0	0	0	0	0	0	0	0	0	10,000
205-0578 - Fergus and Elora Fire Stations - Parking Lot Lighting	7,500	0	7,500	0	0	0	0	0	0	0	15,000
205-0579 - Portable Radios and Chargers - 2017	8,000	0	0	0	0	0	0	0	0	0	8,000
205-0580 - Fire Dispatching CAD Upgrade	12,000	0	0	0	0	0	0	0	0	0	12,000
205-0581 - Volunteer Firefighter Recruit Personal Protective Equipment	30,000	0	0	0	0	0	0	0	0	0	30,000
F0017 - Fire/EMS Unit	0	0	0	0	0	0	0	0	0	376,000	376,000
Total for Fire Services	67,500	8,000	25,500	8,000	10,000	0	10,000	0	10,000	3,801,400	3,940,400
Total FIRE SERVICES	67,500	8,000	25,500	8,000	10,000	0	10,000	0	10,000	3,801,400	3,940,400
<u>HEALTH SERVICES</u>											
Cemeteries											
2016-038 - Belsyde Cemetery - Columbarium "D"	0	0	0	0	90,000	0	0	0	0	0	90,000
2016-040 - Belsyde Cemetery - Cremation Headstone Foundations	0	0	50,000	0	0	0	0	0	0	0	50,000
2016-041 - Belsyde Cemetery - Cremation Heastone Foundations - 2025	0	0	0	0	0	0	0	0	50,000	0	50,000
2016-044 - Belsyde Cemetery - Casket Lot Foundations - 2022	0	0	0	0	0	50,000	0	0	0	0	50,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2016-045 - Belsyde Cemtery - Detailed Design Block D - Phase II	0	0	0	0	0	60,000	0	0	0	0	60,000
2016-046 - Belsyde Cemetery - Block D Development - Phase II	0	0	0	0	0	0	1,000,000	0	0	0	1,000,000
2016-048 - Elora Cemetery - Columbarium Area	0	0	80,000	0	0	0	0	0	0	0	80,000
2017-015 - Elora Cemetery Monument Foundations	0	60,000	0	0	0	0	0	0	0	0	60,000
405-0354 - Belsyde Cemetery Cremation Burial Area Expansion	40,000	0	0	0	0	0	0	0	0	0	40,000
410-0582 - Belsyde Cemetery - Casket Lot Foundations - 2017	45,000	0	0	0	0	0	0	0	0	0	45,000
410-0583 - Elora Cemetery - Columbarium Area Concept Plan	10,000	0	0	0	0	0	0	0	0	0	10,000
Total for Cemeteries	95,000	60,000	130,000	0	90,000	110,000	1,000,000	0	50,000	0	1,535,000
Total HEALTH SERVICES	95,000	60,000	130,000	0	90,000	110,000	1,000,000	0	50,000	0	1,535,000
TRANSPORTATION & PUBLIC WORKS											
Capital Levy/OCIF Funded Projects											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	0	1,640,000	0	0	0	0	0	1,640,000
2011-043 - Sideroad 11 Bridge - 28-P	0	0	0	0	0	560,000	0	0	0	0	560,000
2012-096 - Second Line Bridge Deck (31-WG)	0	0	2,000,000	0	0	0	0	0	0	0	2,000,000
2014-040 - Fifth Line Bridge (16-WG)	0	0	0	0	0	0	0	1,160,000	0	0	1,160,000
2014-073 - Fourth Line - 5-E	0	0	0	0	1,030,000	0	0	0	0	0	1,030,000
2015-056 - Beatty Line Bridge - 3-N	0	0	0	0	0	1,650,000	0	0	0	0	1,650,000
2016-049 - Noah Road Culverts (32-P and 33-P)	0	0	0	1,060,000	0	0	0	0	0	0	1,060,000
2016-059 - Third Line Bridge - 7-E	0	0	0	0	0	0	0	0	510,000	0	510,000
2016-060 - Sideroad 5 Bridge - 30-P	0	0	0	0	0	0	0	0	0	480,000	480,000
2016-061 - Sideroad 5 Bridge - 1-P	0	0	0	0	0	0	540,000	0	0	0	540,000
2016-062 - Fifth Line Bridge - 4-WG	0	0	0	0	0	0	420,000	0	0	0	420,000
2016-063 - Sixth Line Bridge - 3-E	0	0	0	0	0	0	1,080,000	0	0	0	1,080,000
2016-064 - First Line Bridge - 21-WG	0	0	0	0	0	0	0	1,310,000	0	0	1,310,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2016-065 - Third Line Bridge - 2-WG	0	0	0	0	0	0	0	0	0	590,000	590,000
2016-066 - Third Line Bridge - 32-WG	0	0	0	0	0	190,000	0	0	0	0	190,000
2016-067 - First Line West Bridge - 26-P	0	0	0	0	0	0	0	0	0	530,000	530,000
2017-080 - Middlebrook Place Boundary Road Culvert - 170160	0	175,000	0	0	0	0	0	0	0	0	175,000
2017-081 - Fourth Line Bridge - 3-WG	0	0	0	0	0	0	360,000	0	0	0	360,000
2017-082 - Seventh Line Bridge - 1-E	0	0	0	0	0	0	0	0	460,000	0	460,000
2017-083 - First Line Bridge - 23-WG	0	0	0	0	0	0	0	300,000	0	0	300,000
2017-084 - Sideroad 25 Bridge - 11-WG	0	0	0	0	0	0	0	0	105,000	0	105,000
2017-085 - Third Line Bridge - 8-E	0	0	0	0	0	0	0	0	0	160,000	160,000
2017-086 - Seventh Line Bridge - 8-WG	0	0	0	0	0	0	0	0	0	1,070,000	1,070,000
2017-087 - Eighth Line Bridge - 22-P	0	0	0	0	0	0	0	0	130,000	0	130,000
2017-088 - Sixth Line Bridge - 5-WG	0	0	0	0	0	0	0	0	110,000	0	110,000
2017-089 - Sideroad 15 Bridge - 29-WG	0	0	0	0	0	0	0	0	1,470,000	0	1,470,000
301-0030 - Sideroad 20 Bridge: 27-WG	1,550,000	0	0	0	0	0	0	0	0	0	1,550,000
301-0085 - Third Line - Carroll Creek Bridge - 24-P	0	1,400,000	0	0	0	0	0	0	0	0	1,400,000
301-0584 - Seventh Line Bridge - 9-WG	555,000	0	0	0	0	0	0	0	0	0	555,000
301-0585 - Fourth Line Bridge - 10-P	480,000	0	0	0	0	0	0	0	0	0	480,000
F0111 - First Line Bridge (24-WG)	0	0	0	1,560,000	0	0	0	0	0	0	1,560,000
F0116 - Weisenberg Road Bridge (5-P)	0	0	0	0	0	0	525,000	0	0	0	525,000
Total for Capital Levy/OCIF Funded Projects	2,585,000	1,575,000	2,000,000	2,620,000	2,670,000	2,400,000	2,925,000	2,770,000	2,785,000	2,830,000	25,160,000
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	0	225,000	0	0	0	0	0	225,000
2010-031 - Single Axle Truck (with dump/plow/sander/wing)	0	0	225,000	0	0	0	0	0	0	0	225,000
2014-010 - Sidewalk Machine - Snowblower & Blade	0	135,000	0	0	0	0	0	0	0	0	135,000
2014-011 - Chipper	0	35,000	0	0	0	0	0	0	0	0	35,000
2014-012 - Rubber Tire Excavator	0	0	0	0	0	300,000	0	0	0	0	300,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2017-017 - Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2018-2026	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000
301-0558 - Victoria Street Pedestrian Bridge and Elora Downtown Public Realm	1,805,698	0	0	0	0	0	0	0	0	0	1,805,698
303-0299 - Corporate Operations Facilities	0	0	0	500,000	6,000,000	0	0	0	0	0	6,500,000
303-0586 - Road Condition Assessment	50,000	0	0	0	50,000	0	0	0	50,000	0	150,000
303-0587 - Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2017	75,000	0	0	0	0	0	0	0	0	0	75,000
303-0588 - Reverse and Dash Mounted Cameras	50,000	0	0	0	0	0	0	0	0	0	50,000
F0120 - Stumper Machine	0	0	55,000	0	0	0	0	0	0	0	55,000
F0122 - New Pick-up Truck	0	0	35,000	0	0	0	0	0	0	0	35,000
F0123 - New Utility Truck	0	0	0	0	100,000	0	0	0	0	0	100,000
F0124 - Additional Vehicle/Equipment Needs	0	0	0	0	0	0	0	0	0	978,000	978,000
Total for Public Works - Other	1,980,698	245,000	390,000	575,000	6,450,000	375,000	75,000	75,000	125,000	1,053,000	11,343,698
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd14 Phase 2	0	0	0	0	0	0	0	0	250,000	0	250,000
2010-074 - Eramosa/WG Townline - WR 29 to Third Line WG - Paving	0	0	485,000	0	0	0	0	0	0	0	485,000
2010-091 - Eighth Line Reconstruction - Wellington Rd 18 to Sideroad 5	0	0	0	0	0	0	0	1,830,000	0	0	1,830,000
2010-092 - Third Line - Sideroad 5 to WR 17	0	0	0	0	0	0	0	0	0	430,000	430,000
2012-065 - Eighth Line W. – SR 5 to WR 17	0	0	0	0	0	0	0	0	370,000	0	370,000
2012-066 - Eighth Line W. – Middlebrook Rd. to WR 18	0	0	0	0	0	0	1,250,000	0	0	0	1,250,000
2012-067 - Eighth Line W. – Grand River to Middlebrook Rd.	0	0	0	0	0	0	0	0	0	660,000	660,000
2012-069 - Eighth Line E. – WR 21 to SR 10	0	0	0	0	0	0	0	0	430,000	0	430,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2012-070 - Eighth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	480,000	0	0	480,000
2012-072 - Fourth Line E. – SR 10 to SR 4	0	0	0	0	0	0	0	660,000	0	0	660,000
2012-073 - Sixth Line E. – Cnty R. 21 (Inverhaugh) to Side Rd.10	0	0	0	0	0	570,000	0	0	0	0	570,000
2012-074 - SR 4 - WR 21 to Second Line	0	0	0	0	0	0	0	0	550,000	0	550,000
2012-075 - Beatty Line N. – SR 18 to SR 15	0	0	0	0	0	875,000	0	0	0	0	875,000
2012-078 - Gerrie Rd. – Side Rd 10 (south) to SR 15	0	0	0	0	0	0	0	400,000	0	0	400,000
2012-079 - SR 15 – Gerrie Rd. to Hwy.#6 (Phase 1)	0	0	0	0	0	0	550,000	0	0	0	550,000
2012-080 - SR 15 – James St. (Salem) to Gerrie Rd. (Phase 2)	0	0	0	0	0	0	0	0	0	400,000	400,000
2012-081 - Jones Base Line South – Scotland St. to 4th Line (Nichol)	0	0	0	0	0	0	0	0	0	360,000	360,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	0	0	0	520,000	520,000
2012-083 - Gerrie Rd. – Side Rd 10 (south) to SR 5	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-084 - Gerrie Rd. – SR 5 - Cnty Rd.17	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 {SFA}	0	0	0	0	0	0	0	423,000	0	0	423,000
2012-091 - Eramosa/WG Townline – Third Line WG to Fifth Line WG - Paving	0	460,000	0	0	0	0	0	0	0	0	460,000
2012-093 - 4th Line (WG) : Eramosa-Garafraxa Townline to Cnty Rd. 18	0	0	0	0	0	0	0	0	0	440,000	440,000
2013-003 - Sideroad 20 - Second Line to Third Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-004 - Sideroad 20 - Third Line to Fourth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-005 - Sideroad 20 - Fourth Line to Fifth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-006 - Sideroad 20 - Fifth Line to Sixth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-014 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	1,350,000	1,350,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2013-027 - Eramosa/WG Townline - Sixth Line to WR26 - Rebuild to 'A' Gravel	0	0	0	275,000	0	0	0	0	0	0	275,000
2015-059 - Gerrie Rd. - Colborne St to SR 15	0	0	0	0	0	0	500,000	0	0	0	500,000
2017-032 - Sideroad 4 - WR 7 to Second Line	0	0	0	0	0	0	0	0	0	250,000	250,000
2017-034 - Second Line - WR 19 to WR 18	0	0	0	0	0	0	0	0	0	500,000	500,000
2017-049 - Rural Road Rebuild	0	160,000	160,000	0	0	0	0	0	0	0	320,000
301-0487 - Middlebrook Rd. – Third Line to WR 7	0	0	1,250,000	1,250,000	0	0	0	0	0	0	2,500,000
301-0589 - Sideroad 20 - Fifth Line to Sixth Line Reconstruction	200,000	0	0	0	0	0	0	0	0	0	200,000
301-0590 - First Line (WG) - Side Road 10 to Municipal #6641	160,000	0	0	0	0	0	0	0	0	0	160,000
F0083 - Second Line - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	1,252,000	1,252,000
F0086 - Second Line - Highway 6 to Guelph St	0	0	0	0	0	0	0	0	0	1,109,000	1,109,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	214,000	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	0	0	0	327,000	327,000
F0104 - Stephen Court - Guelph Line West	0	0	0	0	0	0	0	0	0	200,000	200,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	0	0	669,000	669,000
F0109 - Fourth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	620,000	620,000
Total for Roadways - Rural	360,000	620,000	1,895,000	1,525,000	0	1,445,000	2,300,000	3,793,000	1,600,000	10,841,000	24,379,000
Roadways - Urban											
2010-053 - Colborne St - Phase III - John St to Wilson Cres	0	0	0	1,100,000	0	0	0	0	0	0	1,100,000
2010-054 - York St - Waterloo St to Cnty Rd 7 {SFA}	0	0	0	820,000	0	0	0	0	0	0	820,000
2010-055 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	725,000	0	725,000
2010-056 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	220,000	220,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2010-058 - Gerrie Road (reconstruction from rural to urban standard) {SFA}	0	0	0	1,368,000	0	0	0	0	0	0	1,368,000
2010-059 - County Road 7 and York St (Traffic Signalization) {SFA}	0	0	0	200,000	0	0	0	0	0	0	200,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	946,000	946,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	1,283,000	1,283,000
2010-063 - Guelph St. - Elora St. to Second Line {SFA}	0	0	0	0	0	0	0	0	0	2,565,000	2,565,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St	0	0	0	0	0	0	0	0	0	200,000	200,000
2010-066 - St Andrew St - Gartshore St to Tom St {SFA}	0	820,000	0	0	0	0	0	0	0	0	820,000
2010-067 - Township Bypass/Ring Road Development	0	0	0	0	0	0	0	0	0	4,049,000	4,049,000
2010-070 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - Internal to Nigus Holdings {SFA}	0	0	1,970,000	0	0	0	0	0	0	0	1,970,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	0	0	544,000	0	0	0	0	0	0	0	544,000
2010-072 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane {SFA}	0	0	1,670,000	0	0	0	0	0	0	0	1,670,000
2011-014 - St David St N - Woodhill Dr to Side Road 19	0	0	0	0	0	0	0	0	0	200,000	200,000
2012-008 - Elora St. - Tower St. to Perth St.	0	0	0	560,000	0	0	0	0	0	0	560,000
2012-012 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	230,000	230,000
2012-022 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	260,000	260,000
2012-039 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	810,000	0	0	0	0	0	810,000
2012-042 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	1,600,000	0	0	0	1,600,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	0	0	0	0	0	0	0	0	0	600,000	600,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2015-002 - 2018-2026 Sidewalk Condition Survey and Replacement	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	810,000
2015-044 - Nelson St. - WR 19 to George St - Paving	0	0	90,000	0	0	0	0	0	0	0	90,000
2015-046 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	0	370,000	0	370,000
2015-062 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	0	700,000	0	0	0	0	700,000
2015-063 - Asphalt Resurfacing - Barnett Cres	0	0	0	0	0	0	0	0	0	250,000	250,000
2015-064 - Asphalt Resurfacing - Chambers Cres and Cummings Cres	0	0	0	0	0	0	0	0	0	500,000	500,000
2015-069 - Pavement Management - 2018-2026	0	275,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,675,000
2016-029 - David St - Aqua St to John St N	0	0	0	0	0	600,000	0	0	0	0	600,000
2016-034 - David St - John St N to Irvine St	0	0	0	0	260,000	0	0	0	0	0	260,000
2016-050 - North Queen St - Colborne St to David St	0	0	0	0	0	660,000	0	0	0	0	660,000
2016-053 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	190,000	0	190,000
2016-056 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	340,000	0	0	340,000
2017-018 - St. Andrews St E - Tom St to Lamond St	0	930,000	0	0	0	0	0	0	0	0	930,000
2017-022 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	340,000	340,000
2017-025 - James St (Fergus) - Churchill Cres to Forfar St	0	0	105,000	0	0	0	0	0	0	0	105,000
2017-029 - Price St - Church St to James St	0	0	0	290,000	0	0	0	0	0	0	290,000
2017-033 - Scotland St - McQueen Blvd to Second Line	0	0	0	0	0	0	0	0	0	150,000	150,000
2017-040 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	0	60,000	0	0	0	0	60,000
2017-050 - Garafraxa St E - Gartshore St to Summerfields Development Sidewalk	0	0	185,000	0	0	0	0	0	0	0	185,000
2017-051 - Gartshore St - Garafraxa St E to Summerfields Development Sidewalk	0	80,000	0	0	0	0	0	0	0	0	80,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2017-053 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	385,000	385,000
2017-056 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	240,000	240,000
2017-059 - Irvine St - East Mill St to Church St	0	0	0	0	570,000	0	0	0	0	0	570,000
2017-063 - Victoria Cres (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	550,000	550,000
2017-066 - Moir St - Smith St to Geddes St	0	0	0	0	0	0	0	0	0	120,000	120,000
2017-067 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	190,000	190,000
2017-072 - Geddes St - Avruskin St to Salem Bridge	0	110,000	0	0	0	0	0	0	0	0	110,000
2017-074 - Woolwich St - Salem Bridge to WR 7	0	140,000	0	0	0	0	0	0	0	0	140,000
2017-076 - James St (Salem) - Avruskin St to Woolwich St	0	0	0	0	0	0	0	0	0	255,000	255,000
2017-090 - Patrick St Retaining Wall (Elora Cataract Trail)	0	0	0	0	0	0	0	0	0	400,000	400,000
301-0037 - Gregson Court Storm Water Management	30,000	0	0	0	0	0	0	0	0	0	30,000
301-0254 - St David St N - Menzies Ln. to Garafraxa St	0	0	50,000	360,000	0	0	0	0	0	0	410,000
301-0540 - Victoria St (Elora) - McNab Roundabout to York St	40,000	0	0	0	0	0	0	0	0	0	40,000
301-0541 - John St., Salem - Geddes St. to Salem St.	35,000	0	0	0	0	0	0	0	0	0	35,000
301-0561 - Summerfields - Phase 1 - Gartshore St. Reconstruction {SFA}	386,700	0	0	0	0	0	0	0	0	0	386,700
301-0591 - Colborne St - Phase II - Geddes St to North Queen St	900,000	0	0	0	0	0	0	0	0	0	900,000
301-0592 - Princess St (Elora) - Church St to Grand River	370,000	0	0	0	0	0	0	0	0	0	370,000
301-0593 - 2017 Sidewalk Condition Survey and Replacement	90,000	0	0	0	0	0	0	0	0	0	90,000
301-0594 - Pavement Management - 2017	225,000	0	0	0	0	0	0	0	0	0	225,000
301-0595 - Connecting Link Traffic Signal Timing Synchronization	60,000	0	0	0	0	0	0	0	0	0	60,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
301-0615 - Churchill Crescent	0	615,000	615,000	0	0	0	0	0	0	0	1,230,000
F0024 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	1,270,000	1,270,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	0	200,000	0	0	0	0	0	0	200,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	676,000	676,000
F0040 - Forfar St E - St David to James St	0	0	0	0	0	0	0	0	0	261,000	261,000
F0056 - St George St E - Herrick St to Gartshore St	0	0	0	700,000	0	0	0	0	0	0	700,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	320,000	320,000
F0072 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	183,000	0	0	0	0	0	0	183,000
F0100 - St David St N - Garafraxa St to Edinburgh Ave	0	0	0	180,000	0	0	0	0	0	0	180,000
Total for Roadways - Urban	2,136,700	3,060,000	5,619,000	6,351,000	2,030,000	2,410,000	1,990,000	730,000	1,675,000	16,850,000	42,851,700
Storm Drainage											
302-0596 - Trunk Storm - Moir St. to the Gorge	360,000	0	0	0	0	0	0	0	0	0	360,000
302-0597 - Gibbons Drive Stormwater Management Ponds Sediment Cleanout	40,000	0	0	0	0	0	0	0	0	0	40,000
302-0598 - Catch Basin Repairs	45,000	0	0	0	0	0	0	0	0	0	45,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	0	0	0	0	0	0	0	0	0	760,000	760,000
Total for Storm Drainage	445,000	0	0	0	0	0	0	0	0	760,000	1,205,000
Structures											
2014-043 - Washington St. Bridge (12-N)	0	0	0	0	0	0	0	0	0	200,000	200,000
301-0104 - Bridge Repairs and Remediation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
301-0431 - Bridge and Culvert Structure Inspection	0	90,000	0	90,000	0	90,000	0	90,000	0	90,000	450,000
301-0557 - St David St Bridge (Highway #6) - 2-F	480,000	2,050,000	0	0	0	0	0	0	0	0	2,530,000
Total for Structures	580,000	2,240,000	100,000	190,000	100,000	190,000	100,000	190,000	100,000	390,000	4,180,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
Total TRANSPORTATION & PUBLIC WORKS	8,087,398	7,740,000	10,004,000	11,261,000	11,250,000	6,820,000	7,390,000	7,558,000	6,285,000	32,724,000	109,119,398
<u>SANITARY SEWER</u>											
Sanitary Sewer System											
2010-024 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	0	0	0	388,000	0	0	0	388,000
2010-042 - David St SPS Upgrade	0	0	0	0	0	0	0	0	0	872,600	872,600
2010-043 - Colborne St - Phase III - John St to Wilson Cres {SFA}	0	0	0	190,000	0	0	0	0	0	0	190,000
2010-044 - Sanitary Force Main - David St SPS to Cty Rd 7 Bridge	0	0	0	0	0	0	0	0	0	215,000	215,000
2010-045 - First Line SPS & Force Main to existing system (Waterloo St or Park Rd) {SFA}	0	0	0	0	0	946,200	0	0	0	0	946,200
2010-046 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	94,600	0	0	0	0	0	0	0	94,600
2010-048 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	42,100	42,100
2010-049 - St Andrew St E - Gartshore St to Tom St {SFA}	0	980,000	0	0	0	0	0	0	0	0	980,000
2010-050 - Trunk Sanitary Sewer on Tom St from St Andrew St to Garafraxa St {SFA}	0	830,000	0	0	0	0	0	0	0	0	830,000
2010-051 - Extension of Beatty Line Sanitary Sewer from Garafraxa St to Colborne St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
2012-009 - Elora St. - Tower St. to Perth St.	0	0	0	160,000	0	0	0	0	0	0	160,000
2012-023 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	0	0	0	0	620,000	0	0	0	0	0	620,000
2012-036 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-040 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	15,000	0	0	0	0	0	15,000
2012-043 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	50,000	0	0	0	50,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2012-058 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	20,000	0	20,000
2013-015 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	530,000	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS (SFA)	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
2014-014 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	25,000	25,000
2014-018 - St David St N - Garafraxa St to Edinburgh Ave	0	0	0	560,000	0	0	0	0	0	0	560,000
2014-062 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	315,000	315,000
2015-048 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	0	15,000	0	15,000
2015-066 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	0	250,000	0	0	0	0	250,000
2016-030 - David St - Aqua St to John St N	0	0	0	0	0	20,000	0	0	0	0	20,000
2016-032 - David St - John St N to Irvine St.	0	0	0	0	10,000	0	0	0	0	0	10,000
2016-051 - North Queen St - Colborne St to David St	0	0	0	0	0	25,000	0	0	0	0	25,000
2016-054 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	10,000	0	0	10,000
2016-057 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	10,000	0	0	10,000
2017-008 - St David St - Bridge St to St Andrew St	0	130,000	0	0	0	0	0	0	0	0	130,000
2017-024 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	200,000	200,000
2017-027 - James St (Fergus) - Churchill Cres to Forfar St	0	0	65,000	0	0	0	0	0	0	0	65,000
2017-031 - Price St - Church St to James St	0	0	0	15,000	0	0	0	0	0	0	15,000
2017-042 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	0	170,000	0	0	0	0	170,000
2017-054 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	125,000	125,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2017-057 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	80,000	80,000
2017-060 - Irvine St - East Mill St to Church St	0	0	0	0	20,000	0	0	0	0	0	20,000
2017-064 - Victoria St (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	15,000	15,000
2017-068 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	15,000	15,000
360-0254 - St David St N - Menzies Ln. to Garafraxa St.	0	0	50,000	500,000	0	0	0	0	0	0	550,000
360-0591 - Colborne St - Phase II - Geddes St to North Queen St	25,000	0	0	0	0	0	0	0	0	0	25,000
360-0592 - Princess St (Elora) - Church St to Grand River	15,000	0	0	0	0	0	0	0	0	0	15,000
360-0599 - Fergus WWTP - Inline Grinder Installation	30,000	0	0	0	0	0	0	0	0	0	30,000
360-0615 - Churchill Crescent	0	390,000	390,000	0	0	0	0	0	0	0	780,000
360-9650 - LPS Grinder Pumps	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
F0039 - Garafraxa St Sanitary Sewer Extension from Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	285,000	285,000
F0042 - Forfar St E - St David St to James St	0	0	0	0	0	0	0	0	0	85,000	85,000
F0058 - St George St E - Herrick St to Gartshore St	0	0	0	250,000	0	0	0	0	0	0	250,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	90,000	90,000
F0074 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	50,000	0	0	0	0	0	0	50,000
F0078 - Mill St - Irvine St to Chalmers St {SFA}	0	0	0	320,600	0	0	0	0	0	0	320,600
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
F0097 - Union St Force Main - Union St SPS to Fergus WPCP {SFA}	0	0	0	0	0	0	0	0	0	284,600	284,600
F0098 - Union St - SPS Upgrade {SFA}	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
F0099 - Southwest Trunk - Union St to Highway 6 {SFA}	0	0	0	0	0	0	0	0	0	2,029,000	2,029,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
F0171 - Future Expansion of Fergus WWTP	0	0	0	0	0	0	0	1,050,000	9,450,000	10,500,000	21,000,000
Total for Sanitary Sewer System	90,000	2,350,000	619,600	2,065,600	685,000	1,431,200	458,000	1,090,000	9,505,000	22,747,600	41,042,000
Total SANITARY SEWER	90,000	2,350,000	619,600	2,065,600	685,000	1,431,200	458,000	1,090,000	9,505,000	22,747,600	41,042,000
WATERWORKS											
Waterworks System											
2010-018 - St Andrew St W - Tower St. to St David St. (South Side)	0	0	0	0	0	680,000	0	0	0	0	680,000
2010-019 - Colquhoun St - Beatty Line to Johnston St	0	0	0	0	0	0	0	0	0	215,000	215,000
2010-020 - St Andrew St W - Breadalbane St to Colquhoun St	0	0	0	0	0	0	0	0	0	96,000	96,000
2010-021 - Colquhoun St - Breadalbane St to Johnston St S	0	0	0	0	0	0	0	0	0	226,000	226,000
2010-022 - Johnston St - Colquhoun St to 37 metres North	0	0	0	0	0	0	0	0	0	33,000	33,000
2010-033 - Colborne St - Phase III - John St to Wilson Cres	0	0	0	360,000	0	0	0	0	0	0	360,000
2010-034 - Gerrie Road Water Main Extension {SFA}	0	0	0	341,700	0	0	0	0	0	0	341,700
2010-036 - York St - Waterloo St to WR 7 {SFA}	0	0	0	194,500	0	0	0	0	0	0	194,500
2010-037 - Trunk Water Main on St Andrew St E from Gartshore St to Tom St	0	390,000	0	0	0	0	0	0	0	0	390,000
2010-041 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	126,200	0	0	0	0	0	0	0	126,200
2012-010 - Elora St. - Tower St. to Perth St.	0	0	0	170,000	0	0	0	0	0	0	170,000
2012-024 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	95,000	95,000
2012-038 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	70,000	70,000
2012-041 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	210,000	0	0	0	0	0	210,000
2012-044 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	390,000	0	0	0	390,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2012-059 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	240,000	0	240,000
2013-016 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	610,000	610,000
2013-029 - High St - Trunk Watermain McNab - York {SFA}	0	0	0	199,700	0	0	0	0	0	0	199,700
2014-015 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	10,000	10,000
2015-047 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	0	115,000	0	115,000
2015-065 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	0	230,000	0	0	0	0	230,000
2015-067 - St David St N - Garafraxa St to Edinburgh Ave	0	0	0	400,000	0	0	0	0	0	0	400,000
2016-017 - Water Meter Replacement	0	0	0	0	0	0	0	0	1,890,000	0	1,890,000
2016-031 - David St - Aqua St to John St N	0	0	0	0	0	210,000	0	0	0	0	210,000
2016-033 - David St - John St N to Irvine St	0	0	0	0	90,000	0	0	0	0	0	90,000
2016-052 - North Queen St - Colborne St to David St	0	0	0	0	0	180,000	0	0	0	0	180,000
2016-055 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	70,000	0	0	70,000
2016-058 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	110,000	0	0	110,000
2017-007 - St David St - Bridge St to St Andrew St	0	180,000	0	0	0	0	0	0	0	0	180,000
2017-021 - Mary St - East Mill St to Church St	0	0	0	0	0	0	160,000	0	0	0	160,000
2017-023 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	140,000	140,000
2017-026 - James St (Fergus) - Churchill Cres to Forfar St	0	0	45,000	0	0	0	0	0	0	0	45,000
2017-028 - Hill St E (Fergus) - Gowrie St to Cameron St	0	0	0	0	220,000	0	0	0	0	0	220,000
2017-030 - Price St - Church St to James St	0	0	0	85,000	0	0	0	0	0	0	85,000
2017-036 - Cuthbert St - Wellington Dr to Wellington Dr	0	175,000	0	0	0	0	0	0	0	0	175,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2017-037 - Tower St - Belsyde Ave to Wellington Dr	0	0	0	0	0	0	0	320,000	0	0	320,000
2017-038 - Irvine St - Colborne St to Church St	0	0	0	0	0	0	0	150,000	0	0	150,000
2017-041 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	0	120,000	0	0	0	0	120,000
2017-052 - Water St - Victoria St to WR 7	0	0	0	0	0	0	250,000	0	0	0	250,000
2017-055 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	125,000	125,000
2017-058 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	80,000	80,000
2017-061 - Irvine St - East Mill St to Church St	0	0	0	0	220,000	0	0	0	0	0	220,000
2017-062 - Chalmers St - Moir St to Colborne St	0	0	0	0	0	0	280,000	0	0	0	280,000
2017-065 - Victoria St (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	220,000	220,000
2017-069 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	85,000	85,000
330-0254 - St David St N - Menzies Ln. to Garafraxa St.	0	0	50,000	620,000	0	0	0	0	0	0	670,000
330-0496 - Well Highlift Pumps - Variable Frequency Drive Controllers	15,000	15,000	15,000	0	0	0	0	0	0	0	45,000
330-0502 - Source Protection Assessments	15,000	0	0	0	0	0	0	0	0	0	15,000
330-0591 - Colborne St - Phase II - Geddes St to North Queen St	300,000	0	0	0	0	0	0	0	0	0	300,000
330-0592 - Princess St (Elora) - Church St to Grand River	115,000	0	0	0	0	0	0	0	0	0	115,000
330-0600 - Well F2 - GUDI Assessment	40,000	0	0	0	0	0	0	0	0	0	40,000
330-0601 - Water Meter Accuracy Testing	20,000	0	0	0	0	0	0	0	0	0	20,000
330-0602 - Fergus Well #1 Treatment	230,000	0	0	0	0	0	0	0	0	0	230,000
330-0603 - Wellington Dr - Cuthbert St to Cuthbert St	595,000	0	0	0	0	0	0	0	0	0	595,000
330-0615 - Churchill Crescent	0	200,000	200,000	0	0	0	0	0	0	0	400,000
F0025 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	260,000	260,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
F0038 - Garafraxa St - Beatty Line to Maiden Lane {SFA}	0	0	0	0	0	0	0	0	0	247,100	247,100
F0041 - Forfar St E - St David St to James St	0	0	0	0	0	0	0	0	0	115,000	115,000
F0057 - St George St E - Herrick St to Gartshore St	0	0	0	230,000	0	0	0	0	0	0	230,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	110,000	110,000
F0073 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	55,000	0	0	0	0	0	0	55,000
F0080 - New Municipal Wells Combined Water Systems Including Well Head Protection	0	0	0	0	0	0	0	0	0	2,102,600	2,102,600
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	460,000	460,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	674,900	674,900
F0093 - Trunk Water Main Extension on Scotland St to Second Line {SFA}	0	0	0	0	0	0	0	0	0	405,800	405,800
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	0	0	0	357,400	357,400
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
Total for Waterworks System	1,330,000	960,000	436,200	2,655,900	740,000	1,420,000	1,080,000	650,000	2,245,000	7,727,100	19,244,200
Total WATERWORKS	1,330,000	960,000	436,200	2,655,900	740,000	1,420,000	1,080,000	650,000	2,245,000	7,727,100	19,244,200
<u>PARKS & RECREATION</u>											
Facilities - CW Community Sportsplex											
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
2017-005 - Administration and Minor Sports Office Renovations at Sportsplex	0	126,000	0	0	0	0	0	0	0	0	126,000
2017-011 - Light Replacement in the Pool	0	30,000	0	0	0	0	0	0	0	0	30,000
2017-012 - Sportsplex Pad B Roof Beam Painting	0	65,000	0	0	0	0	0	0	0	0	65,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
510-0604 - Sportsplex Maintenance Building Insulation, Plumbing and Heating	200,000	0	0	0	0	0	0	0	0	0	200,000
510-0605 - Sportsplex Pad A Roof Replacement	505,000	0	0	0	0	0	0	0	0	0	505,000
510-0606 - Health and Safety Work Station Replacement	5,000	0	0	0	0	0	0	0	0	0	5,000
F0128 - Pad B - New Seating Area Heating	0	0	0	0	20,000	0	0	0	0	0	20,000
Total for Facilities - CW Community Sportsplex	710,000	221,000	0	0	20,000	0	0	0	0	2,500,000	3,451,000
Facilities - Elora Community Centre											
2011-079 - Elora Community Centre - Replace Hall Roof	0	0	195,000	0	0	0	0	0	0	0	195,000
2014-064 - Elora Community Centre Ice Pad Replacement	0	0	0	0	1,200,000	0	0	0	0	0	1,200,000
2014-065 - Emergency Plan Generator - Elora Community Centre	0	0	0	0	0	0	0	0	0	350,000	350,000
2015-052 - Elora Community Centre Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
513-0572 - Elora Community Centre - Skateboard Area	0	150,000	0	0	0	0	0	0	0	0	150,000
Total for Facilities - Elora Community Centre	0	150,000	195,000	0	1,200,000	0	0	0	0	1,350,000	2,895,000
Facilities - Fergus Grand Theatre											
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	0	0	0	0	0	75,000	0	75,000
610-0510 - Fergus Grand Theatre - Front Lobby Washroom & Accessibility	160,000	0	0	0	0	0	0	0	0	0	160,000
Total for Facilities - Fergus Grand Theatre	160,000	0	0	0	0	0	0	0	75,000	0	235,000
Grounds - CW Community Sportsplex											
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	0	0	0	0	0	100,000	0	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	0	0	0	0	0	150,000	0	0	150,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	0	0	0	0	0	250,000	0	250,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
510-0607 - CWCS Grounds Site Master Plan	25,000	0	0	0	0	0	0	0	0	0	25,000
F0141 - Woodlot Management Plan	0	0	15,000	0	0	0	0	0	0	0	15,000
Total for Grounds - CW Community Sportsplex	25,000	0	15,000	0	0	0	100,000	150,000	250,000	0	540,000
Parks											
2009-072 - Victoria Park - Pave The Stone Dust Track Surface	0	0	0	0	100,000	0	0	0	0	0	100,000
2010-003 - Milligan Park - Plan Implementation Phase I (Design)	0	0	15,000	0	0	0	0	0	0	0	15,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	0	0	0	0	300,000	0	0	0	0	0	300,000
2010-147 - Milligan Park - Plan Implementation Phase II	0	0	0	80,000	0	0	0	0	0	0	80,000
2010-148 - Tait Park - Landscaping and Trail (Fergus) - Phase II	0	0	42,000	0	0	0	0	0	0	0	42,000
2010-164 - Dog Leash Free Park Area	0	0	0	0	0	26,800	0	0	0	0	26,800
2010-166 - Introductory Skateboard Zones	0	0	0	0	0	26,800	0	0	0	0	26,800
2010-168 - Minor Children's Splash Pad - # 1	0	0	0	0	0	141,700	0	0	0	0	141,700
2010-169 - Minor Children's Splash Pad - # 2	0	0	0	0	0	0	0	0	141,700	0	141,700
2010-170 - Community Allotment Gardens - Two Gardens	0	0	0	0	0	0	0	10,700	0	0	10,700
2010-171 - Barrier Free Children's Play Structures - # 1	0	0	0	0	225,500	0	0	0	0	0	225,500
2010-172 - Barrier Free Children's Play Structures - # 2 (Sorbara Summerfields Development - Phase II) {SFA}	0	0	225,500	0	0	0	0	0	0	0	225,500
2010-173 - Multi-use Courts - Two Courts - # 1	0	0	0	0	0	73,400	0	0	0	0	73,400
2010-174 - Multi-use Courts - Two Courts - # 2	0	0	0	0	0	0	0	0	73,400	0	73,400
2010-177 - Future Parkland (35.1 acres)	0	0	0	0	0	0	0	0	0	1,733,000	1,733,000
2010-194 - Southridge Development Park - Washroom Building	0	150,000	50,000	0	0	0	0	0	0	0	200,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
2010-195 - Irrigated & Lit Soccer Fields (2 Full) - Sorbara Summerfields Development - Phase I {SFA}	0	440,200	0	0	0	0	0	0	0	0	440,200
2010-196 - Sorbara Northwest Development - Phase I {SFA}	0	0	150,000	0	0	0	0	0	0	0	150,000
2010-197 - Sorbara Northwest Development - Phase II {SFA}	0	0	0	150,000	0	0	0	0	0	0	150,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	0	0	0	0	0	220,100	0	220,100
2010-200 - Irrigated Soccer Field - (1 Full)	0	0	0	0	0	72,500	0	0	0	0	72,500
2011-061 - West Garafraxa Sports Fields - Develop Master Plan	0	0	0	0	0	0	0	35,000	85,000	0	120,000
2011-070 - Forfar Park - Washroom Building	0	0	0	0	0	0	0	0	0	165,000	165,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	0	0	55,000	105,000	0	0	0	0	0	0	160,000
2011-073 - Revell Park - Play Equipment	0	0	60,000	0	0	0	0	0	0	0	60,000
2011-076 - Douglas Park - Trail Development	0	0	0	0	0	0	0	0	0	50,000	50,000
2014-016 - Beatty Hollow Neighbourhood Park	0	0	150,000	0	0	0	0	0	0	0	150,000
2014-024 - Bissell Park - Refrigerated Outdoor Rink and Change House	0	0	0	0	0	0	0	0	100,000	900,000	1,000,000
2014-026 - Bissell Park - Parking Lot	0	0	0	0	0	0	0	0	0	300,000	300,000
505-0550 - Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	50,000	100,000	100,000	150,000	150,000	200,000	200,000	200,000	200,000	200,000	1,550,000
550-0323 - Irrigated Soccer Fields - (5 Full)	0	0	0	150,000	145,200	0	0	0	0	0	295,200
550-0450 - Park Identification - All Parks	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
550-0608 - Veteran's Park (Salem)	15,000	0	0	0	0	0	0	0	0	0	15,000
550-0609 - Forfar Park - Convert to Soccer Fields and Parking Lot Expansion (Fergus)	105,000	0	0	0	0	0	0	0	0	0	105,000
F0146 - Major Children's Splash Pad	0	0	0	0	0	0	300,000	0	0	0	300,000
F0151 - Acquisition of Green Space (between Fergus/Elora)	0	0	0	400,000	0	0	0	0	0	0	400,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
F0157 - Granwood Gate Park - Play Equipment and Landscaping (Elora)	0	0	0	0	50,000	50,000	0	0	0	0	100,000
Total for Parks	175,000	695,200	852,500	1,040,000	975,700	596,200	505,000	250,700	825,200	3,353,000	9,268,500
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	0	0	0	0	0	0	0	0	640,000	0	640,000
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	0	0	0	1,720,000	1,720,000
2010-155 - Landscape Truck	0	0	0	0	70,000	0	0	0	0	0	70,000
2010-157 - Backhoe Tractor	0	0	0	0	64,000	0	0	0	0	0	64,000
2010-159 - Disc Seeder	0	0	0	0	23,000	0	0	0	0	0	23,000
2010-161 - Water Trailer	0	0	0	0	8,000	0	0	0	0	0	8,000
2014-008 - 60" Mower	0	0	35,000	0	0	0	0	0	0	0	35,000
505-0453 - Urban Forestry	200,000	200,000	200,000	0	0	0	0	0	0	0	600,000
505-0610 - Turf Comb	15,000	0	0	0	0	0	0	0	0	0	15,000
505-0611 - Barrier Free Path of Travel in Community Service Buildings	170,000	170,000	170,000	170,000	0	0	0	0	0	0	680,000
Total for Parks and Recreation - Other	385,000	370,000	405,000	170,000	165,000	0	0	0	640,000	1,720,000	3,855,000
Total PARKS & RECREATION	1,455,000	1,436,200	1,467,500	1,210,000	2,360,700	596,200	605,000	400,700	1,790,200	8,923,000	20,244,500
<u>EQUIPMENT REPLACEMENT</u>											
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	87,500	414,987	35,790	128,512	62,132	100,030	20,158	31,015	452,671	50,672	1,383,467
Total for Fire - Equipment Replacement	87,500	414,987	35,790	128,512	62,132	100,030	20,158	31,015	452,671	50,672	1,383,467
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	48,200	155,900	132,900	108,100	154,900	160,200	51,400	253,400	97,200	132,800	1,295,000
Total for IT Hardware - Equipment Replacement	48,200	155,900	132,900	108,100	154,900	160,200	51,400	253,400	97,200	132,800	1,295,000
IT Software - Equipment Replacement											
105-9600 - IT&S Software Replacement	14,700	34,300	71,900	61,100	28,900	31,900	30,800	38,800	66,200	68,800	447,400
Total for IT Software - Equipment Replacement	14,700	34,300	71,900	61,100	28,900	31,900	30,800	38,800	66,200	68,800	447,400



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	264,900	181,800	233,050	251,000	281,100	307,750	213,100	373,400	331,700	424,700	2,862,500
Total for P&R Facilities - Equipment Replacement	264,900	181,800	233,050	251,000	281,100	307,750	213,100	373,400	331,700	424,700	2,862,500
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	57,800	323,500	189,100	217,600	268,200	316,300	323,100	424,900	290,500	421,500	2,832,500
Total for P&R Parks - Equipment Replacement	57,800	323,500	189,100	217,600	268,200	316,300	323,100	424,900	290,500	421,500	2,832,500
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	76,800	17,000	67,000	13,800	78,100	45,800	33,400	42,400	117,000	106,000	597,300
Total for Public Works - Equipment Replacement	76,800	17,000	67,000	13,800	78,100	45,800	33,400	42,400	117,000	106,000	597,300
Sewer - Equipment Replacement											
360-9600 - Sanitary Sewer Equipment Replacement	17,500	126,500	21,800	66,600	24,300	50,800	117,500	23,000	25,900	159,700	633,600
Total for Sewer - Equipment Replacement	17,500	126,500	21,800	66,600	24,300	50,800	117,500	23,000	25,900	159,700	633,600
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	5,000	45,700	17,100	95,400	60,800	106,500	34,200	45,900	17,900	25,600	454,100
Total for Water - Equipment Replacement	5,000	45,700	17,100	95,400	60,800	106,500	34,200	45,900	17,900	25,600	454,100
Total EQUIPMENT REPLACEMENT	572,400	1,299,687	768,640	942,112	958,432	1,119,280	823,658	1,232,815	1,399,071	1,389,772	10,505,867
VEHICLE REPLACEMENT											
Building - Vehicle Replacement											
210-9500 - Building - Vehicle Replacement	0	27,500	0	0	0	29,800	30,400	31,000	0	32,300	151,000
Total for Building - Vehicle Replacement	0	27,500	0	0	0	29,800	30,400	31,000	0	32,300	151,000
Fire - Vehicle Replacement											
2012-037 - Municipal FD Training Officer - Vehicle Replacement	0	0	41,600	0	0	0	0	0	0	47,800	89,400



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2017 - 2026

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
205-9500 - Fire - Vehicle Replacement	1,100,000	0	416,200	74,200	150,000	127,000	675,700	0	585,800	1,434,100	4,563,000
Total for Fire - Vehicle Replacement	1,100,000	0	457,800	74,200	150,000	127,000	675,700	0	585,800	1,481,900	4,652,400
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	90,000	51,000	26,000	144,300	0	44,200	101,400	86,200	35,100	26,300	604,500
Total for Parks & Recreation - Vehicle Replacement	90,000	51,000	26,000	144,300	0	44,200	101,400	86,200	35,100	26,300	604,500
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	680,000	586,500	587,800	620,800	698,100	623,800	816,400	637,600	568,300	926,300	6,745,600
Total for Public Works - Vehicle Replacement	680,000	586,500	587,800	620,800	698,100	623,800	816,400	637,600	568,300	926,300	6,745,600
Sewer - Vehicle Replacement											
360-9500 - Sanitary Sewer Vehicle Replacement	0	91,800	36,400	236,100	0	0	211,150	74,700	17,550	0	667,700
Total for Sewer - Vehicle Replacement	0	91,800	36,400	236,100	0	0	211,150	74,700	17,550	0	667,700
Water - Vehicle Replacement											
2014-404 - Municipal Risk Management Officer - Vehicle Replacement	0	0	0	0	32,500	0	0	0	0	0	32,500
330-9500 - Water Vehicle Replacement	0	15,300	72,800	257,400	32,500	38,600	250,550	91,900	17,550	0	776,600
Total for Water - Vehicle Replacement	0	15,300	72,800	257,400	65,000	38,600	250,550	91,900	17,550	0	809,100
Total VEHICLE REPLACEMENT	1,870,000	772,100	1,180,800	1,332,800	913,100	863,400	2,085,600	921,400	1,224,300	2,466,800	13,630,300
Grand Total:	13,987,298	14,910,987	14,907,740	19,685,412	17,248,232	12,785,080	13,452,258	11,906,415	22,618,571	79,854,672	221,356,665



Township of Centre Wellington 10-Year Capital Forecast - Financing

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
Total Capital Expenditures	13,987,298	14,910,987	14,907,740	19,685,412	17,248,232	12,785,080	13,452,258	11,906,415	22,618,571	79,854,672	221,356,665
External Sources of Financing											
Subsidies	432,000	1,845,000	40,000	486,000	-	-	-	-	333,000	-	3,136,000
Development Charges	1,067,125	1,058,600	818,900	1,164,800	1,113,915	1,108,455	135,000	818,930	1,307,635	16,047,150	24,640,510
Developer/Partner Contributions	226,700	3,070,200	4,780,300	4,272,500	-	946,200	-	423,000	-	18,234,500	31,953,400
Other	-	-	-	-	100,000	-	-	-	-	-	100,000
Total External Sources of Financing	1,725,825	5,973,800	5,639,200	5,923,300	1,213,915	2,054,655	135,000	1,241,930	1,640,635	34,281,650	59,829,910
Internal Sources of Financing											
Debentures	-	-	-	456,500	5,695,500	-	-	945,000	8,505,000	11,009,700	26,611,700
Water Capital Reserve	1,189,500	829,500	569,500	2,154,500	749,500	1,649,500	2,029,500	659,500	2,284,500	2,299,500	14,415,000
Sanitary Sewer Capital Reserve	99,500	799,500	784,500	1,974,500	694,500	714,500	467,500	154,500	1,039,500	2,729,250	9,457,750
Capital Levy/OCIF Reserves	1,185,000	1,496,900	2,000,000	2,479,700	2,524,700	2,400,000	2,925,000	2,770,000	2,785,000	2,830,000	23,396,300
Vehicle Replacement Reserves	1,870,000	772,100	1,180,800	1,332,800	913,100	863,400	2,085,600	921,400	1,224,300	2,466,800	13,630,300
Equipment Replacement Reserves	572,400	1,299,687	768,640	942,112	958,432	1,119,280	823,658	1,232,815	1,399,071	1,389,772	10,505,867
Other Reserves and Reserve Funds	7,345,073	3,739,500	3,965,100	4,422,000	4,498,585	3,983,745	4,986,000	3,981,270	3,740,565	22,848,000	63,509,838
Total Internal Sources of Financing	12,261,473	8,937,187	9,268,540	13,762,112	16,034,317	10,730,425	13,317,258	10,664,485	20,977,936	45,573,022	161,526,755
Total Sources of Financing	13,987,298	14,910,987	14,907,740	19,685,412	17,248,232	12,785,080	13,452,258	11,906,415	22,618,571	79,854,672	221,356,665

Assumption

1. Development specific capital projects are assumed to be 100% front-end funded through a service financing agreement by the developer/partner.



OTHER INFORMATION



**Township of Centre Wellington
Analysis - Projected Reserves Activity
2017 Budget**

<u>Description</u>	<u>Balance at Jan. 1/17</u>	<u>Projected Transfers in - 2017</u>	<u>Projected Transfers out - 2017</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/17</u>
<u>Tax Supported Reserves and Reserve Funds</u>					
<u>Reserve Accounts</u>					
<u>General - Capital Reserves</u>					
General Capital Reserve	2,512,190	755,280	790,500	-	2,476,970
Sub-total	<u>2,512,190</u>	<u>755,280</u>	<u>790,500</u>	<u>-</u>	<u>2,476,970</u>
<u>Fire - Capital Reserves</u>					
Fire Safety Trailer Reserve	10,640	-	-	-	10,640
Structural Fire Revenue Reserve	2,140	-	-	-	2,140
Sub-total	<u>12,780</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,780</u>
<u>Public Works - Capital Reserves</u>					
Street Lights Reserve - Fergus	(30,960)	118,000	2,610	-	84,430
Street Lights Reserve - Elora	(78,300)	76,000	3,920	-	(6,220)
Street Lights Reserve - Rural	48,590	48,000	74,470	-	22,120
Elora Meadows Storm Sewer Reserve	24,630	3,340	-	-	27,970
Winter Maintenance Reserve	150,000	-	-	-	150,000
St George St W Drainage Reserve	27,300	-	-	-	27,300
WR7 & WR21 Sidewalk Reserve	9,530	-	-	-	9,530
Sub-total	<u>150,790</u>	<u>245,340</u>	<u>81,000</u>	<u>-</u>	<u>315,130</u>
<u>Parks & Recreation - Capital Reserves</u>					
P&R: Facilities Repairs and Maintenance Reserve	-	86,000	86,000	-	-
Sub-total	<u>-</u>	<u>86,000</u>	<u>86,000</u>	<u>-</u>	<u>-</u>
<u>Vehicle Replacement Reserves</u>					
FIRE: Vehicle Replacement Reserve	787,040	305,000	1,100,000	10,000	2,040
Municipal FD Training Officer: Vehicle Replacement Reserve	28,000	6,000	-	-	34,000
BLDG: Vehicle Replacement Reserve	(440)	13,000	-	-	12,560
PW: Vehicle Replacement Reserve	169,180	475,000	680,000	75,000	39,180
P&R: Vehicle Replacement Reserve	50,740	45,000	90,000	3,000	8,740
Sub-total	<u>1,034,520</u>	<u>844,000</u>	<u>1,870,000</u>	<u>88,000</u>	<u>96,520</u>
<u>Equipment Replacement Reserves</u>					
IT&S: Equipment Replacement Reserve	41,490	65,000	48,200	-	58,290
IT&S: Software Replacement Reserve	85,490	15,000	14,700	-	85,790
FIRE: Equipment Replacement Reserve	158,050	105,000	87,500	-	175,550
PW: Equipment Replacement Reserve	93,380	15,000	76,800	-	31,580
P&R: Facilities Equipment Replacement Reserve	120,980	171,000	264,900	-	27,080
P&R: Parks Equipment Replacement Reserve	172,920	95,000	57,800	-	210,120
Sub-total	<u>672,310</u>	<u>466,000</u>	<u>549,900</u>	<u>-</u>	<u>588,410</u>



Township of Centre Wellington Analysis - Projected Reserves Activity 2017 Budget

<u>Description</u>	<u>Balance at Jan. 1/17</u>	<u>Projected Transfers in - 2017</u>	<u>Projected Transfers out - 2017</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/17</u>
<u>Other Reserves</u>					
Working Capital	1,109,660	-	-	-	1,109,660
Contingency Reserve	185,180	-	-	-	185,180
Photocopiers Loan from Reserve	(43,480)	9,430	-	-	(34,050)
Dedicated Capital Levy Structures Loan from Reserve	-	-	1,400,000	-	(1,400,000)
VPSC Expansion Loan from Reserve	(974,290)	76,380	-	-	(897,910)
Cemetery Expansion Loan from Reserve	(100,000)	27,000	-	-	(73,000)
Heritage Reserve	24,000	2,500	-	-	26,500
Election Reserve	57,450	35,500	1,800	-	91,150
Health Care Professionals Recruitment Reserve	50,840	-	-	-	50,840
WSIB Reserve	500,000	65,000	65,700	-	499,300
Insurance Claim Reserve	100,000	30,000	30,000	-	100,000
Employee Future Benefit Reserve	68,770	30,000	30,000	-	68,770
Land Sale Reserve	76,450	-	-	-	76,450
Fergus Theatre Reserve	8,680	4,500	-	-	13,180
Reserve for Legal Matters	68,970	75,000	100,000	-	43,970
Central Operations Facility Reserve	348,000	-	-	-	348,000
Columbarium Reserve	-	7,000	7,000	-	-
Cemetery Expansion Reserve	-	20,000	20,000	-	-
GRCA Levy Stabilization Reserve	1,220	-	-	-	1,220
CWCI Loan Reserve	1,000,000	-	-	-	1,000,000
MacDonald Trust Reserve	3,324,740	-	1,805,700	-	1,519,040
CIP Reserve	82,370	-	75,000	-	7,370
wpd Reserve	46,480	22,000	-	-	68,480
Sub-total	<u>5,935,040</u>	<u>404,310</u>	<u>3,535,200</u>	<u>-</u>	<u>2,804,150</u>
Total Tax Supported Reserves	<u>10,317,630</u>	<u>2,800,930</u>	<u>6,912,600</u>	<u>88,000</u>	<u>6,293,960</u>
<u>Reserve Funds</u>					
Cash-In-Lieu Parkland	429,760	-	-	5,400	435,160
Cash-In-Lieu Parking	26,290	-	-	300	26,590
Elora Clock Fund	19,020	-	-	200	19,220
VPC - Seniors Reserve	85,810	41,300	4,000	1,300	124,410
OLGC Slot Revenue	2,651,440	2,100,000	2,532,370	30,400	2,249,470
Gas Tax Revenue	440,790	811,500	1,202,280	3,100	53,110
Newdon Industries Public Swim Reserve Fund	10,840	-	1,260	100	9,680
Building Code Reserve Fund	1,014,080	-	-	12,700	1,026,780
Capital Levy Reserve Fund	181,910	695,900	778,560	1,800	101,050
OCIF Reserve Fund	640	560,280	560,280	-	640
Total Tax Supported Reserve Funds	<u>4,860,580</u>	<u>4,208,980</u>	<u>5,078,750</u>	<u>55,300</u>	<u>4,046,110</u>
Total Tax Supported Reserve and Reserve Funds	<u>15,178,210</u>	<u>7,009,910</u>	<u>11,991,350</u>	<u>143,300</u>	<u>10,340,070</u>



**Township of Centre Wellington
Analysis - Projected Reserves Activity
2017 Budget**

<u>Description</u>	<u>Balance at Jan. 1/17</u>	<u>Projected Transfers in - 2017</u>	<u>Projected Transfers out - 2017</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/17</u>
<u>User Pay Reserve and Reserve Funds</u>					
<u>Reserve Accounts</u>					
<u>Environmental Services - Capital Reserves</u>					
Water Meter Repair/Replacement Reserve	2,980,080	511,400	140,000	-	3,351,480
ENV: Vehicle Replacement Reserve	361,510	130,000	-	-	491,510
Municipal RMO: Vehicle Replacement Reserve	16,000	5,000	-	-	21,000
ENV: Equipment Replacement Reserve	379,000	70,000	22,500	-	426,500
Sub-total	<u>3,736,590</u>	<u>716,400</u>	<u>162,500</u>	-	<u>4,290,490</u>
<u>Waterworks - Capital Reserves</u>					
Waterworks Capital Reserve	3,563,370	1,051,540	-	-	4,614,910
Hwy 6 to SR18 Servicing Reserve	(8,200)	19,150	-	-	10,950
Sub-total	<u>3,555,170</u>	<u>1,070,690</u>	-	-	<u>4,625,860</u>
<u>Sanitary Sewer - Capital Reserves</u>					
Sanitary Sewer Capital Reserve	4,088,710	1,055,520	-	-	5,144,230
Grinder Pump Repl. (Budget Transfer)	407,060	52,400	20,000	-	439,460
Hwy 6 to SR18 Servicing Reserve	197,830	530,950	-	-	728,780
Sub-total	<u>4,693,600</u>	<u>1,638,870</u>	<u>20,000</u>	-	<u>6,312,470</u>
Total User Pay Reserves	<u>11,985,360</u>	<u>3,425,960</u>	<u>182,500</u>	-	<u>15,228,820</u>
<u>Reserve Funds</u>					
Waterworks Lifecycle Reserve Fund	1,238,670	-	1,169,500	8,200	77,370
Sanitary Sewer Lifecycle Reserve Fund	2,320,520	-	79,500	28,500	2,269,520
Total User Pay Reserve Funds	<u>3,559,190</u>	-	<u>1,249,000</u>	<u>36,700</u>	<u>2,346,890</u>
Total User Pay Reserve and Reserve Funds	<u>15,544,550</u>	<u>3,425,960</u>	<u>1,431,500</u>	<u>36,700</u>	<u>17,575,710</u>



**Township of Centre Wellington
Analysis - Projected Reserves Activity
2017 Budget**

<u>Description</u>	<u>Balance at Jan. 1/17</u>	<u>Projected Transfers in - 2017</u>	<u>Projected Transfers out - 2017</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/17</u>
<u>Development Charge Reserve Funds</u>					
Fire	247,250	119,000	-	4,600	370,850
Public Works	328,350	140,000	-	5,900	474,250
Roads	1,881,390	763,000	867,730	33,100	1,809,760
Parks & Recreation - Indoor	(68,820)	413,000	396,340	4,300	(47,860)
Parks & Recreation - Outdoor	897,700	276,500	94,350	14,700	1,094,550
Corporate	(265,740)	220,500	753,130	(600)	(798,970)
Water	(168,580)	556,500	684,680	4,800	(291,960)
Sanitary Sewer	2,842,660	1,011,500	1,818,020	48,200	2,084,340
Total Development Charge Reserve Funds	<u>5,694,210</u>	<u>3,500,000</u>	<u>4,614,250</u>	<u>115,000</u>	<u>4,694,960</u>



**Township of Centre Wellington
Analysis of Current and Projected Debt
Fiscal 2017**

Year Issued	Purpose of Debt	A Balance at Jan 1, 2017	B New Debt	C 2017 Principal Payments	D 2017 Interest Payments	C + D Total Payments	A + B - C Balance at Dec 31, 2017
2005	Centre Wellington Community Complex & Various WW Prj.	5,929,135	-	585,035	290,877	875,912	5,344,100
2010	Fergus Water Tower	1,500,145	-	144,152	53,855	198,007	1,355,993
2012	County of Wellington (Subwatershed Study - Ph I)	41,176	-	8,235	-	8,235	32,941
2012	County of Wellington (Elora WWTP)	7,745,586	-	269,949	284,864	554,813	7,475,637
2012	County of Wellington (Refinance 1997 Debt)	1,239,976	-	192,877	38,914	231,791	1,047,099
2013	County of Wellington (Subwatershed Study - Ph II)	46,304	-	6,615	-	6,615	39,689
2014	FCM - Green Municipal Fund (Elora WWTP)	9,169,508	-	427,936	181,154	609,090	8,741,572
2015	County of Wellington (Fergus Library)	126,683	-	14,076	-	14,076	112,607
		25,798,513	-	1,648,875	849,664	2,498,539	24,149,638



Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	2017	2016	2015	2014	2013
STUDIES	405,000	245,000	60,000	68,000	773,000
CORPORATE	77,900	597,000	177,000	252,850	154,350
MUNICIPAL BUILDINGS	-	502,000	356,000	299,000	40,000
FIRE SERVICES	1,255,000	547,000	253,640	138,090	461,185
HEALTH SERVICES	95,000	146,000	125,000	10,000	38,000
TRANSP: ROADS URBAN	2,136,700	1,543,080	2,907,920	1,843,880	1,419,200
TRANSP: ROADS RURAL	360,000	200,000	360,000	2,080,000	3,125,300
TRANSP: STRUCTURES	3,165,000	1,080,000	650,000	190,000	125,000
TRANSP: STORM DRAINAGE	445,000	-	-	-	150,000
PUBLIC WORKS MISC	2,718,498	929,100	1,358,800	649,100	936,600
PARKS & REC: FACILITIES & OTHER	1,519,900	1,454,550	1,487,950	1,256,450	277,400
PARKS & REC: PARKS	347,800	708,600	341,300	599,400	377,600
GRAND TOTAL - TAX SUPPORTED	12,525,798	7,952,330	8,077,610	7,386,770	7,877,635
<u>USER PAY CAPITAL</u>					
SANITARY SEWER	117,000	1,317,525	1,090,590	4,735,600	14,696,650
WATER WORKS	1,344,500	2,002,395	1,469,740	910,520	490,550
GRAND TOTAL - USER PAY	1,461,500	3,319,920	2,560,330	5,646,120	15,187,200
TOTAL	13,987,298	11,272,250	10,637,940	13,032,890	23,064,835
LESS: DEBT FINANCING	-	-	(719,800)	(3,500,000)	(12,340,000)
NON-DEBT TOTAL	13,987,298	11,272,250	9,918,140	9,532,890	10,724,835



**Township of Centre Wellington
Township Grant Approvals
2017 Budget**

<i>Requests:</i>	2017 Request	CSAC Recommendations	2017 APPROVED
Specific Annual Grant:			
Fergus and District Horticultural Society	1,850		1,850
Elora and Salem Horticultural Society	1,950		1,950
Elora Lions Club (Elora Santa Claus Parade)	1,600		1,600
Elora Cataract Trailway Association	5,000		5,000
Fergus Lions Club (Fergus Santa Claus Parade)	1,700		1,700
Royal Canadian Legion Wreaths	450		450
Wellington County Farm and Home Safety Association	500		500
Ponsonby Recreation Club	2,000		2,000
Centre Wellington Food Bank	5,000		5,000
Total Committed	20,050	0	20,050
Community Impact Grant			
Elora Curling Club	5,000	0	0
CW Shuffle Board Club	1,000	500	500
Elora Writers Festival	2,000	0	0
John Black Public School	2,000	0	0
Fergus Scottish Festival and Highland Games	4,520	2,500	2,500
Big Brothers Big Sisters of Centre Wellington	4,000	4,000	4,000
Grand Celtic Pipe Band	1,000	500	500
Elora Environment Centre	2,500	1,500	1,500
Bungalow 55	5,000	2,500	2,500
Highland YFC - The Door	2,000	2,000	2,000
Fergus Agricultural Society	1,000	0	0
Elora Centre for the Arts	5,000	4,000	4,000
Sensational Elora	5,000	3,500	3,500
Elora Arts Council	5,000	3,500	3,500
Kingdom Repairs Ministry	5,000	0	0
Elora Festival Singers	3,000	1,000	1,000
Elora Festival	5,000	3,500	3,500
Belwood Lake Car Club	5,000	0	0
Spring Rain	2,000	1,000	1,000
Total	65,020	30,000	30,000
Provision for Emergency & Disaster Relief Funding			
Available	0	0	1,950
Total	0	0	1,950
	85,070	30,000	52,000
BUDGET <u>52,000</u>			