



Centre
Wellington

2026 DRAFT BUDGET



2026 Budget

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INTRODUCTION





Message from the Mayor

Dear Township Residents and Businesses,

As we move into the final year of our 2023–2026 Strategic Plan, I am pleased to present the Draft 2026 Budget, prepared by Township staff under my direction. This budget reflects our continued commitment to providing high-quality services while remaining fiscally responsible and responsive to the evolving needs of our community.

Throughout this term, our Strategic Plan has served as a clear roadmap, guiding decisions and ensuring that our investments align with our shared vision for Centre Wellington. The 2026 Budget builds on this foundation—supporting sustainable growth, advancing critical infrastructure, and upholding the high standard of service delivery that residents and businesses rely on.

This year also represents an important step forward under the Strong Mayor framework. Our renewed budget process is designed to enhance efficiency while maintaining transparency and meaningful opportunities for participation from both Council and the community.

Centre Wellington continues to thrive because of the strong partnerships we have built with residents, businesses, and community organizations. This budget includes initiatives that strengthen economic development, improve mobility and accessibility, and invest in the long-term sustainability of our community assets.

Kind regards,

A handwritten signature in black ink, appearing to read 'Shawn Watters', is positioned below the 'Kind regards,' text.

Shawn Watters
Mayor



Message from the CAO

We are pleased to present the Township of Centre Wellington's 2026 Budget for Council's review and for the Mayor's consideration. This Budget supports the strategic priorities set by Council, while addressing ongoing challenges related to growth, rising service demands, and the need to increase asset investment.

We remain responsive to the evolving needs of our businesses and residents, delivering quality services while remaining mindful of economic pressures. Each year, the Township's goal is to balance demands and costs of services, while remaining fiscally responsible.

This is the Township's first Budget under Strong Mayor Powers. While this is the Mayor's budget to create and approve, Mayor Watters has given direction to Township staff to prepare a draft budget and maintain previous budget processes as much as possible. The budget process will continue to be open and transparent, ensuring all of Council is provided opportunities to review and comment.

The Township's 2023 to 2026 Strategic Plan set the direction for this Council term. As we enter the final year of the Plan, the Township's priorities continue to reflect the vision and goals established at the beginning of the term. The 2026 Business Plan brings the four-year strategy to its completion, advancing Council's priorities through targeted initiatives that provide service delivery and position the Township for long-term success.

This budget reflects the ongoing collaboration and dedicated effort of Township staff. The initiatives recommended for 2026 showcase the breadth, complexity, and volume of work managed to support Centre Wellington.

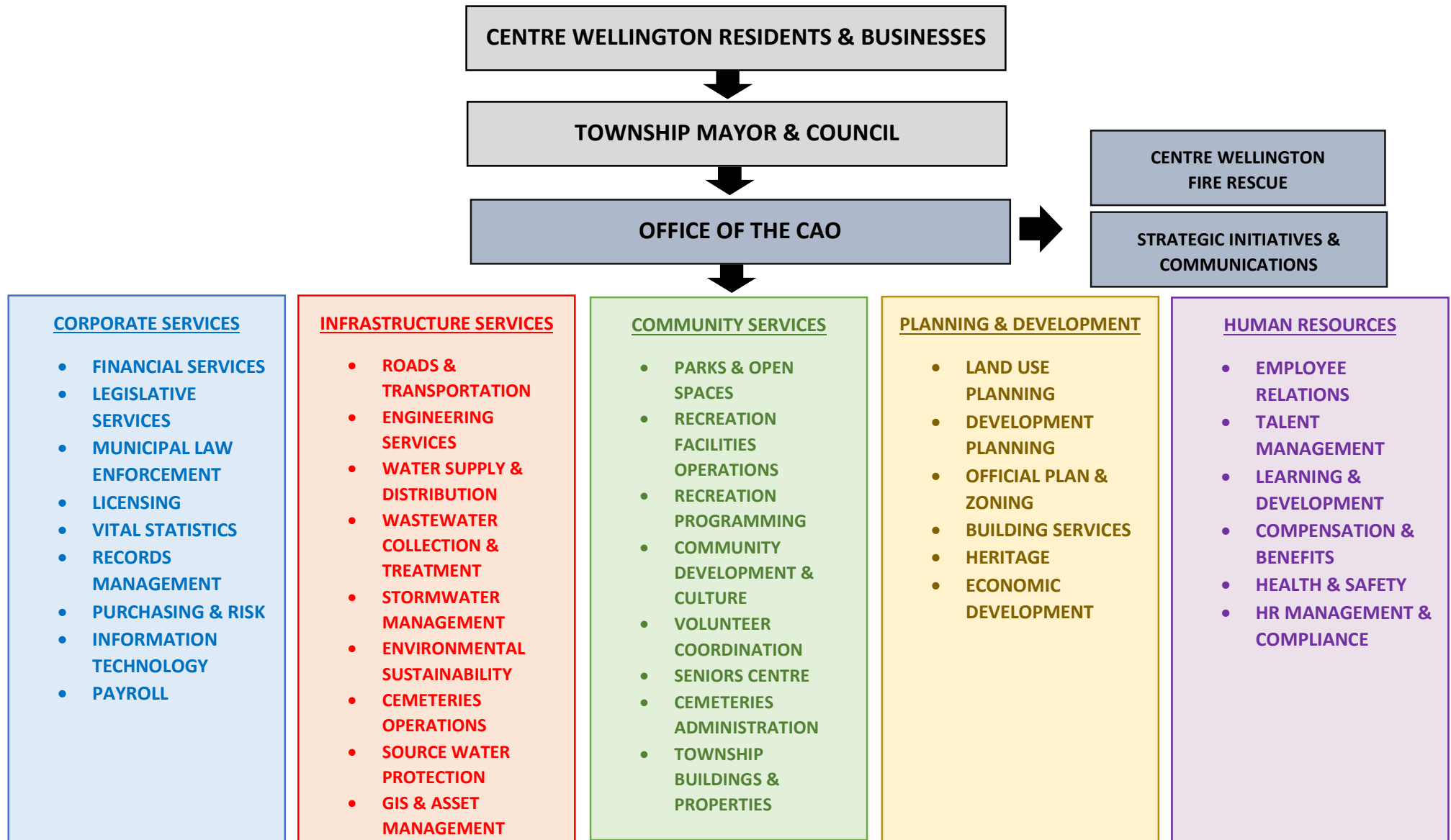
Thank you to all who contributed to the development of this Budget. Together, we look forward to advancing progress on Township strategic initiatives and sharing our progress.

Yours truly,

Dan Wilson, CPA, CA
Chief Administrative Officer



Centre Wellington Organizational Structure





2023 to 2026 Strategic Plan

The 2023 to 2026 Strategic Plan is a guiding document, established and approved by Council, that sets the overall direction of the Township. It is a living plan for Centre Wellington's future, setting direction for the short and long term based on feedback gathered from Council, staff, and the community.

The four-year plan outlines strategic goals, priorities, and related staff initiatives, which guides how the Township tracks progress and aligns with the annual business plans and budget. The plan also helps staff understand how their day-to-day responsibilities fit into the long-term goals of the organization, and how all departments and divisions work together to make a difference for the Township.

As part of the Strategic Plan process, a review of the Plan was conducted with Council in 2024. Council's current direction continues to align with the goals established through the Strategic Plan as established in 2023.

VISION

The community to experience life along the Grand River.

MISSION

We are an active, caring, innovative, safe, and connected community.

WE VALUE



Integrity



Collaboration



Innovation



**Equity, Diversity
& Inclusion**

The 2023 to 2026 Strategic Plan was developed through a comprehensive consultation process. It truly reflects the aspirations of Council, staff, businesses, and residents who share an inclusive, connected and engaged vision for the community.

The five goals incorporated into the Strategic Plan are:

- Economic Prosperity
- Managing Growth
- Activity, Health, & Wellness
- Environmental Stewardship
- Governance

Each goal has more detailed and defined priorities, as shown below.

2023 to 2026 Strategic Plan Goals and Priorities

 Economic Prosperity
<i>Create the conditions for economic prosperity.</i>
Make our downtowns vibrant.
Support agriculture and agri-food businesses.
Ensure people working in our community can afford to live here.
Welcome and accommodate tourists/tourism.
Support and attract business development, retention, and expansion.

 Managing Growth
<i>Managing growth while enhancing the community's unique character.</i>
Become a model community for housing variety.
Plan for a sustainable and liveable community.

 Governance
<i>Provide innovative and sustainable governance.</i>
Generate sustainable and diverse revenue sources that can be incorporated into long-term financial planning.
Provide sustainable and resilient infrastructure for our community.
Become an employer of choice.
Provide innovative and efficient service delivery.

 Activity, Health & Wellness
<i>Improve the activity, health and wellness of our community.</i>
Support and encourage arts and culture.
Create an inclusive, equitable, and accessible community.
Develop a safe and active transportation network.
Collaborate for recruitment and retention of Health Care professionals.
Foster youth safety and engagement.
Provide excellent recreational facilities and programs.
Encourage and appreciate volunteerism.

 Environmental Stewardship
<i>Championing environmental stewardship.</i>
Develop proactive climate change strategies.
Protect our farmland.
Protect our natural features.
Protect and enhance rural and urban forests.



2026 Business Plan

The annual Business Plan is the roadmap for how the Township of Centre Wellington operationalizes Council's Strategic Plan each year. There is a connection or "line of sight" from the Strategic Plan to the annual Business Plan, and ultimately the annual Budget. Resources required to implement the Business Plan are included in the Budget each year. Township staff rely on the annual Budget to carry out day-to-day operations and other projects/initiatives approved by Council.

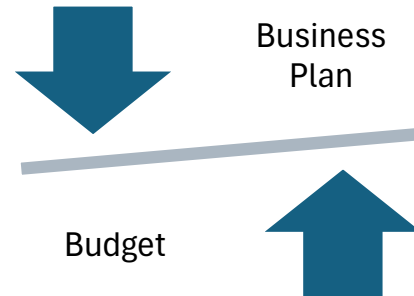


With a continued focus on economic prosperity, managing growth, activity, health and wellness, environmental stewardship, and governance, the Business Plan outlines what initiatives staff will focus on for the year to ensure the appropriate allocation of resources to deliver the programs

and services residents and businesses rely on every day.

Initiatives included in the 2026 Business Plan are established to ensure staff achieve the Strategic goals set out by Council. These initiatives are outside of the core service areas and are ambitious initiatives set by staff. The Business Plan is the platform through which staff will report to Council and the community on progress through the term of Council.

The 2026 Business Plan focuses on maintaining and improving existing programs and services, increasing investment in infrastructure renewal, and enhancing service delivery. As the final year of the current Strategic Plan, it emphasizes building a strong foundation for achieving long-term goals in 2027 and beyond.



The Business Plan is structured in alignment with the Township's organizational departments. Each business plan initiative is described with a direct relationship to strategic goals.

Progress on these initiatives will be shared throughout the year and reported to Council and the public until project/priority completion.

The complete 2026 Business Plan is provided in a separate document.





Asset Management Planning

Overview

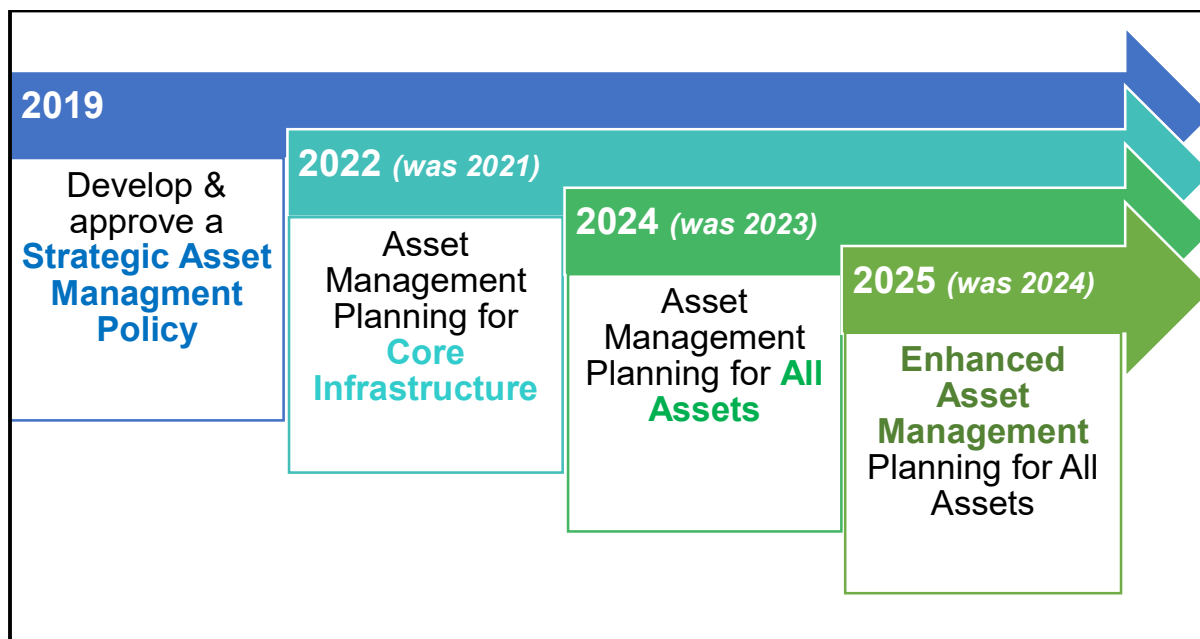
Asset management planning has been identified by the Province of Ontario as a priority for a number of years. The following timeline illustrates the progression in Ontario municipalities since the year 2000.

Year	Action
2000	Province communicates the need to start asset planning.
2002	The Walkerton Inquiry outlines the need to have full cost pricing (water).
2009	Public Sector Accounting Board (PSAB) section 3150 is approved, requiring municipalities to maintain an inventory of capital assets owned.
2012	Asset Management "Building Together" guide is published, providing asset management best practices to Ontario municipalities.
2014	The Province starts linking grant funding to the requirement to have an asset management plan.
2016	The Infrastructure for Jobs and Prosperity Act is passed, making asset management a legislated requirement for public sector entities in Ontario.
2017	Ontario Regulation 588/17 is passed, providing more detailed asset management requirements for municipalities in Ontario.
2019	Strategic Asset Management Policy required to be implemented in all municipalities in Ontario (as per Ontario Regulation 588/17).
2022	Asset Management Plan required for core infrastructure in compliance with Ontario Regulation 588/17.

Municipalities have been conducting asset management practices for many years. The more recent requirements require municipalities to document, refine, expand, integrate, and report on these practices going forward using specific approaches.

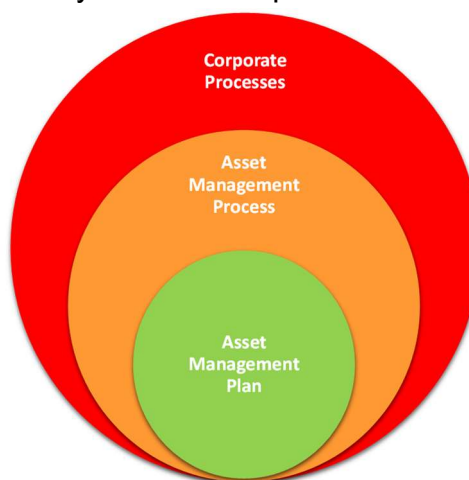
Ontario Regulation 588/17 relating to asset management planning for municipal infrastructure was passed in December 2017, providing specifics regarding asset management planning requirements for Ontario municipalities. A phased in approach to compliance was established by the province from 2019 to 2024. A Strategic Asset Management Policy was required to be in place in 2019, representing the first

requirement of the regulation. In March 2021, due to the impacts of COVID-19 on municipalities, the province provided a 1-year extension for all remaining compliance due dates. The updated compliance dates are as follows (all effective July 1st):



To date, the Township has been compliant with or exceeded all Provincial requirements. However, with the introduction of Ontario Regulation 588/17, significant time and resourcing will be required to meet the identified compliance deadlines. In 2019, Township Council approved a Strategic Asset Management Policy, the first requirement of Ontario Regulation 588/17. This Policy has since been updated and endorsed by Council in June of 2024. In 2022 the Township approved an Asset Management Plan that exceeded the 2022 requirements of the regulation, and was compliant with the 2024 requirements, and most recently the Township has endorsed an update to its Asset Management Plan in June of 2025 to ensure continued compliance. Please visit www.centrewellington.ca/assetmanagement for more details.

The more significant challenges around regulation compliance will include the integration of asset management planning into existing Township processes, the ability to continually update and improve the Township's asset management plan, and the requirement of all Township departments to include asset management planning within existing workloads and staff compliments.



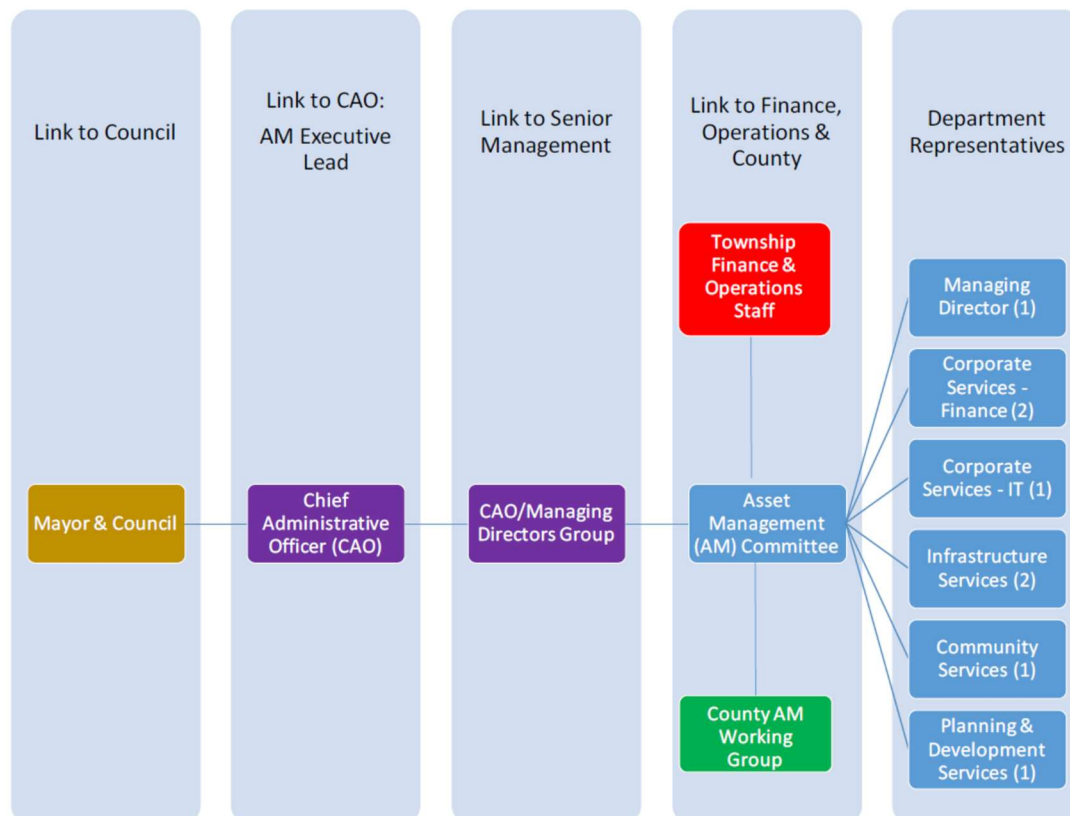
Asset management is more than just the development of a plan. Asset management is a process that results in clear and effective decision making regarding the provision of services within the Township. An asset management plan is an output from that process. The asset management process is integrated with other corporate processes, so that decisions are made based on the strategic direction of the Township.

The asset management process includes the following key areas:

- ✓ Policies and strategies.
- ✓ Integration with day-to-day operations.
- ✓ Plans for updates and continuous improvements to the planning process.
- ✓ Use of tools, such as best practices and software.
- ✓ An internal governance structure.
- ✓ Council approval and support.
- ✓ Public engagement and communication.
- ✓ Asset management plan development.

An internal Township Asset Management Committee has been established and approved through the Strategic Asset Management Policy, with minimum staff representatives from all Township departments. In addition, a County-wide asset management working group has been established with representatives from each lower-tier municipality within the County, and the County itself.

Township Asset Management Governance Structure



The Township has had a formal Asset Management Plan in place since 2014 and has been completing full cost pricing water and wastewater rate studies since the early 2000's. Both of these documents have been key resources within the annual budget process. It is important to keep the asset management planning process up-to-date so that accurate information is used to inform the budget process.

Capital Project Prioritization

The Township's asset management plan uses a process of prioritizing capital projects based on the following formula:

Asset Risk/Criticality = Asset Probability of Failure X Asset Consequence of Failure
--

Probability of Failure estimates the likelihood of an asset failing while providing services. This is determined primarily based on the overall condition rating of each asset. The lower the condition rating, the higher likelihood that the asset will fail. Other variables assist in determining probability of failure, including bridge load restrictions, watermain break history, asset life, and traffic counts. Please refer to the following table:

Asset Class	Probability of Failure
Road Base	Age and Average Daily traffic (ADT)
Road Surface	Condition Index (PCI and OCI)
Bridges and Culverts	Bridge Condition Index (BCI) and Load Limits/Status
Pedestrian Bridges	Bridge Condition Index (BCI) and Load Limits/Status
Facilities	Building Condition Audit (BCA) and Age
Vehicles	Age Based and Usage (km, hours)
Equipment	Age Based and Audited Condition (where available)
Land Improvements	Age Based
Stormwater Network Assets	CCTV Condition Index (where available), Age and Material
Water Network Assets	Age, Number of Watermain Breaks and Pipe Material
Wastewater Network Assets	CCTV Condition Index (where available), Age and Material

Consequence of Failure estimates the overall impact on the Township if the asset does fail while providing service. Consequences can include delayed service delivery, environmental factors, cost factors (i.e. asset rehabilitation/replacement or litigation), and potential injury. Variables used to determine consequence of failure for each asset include the following:



Asset Class	Consequence of Failure
Road Base	Average Daily Traffic (ADT), Speed and Classification
Road Surface	Average Daily Traffic (ADT) and Speed
Bridges and Culverts	Average Daily Traffic (ADT), Change in Response Time, Detour Length, Access/Isolation and Heritage Status
Pedestrian Bridges	Detour Length, Access/Isolation, and Heritage Status
Facilities	Building Condition Audit (BCA)
Vehicles	Department and Replacement Cost
Equipment	Audited Value (where available) or Determined by Staff/Department
Land Improvements	Determined by Staff/Department
Stormwater Network Assets	Stormwater Master Plan Results, Average Daily Traffic (ADT) and Pipe Diameter
Water Network Assets	Redundancy, Average Daily Traffic (ADT), Service Area and Pipe Diameter
Wastewater Network Assets	Proximity to SPS/WWTP, Average Daily Traffic (ADT), Pipe Diameter, and Pipe Accessibility

With both probability of failure and consequence of failure determined, overall risk/criticality is calculated and used to prioritize capital projects within the asset management plan and annual budget process.

		CoF				
		Very Low	Low	Moderate	High	Critical
PoF	Very Low	Very Low	Low	Low	Moderate	Moderate
	Low	Low	Low	Moderate	Moderate	Moderate
	Moderate	Low	Moderate	Moderate	High	High
	High	Moderate	Moderate	High	High	Critical
	Critical	Moderate	Moderate	High	Critical	Critical

Priorities deemed “critical” or “high” are specifically outlined within the asset management plan.

Asset Management Plan Recommendations

The Township’s 2025 Asset Management Plan outlined the following recommendations when developing the annual budget:

- Staff to closely monitor external sources of funding trends, given the associated risks of relying on this funding from an asset management perspective.
- OCIF funding received will continue to be dedicated to bridge, culvert, and roads related rehabilitation and replacement needs.
- The OLG Allocation Policy is to be reviewed annually to maximize funding available for asset management purposes.



- Planned debt payments over the ten-year capital forecast are not to exceed 15% of Township revenues.
- A proportion of annual taxation assessment growth is to be allocated to asset investment.
- To provide meaningful increases in tax supported asset investment over time, an annual increase equivalent to a 2.0% increase in taxation is needed. Other available funding increases, such as a proportion of assessment growth would reduce the net impact on taxation.
- To continue to follow Water and Wastewater Rate Study recommended rate increases.

All recommended water and wastewater rate increases have been made to date.

A comparison of Asset Management Plan recommendations to the 2026 Budget will be provided in a later section.

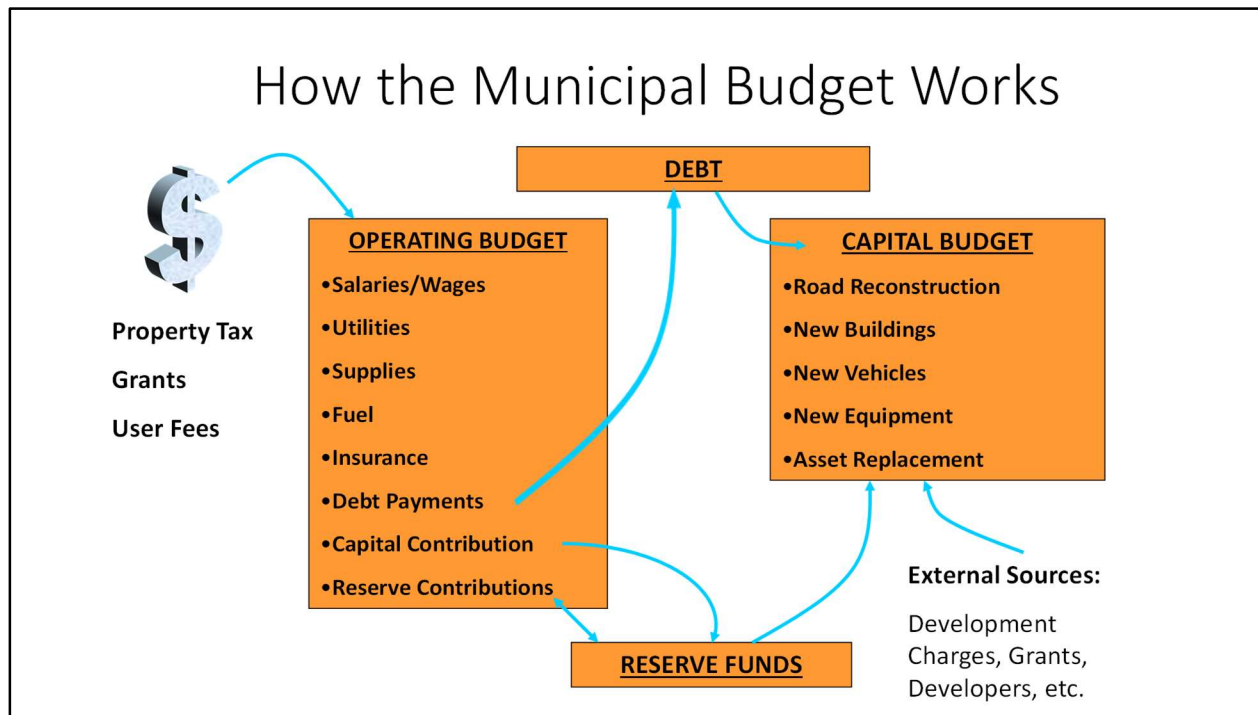




The Budget Process and Timing

Overview

The Township's budget is segregated into an operating budget and a capital budget. While they are seen as two separate budgets, they are very much connected. As shown in the figure below, as money is collected from taxpayers and other organizations, it flows into the operating budget. The operating budget is used to fund day-to-day costs such as salaries, utilities, supplies, fuel, and insurance.



The operating budget also funds annual debt payment obligations, however debt payments considered growth related are offset by development charges funding.

The capital budget is used to fund one-time or infrequent projects. While most of these projects are asset related (i.e. roads, bridges, etc.), some can relate to intangible needs such as studies. A project must have a minimum cost of \$5,000 to be included in the capital budget.

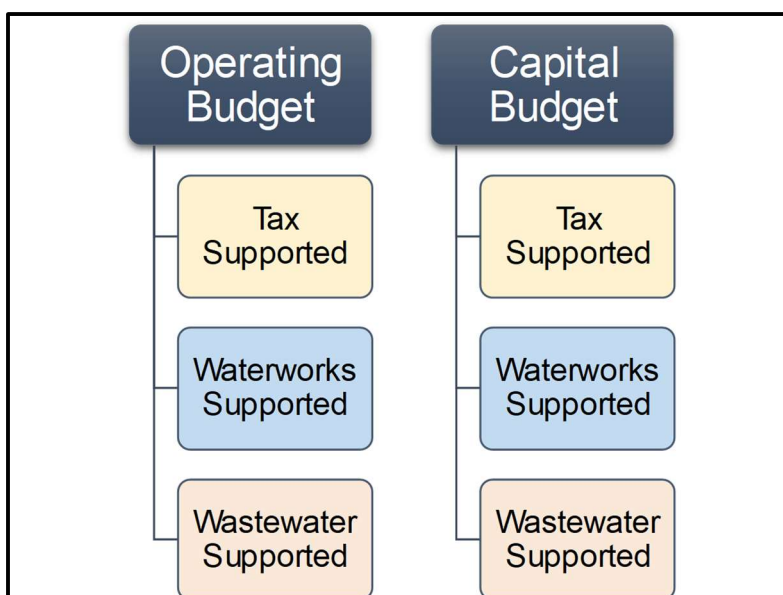
The operating budget and capital budget are connected through both reserves/reserve funds and debt.

Reserves and reserve funds are where the Township allocates funds for future needs. Reserves are more generic in use (i.e. capital vs. operating) while reserve funds are more specific in use (i.e. parkland) and earn interest annually. The Township is obligated to maintain reserve funds for areas such as development charges, Canada

Community-Building Fund (formerly Federal Gas Tax) proceeds and cash in lieu of parkland. Typically, reserves and reserve funds are funded through contributions from the operating budget and are used to fund capital projects or in some cases, operating costs.

Debt is a source of funding that only appears within the capital budget. The Township has a projected use of debt within the budget (and long-term capital forecast) that must remain within provincial debt capacity allocations. When debt funding is used, there is a corresponding impact on the operating budget, in the form of annual principal and interest debt payments.

Both the operating and capital budgets are further segregated into tax supported budgets, water rate supported budgets, and wastewater rate supported budgets.



The net tax supported budget expenditures, after accounting for other revenues such as user fees, are funded from property taxation. Taxation rates are calculated each year based on this budget funding requirement. The net water and wastewater supported budgets are funded by water and wastewater rates respectively. Water and wastewater rates are established each year within the Township's annual Fees and Charges By-law and are based on the Township approved Water & Wastewater Rate Study.

The Township maintains a 10-year capital forecast. Year 1 of the forecast period (i.e. 2026) represents the capital projects to be approved by Council through the budget process. Years 2 and 3 of the forecast period (i.e. 2027 and 2028) represent the detailed forecast to be approved by Council, with the remaining years (2029 to 2035) provided for information purposes.

The Township has provided a 3-year operating forecast as part of this budget process. This forecast provides a high-level look at the Township's anticipated tax-supported operating needs to 2028. Year 1 of the forecast (i.e. 2026) represents the operating



budget to be approved by Council through the budget process. Years 2 and 3 (i.e. 2027 and 2028) are provided for information purposes only.

2026 Budget Process

For the 2026 budget, pre-budget meetings were conducted in June, September, October, and November to obtain direction from Council and review various drafts of the Preliminary Draft Capital Budget and Forecast. In addition, input was provided by residents through the Township website (Connect CW), and presentation at a Township key projects meeting held in October.

Township staff are presenting the 2026 Draft Budget to Council for their review as early as feasible, with budget adoption planned in December 2025. This approach should allow for the Township to take advantage of favourable tender pricing that is typically offered earlier in the year before competition from other municipalities begins.

In addition, the fees and charges by-law is being presented to Council during the budget process. Fees and charges affect both operating budgets (i.e. user fee revenue) and capital budgets (equipment and replacement funding). Therefore, combining these processes gives Council and the public more input and information affecting the budget.

Budget Timeline

The following timeline illustrates the process followed during the creation of the 2026 Budget:

2025	June	- Capital budget discussions initiated at a staff level. - Preparation of vehicle and equipment replacement schedules initiated. - 2026 Budget Directions Report approved by Council. - Council approval of the 2026 Budget Timeline.
	August	- Updating 10-year bridge and culvert plan. - Operating budget discussions initiated at a staff level.
	September	- Salary, wages & benefit calculations for 2026 commenced. - 2026 staffing strategy initiated with Senior Management Team. - 2026 Preliminary Draft Capital Budget presented to Council
	October	- 2026 Preliminary Draft Capital Budget shared with the public at the Key Projects Meeting. - Preliminary Draft 4-year Capital Forecast presented to Council. - Bridges and Major Culverts 10-year plan presented to Council. - 2026 Vehicle, Equipment, and Facilities Replacement Schedules presented to Council. - Public Engagement survey released through Connect CW.
	November	- 3-year staffing strategy developed. - Completion of 2026 Draft Capital Budget and Draft 10-year Capital Forecast. - Completion of 2026 Draft Operating Budget. - Development of 3-year Operating Forecast. - Publish 2026 Draft Budget Book.
	December	- Budget deliberation meetings – December 2nd and 4th. - Assumption that the 2026 Budget will be deemed adopted.



Strong Mayor Powers

As of May 1, 2025, the Government of Ontario expanded strong mayor powers to the Township of Centre Wellington. As part of the strong mayor powers, Mayor Watters has a duty to prepare and propose the budget before February 1. As part of the process, the mayor's budget is subject to council amendments, a mayoral veto and council override.

As a first step, on September 2, 2025 Mayoral Direction number 2025-001 was issued where the Mayor directed the Chief Administrative Officer and Township Managing Director of Corporate Services and Treasurer to prepare a 2026 staff budget. This Direction provided the following guidance:

- 1: Maintain a 2026 tax rate increase equal to or less than 2.5% excluding asset and termite management allocations.
- 2: That staff maintain an increase equivalent to a 2% increase in taxation during the 2026 Draft Budget process to generate the required funds to mitigate the funding gap within specific asset types identified in the Township's 2025 Asset Management Plan.
- 3: That staff maintain funding in the 2026 Draft Budget process to ensure sufficient Termite Management program funding.
- 4: Assume 2026 assessment growth equal to 2.5%, to be used to fund budget increases considered to be growth in nature, with assessment growth figures to be updated in November, when received.
- 5: Increase fees and charges for 2026 by 2.5%, other than where pressure on rates indicates an alternate rate change.
- 6: Maintain a 3-year funding average of approximately \$1,900,000 in growth related capital projects to be funded by development charges within the Draft Ten Year Capital Forecast.
- 7: Allocate the following funding to the Draft Capital Budget:

\$7,050,000 in combined General Capital Reserve, Canada Community-Building Fund (CCBF), OLG Funds, and Ontario Community Infrastructure Fund (OCIF).

An increase in funding to the tax supported Equipment, Vehicle, and Facility Replacement Reserves to support budgetary needs.
- 8: Staff continue to bring 2026 budget information reports to council as detailed in the 2026 Draft Budget Schedule.
- 9: Inclusion of a public consultation process

Staff have carried out this mayoral direction as stipulated with the exception of items 2 and 6 above. Item 2 has been reduced to minimize in-year tax levy increases, and a deviation from the direction in item 6 has been built-into the 2026 budget given

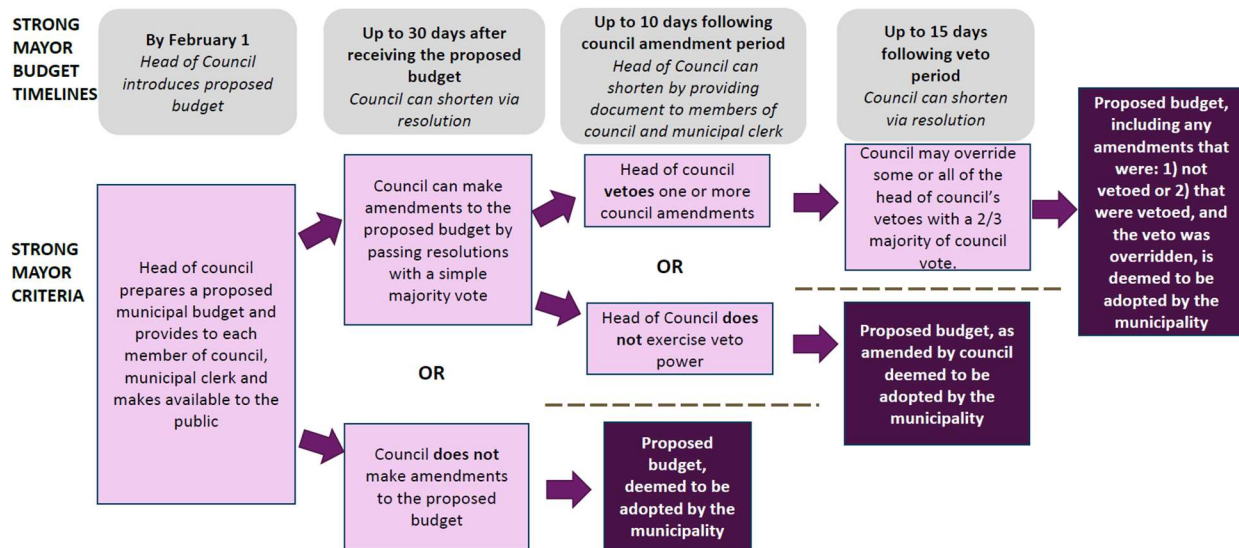


pressures on prioritizing growth related infrastructure projects. These deviations from this direction are expanded upon in later sections of the budget book.

Staff have provided the staff prepared budget for mayoral review and Mayor Watters is now desirous of proposing this budget as his own. With distribution to each member of Council and the Municipal Clerk, and posting publicly on the 21st of November 2025, the 30-day review period is now in effect.

A visual of the Strong Mayor Budget Process is as follows for information purposes.

Visual - Strong Mayor Budget Process



TAX SUPPORTED OPERATING BUDGET



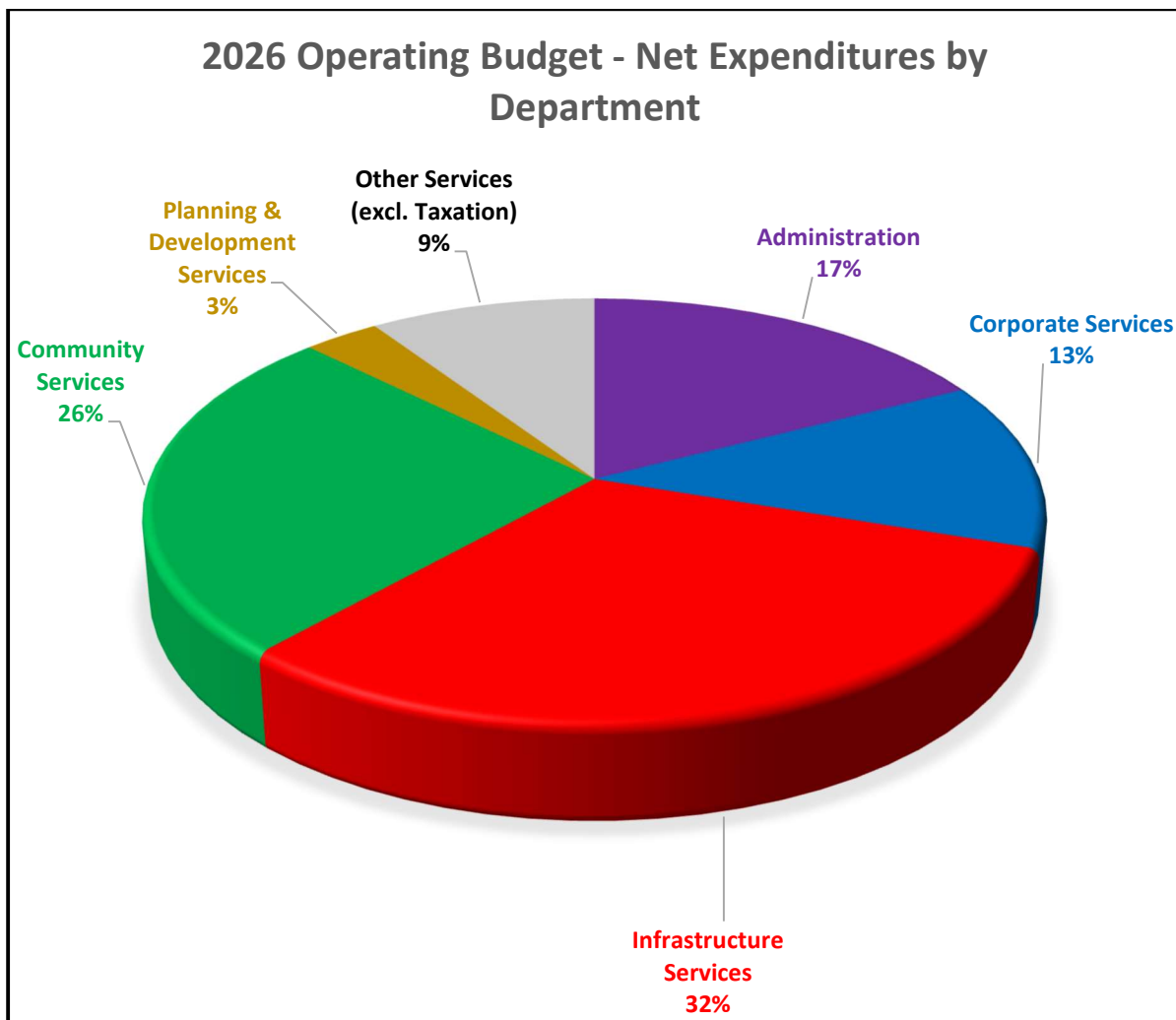


Tax Supported Operating Budget Overview

The operating budget typically involves expenditures and revenue associated with the day-to-day provision of Township services. Expenditures that are one-time costs in excess of \$5,000 that may be operating in nature, such as maintenance items or studies are included within the capital budget. This is normal practice as it eliminates significant fluctuations in taxation levies due to large one-time expenditures.

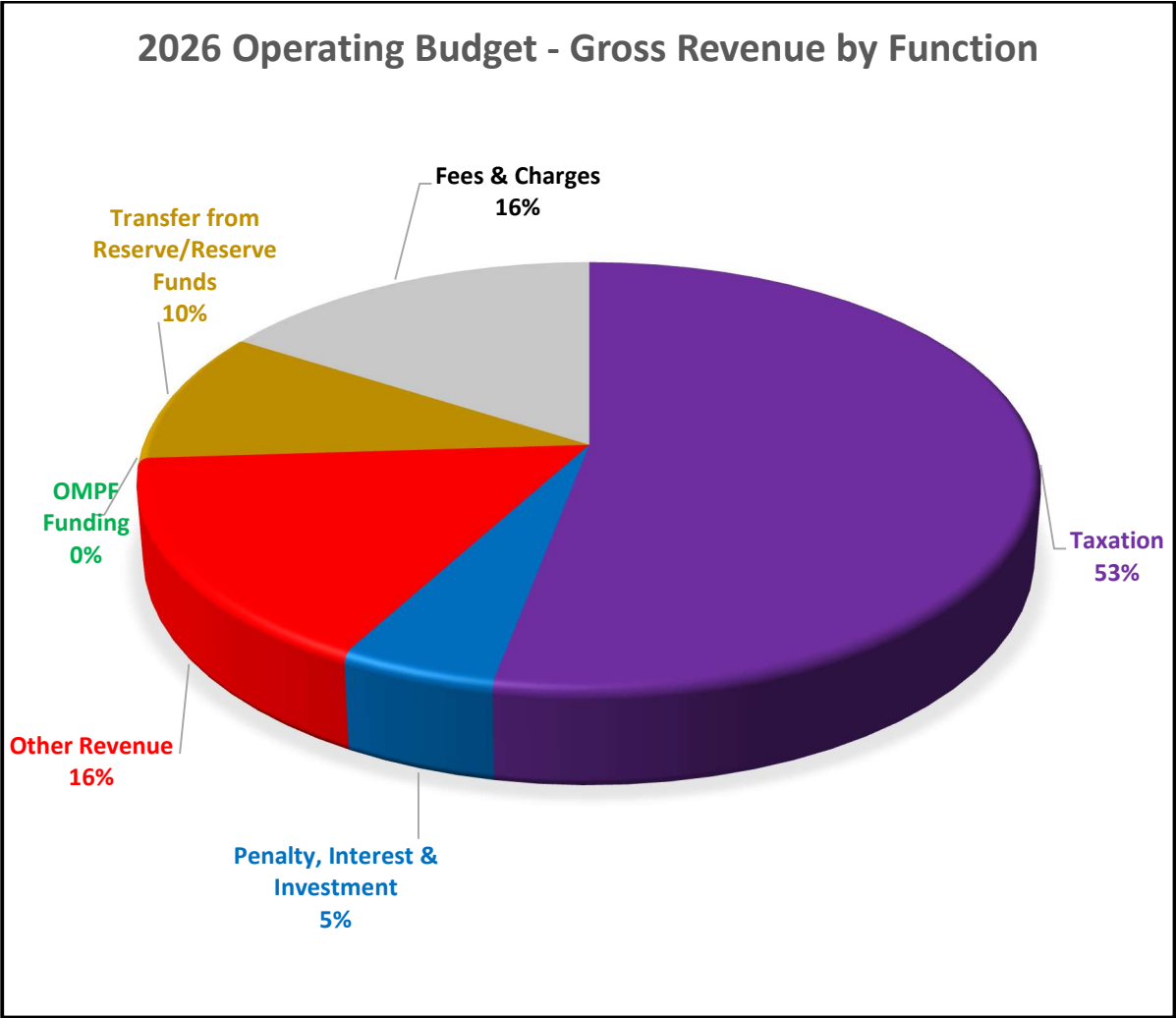
2026 Tax Supported Operating Budget

The 2026 tax supported operating budget totals \$44,316,587. After deducting other revenues, the net operating budget to be funded from general taxation is \$22,137,747 (excluding the dedicated capital levy). The net 2026 operating budget is broken down by department as follows:



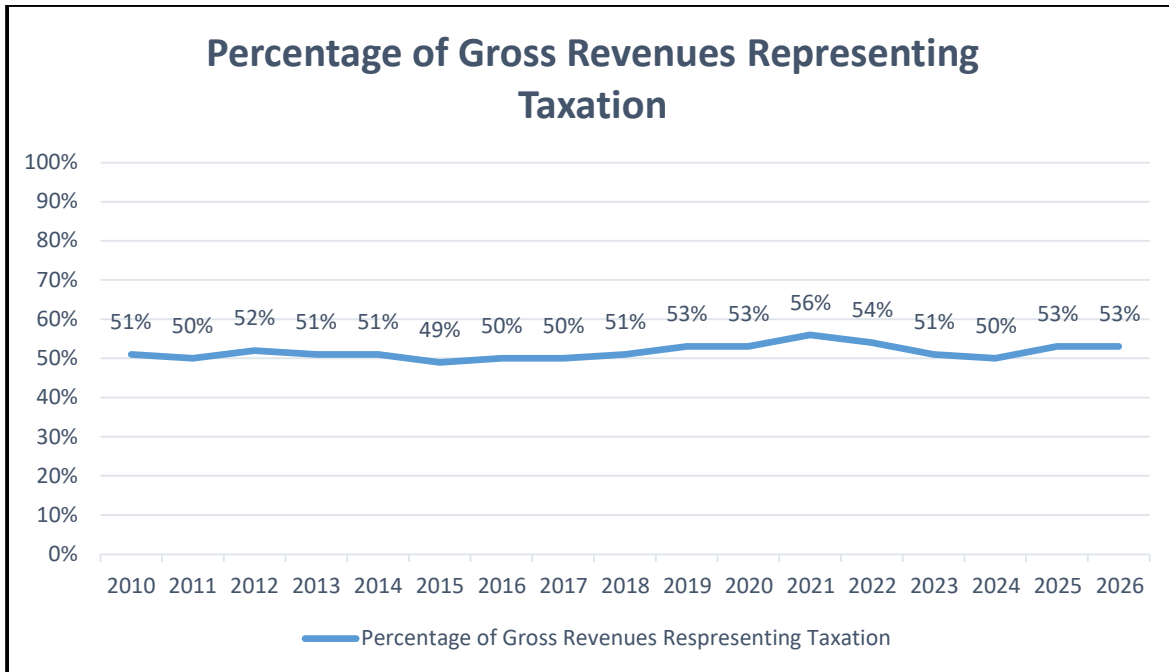
The budget breakdown of each department into specific budget areas is provided below this overview section, along with a summary of the overall budget for each department.

From a gross revenue perspective, the 2026 operating budget is broken down into the following revenue types:

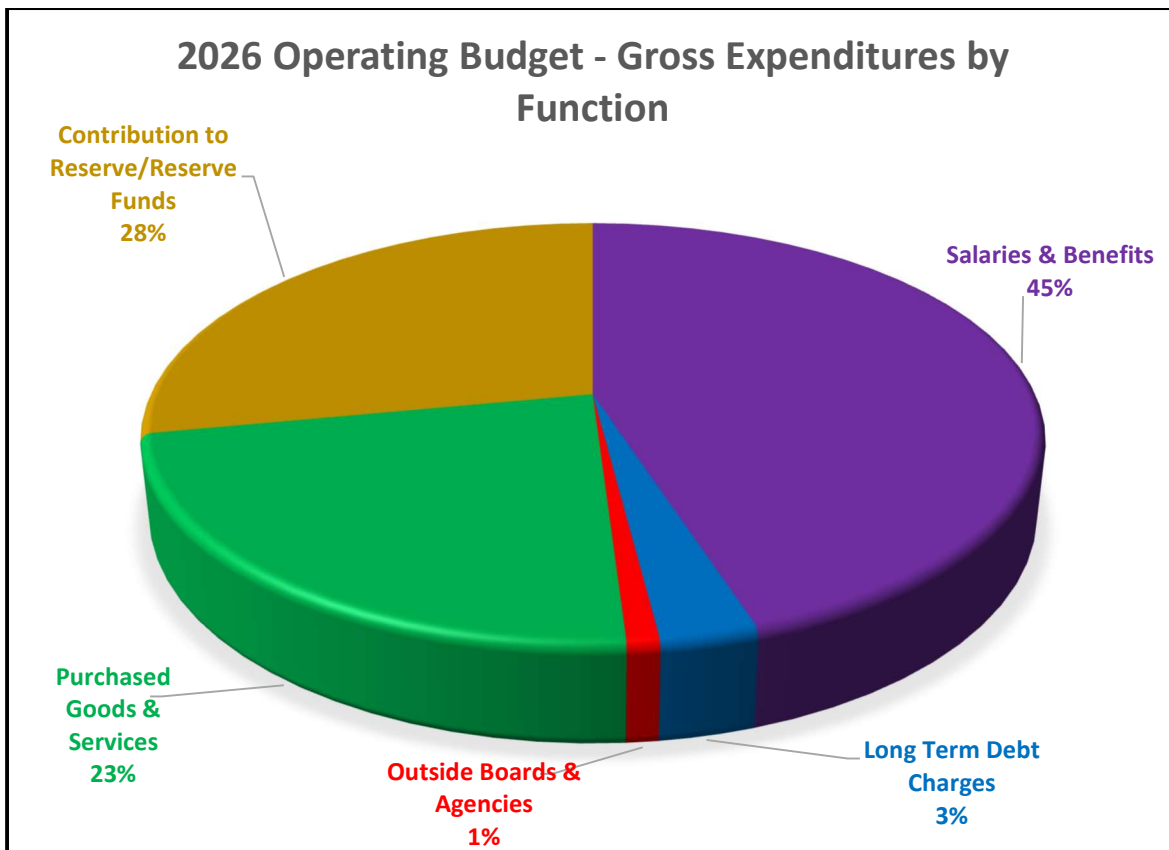


As shown above, property taxation continues to be the most significant revenue source, making up 53% of gross operating revenues. This percentage has remained relatively consistent over the past 10 years, as shown below. The increase in 2021 is primarily due to the COVID-19 pandemic including a decrease in investment income due to the low interest rate environment. Increasing interest rates throughout 2022 and 2023 significantly improved investment income estimates for the Township and resulted in a lower percentage of gross revenues representing taxation in 2023 and 2024. The increase in 2019 was due to Council approving the elimination of separate taxation levies for streetlights. Since 2019, annual street light costs have been incorporated into the general taxation levy.

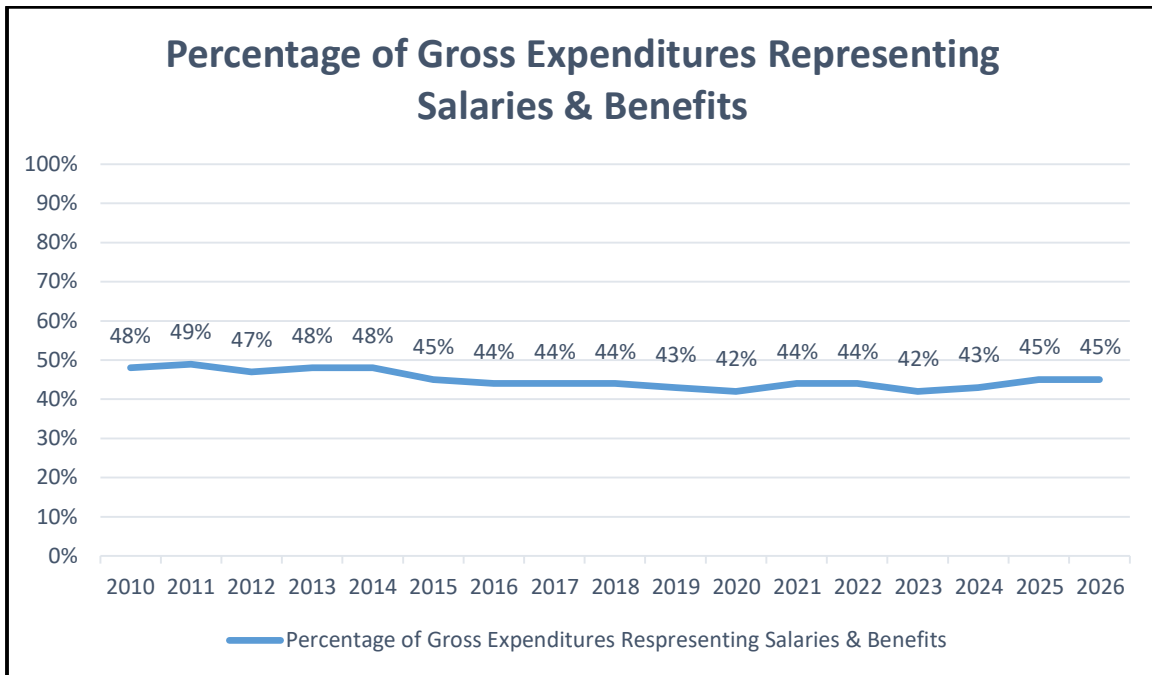




From a gross expenditure perspective, approximately 45% represents salaries and benefits, as shown below.



The percentage of gross expenditures representing salaries and benefits has been relatively consistent since 2014, as shown in the graph below.



2025 Actual Amounts

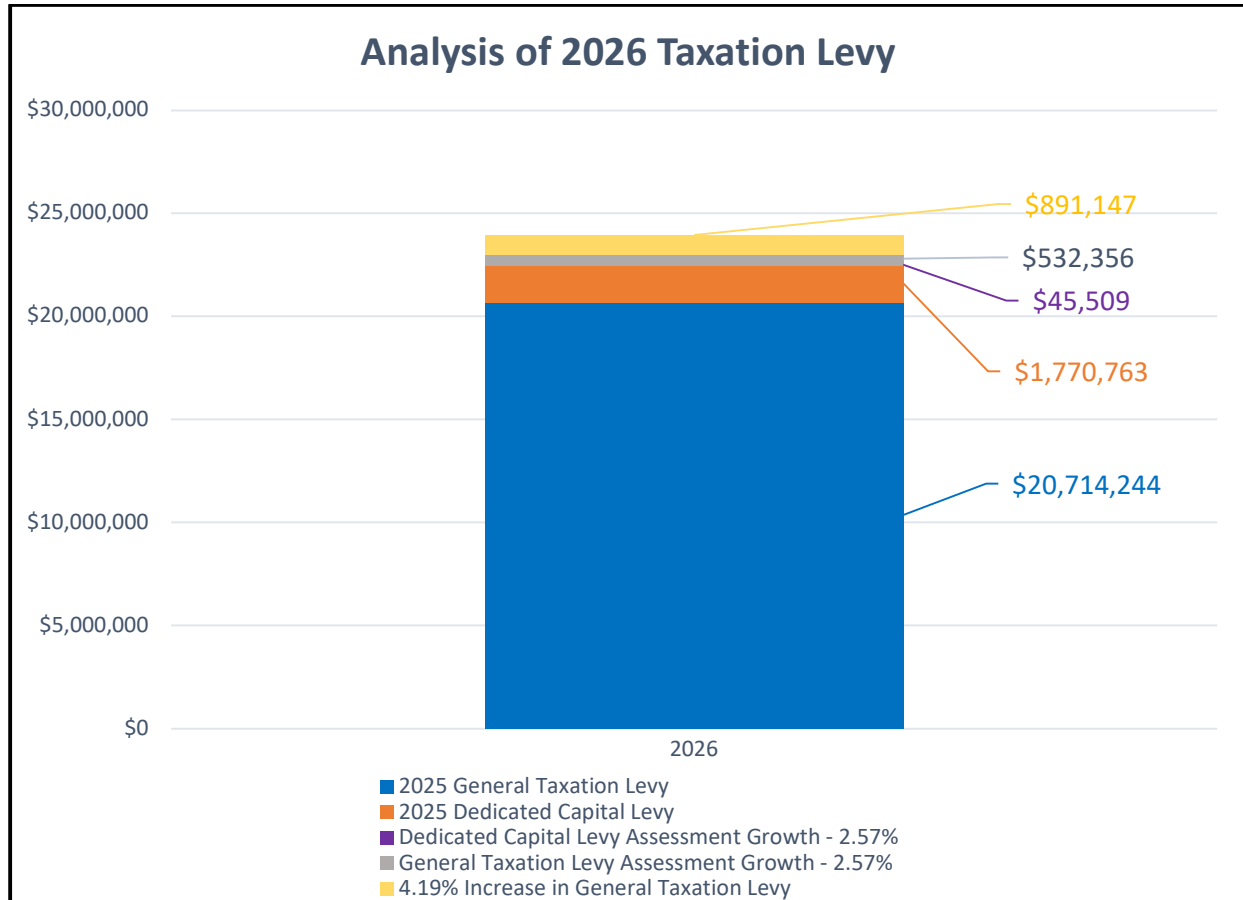
Users of the budget document are cautioned that 2025 actual amounts presented on the departmental operating budget pages are unaudited and exclude numerous year end adjustments. Developing assumptions based on these amounts could lead to materially incorrect conclusions. More complete amounts will be provided when the 2026 Budget Book is finalized in early 2026.





Property Taxation Summary

Overall, the 2026 taxation levy totals \$23,954,019, representing a \$22,137,747 general taxation levy and a \$1,816,272 dedicated capital levy. This includes assessment growth on the general levy of \$532,356 (representing a 2.57% increase), and assessment growth on the dedicated capital levy of \$45,509 (representing a 2.57% increase).



The average assessed residential property in Centre Wellington in 2026 is valued at \$387,226. The impact on this average assessed property is as follows:

 2026 Average Assessed Residential Property: \$387,226			
	2025 Township Taxation Levy	\$	1,403
	Add: Levy Change (2026 Budget)	\$	59 4.19%
	2026 Township Taxation Levy	\$	1,462
	2025 Township Dedicated Capital Levy	\$	119
	Add: Levy Change (2026 Budget)	\$	- 0.00%
	2026 Dedicated Capital Levy	\$	119
	2026 Total Township Taxation Levy	\$	1,581 3.86%
	2025 County Levy	\$	2,823
	Add: Levy Change for 2026	\$	99 3.50%
	2026 County Taxation Levy	\$	2,922
	2026 Education Taxation Levy	\$	603 0.00%
	2026 Total Taxation Levy	\$	5,106 3.19%

Note 1 - The County taxation levy is estimated to increase by 3.5% based on information provided at a County pre-budget meeting. Subject to approval.

In summary, a residential property in Centre Wellington assessed at \$387,226 would pay an additional \$59 in 2026 as a result of the Township's budget. This is broken down between \$59 for general taxation purposes and \$0 with respect to the dedicated capital levy, netting to an overall Township impact of 3.86%. Including the County and Education levies, the overall "blended" tax rate increase is approximately 3.19%.

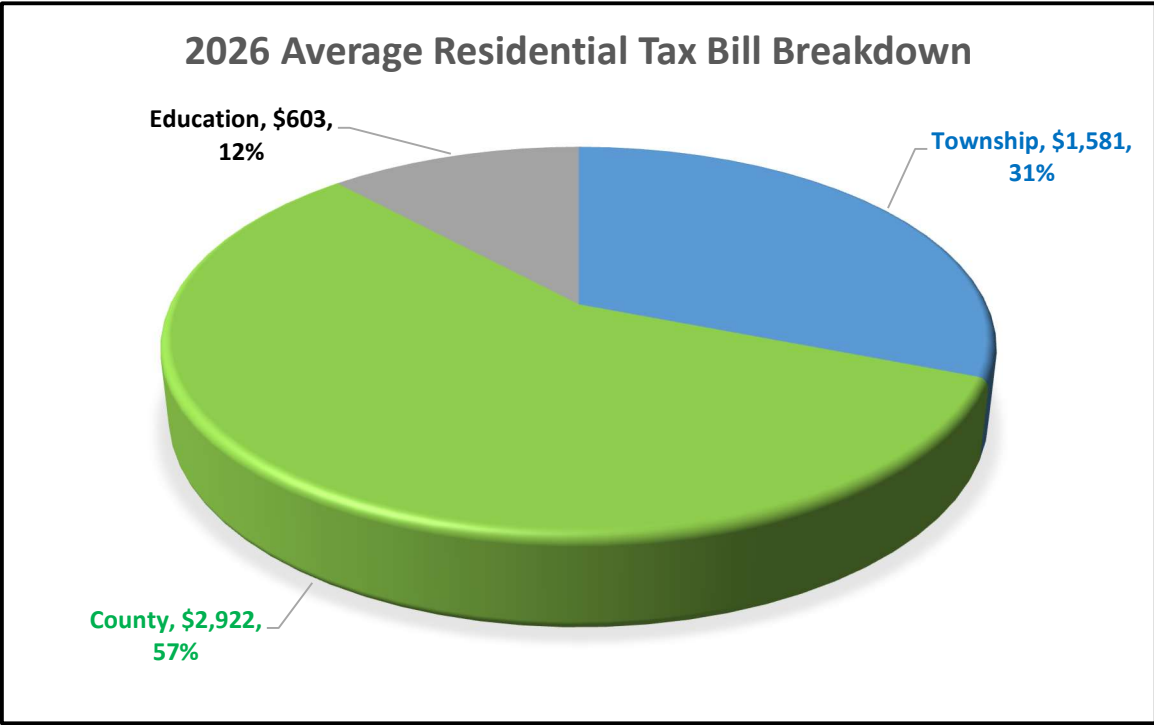
The table below provides a summary of Township only taxation dollar increases per \$100,000 in property assessment:

Tax Analysis: Per \$100,000 of Residential Taxation Assessment

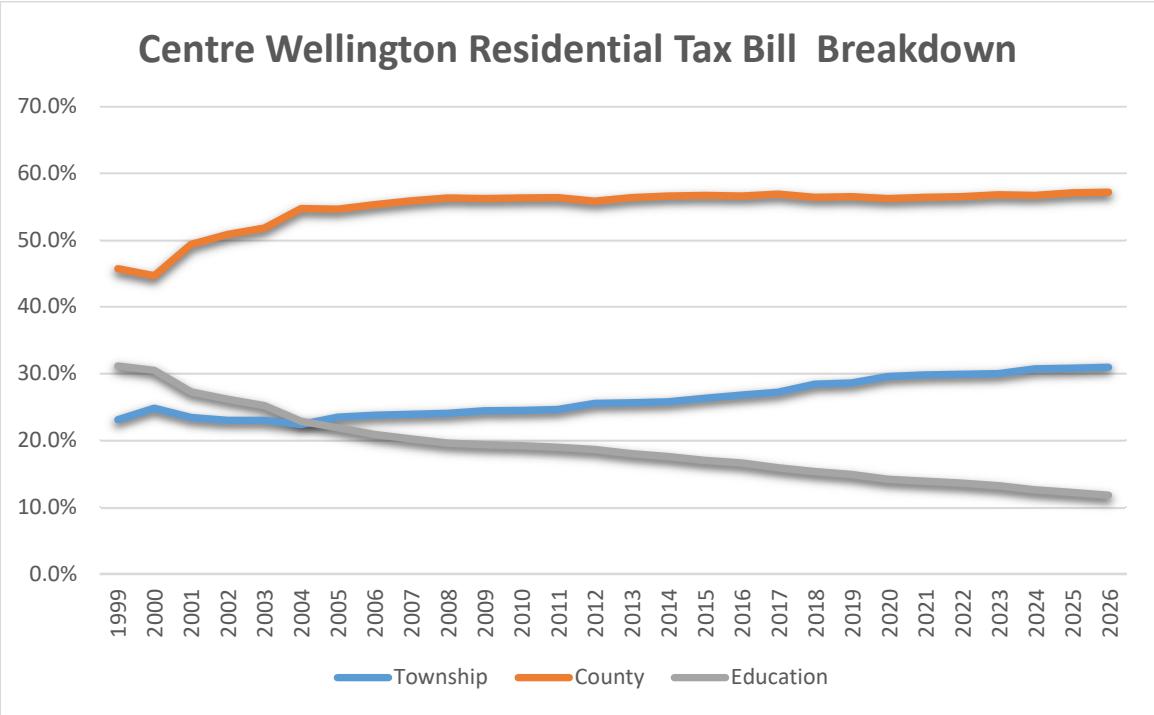
Assessment	Increase to Township Taxation Levy	Increase to Township Dedicated Capital Levy	Total Township Increase
100,000	15.18	0.00	15.18
200,000	30.37	0.00	30.37
300,000	45.55	0.00	45.55
400,000	60.74	0.00	60.74
500,000	75.92	0.00	75.92
600,000	91.10	0.00	91.10
700,000	106.29	0.00	106.29
800,000	121.47	0.00	121.47

Looking at the residential tax bill breakdown graphically (see below), approximately 57% will be remitted to Wellington County, 12% to School Boards, and 31% is retained at the Township.





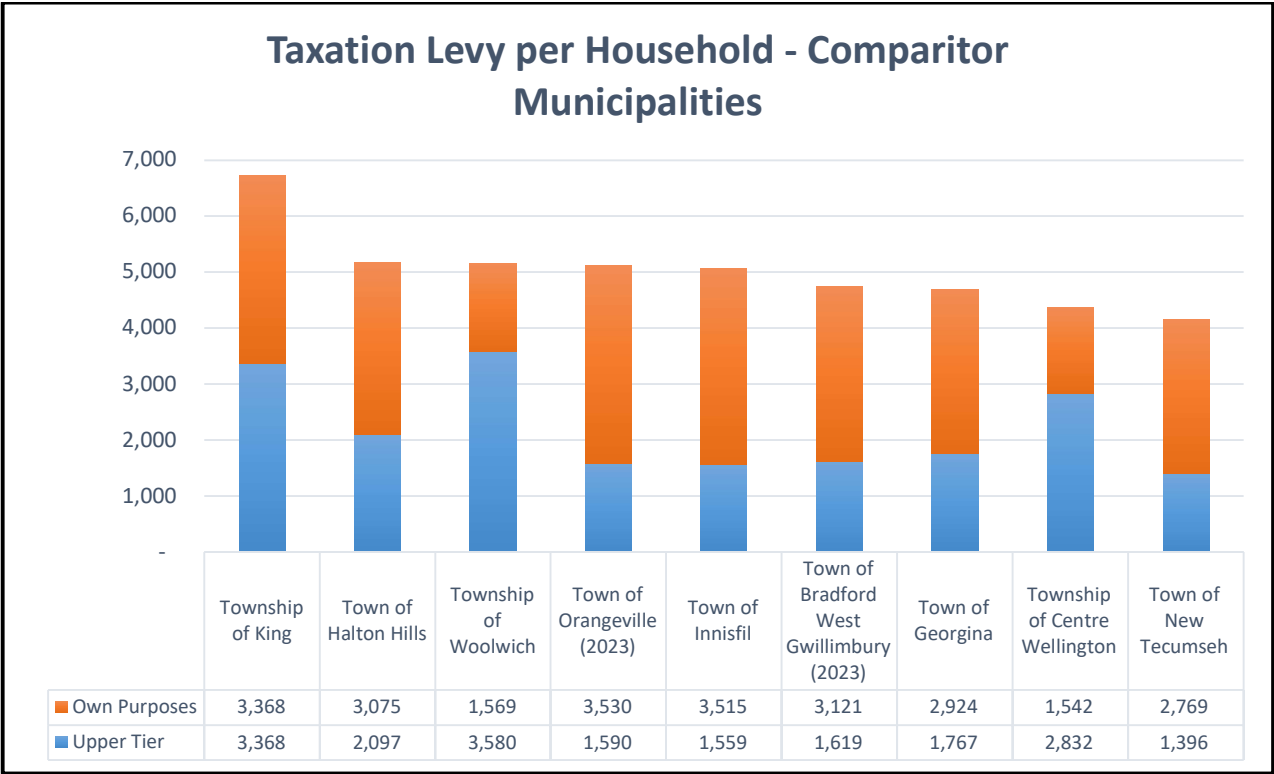
The graph below shows this residential tax bill breakdown historically since amalgamation in 1999. Education percentages continue to decrease, given the Province’s commitment to not increase the Education levy rates.



Property Taxation and Assessment Comparator Analysis

The two charts below include a comparator analysis of “taxation levy per household”, which is calculated by taking the combined upper and lower tier taxation levies for the municipality in 2024 and dividing by the total number of households that were in that municipality in 2024. This information is based on each municipality’s 2024 Financial Information Return (FIR) and is intended to provide a method of comparing taxation levels across municipalities of different sizes.

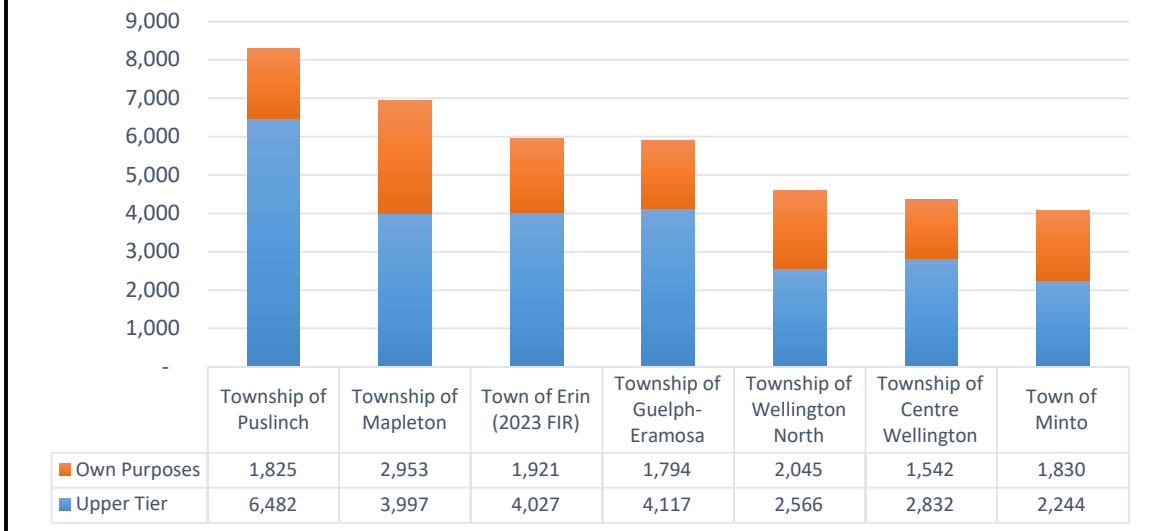
The first chart illustrates the taxation levy per household calculation across municipalities that are similar to Centre Wellington. In this case, Centre Wellington’s levy of \$4,374 is the second lowest within the sample group. King and Halton Hills were the highest with a levy of \$6,736 and \$5,172 respectively. The average levy across the group is \$5,025.



The second chart illustrates the taxation levy per household calculation across municipalities in Wellington County. In this case, Centre Wellington’s levy of \$4,374 is the second lowest within the sample group, just ahead of Minto. Puslinch was the highest with a levy of \$8,307 and the average levy across the group was \$5,765.



Taxation Levy per Household - Wellington County Municipalities



The tables below show the same comparator groups from a taxation assessment perspective, illustrating total taxation assessment, the distribution of that assessment between residential, farmland, and other, and the calculated taxation assessment per capita for each municipality. Each table is sorted, highest to lowest, from an assessment per capita perspective.

Comparator Municipalities	Total Assessment	Residential %	Farmland %	Other %	Assessment per Capita	% Levy Upper Tier
Township of King	10,808,862,466	89%	6%	5%	366,812	50%
Town of Halton Hills	14,908,217,736	83%	3%	15%	236,823	41%
Township of Woolwich	5,725,532,795	69%	16%	14%	212,065	70%
Town of Innisfil	9,583,782,187	89%	5%	7%	206,663	31%
Town of Bradford West Gwillimbury (2023)	4,408,009,626	87%	5%	8%	188,864	34%
Town of New Tecumseh	7,903,735,481	84%	6%	11%	177,250	34%
Town of Georgina	9,272,026,798	91%	2%	6%	176,718	38%
Township of Centre Wellington	5,751,643,886	78%	14%	8%	163,958	65%
Town of Orangeville (2023)	4,408,009,626	84%	0%	16%	143,879	31%

Wellington County	Total Assessment	Residential %	Farmland %	Other %	Assessment per Capita	% Levy Upper Tier
Township of Puslinch	2,656,401,020	78%	8%	14%	311,419	78%
Township of Mapleton	3,038,193,107	39%	55%	6%	264,191	58%
Town of Erin (2023)	2,824,032,918	79%	16%	6%	236,222	68%
Township of Guelph-Eramosa	3,276,978,118	74%	20%	6%	225,532	70%
Township of Wellington North	2,324,584,009	50%	40%	9%	186,999	56%
Township of Centre Wellington	5,751,643,886	78%	14%	8%	163,958	65%
Town of Minto	1,360,582,527	59%	31%	11%	139,261	55%





Significant Areas Impacting the Tax Supported Operating Budget

Each year there are significant impact areas within the budget that are identified. These can be both expenditures and revenues that have had notable changes in comparison to the prior year, or new service areas that have been proposed.

Major expenditures can fluctuate significantly from year to year due to factors such as weather (i.e. snow maintenance) and other events (i.e. volunteer firefighter wages, and tax write-offs). Consistent with prior years, budgeting for these items is done using annualized averages. A similar approach is used to budget for revenues that can vary considerably from year to year, such as planning revenue, supplementary taxes, and cemetery revenues.

The following impact areas have been identified for the 2026 Budget:

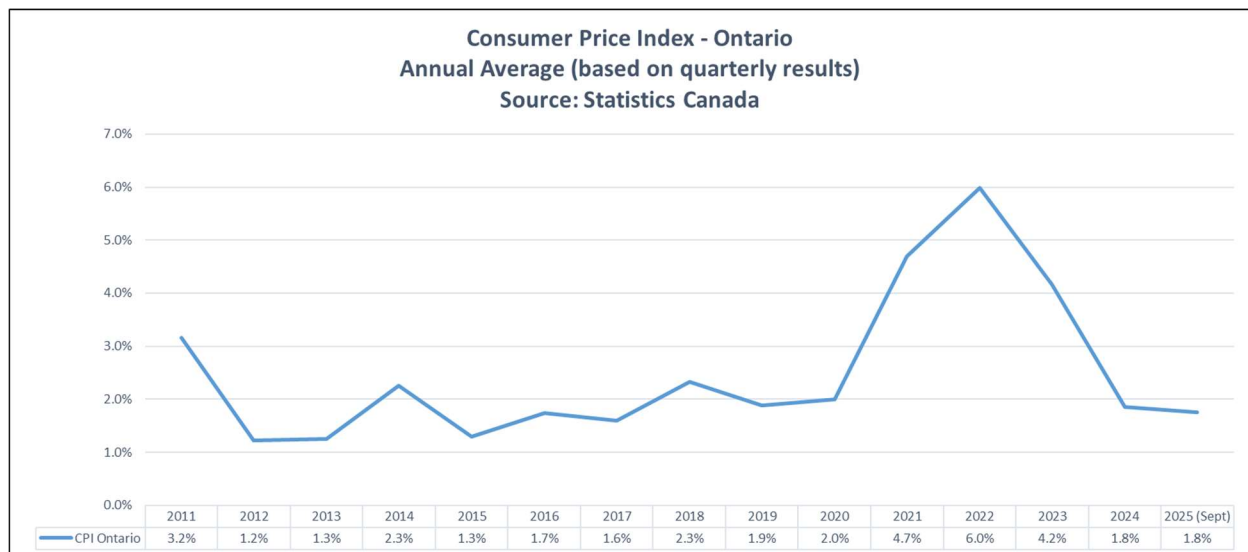
Taxation Assessment Growth

As discussed in the Taxation Summary above, assessment growth for 2026 totals 2.57%. This results in \$532,356 in additional taxation revenue, before any increase in tax rates is applied. Assessment growth is generated through Township growth; therefore, the 2026 Budget has allocated this additional revenue to fund budget increases that are required due to growth. A summary of these areas is provided below.

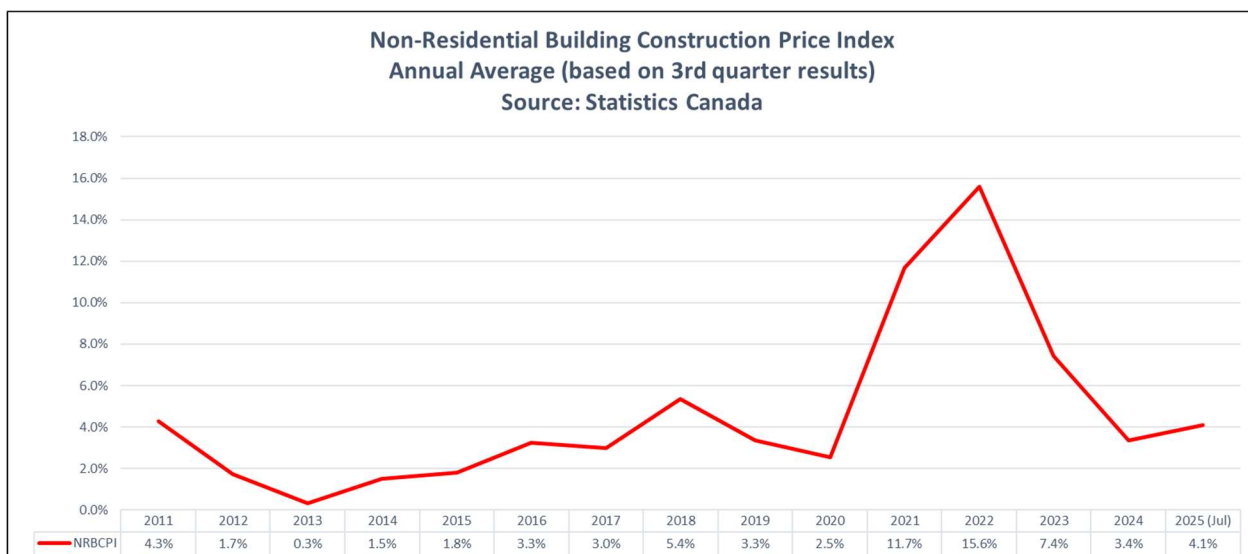
2026 Growth Related Impact Areas	Amount
Staffing Strategy Implementations (51%)	\$273,140
Asset Management Contribution (25%)	133,089
Contribution to Other Operating Expenses (24%)	126,127
Total 2026 Assessment Growth	\$532,356

Inflation (Operating & Capital)

The table below provides a 15-year historical trending of the Ontario Consumer Price Index (CPI). As shown, CPI has increased by approximately 1.8% (based on 2025 September results), which is consistent with operating inflation figures from a year ago. This implies that consumer goods (i.e. Township operating costs) are approximately 1.8% more expensive now in comparison to last year.



The table below provides a 15-year historical trending of the Non-Residential Building Consumer Price Index (NRBCPI). This index is used by municipalities across the Province in determining capital inflation for development charge indexing purposes. As shown, NRBCPI has increased by approximately 4.1%, an increase from capital inflation figures from a year ago. This implies that capital costs (i.e. Township capital projects) are approximately 4.1% more expensive now in comparison to last year.



Both operating and capital inflation affect the Township's operating budget. The operating budget is made up of operating related costs (such as utilities and wages) as well as capital related transfers to reserves. In addition, there are debt related costs that are based on agreed upon terms and conditions that are not impacted by inflationary factors. To estimate a blended inflationary impact on the Township's 2026 Budget, the following table was prepared.



Combined Township Index (Tax Supported)

<i>Description</i>	<i>2025 Net Expenditures</i>	<i>Inflation Factor</i>
Operating Costs	\$ 29,688,416	1.8%
Capital Transfers-Internal	5,484,263	4.1%
Capital Transfers-External	5,975,313	4.1%
Debt Payments (net)	117,115	0.0%
Total Net Expenditures	\$ 41,265,107	2.4%

Weighted Index

This table illustrates that, if 2025 budget levels were adequate, a 2.4% increase in gross expenditures would be required to keep up with applicable inflationary factors going into 2026. Township staff are presenting a general levy tax rate increase of 4.19%, inclusive of all special levies (with a Township combined levy increase of 3.86%), which protects the Township from the impacts of inflation and shields the municipality from risk of falling behind in required operating and capital investment levels.

Staffing Costs

As the Township grows and introduces new or higher levels of service, there is a need to expand staffing levels. In summary, the following new positions have been included within the 2026 Budget. The next section will discuss the staffing strategy for the 2026 to 2028 period (and beyond), including explanations for each position.

2026 Budget				
Department	Position	Position Status		Comments
CAO (Ec Dev & Tourism)	Economic Development Officer	Permanent	Full-time	100% Reserves
Human Resources	Health and Safety / Human Resources Assistant	Permanent	Full-time	80% Tax, 20% Water/Wastewater
Corporate Services	Purchasing and Risk Analyst	Permanent	Full-time	80% Tax, 20% Water/Wastewater
Infrastructure Services	Junior Construction Inspector	Permanent	Full-time	100% Capital
Infrastructure Services	Labourer - Infrastructure Services (1)	Permanent	Full-time	33% Tax, 33% Water, 33% Wastewater
Infrastructure Services	Environmental Protection Officer (40 hrs/week)	Permanent	Full-time	100% Wastewater
Infrastructure Services	Capital Project Manager	Permanent	Full-time	100% Capital
Community Services	Facility Attendant	Permanent	Full-time	100% Revenue
Community Services	Labourer - Community Services (2)	Permanent	Full-time	80% Tax, 20% Revenue
Community Services	Parks Maintenance Crew Members - Trails (2)	Temporary	Full-time	100% Tax
Planning & Development	Policy and Housing Planner	Permanent	Full-time	100% Tax

In addition to new positions, other changes to wages and benefits within the 2026 Budget are:



- Cost of living adjustment (COLA) increased 2% per the Employee Memorandum of Agreement with the Township's Staff Association.
- CPP maximums have increased 4.88%.
- EI maximums have increased 4.23%.
- 2.3% increase in group benefit premium costs.
- Staff movement through the salary pay grid.
- Recoveries of wage expenditures from the capital budget in the Planning and Buildings and Properties Management cost centres.

Transfers to Capital – Internally Generated

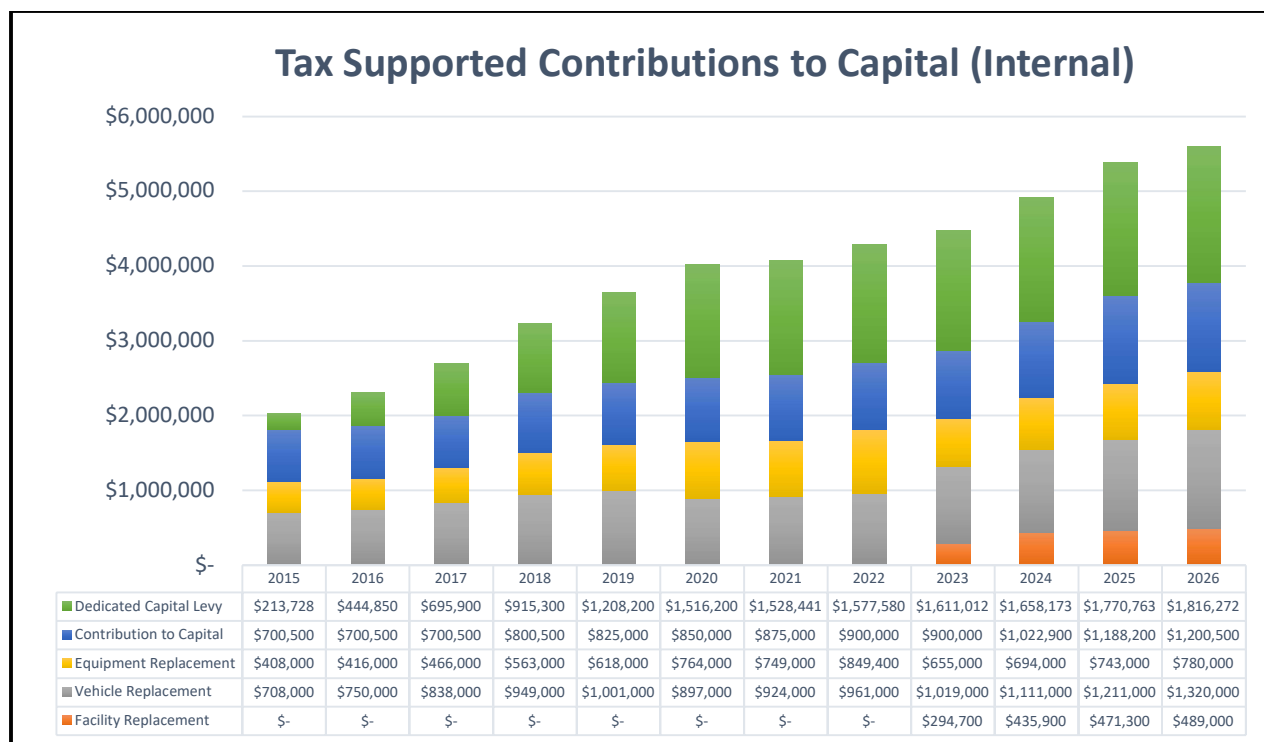
Transfers to facility, equipment and vehicle replacement reserves from the tax supported operating budget total \$2,589,000 in 2026. This represents a \$163,700 increase from 2025. These replacement reserve transfers ensure the Township has sufficient funding available to replace end of life vehicles and equipment in 2026 and beyond.

The contribution from the tax supported operating budget to the General Capital Reserve has also increased by \$12,300 in the 2026 Budget. This additional funding is due to a 1.83% increase in taxation, supported by Council, totaling \$212,300. The contribution is offset by a \$200,000 reduction in funding for capital due to the reallocation of forestry related operating expenditures from the capital budget to the operating budget (detailed below). The contribution to capital is lower than the level recommended in the 2025 Asset Management Plan and was minimized to lessen the impact on the tax levy.

The total amount of internal funding contributed from the tax supported operating budget (including the Dedicated Capital Levy) to the Township's capital program is \$5,605,772. This represents a \$3,575,544 increase from the 2015 Budget. To meet the future infrastructure challenges identified in the Township's Asset Management Plan, it is important the Township continue to direct an increasing portion of budget funding to capital needs.

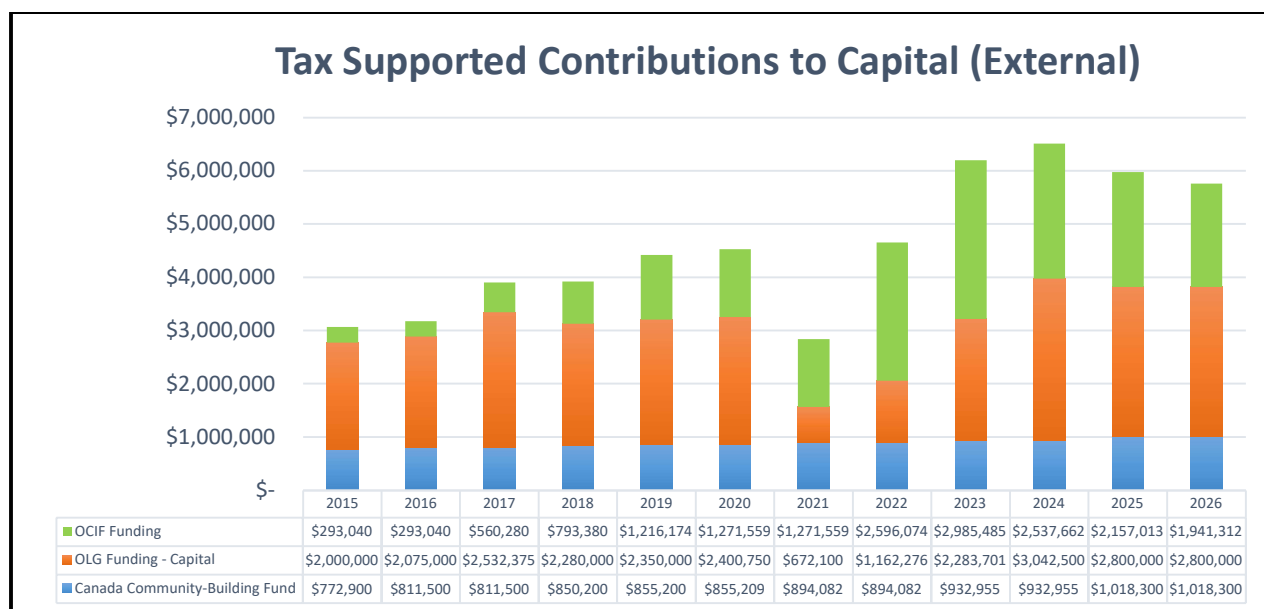
A graph illustrating the increases in internal capital funding since 2015 is provided below.





Transfers to Capital – Externally Generated

The following chart provides an analysis of externally generated capital investments that have been provided to the Township annually since 2015.



A portion of Ontario Community Infrastructure Fund (OCIF) funding is combined with dedicated capital levy funding each year to fund the Township's bridge and culvert capital program.



OLG funds, a portion of OCIF, and the Canada Community-Building Fund (formerly Federal Gas Tax) grant assist in funding other tax supported capital programs (other than bridges and culverts). As part of the 2026 pre-budget meetings, Council endorsed an update to the OLG Funding Allocation Policy. With OLG funding in 2025 anticipated to be \$2,800,000, the new Council approved distribution is as follows:

- \$2,576,000 to Township Capital (92%);
- \$112,000 Community Impact Grants (4%);
- \$56,000 to Economic Development (2%); and
- \$56,000 to Housing (2%).

Funds are maintained in Township reserve funds until distributed to projects and initiatives through the annual budget process.

Termite Management Subsidy Program

During 2024, Council endorsed a subsidy program to facilitate active termite management with an estimated maximum cost of \$1,390,000 beginning in 2024. The program is expected to last five years and a Termite Management Reserve Fund has been established to stabilize taxation impacts from potential fluctuating annual expenditures over the term of the program. Based on preliminary program participation throughout 2025, it is anticipated that the reserve will require annual funding of \$100,000 for the remaining years of operation (2026-2029). This requirement is expected to be funded from a \$100,000 transfer from the tax supported operating budget in 2026. This transfer represents a \$84,000 decrease from the 2025 budget.

Urban Forestry

For the 2026, and future budgets, urban forestry has been moved from the capital budget to the operating budget. This is a recurring operational need for the Township and is better served in the operating budget to ensure appropriate levels of reporting transparency and internal information granularity to capture operational realities. This transition does not impact the tax levy as the operational increase has been offset by an equivalent reduction (\$200,000) in the transfer to the General Capital Reserve from the operating budget.

Information Technology and Services (IT&S) Licensing Software Costs

Costs associated with supporting the Township's IT&S needs continue to grow, and have a significant impact on the 2026 operating budget. The main drivers for this impact are increased costs for Microsoft licensing (\$40,000), new Managed Detection and Response software (\$40,000), new Application Security Enhancements (\$21,000), new Artificial Intelligence tools and software (\$17,500), and software associated with the audio-visual equipment in the council chambers (\$11,000).



Summary of 2026 Impact Areas

The following table represents a consolidation of all significant impact areas within the 2026 Budget. The total percentage impact represents the 4.19% increase in the regular tax levy.

Area	\$ Impact	% Impact on Tax Rate
Wages and Benefits Increase	1,476,412	6.95%
Increase in IT&S Software Licensing Costs	141,900	0.67%
Decrease in Planning Revenue	123,050	0.58%
Increase in Transfer to Vehicle Replacement Reserve	109,000	0.51%
Increase in Forestry Contracted Services in the Operating Budget	90,600	0.43%
Increase in PW Fleet Repair & Maintenance Expenditures	65,000	0.31%
Increase in Transfer to Equipment and Facility Replacement Reserves	54,700	0.26%
Increase in Tax Increment Equivalent Grant (TIEG) Expenditures	46,400	0.22%
Increase in Transportation Services for Winter Control Materials	33,000	0.16%
Increase in Dispatch Charges for Fire Services	29,900	0.14%
Reduction in IT&S Revenue from CW Hydro	29,000	0.14%
Increase in Conferences, Seminars and Training Expenditures	28,100	0.13%
Increase in Transportation Services Material Costs for Line Painting	28,000	0.13%
Reduction in OMPF Grant Revenue	21,300	0.10%
Increase in P&R Facility Repair & Maintenance Expenditures at the Centre Wellington Community Sportsplex	21,100	0.10%
Increase in Transportation Services Material and Contracted Expenditures for Safety Devices	20,000	0.09%
Increase in Transportation Services Contract Services for Crack Sealing and Asphalt Repairs	15,000	0.07%
Increase in Transportation Services Material Costs for Gravel Resurfacing	15,000	0.07%
Increase in Contribution to the General Capital Reserve	12,300	0.06%
Increase in Marriage License Revenue	(17,400)	-0.08%
Increase in Payments in Lieu of Taxation (PIL) Revenue	(18,200)	-0.09%
Net Impact of Paid Parking and Parking Violation Enforcement	(21,000)	-0.10%
Decrease in Hydro, Water, and Gas Utility Expenses	(23,800)	-0.11%
Increase in Fire Rescue Revenue From Motor Vehicle Calls and Reports Revenue	(25,000)	-0.12%
Planning Division - Recovery of Wage Expenditures Funded from the Capital Budget	(41,800)	-0.20%
Net Increase in Fergus Grand Theatre Revenue	(53,800)	-0.25%
Transfer from Economic Development Reserve Fund to Fund Economic Development Officer Position	(63,282)	-0.30%
Reduction in Transfer to Termite Management Reserve Fund	(84,000)	-0.40%
Buildings and Properties Management - Recovery of Wage Expenditures Funded from the Capital Budget	(90,700)	-0.43%
Increase in Supplementary Taxation Revenue Net of Write-offs	(100,000)	-0.47%
Increase in Interest and Penalties Revenue on Taxes Receivable	(100,000)	-0.47%
Decrease in Net Debt	(117,115)	-0.55%
Increase in General Administration Cost Recovery from the Environmental Budget	(143,016)	-0.67%
Increase in P&R Facilities and Parks Revenue	(170,550)	-0.80%
Net Increase in Other Minor Items	133,404	0.63%
Net Increase in Tax Rate Before Assessment Growth	1,423,503	6.70%
Less: Assessment Growth	(532,356)	-2.57%
Net Increase in Tax Levy/Rate Due to Items Listed Above	891,147	4.19%





Staffing Strategy

2026 to Beyond 2028

New Staff positions are required for several reasons, including:

- **Growth Demands:** To meet the needs of our community and maintain levels of service as growth occurs. In some cases, departments are restructured to accommodate planned growth.
- **Legislation:** To ensure various municipal, provincial, and federal legislation requirements are met. Legislation is continuously changing.
- **New Services:** To provide new services and/or programs as approved by Council, typically through the Strategic Plan or periodic staff reports.

In preparation for staffing in 2026, the Township's Senior Management Team undertook a thorough evaluation of the needs within each department. Each proposed position was prioritized and ranked based on scoring and available funding to create a shortlist. Positions were evaluated based on the following 10 criteria:

1. Needed to meet [legislative requirements](#).
2. Supports [strategic priorities](#).
3. Needed for [health & safety](#).
4. Benefits [more than one department](#).
5. Provides for [corporate efficiencies](#).
6. There is on-going [cost recovery](#).
7. Assists with [risk mitigation](#).
8. Builds [in house expertise](#).
9. Offsets [high workload](#).
10. Provides value in [service delivery](#) to residents/businesses.

Staffing positions are recommended while attempting to minimize this impact on property taxation (and water/wastewater rates) each year. New positions can be funded from a number of sources:

- **Property Taxation:** Typically from assessment growth. To ensure taxation rate impacts are minimized. When new services or service levels are being recommended, there can be an impact to taxation rates.
- **Funded from Prior Budgets:** In some cases, funding is applied to positions that is already available from past Budgets.
- **Water & Wastewater:** Positions that relate to water and wastewater are funded from water and wastewater rates.
- **Revenue:** Positions that are associated with the generation of revenue (i.e. user fees) can have all or part of the position funded from this revenue.
- **Capital:** Positions that work directly on Township capital projects can be funded by these projects.
- **Reserves:** When reserves or reserve funds are available and eligible for funding positions, they can be used.
- **Partner Contributions:** In some cases, positions are shared with other municipalities.

The Township's Chief Administrative Officer granted the final approval for the 2026 positions, while the mayor (and Council) will approve funding allocations as part of the 2026 Budget. This evaluation is conducted annually.

Throughout the year, Council may also consider funding proposals for new staffing positions outside the budget cycle, provided that the necessary funding can be accommodated.

Below is a list of new positions planned for 2026, along with forecasts for staffing in 2027, 2028, and beyond. Please note that the proposed positions for 2027, 2028, and beyond are subject to change, as all roles will be re-evaluated and prioritized on an annual basis.

2026 Budget

Office of the CAO

Economic Development Officer (100% Reserves)

Permanent, Full time, 1.0 FTE

Township Council recently approved establishing a Municipal Services Corporation (MSC), responsible for administering municipal accommodation tax (MAT) and delivering tourism and economic development services, as well as coordinating downtown economic development and tourism-related activities. The Economic Development Officer was a recommended position in establishing the MSC. This position, reporting to the MSC Executive Director, will support the implementation of the Economic Development and Tourism Strategy (EDTS). The Economic Development Officer, bringing expanded capacity to economic development services, would be responsible for strategic pillars of “economic growth and resilience”, “workforce and livability”, and “investment readiness and infrastructure” as outlined in the EDTS. The position would also play a direct role in Business Park lot sales and ongoing development.

Human Resources

Health and Safety/Human Resources Assistant (80% Taxation, 20% Water/Wastewater)

Permanent, Full time, 1.0 FTE

Under the direction of the Health, Safety, and Wellness Manager, this position will assist in meeting the Township's legislated compliance with Health and Safety by providing various clerical and administrative services, allowing the Manager more capacity to work directly with Township departments on compliance. Some of the duties and responsibilities of this position will include supporting the administration and coordination of monthly Joint Health and Safety Committee meetings, developing and supporting the implementation of safe operating procedures, facilitating new employee health and safety training and orientation, setting up and delivery of general health and safety training, tracking health and safety data and statistics, including monitoring all completed and required training for Township employees, developing communication content, preparing for the annual health and safety week, assisting with employee wellness sessions, and maintaining up to date records and reports.

This position will also provide functional support to the Human Resources Division. Under the direction of the Manager of Human Resources, this position will assist with records management, recruitment administration, learning and development administration, and the tracking human resources data and other statistics.



Corporate Services

Purchasing and Risk Analyst (80% Taxation, 20% Water/Wastewater)

Permanent, Full time, 1.0 FTE

With growth in the Township, there is a need to dedicate more staff resources to the overall Purchasing and Risk function, as purchasing activity has increased significantly and is anticipated to continue to increase. This position would report to the Manager of Purchasing & Risk. It would be responsible for assisting Township departments with purchasing needs (quotations, tenders, proposals, etc.), ensuring compliance with the Township's purchasing by-law and other applicable procurement legislation. The role will also provide dedicated support for managing the growing volume of insurance claims, navigating the increasingly complex insurance landscape, supporting the development of standard operating procedures, and ensuring effective risk mitigation strategies are maintained. This position will support succession planning efforts to preserve institutional knowledge and minimize operational disruptions.

Infrastructure Services

Junior Construction Inspector (100% Capital)

Permanent, Full time, 1.0 FTE

The Junior Construction Inspector position reviews Township road, water, wastewater, stormwater, and development-related capital construction projects to ensure compliance with engineering standards and project specifications. This position will be responsible for ensuring the quality assurance and quality control of construction projects. It will ensure that concerns from residents and business owners during construction are addressed in a timely and professional manner. Growth in capital budgets and the number of capital construction projects has created demand for another Construction Inspector to ensure the Township can provide more inspection services in-house. Increasing in-house inspection capacity will result in reduced reliance on consultants, leading to cost savings for the Township. Providing this junior position with an opportunity to mentor with an experienced inspector will ensure continuity in the position, supporting succession planning.

Labourer – Infrastructure Services (33% Taxation, 33% Water, 33% Wastewater)

Permanent, Full time, 1.0 FTE

This position is designed to enable the Township to meet demands for services. Working within various Township departments, the Labourer performs a variety of manual and semi-skilled tasks as required for operational maintenance, equipment repair, and support for special events. Working both inside and outside, the Labourer position will work with licenced operators to ensure Township watermains, valves, hydrants, storm and sanitary sewers operate efficiently. Additionally, the position undertakes operational tasks in the Township's rights-of-way and properties, including pavement patching, sidewalk maintenance, traffic calming and signage installations, street and sidewalk sweeping, snow clearing, safety inspections, vegetation maintenance, litter pickup, cemetery upkeep, and support for special events.

Environmental Protection Officer (100% Wastewater)

Permanent, Full time, 1.0 FTE (40 Hours/week)

The Environmental Protection Officer (EPO) is responsible for investigating, inspecting, and monitoring industrial, commercial, and institutional (ICI) facilities to ensure adherence to the Township's Sewer Use By-law. This role is vital in safeguarding the integrity of the Township's wastewater infrastructure. In addition to enforcement, the EPO supports the development, implementation, and ongoing enhancement of the Sewer Use By-law program, promoting sustainable and effective wastewater management across the Township. The EPO also carries out inspections, investigations, and



enforcement actions related to pollution, waste management, and other environmental risks, while actively engaging with the public, businesses, and partner agencies to foster environmental awareness and stewardship.

Capital Project Manager (100% Capital)

Change from Temporary Contract to Permanent, Full time, 1.0 FTE

The Capital Project Manager is responsible for directing and managing studies and capital projects related to the Township's roads, bridges/culverts, water, wastewater, storm water, and municipal buildings infrastructure, under the general guidance and direction of the Manager of Engineering and Public Works within the Infrastructure Services department.

Community Services

Facility Attendant (100% Revenue)

Permanent, Full time, 1.0 FTE

Adding one additional full-time Facility Attendant position is essential for meeting the increasing demands of maintaining Township recreation facilities and ensuring consistent coverage throughout all hours of facility operations. Recreation facilities within the Township operate seven days a week, typically from 5:30 a.m. to 12:30 a.m., resulting in extended hours of public access. Currently, there is no full-time attendant coverage during all operational hours, which poses challenges in meeting legislated responsibilities, maintaining safety standards, and responding to facility needs in real-time. With the requested staffing model, there would be at least one full-time Facility Attendant present during all open hours.

Labourer – Community Services (80% Taxation, 20% Revenue)

Permanent, Full time, 2.0 FTE

This position is designed to enable the Township to meet demands for services. Working within various Township departments, the Labourer performs a variety of manual and semi-skilled tasks as required for operational maintenance, building and equipment repair, custodial care, and building security. Working both inside and outside, the Labourer position is responsible for performing general maintenance and custodial duties at outdoor sports fields, cemeteries, parks, boulevards and trails, sidewalks, recreational facilities, and other Township-owned buildings/structures.

Parks Maintenance Crew Members – Trails – 2 x 4-month placements (100% Taxation)

Temporary, Full time, 0.70 FTE

Parks Maintenance Crew Members (for trails) would inspect, service and maintain the existing trail network in accordance with the completed Active Transportation and Mobility Plan level of service standards. Additional duties would include supporting forestry, parks and horticulture services. This would be a level of service increase to achieve a higher standard for trail maintenance, required by the increased use of the public and tourism. The current Township standard is an annual inspection and repair on a reporting (reactive) basis. The addition of these positions would lead to improved trail conditions, regular pruning, and proactive surface maintenance, resulting in a better resident experience and increased accessibility.

Planning and Development

Policy and Housing Planner (100% Taxation)

Permanent, Full time, 1.0 FTE

The Policy and Housing Planner supports the Planning and Development department in the development, coordination, and/or preparation of long-range plans, policies, and special studies to guide



the future growth of the Township in accordance with County, Provincial, and other municipally initiated policy initiatives such as the Official Plan, Community Improvement Plans, redevelopment plans, heritage conservation, development monitoring and growth management. This position also supports the review and implementation of ongoing planning legislation changes, the strategic evaluation of emerging trends, and other new planning requirements. Also, with the recent approval of the Township's Housing Needs Assessment and Council's commitment to prepare a Housing Action Plan and consider a Housing Advisory Committee, this position would play a direct role in these housing initiatives and is critical from a staffing capacity perspective.

2027 Forecast

(Subject to change in future budgets)

Office of the CAO

Communications and Engagement Specialist (80% Taxation, 20% Water/Wastewater)

Permanent, Full time, 1.0 FTE

The Communications and Engagement Specialist position supports the enhancement of internal and external communications and engagement practices. The Specialist will also play a central role in crafting clear, consistent, and impactful communications that align with the Township's vision and priorities. By acting as a liaison between Township departments, management, residents, businesses, and community groups, this position adds capacity and measurable value through improved communications, increased engagement, and the successful advancement of cross-departmental project and initiatives. Ultimately, this role strengthens the Office of the CAOs capacity to deliver on strategic objectives and fosters a more cohesive, proactive, forward-looking organization. With the development of a Community Engagement Charter and Strategy underway, this position is essential and instrumental in operationalizing Strategy goals, including building trust, increasing public participation, adding Township capacity, and ensuring that engagement processes are transparent, inclusive, and impactful.

Economic Development and Tourism Coordinator (100% Revenue)

Permanent, Full time, 1.0 FTE

The Economic Development and Tourism Coordinator will play a vital role in enhancing the economic vitality of the Township of Centre Wellington, specifically in the downtown areas. Reporting to the Executive Coordinator of the Economic Development and Tourism Municipal Service Corporation, this position will focus on fostering community engagement and promoting local businesses while attracting new investment opportunities. The Coordinator will collaborate closely with the Economic Development Officer and the Tourism Officer to implement targeted initiatives outlined in the Economic Development and Tourism Strategy. Responsibilities will primarily include coordinating with the Business Improvement Areas (BIAs), assisting with downtown event and initiative coordination, economic development and tourism related administration support, and developing marketing materials for both economic development and tourism.

Corporate Services

Accounts and Taxation Associate (80% Taxation, 20% Water/Wastewater)

Permanent, Full time, 1.0 FTE

Due to significant growth in the Township, additional reporting requirements from senior levels of government, and increased internal support pressure from growth in other departments, staff resources



in Financial Services are approaching capacity. This position will create capacity in the Financial Services Division. This position allows all Finance staff to operate effectively, ensuring tasks are performed at the appropriate level, and provides needed capacity to implement a new Enterprise Resource Planning (ERP) system.

Infrastructure Services

Customer Accounts/Billing Coordinator (100% Water/Wastewater)

Permanent, Full time, 1.0 FTE

With the expansion of the Township's water and wastewater infrastructure, increases in the number of customer accounts, and requests from customers to better manage their water use, many municipalities in Ontario are proceeding with Advanced Metering Infrastructure (AMI) or Smart Meter technology. AMI allows water customers to view their water use in real-time and make more efficient use of water. AMI will also assist the Township in detecting a wide range of water leaks in the distribution system and provide improved customer service. A Customer Accounts/Billing Coordinator position would be required for the full-scale implementation of AMI.

Transit Coordinator (50% Taxation, 50% Revenue)

Permanent, Full time, 1.0 FTE

The Transit Coordinator is responsible for implementing, overseeing, and enhancing the Township's transit service in a manner that aligns with the Township's current needs and future transit demands as the community grows. This position will be required if/when Township Council implements recommendations from the Transit Feasibility Study (currently in development). This role involves the coordination of transportation programs, including ridesharing, community shuttles, and active transportation initiatives, ensuring that residents have access to safe and efficient mobility options. The Transit Coordinator will liaise with other transit agencies, stakeholders, and community organizations to promote transit awareness and encourage sustainable transportation practices. Additionally, the position will support data collection and analysis to inform transit planning decisions, contribute to the development of policies that enhance accessibility, and engage with the public to gather feedback on transit services. Through effective management and innovative program implementation, the Transit Coordinator plays a vital role in improving the overall mobility landscape within the Township, fostering an inclusive environment that supports residents' diverse transportation needs.

Source Protection Coordinator (67% Partner Funded, 33% Water)

Permanent, Full time, 1.0 FTE

Reporting to the Risk Management Official, the Source Protection Coordinator provides Wellington County-wide support and coordination for the Wellington Source Water Protection Program, including implementation of education and outreach programs, coordinating and completing development reviews, supporting the delivery of Part IV of the Clean Water Act and other data management and administrative tasks. This position supports program implementation in the Township of Centre Wellington and partner municipalities in Wellington County.

Wastewater Operator - Linear & Stormwater (100% Wastewater Rates)

Permanent, Full time, 1.0 FTE

This position is responsible for operations and maintenance of the Township's wastewater and sewage systems, including maintenance, monitoring, and emergency repairs. This position is responsible for all technical aspects of wastewater systems, including wastewater treatment plants, sewage pumping stations, low-pressure sewer systems, forcemains, mains, storm water management ponds, and



conveyance channels. Provided the Operator meets the requirements under the Ontario Water Resources Act, the Wastewater Operator acts as Operator in Charge and/or Overall Responsible Operator. The Wastewater Operator is responsible for onsite operations, directs contractors and summer students as needed, participates in the on-call and call-out rotations and must be available to work weekends and outside normal working hours periodically.

Mechanic (50% Existing, 25% Water/Wastewater, 25% Taxation)

Permanent, Full time, 2.0 FTE

The Mechanics will be based in the Public Works Division and will perform maintenance and repair on vehicles and equipment for all Township departments. These positions will bring some services in-house reducing the maintenance costs and reliance on outside services while increasing the overall level of service. These services will include repairs, required annual safety inspections and regular maintenance to keep the Township's fleet in good working order. They will also be able to advise drivers and operators on best practices in operations and maintenance. Shop space for these positions will be part of the new Operations Centre, set to open at the end of 2026.

Community Services

Sports Fields and Trail Operator (100% Taxation)

Permanent, Full time, 1.0 FTE

Reporting to the Parks Coordinator, the Operator would service and maintain the existing Sports Fields and trail networks in accordance with the approved Parks and Recreation Plan and the Active Transportation and Mobility Plan level of service standards. Additional duties would include assisting the Urban Forestry Coordinator and Horticulturalist with pruning, planting as well as weekend garbage duties.

2028 Forecast

(Subject to change in future budgets)

Office of the CAO

Fire Life Safety Educator (100% Taxation)

Permanent, Full time, 1.0 FTE

The Fire Life Safety Educator (FLSE) position is an important component of the Fire Prevention Division. FLSE personnel educate the community about fire safety and fire safety regulations. The delivery of Public Education and certain components of Fire Prevention is mandated for every municipality under the Fire Protection and Prevention Act (FPPA). The Ontario Office of the Fire Marshal has outlined the Three Lines of Defence Model which is to support fire risk reduction and mitigation. The three lines of defence are Public Education and Prevention, Fire Safety Standards and Code Enforcement, and Emergency Response. The Fire Prevention and Public Education division is responsible for conducting fire safety inspections in all types of occupancies within Centre Wellington. The number of fire deaths in Ontario continues to rise every year. Having a FLSE will help to mitigate this trend.



Human Resources

HRIS Assistant (80% Taxation, 20% Water/Wastewater)

Permanent, Full time, 1.0 FTE

The HRIS Assistant will be an essential addition to our team as we prepare for the integration of a new Human Resources Information System (HRIS) software. This position will support the transition by assisting in the data migration process, ensuring that all employee information is accurately captured and maintained. The HRIS Assistant will also play a key role in training staff on the new system, providing guidance on its functionality and helping to streamline HR processes for increased efficiency. By collaborating with various departments, this role will ensure that the HRIS aligns with our organizational needs and enhances our ability to manage employee data effectively. The HRIS Assistant will ultimately contribute to a more organized and responsive Human Resources operation, improving service delivery and supporting staff development initiatives across the Township.

Infrastructure Services

Roads Operator (100% Taxation)

Permanent, Full time, 1.0 FTE

The Skilled Operator performs a variety of duties in conjunction with roads and works maintenance, including operating and repairing all departmental equipment, installing and maintaining road signs, maintaining the Township's buildings, facilities, and cemeteries, installing and repairing municipal drains. The incumbents working in this position are expected to adhere to all municipal and provincial legislation including the Occupational Health & Safety Act, Highway Traffic Act and Minimum Maintenance Standards.

Water Operator – Water Services and Environmental Sustainability (100% Water)

Permanent, Full time, 1.0 FTE

This position is responsible for operational aspects of the Township's water systems that focus on water metering processes, infrastructure locating, water quality and supply issues, new development service installations, backflow prevention, and participating in relevant capital projects. This position will also include operational aspects of water supply, treatment, storage, distribution, and participation in the development and implementation of the Drinking Water Quality Management System.

QMS and Regulatory Compliance Coordinator (50% Water/Wastewater, 50% Taxation)

Permanent, Full time, 1.0 FTE

This position is responsible for Public Works Policy and Operations Manual development, updates, and regular audits as part of a Quality Management System. This position will also prepare, implement, and monitor the Township's Salt Management Plan and Risk Management Plans under Clean Water Act.

Community Services

Customer Service Clerk (100% Taxation)

Permanent, Full time, 1.0 FTE (40 Hours/week)

The Customer Service Clerk is responsible for providing front desk reception, registration, and information services in line with public access to programs and facilities. Provide clerical and back-up services to ensure that systems and procedures for managing and supporting programs and facilities



are kept up to date.

Sports Fields and Trail Operator (100% Taxation)

Permanent, Full time, 1.0 FTE

Reporting to the Parks Coordinator, the Operator would service and maintain the existing Sports Fields and trail networks in accordance with the completed Parks and Recreation Plan and the Active Transportation and Mobility Plan level of service standards. Additional duties would include assisting the Urban Forestry Coordinator and Horticulturalist with pruning, planting as well as weekend garbage duties.

Planning and Development

Engineering Technologist – Development (100% Development Fees)

Permanent Full time, 1.0 FTE

A second Development Engineering Technologist is required to address the volume of new development activity, increased workload resulting from a transfer of subdivision inquiries/duties from Infrastructure Services post-preliminary acceptance, and a more proactive approach/involvement in on-site meetings, inspections, etc. within the Township. This position would assist with the review of various types of site plan applications, requests for information (development-related), lot grading inquiries, reviews and inspections, release of security deposits, assistance in the preparation of development agreements, and would also work with Infrastructure Services staff to confirm and determine the municipal infrastructure requirements for new developments. Additionally, the position will assist in responding to both development inquiries and pre-consultation requests.

Beyond 2028

The positions forecasted for “beyond 2028” will be brought into the Staffing Strategy when they are inserted into the 3-year forecast period. Please refer to the summary of positions on the following pages.



Summary of Positions by Year

2026 Budget				
Department	Position	Position Status		Comments
CAO (Ec Dev & Tourism)	Economic Development Officer	Permanent	Full-time	100% Reserves
Human Resources	Health and Safety / Human Resources Assistant	Permanent	Full-time	80% Taxation, 20% Water/Wastewater
Corporate Services	Purchasing and Risk Analyst	Permanent	Full-time	80% Taxation, 20% Water/Wastewater
Infrastructure Services	Junior Construction Inspector	Permanent	Full-time	100% Capital
Infrastructure Services	Labourer - Infrastructure Services (1)	Permanent	Full-time	33% Taxation, 33% Water, 33% Wastewater
Infrastructure Services	Environmental Protection Officer (40 hrs/week)	Permanent	Full-time	100% Wastewater
Infrastructure Services	Capital Project Manager	Permanent	Full-time	100% Capital
Community Services	Facility Attendant	Permanent	Full-time	100% Revenue
Community Services	Labourer - Community Services (2)	Permanent	Full-time	80% Taxation, 20% Revenue
Community Services	Parks Maintenance Crew Members - Trails (2)	Temporary	Full-time	100% Taxation
Planning & Development	Policy and Housing Planner	Permanent	Full-time	100% Taxation

2027 Forecast				
Department	Position	Position Status		Comments
CAO	Communications and Engagement Specialist	Permanent	Full-time	80% Taxation, 20% Water/Wastewater
CAO (Ec Dev & Tourism)	Economic Development and Tourism Coordinator	Permanent	Full-time	100% Revenue
Corporate Services	Accounts and Taxation Associate	Permanent	Full-time	80% Taxation, 20% Water/Wastewater
Corporate Services	Customer Accounts/Billing Coordinator	Permanent	Full-time	100% Water/Wastewater
Infrastructure Services	Transit Coordinator	Permanent	Full-time	50% Taxation, 50% Revenue
Infrastructure Services	Source Protection Coordinator	Permanent	Full-time	67% Partner Funded, 33% Water
Infrastructure Services	Wastewater Operator - Linear & Stormwater	Permanent	Full-time	100% Wastewater
Infrastructure Services	Mechanic (2)	Permanent	Full-time	50% Existing, 25% Water/Wastewater, 25% Taxation
Community Services	Sportsfields and Trail Operator	Permanent	Full-time	100% Taxation

Moved from 2026 given funding constraints

2028 Forecast				
Department	Position	Position Status		Comments
CAO (Fire Rescue)	Fire Life Safety Educator	Permanent	Full-time	100% Taxation
Human Resources	HRIS Assistant	Permanent	Full-time	80% Taxation, 20% Water/Wastewater
Infrastructure Services	Roads Operator	Permanent	Full time	100% Taxation
Infrastructure Services	Water Operator - Water Services & Environmental Sustainability	Permanent	Full time	100% Water
Infrastructure Services	QMS and Regulatory Compliance Coordinator	Permanent	Full-time	50% Water/Wastewater, 50% Taxation
Community Services	Customer Service Clerk (40 hrs/week)	Permanent	Part -time	100% Taxation
Community Services	Sportsfields and Trail Operator	Permanent	Full Time	100% Taxation
Planning & Development	Engineering Technologist - Development	Permanent	Full time	100% Development Fees

Moved from 2027 given funding constraints



Beyond 2028 Forecast				
Department	Position	Position Status		Comments
CAO (Fire Rescue)	Volunteer Firefighters (6 positions)	Permanent	On-Call	100% Taxation
CAO (Fire Rescue)	Volunteer Firefighters (19 positions)	Permanent	On-Call	100% Taxation
Infrastructure Services	Construction Crew/Winter Control Operator	Temporary	Full-time	50% Water/Wastewater, 50% Taxation
Community Services	Horticulture Coordinator	Permanent	Full time	100% Taxation

Moved from 2028 given funding constraints

2026 Staffing Strategy Funding Summary

2026 Budget		Funded from Prior Budgets	Taxation Assessment Growth	Water and/or Wastewater	Revenue	Capital	Reserves	Property Taxation	Total Salary & Benefits
Department	Position								
CAO (Ec Dev & Tourism)	Economic Development Officer	-	-	-	-	-	63,282	-	63,282
Human Resources	Health and Safety / Human Resources Assistant	-	72,590	18,148	-	-	-	-	90,738
Corporate Services	Purchasing and Risk Analyst	-	72,590	18,148	-	-	-	-	90,738
Infrastructure Services	Junior Construction Inspector	-	-	-	-	90,738	-	-	90,738
Infrastructure Services	Labourer - Infrastructure Services (1)	-	21,957	43,915	-	-	-	-	65,872
Infrastructure Services	Environmental Protection Officer (40 hrs/week)	-	-	90,738	-	-	-	-	90,738
Infrastructure Services	Capital Project Manager	-	-	-	-	124,329	-	-	124,329
Community Services	Facility Attendant	-	-	-	95,353	-	-	-	95,353
Community Services	Labourer - Community Services (2)	66,850	31,695	-	33,200	-	-	-	131,745
Community Services	Parks Maintenance Crew Members - Trails (2)	-	16,503	-	-	-	-	16,503	33,006
Planning & Development	Policy and Housing Planner	-	57,804	-	-	-	-	57,804	115,607
Total		66,850	273,140	170,948	128,553	215,067	63,282	74,307	992,146





Township of Centre Wellington 2026 Tax Supported Operating Budget Summary

Description	2025 Budget			2026 Budget			Budget Change 2025/2026	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Administration</u>								
Mayor and Council	332,892	(15,000)	317,892	323,580	-	323,580	5,688	1.8%
Office of the CAO and Communications	701,081	-	701,081	754,233	-	754,233	53,152	7.6%
Human Resources	950,798	(65,000)	885,798	1,079,280	(65,000)	1,014,280	128,482	14.5%
Fire Rescue	2,170,705	(129,200)	2,041,505	2,239,144	(149,600)	2,089,544	48,038	2.4%
Wellington County Fire Rescue Training Officer	182,200	(182,200)	-	185,900	(185,900)	-	-	0.0%
Emergency Management	2,800	-	2,800	2,800	-	2,800	-	0.0%
<u>Corporate Services</u>								
Legislative Services	707,209	(70,200)	637,009	846,562	(226,500)	620,062	(16,947)	-2.7%
Financial Services	1,505,418	(202,300)	1,303,118	1,646,914	(210,200)	1,436,714	133,596	10.3%
Information Technology and Services	1,434,553	(86,000)	1,348,553	1,628,938	(57,000)	1,571,938	223,386	16.6%
General Administration	(638,428)	(195,300)	(833,728)	(761,349)	(205,000)	(966,349)	(132,621)	15.9%
205 Queen St, Fergus Building	48,925	-	48,925	49,900	-	49,900	975	2.0%
By-law Enforcement and Licensing	502,047	(255,700)	246,347	825,192	(573,000)	252,192	5,845	2.4%
Stray Animal Control	197,300	(87,400)	109,900	201,100	(87,500)	113,600	3,700	3.4%
Livestock Act	650	(400)	250	650	(400)	250	-	0.0%
<u>Infrastructure Services</u>								
Transportation Services - Administration	2,041,867	-	2,041,867	2,053,457	-	2,053,457	11,591	0.6%
Transportation Services - Operations	5,123,598	(138,100)	4,985,498	5,473,599	(129,150)	5,344,449	358,951	7.2%
Centre Wellington Downtown - Maintenance	50,514	-	50,514	51,341	-	51,341	827	1.6%
Crossing Guards	85,602	-	85,602	128,244	-	128,244	42,641	49.8%
Cemeteries	275,600	(275,600)	-	287,100	(287,100)	-	-	0.0%
<u>Community Services</u>								
Parks, Recreation and Culture Administration	2,454,527	(3,000)	2,451,527	2,591,229	(4,000)	2,587,229	135,703	5.5%
Parks & Recreation - Centre Wellington Community Sport	2,890,355	(1,859,460)	1,030,895	3,038,589	(1,998,210)	1,040,379	9,484	0.9%
Parks & Recreation - Jefferson Elora Community Centre	622,645	(382,100)	240,545	638,060	(424,900)	213,160	(27,385)	-11.4%



Township of Centre Wellington 2026 Tax Supported Operating Budget Summary

Description	2025 Budget			2026 Budget			Budget Change 2025/2026	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Community Services</u>								
Parks & Recreation - Belwood Hall	22,901	(4,800)	18,101	14,067	(2,500)	11,567	(6,534)	-36.1%
Parks & Recreation - Parks	689,837	(58,100)	631,737	818,413	(75,900)	742,513	110,777	17.5%
Parks & Recreation - Forestry	80,000	(30,000)	50,000	146,221	(2,500)	143,721	93,721	187.4%
Parks & Recreation - Greenhouses	17,700	-	17,700	17,800	-	17,800	100	0.6%
Victoria Park Seniors Centre	633,144	(283,300)	349,844	673,413	(329,400)	344,013	(5,831)	-1.7%
Centre Wellington Downtown - Beautification	99,047	-	99,047	139,342	-	139,342	40,294	40.7%
Fergus Weigh Scale Building	8,175	-	8,175	8,300	-	8,300	125	1.5%
Elora Public Washrooms	31,000	-	31,000	21,000	-	21,000	(10,000)	-32.3%
Fergus Grand Theatre	292,965	(144,800)	148,165	311,101	(175,600)	135,501	(12,664)	-8.5%
Tourism	323,873	(42,000)	281,873	339,517	(52,500)	287,017	5,144	1.8%
Grants to Community Groups	141,150	(118,000)	23,150	136,540	(113,000)	23,540	390	1.7%
Community Development	372,496	(197,700)	174,796	432,237	(249,300)	182,937	8,141	4.7%
Buildings and Properties Management	243,675	-	243,675	385,597	(90,700)	294,897	51,223	21.0%
<u>Planning & Development Services</u>								
Building	1,617,708	(1,981,900)	(364,192)	1,662,938	(1,992,400)	(329,462)	34,730	-9.5%
Termite Management Program	462,000	(278,000)	184,000	350,000	(250,000)	100,000	(84,000)	-45.7%
Planning	1,317,781	(783,000)	534,781	1,579,298	(778,550)	800,748	265,967	49.7%
Economic Development	248,722	(24,800)	223,922	311,878	(83,582)	228,296	4,374	2.0%
Committee of Adjustment	5,100	(60,000)	(54,900)	5,100	(50,000)	(44,900)	10,000	-18.2%
Heritage Centre Wellington	106,657	(92,050)	14,607	100,797	(87,400)	13,397	(1,210)	-8.3%
<u>Other Services</u>								
Grand River Conservation Authority	119,184	(119,184)	-	123,752	(123,752)	-	-	0.0%
Other Health Services	33,925	(22,700)	11,225	37,200	(12,000)	25,200	13,975	124.5%
Contribution to Capital Fund	5,484,263	-	5,484,263	5,705,772	-	5,705,772	221,509	4.0%
Ontario Non-Specific Grants	-	(142,000)	(142,000)	-	(120,700)	(120,700)	21,300	-15.0%
Other Revenues and Expenses	6,004,913	(8,975,188)	(2,970,275)	5,790,437	(8,849,422)	(3,058,985)	(88,710)	3.0%



Township of Centre Wellington

2026 Tax Supported Operating Budget Summary

Description	2025 Budget			2026 Budget			Budget Change 2025/2026	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Other Services</u>								
Net Debt	870,934	(753,819)	117,115	1,469,447	(1,469,447)	-	(117,115)	-100.0%
Fergus BIA	77,156	(77,156)	-	83,700	(83,700)	-	-	0.0%
Elora BIA	78,243	(78,243)	-	82,155	(82,155)	-	-	0.0%
Taxation - Payment in Lieu	-	(266,400)	(266,400)	-	(284,600)	(284,600)	(18,200)	6.8%
Taxation - Township Purposes	239,700	(22,785,007)	(22,545,307)	286,100	(24,354,019)	(24,067,919)	(1,522,612)	6.8%
Total 2026 Operating Budget	41,265,107	-41,265,107	-	44,316,587	-44,316,587	-		

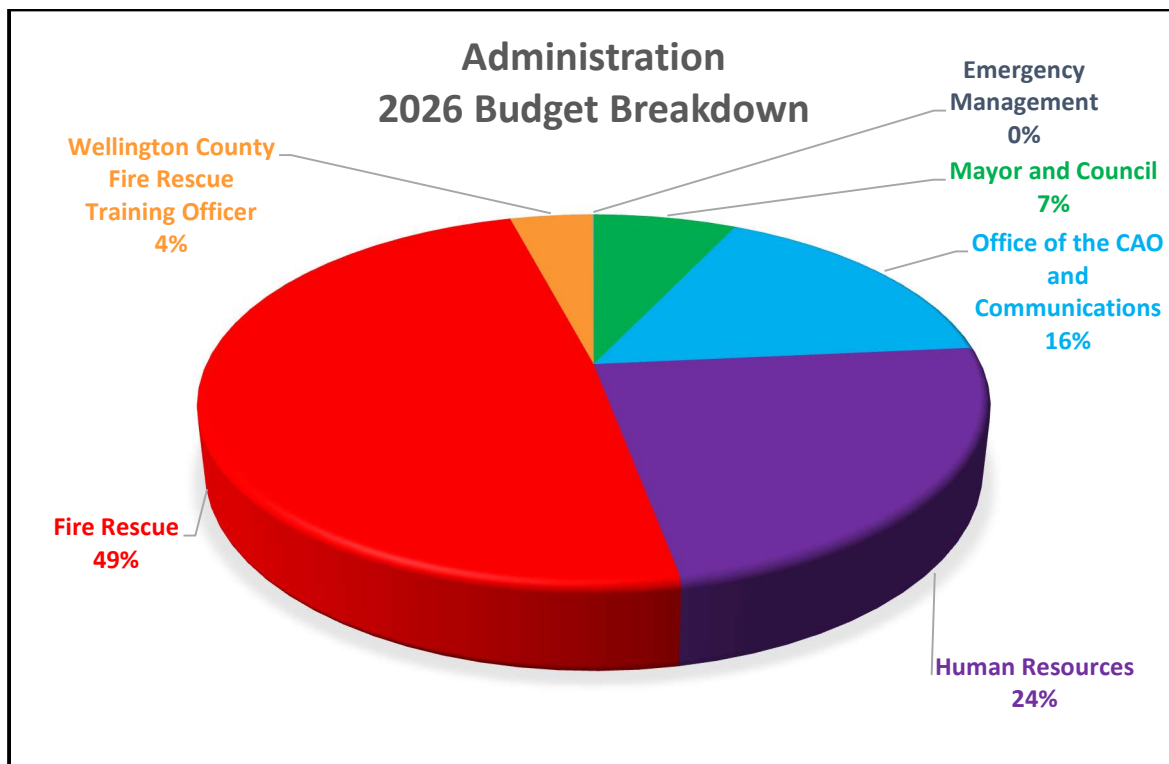


Administration Summary

Administration is made up of the following budget areas:

- ✓ Mayor and Council
- ✓ Office of the CAO and Communications
- ✓ Human Resources
- ✓ Fire Rescue
- ✓ Wellington County Fire Rescue Training Officer
- ✓ Emergency Management

The combined gross expenditure budget for Administration for 2026 is \$4,584,937 which is broken down as follows:





**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Administration - Mayor and Council

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Mayor and Council - Revenue	(15,000)	(41,155)	-	15,000	-100.0%
<i>Total Revenues</i>	(15,000)	(41,155)	-	15,000	-100.0%
<u>Expenses</u>					
Mayor and Council - Wages & Benefits	270,092	223,521	275,380	5,288	2.0%
Mayor and Council - Conferences/Training/Communications	29,400	21,144	29,400	-	0.0%
Mayor and Council - Administration	18,400	17,384	18,800	400	2.2%
Mayor and Council - Operations & Maintenance	15,000	16,368	-	(15,000)	-100.0%
<i>Total Expenses</i>	332,892	278,417	323,580	(9,312)	-2.8%
<i>Net Budget Mayor and Council</i>	317,892	237,262	323,580	5,688	1.8%

Major Changes Impacting This Budget

1. Budgeted amounts for the Mayor's golf tournament have been removed for 2026 and are reflected in reductions to the revenue and operations & maintenance lines.
2. The increase in wages and benefits is due to a cost of living increase, and statutory benefit and health care plan adjustments.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Administration - Office of the CAO and Communications

The Office of the CAO is responsible for providing direction and effective leadership to the whole organization and is the administrative representative to the community. The department is responsible for oversight and coordination of Township strategic planning initiatives, working with all departments on strategic planning progress, timelines, strategic priority setting, and coordinating all cross-departmental strategic initiatives, plans and projects.

The department includes Corporate Communications, responsible for developing and managing clear and consistent communications as well as branding and visual guidelines on behalf of the Township through the Township's website, social media, e-newsletters, surveys, presentations, news releases, etc. This includes the execution of a digital strategy, promotion, and day-to-day digital operations for the Township. Staff also support Council and staff in internal and external communications and provide communication needs during emergency situations.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
<i>Total Revenues</i>	-	-	-	-	0.0%
<u>Expenses</u>					
Office of the CAO and Communications - Wages & Benefits	664,331	584,893	707,208	42,877	6.5%
Office of the CAO and Communications - Administration	36,750	26,472	47,025	10,275	28.0%
<i>Total Expenses</i>	701,081	611,365	754,233	53,152	7.6%
<i>Net Budget Office of the CAO and Communications</i>	701,081	611,365	754,233	53,152	7.6%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
2. The administration line includes a \$9,025 increase in advertising expenditures per an agreement with the local radio station.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Administration - Human Resources

The Human Resources (HR) department plays a vital role in supporting the efficient delivery of municipal services by managing the Township's workforce. This includes overseeing the recruitment, hiring, and retention of qualified staff to ensure that positions meet the diverse needs of the community while complying with labour laws and provincial regulations, such as the Ontario Employment Standards Act and Human Rights Code. The HR department is responsible for employee benefits and compensation that incorporates equitable pay structures and compliance with legal frameworks. Furthermore, it addresses employee relations and conflict resolution thereby ensuring a safe and inclusive work environment through the lens of diversity, equity, and inclusion programs. The HR team also develops training and professional development initiatives, helping employees stay current with changing municipal needs and regulations.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Human Resources - Transfers from Reserves	(65,000)	(51,875)	(65,000)	-	0.0%
<i>Total Revenues</i>	(65,000)	(51,875)	(65,000)	-	0.0%
<u>Expenses</u>					
Human Resources - Wages & Benefits	726,848	587,675	844,530	117,682	16.2%
Human Resources - Administration	20,750	15,454	20,850	100	0.5%
Human Resources - Operations & Maintenance	138,200	90,216	148,900	10,700	7.7%
Human Resources - Transfer to Reserves	65,000	65,000	65,000	-	0.0%
<i>Total Expenses</i>	950,798	758,345	1,079,280	128,482	13.5%
<i>Net Budget Human Resources</i>	885,798	706,470	1,014,280	128,482	14.5%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, the wages line includes a new Health and Safety/Human Resources Assistant position with a cost of \$90,700.
2. Transfers from reserves includes a \$65,000 transfer from the Employee Future Benefits Reserve to fund anticipated expenditures for retiree health benefits in 2026 which are included in the operations and maintenance line. A subsequent transfer of \$65,000 to reserves is budgeted to fund the Employee Future Benefits Reserve in 2026.
3. The operations and maintenance line includes an increase of \$10,000 for costs associated with the Township's Corporate Wear program. In the 2026 budget all expenditures for the program were removed from divisional budgets and consolidated in the Human Resources division which will oversee its administration in 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Administration - Fire Rescue

Centre Wellington Fire Rescue is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Fire Rescue - Revenue	(129,200)	(169,639)	(149,600)	(20,400)	15.8%
<i>Total Revenues</i>	(129,200)	(169,639)	(149,600)	(20,400)	15.8%
<u>Expenses</u>					
Fire Rescue - Wages & Benefits	1,774,005	1,495,729	1,801,084	27,078	1.5%
Fire Rescue - Administration	42,350	14,589	43,350	1,000	2.4%
Fire Rescue - Operations & Maintenance	156,675	154,469	187,150	30,475	19.5%
Fire Rescue - Fleet Repair & Maintenance	138,175	111,984	144,050	5,875	4.3%
Fire Rescue - Fergus Fire Station	55,200	47,813	54,700	(500)	-0.9%
Fire Rescue - Elora Fire Station	19,200	17,279	24,200	5,000	26.0%
Fire Rescue - Transfers to Reserves	-	15,923	-	-	0.0%
Fire Rescue - Cost Recovery	(14,900)	(13,658)	(15,390)	(490)	3.3%
<i>Total Expenses</i>	2,170,705	1,844,128	2,239,144	68,438	3.2%
<u>Net Budget Fire Rescue</u>	2,041,505	1,674,489	2,089,544	48,038	2.4%

Major Changes Impacting This Budget

1. The increase in revenue is mainly due to an increase in estimated motor vehicle calls and reports revenue.
2. Wages and benefits include a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Also included in wages and benefits is a \$11,200 increase in estimated volunteer firefighter (VFF) wage costs. The wage cost is in line with the annualized average cost per VFF for a complement of 66 VFFs.
3. The increase in the operations and maintenance line is due to an increase in annual dispatch fees paid to the City of Guelph and radio licenses.
4. The increase in the fleet repairs and maintenance line is due to an increase in fleet insurance premiums, and fleet repair and maintenance expenditures.
5. The increase in expenditures at the Elora fire station is mainly due to an increase in building and fire station equipment repairs and maintenance.
6. The cost recovery line represents the proportion of all Fire Rescue division expenditures incurred for administering the Wellington County Fire Rescue Training Officer budget.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Administration - Wellington County Fire Rescue Training Officer

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire Rescue. The Wellington County Fire Rescue Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Wellington County Fire Rescue Training Officer - Revenue	(182,200)	(131,522)	(185,900)	(3,700)	2.0%
<i>Total Revenues</i>	(182,200)	(131,522)	(185,900)	(3,700)	2.0%
<u>Expenses</u>					
Wellington County Fire Rescue Training Officer - Wages & Benefits	138,900	119,755	141,600	2,700	1.9%
Wellington County Fire Rescue Training Officer - Administration	5,900	1,094	5,900	-	0.0%
Wellington County Fire Rescue Training Officer - Fleet Repair & Maintenance	6,900	6,433	7,200	300	4.3%
Wellington County Fire Rescue Training Officer - Transfers to Reserves	8,000	8,000	8,000	-	0.0%
Wellington County Fire Rescue Training Officer - Cost Recovery Applied	22,500	20,625	23,200	700	3.1%
<i>Total Expenses</i>	182,200	155,907	185,900	3,700	2.0%
<i>Net Budget Wellington County Fire Rescue Training Officer</i>	-	24,385	-	-	0.0%

Major Changes Impacting This Budget

1. Wages and benefits include a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
2. The transfer to reserves is for future replacement of the Wellington County Fire Rescue Training Officer's vehicle.
3. Cost recovery applied represents an estimate of administration expenses and Fire Rescue division overhead costs allocated to the Wellington County Fire Rescue Training Officer division.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Administration - Emergency Management

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Emergency Management - Expenses	2,800	1,051	2,800	-	0.0%
<i>Total Expenses</i>	2,800	1,051	2,800	-	0.0%
Net Budget Emergency Management	2,800	1,051	2,800	-	0.0%

Major Changes Impacting This Budget

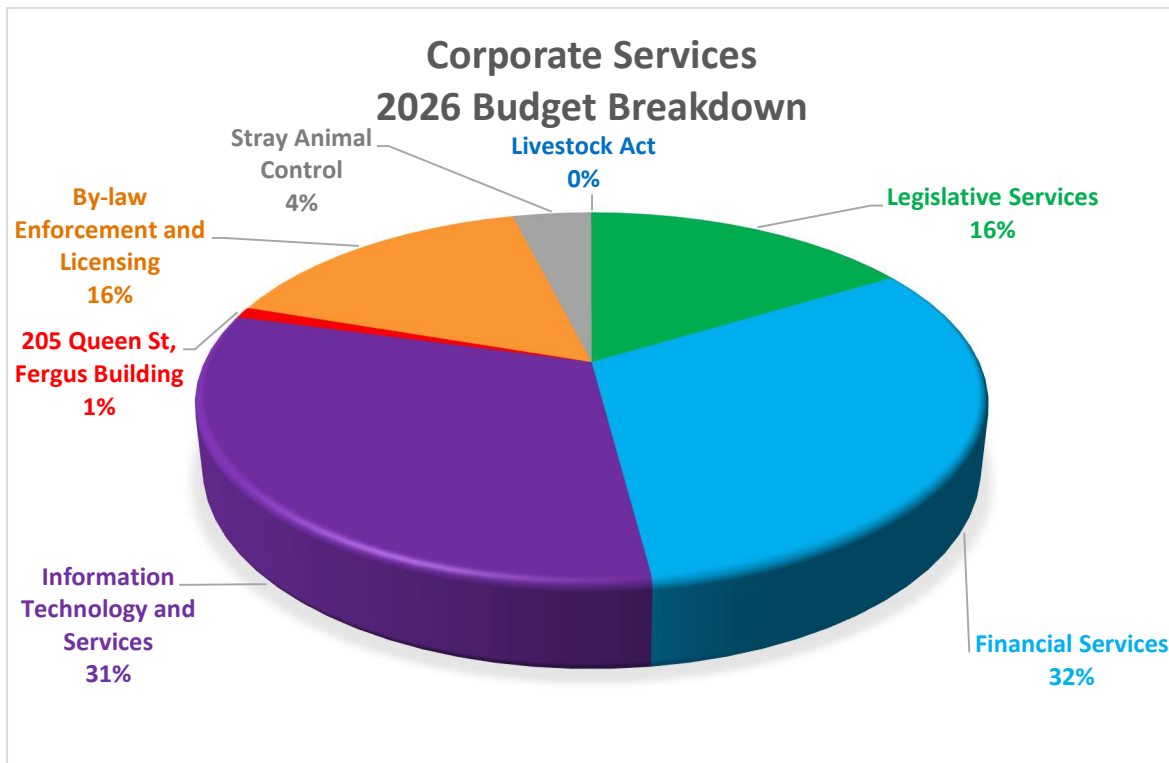


Corporate Services Summary

Corporate Services is made up of the following budget areas:

- ✓ Legislative Services
- ✓ Financial Services
- ✓ Information Technology and Services
- ✓ General Administration
- ✓ 205 Queen St, Fergus Building
- ✓ By-law Enforcement and Licensing
- ✓ Stray Animal Control
- ✓ Livestock Act

The combined gross expenditure budget for Corporate Services for 2026 is \$4,437,907, which is broken down as follows:





Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - Legislative Services

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, as well as County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and by-law enforcement. A team of customer service associates provide a variety of front line services to customers.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Legislative Services - Revenue	(60,500)	(125,868)	(83,800)	(23,300) 38.5%
Legislative Services - Transfers from Reserves	(9,700)	(34,153)	(142,700)	(133,000) 1,371.1%
<i>Total Revenues</i>	(70,200)	(160,021)	(226,500)	(156,300) 222.6%
<u>Expenses</u>				
Legislative Services - Wages & Benefits	645,509	481,371	646,662	1,153 0.2%
Legislative Services - Administration	25,300	30,495	30,500	5,200 20.6%
Legislative Services - Operations & Maintenance	11,200	36,310	144,200	133,000 1,187.5%
Legislative Services - Transfers to Reserves	25,200	25,200	25,200	- 0.0%
<i>Total Expenses</i>	707,209	573,376	846,562	139,353 19.7%
<i>Net Budget Legislative Services</i>	637,009	413,355	620,062	(16,947) -2.7%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
2. An increase to marriage license revenue accounts for the majority of the change in the revenue line.
3. The administration line increase is due to an increase in marriage certificate expenditures.
4. The operations and maintenance line includes the expected cost of the election (\$120,000), maintaining the voting register (\$2,700) and estimated costs for integrity commissioner assistance (\$20,000) in 2026. These expenditures are funded by transfers from the Election Reserve and the Reserve for Legal Matters. The operations and maintenance line also includes a \$1,500 provision for costs associated with records management.
5. The transfer to reserves is required to accumulate sufficient funds in the Election Reserve for the 2026 election.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - Financial Services

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and administration, purchasing and risk management, accounting and financial reporting, payroll administration, investment and borrowing, and development charges administration.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Financial Services - Revenue	(202,300)	(236,932)	(210,200)	(7,900)	3.9%
<i>Total Revenues</i>	(202,300)	(236,932)	(210,200)	(7,900)	3.9%
<u>Expenses</u>					
Financial Services - Wages & Benefits	1,416,118	1,188,556	1,548,314	132,196	9.3%
Financial Services - Administration	41,300	36,315	47,100	5,800	14.0%
Financial Services - Operations & Maintenance	48,000	48,175	51,500	3,500	7.3%
<i>Total Expenses</i>	1,505,418	1,273,046	1,646,914	141,496	9.4%
<i>Net Budget Financial Services</i>	1,303,118	1,036,114	1,436,714	133,596	10.3%

Major Changes Impacting This Budget

1. The increase in the revenue line is mainly due to an increase in revenue from tax arrears notices.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, the wages line includes a new Purchasing and Risk Analyst position with a cost of \$90,700.
3. The increase in the administration line is due to an increase in conference and training expenditures and office supplies.
4. An increase in year end audit costs accounts for the change in the operations and maintenance line.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - Information Technology and Services

Information Technology and Services (IT) is responsible for delivering secure and strategic technology services across the Township. IT security is a set of cybersecurity strategies that prevents unauthorized access to organizational assets such as computers, networks, and data. It maintains the integrity and confidentiality of sensitive information, blocking the access of sophisticated hackers. The IT division also provides core infrastructure for Township service delivery, such as automation of business processes and efficient and effective communications. IT manages the use of network and operating systems, and assists Township staff by providing the required functionality and communication tools (Email, websites, social media). IT continues to deliver new emerging technologies throughout the Township.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Information Technology and Services - Revenue	(86,000)	(73,633)	(57,000)	29,000	-33.7%
<i>Total Revenues</i>	(86,000)	(73,633)	(57,000)	29,000	-33.7%
<u>Expenses</u>					
Information Technology and Services - Wages & Benefits	703,293	569,301	743,908	40,616	5.8%
Information Technology and Services - Administration	23,050	11,685	25,200	2,150	9.3%
Information Technology and Services - Corporate Support	708,210	634,082	859,830	151,620	21.4%
<i>Total Expenses</i>	1,434,553	1,215,068	1,628,938	194,386	13.6%
<i>Net Budget Information Technology and Services</i>	1,348,553	1,141,435	1,571,938	223,386	16.6%

Major Changes Impacting This Budget

1. The reduction in the revenue line is due to the elimination of Township IT services provided to Centre Wellington Hydro in 2026.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, changes resulting from a minor restructuring of this division in 2025 are reflected in the wages and benefits line.
3. The increase in the administration line is due to additional conference and training expenditures.
4. The change in the corporate support line is mainly due to increased costs for Microsoft licensing (\$40,000), new managed detection and response software (\$40,000), new application security enhancements software (\$21,000), new Artificial Intelligence tools and software (\$17,500), and software associated with the audio-visual equipment in the council chambers (\$11,000). Furthermore, there is a \$5,000 increase in consulting expenditures for security and infrastructure projects in 2026. Corporate support also includes a \$3,700 increase in internet service charges from Centre Wellington Communications Inc. for 2026.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Corporate Services - General Administration

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
General Administration - Revenue	(27,500)	(48,049)	(27,500)	-	0.0%
General Administration - Transfers from Reserves	(167,800)	(136,507)	(177,500)	(9,700)	5.8%
<i>Total Revenues</i>	(195,300)	(184,556)	(205,000)	(9,700)	5.0%
<u>Expenses</u>					
General Administration - Administration	93,300	101,524	101,000	7,700	8.3%
General Administration - Operations & Maintenance	564,825	500,723	577,250	12,425	2.2%
General Administration - Transfers to Reserves	22,000	-	22,000	-	0.0%
General Administration - Cost Recovery	(1,318,553)	(1,208,674)	(1,461,599)	(143,046)	10.8%
<i>Total Expenses</i>	(638,428)	(606,426)	(761,349)	(122,921)	19.3%
<i>Net Budget General Administration</i>	(833,728)	(790,982)	(966,349)	(132,621)	15.9%

Major Changes Impacting This Budget

1. Transfers from reserves includes a \$102,500 transfer from the WSIB Reserve, and a \$75,000 transfer from the Insurance Claims Reserve. The increase in reserve transfers is due to a requirement to fund a \$300 decrease in WSIB claim expenditures and a \$10,000 increase in estimated insurance claim expenditures in 2026.
2. The change in the administration line is mainly due to a \$5,000 increase in estimated postage expenditures.
3. The change in the operations and maintenance line is mainly due to:
 - a \$10,000 increase in estimated insurance claim expenditures in 2026;
 - a \$300 decrease in estimated WSIB claim expenditures in 2026;
 - a \$2,500 decrease in insurance costs; and
 - a \$5,000 increase in bank charges due to increasing payments received by credit card for various Township services.
4. Transfers to reserves include a \$22,000 transfer to the Wind Turbine Capital Reserve. The receipt of funds annually, subject to an agreement, is included in revenue in the General Administration division.
5. General administration cost recovery represents the proportion of all General Government divisions' net expenditures incurred for administering the Environmental Services operating budgets, the Wellington County Fire Rescue Training Officer budget, and the Wellington Source Water Protection budget.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Corporate Services - 205 Queen St, Fergus Building

Formerly medical offices, this Township facility is now host to staff from various divisions. This facility also serves as a hoteling option for hybrid work from home employees with several stations established as common use touchdowns.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
205 Queen St, Fergus Building - Administration	6,100	3,933	5,900	(200)	-3.3%
205 Queen St, Fergus Building - Operations and Maintenance	42,825	36,487	44,000	1,175	2.7%
<i>Total Expenses</i>	48,925	40,420	49,900	975	2.0%
<i>Net Budget 205 Queen St, Fergus Building</i>	48,925	40,420	49,900	975	2.0%

Major Changes Impacting This Budget

1. The increase in the operations and maintenance line is due to additional expenditures for building repair and maintenance, utilities and insurance.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - By-law Enforcement and Licensing

By-law Enforcement enforces and gains compliance with municipal by-laws and Provincial legislation/regulation. Officers respond to complaints and enforce by-laws related to noise, zoning, property standards, etc., conduct inspections, issue warnings or violation notices, apply penalties when necessary and educates the community.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
By-law Enforcement - By-Law Enforcement Revenue	(250,700)	(201,603)	(568,000)	(317,300)	126.6%
By-law Enforcement - Transfers from Reserves	(5,000)	(3,121)	(5,000)	-	0.0%
<i>Total Revenues</i>	(255,700)	(204,723)	(573,000)	(317,300)	124.1%
<u>Expenses</u>					
By-law Enforcement - Wages & Benefits	306,797	188,397	320,292	13,495	4.4%
By-law Enforcement - Administration	6,650	10,329	10,250	3,600	54.1%
By-law Enforcement - Operations & Maintenance	184,700	170,453	297,000	112,300	60.8%
By-law Enforcement - Fleet Repair and Maintenance	3,900	11,763	13,650	9,750	250.0%
By-law Enforcement - Transfers to Reserves	-	-	184,000	184,000	0.0%
<i>Total Expenses</i>	502,047	380,942	825,192	323,145	64.4%
<i>Net Budget By-law Enforcement and Licensing</i>	246,347	176,219	252,192	5,845	2.4%

Major Changes Impacting This Budget

1. The revenue line includes an increase in revenue from parking enforcement of \$55,000, a small provision for fines, and new revenue from paid parking enforcement of \$262,300 in 2026.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
3. The increase in the administration line is due to an increase in estimated postage expenditures for mailing penalty notices and parking infractions.
4. Expenditures associated with paid parking, which is new in 2026, and parking enforcement accounts for the majority of the increase in the operations and maintenance line.
5. Leased vehicle costs account for the majority of the increase in the fleet repair and maintenance line.
6. The net surplus from paid parking and parking enforcement is transferred to the Parking Matters Reserve.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - Stray Animal Control

The Township annually licenses dogs through DocuPet, encourages responsible pet ownership and provides animal control services and enforcement in partnership with the Guelph Humane Society.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Stray Animal Control - Revenue	(87,400)	(86,486)	(87,500)	(100)	0.1%
<i>Total Revenues</i>	(87,400)	(86,486)	(87,500)	(100)	0.1%
<u>Expenses</u>					
Stray Animal Control - Operations & Maintenance	197,300	164,287	201,100	3,800	1.9%
<i>Total Expenses</i>	197,300	164,287	201,100	3,800	1.9%
<i>Net Budget Stray Animal Control</i>	109,900	77,801	113,600	3,700	3.4%

Major Changes Impacting This Budget

1. The majority of estimated stray animal control costs are based on a contract with the Guelph Humane Society.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Corporate Services - Livestock Act

The Ontario Wildlife Damage Compensation Program (OWDCP) provides compensation to eligible producers whose livestock and/or poultry have been injured or killed as a result of wildlife predation. The Township provides the services of a Livestock Investigator and ensures the application for compensation is completed and filed with the Ministry of Agriculture, Food & Rural Affairs.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Livestock Act - Revenue	(400)	(50)	(400)	-	0.0%
<i>Total Revenues</i>	(400)	(50)	(400)	-	0.0%
<u>Expenses</u>					
Livestock Act - Expenses	650	227	650	-	0.0%
<i>Total Expenses</i>	650	227	650	-	0.0%
<i>Net Budget Livestock Act</i>	250	177	250	-	0.0%

Major Changes Impacting This Budget

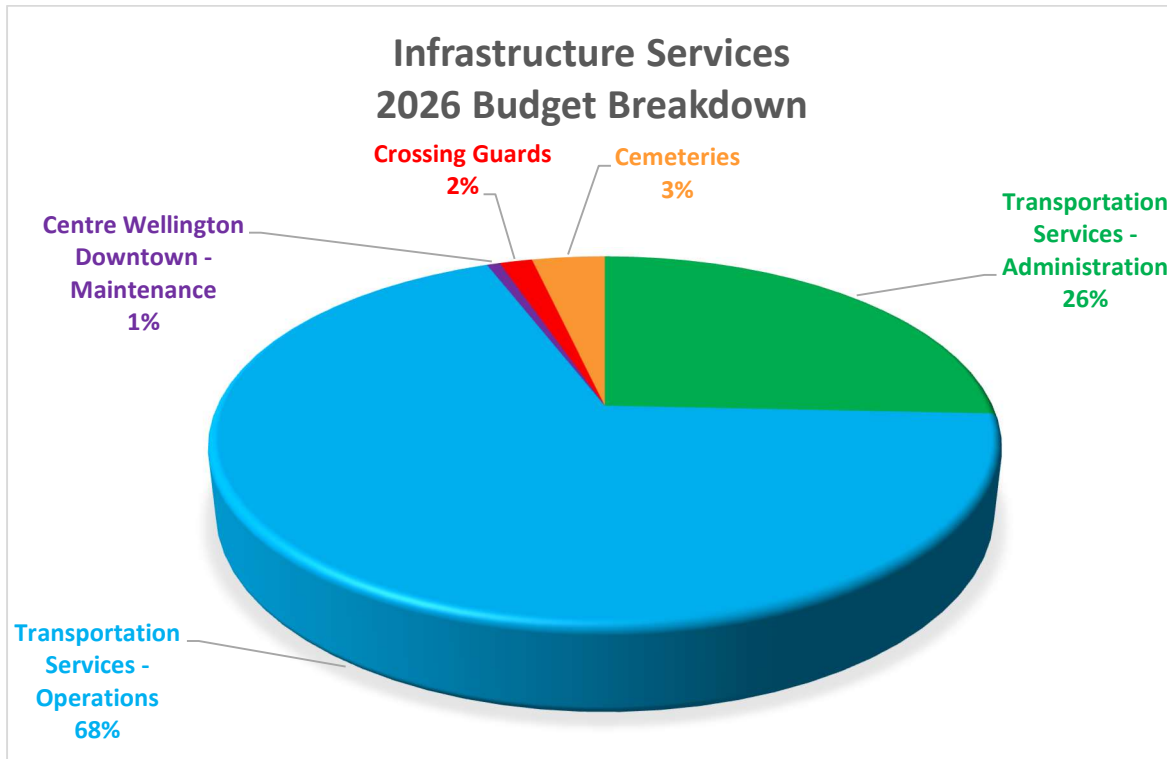


Infrastructure Services Summary

Infrastructure Services is made up of the following budget areas:

- ✓ Transportation Services - Administration
- ✓ Transportation Services - Operations
- ✓ Centre Wellington Downtown - Maintenance
- ✓ Crossing Guards
- ✓ Cemeteries

The combined gross expenditure budget for Infrastructure Services for 2026 is \$7,993,741, which is broken down as follows:





Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Infrastructure Services - Transportation Services - Administration

Transportation Services (Public Works Division) maintains the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, snow plowing and removal for 929 lane km of roads, grading, dust suppression, gravel shoulder maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage (3,982 signs), traffic signals, pavement markings, stormwater conveyance channel, ditch and catch basin cleanouts, culverts and bridge maintenance. Public Works also maintains 114 km of sidewalks, crosswalks, and boulevards.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %	
Expenses					
PW Administration - Wages & Benefits	1,354,759	1,004,604	1,366,905	12,146	0.9%
PW Administration - Administration	62,250	51,081	68,350	6,100	9.8%
PW Administration - Operations & Maintenance	639,967	577,905	633,872	(6,095)	-0.95%
PW Administration - Cost Recovery	(15,110)	(13,851)	(15,670)	(560)	3.71%
<i>Total Expenses</i>	2,041,867	1,619,739	2,053,457	11,591	0.57%
Net Budget Transportation Services - Administration	2,041,867	1,619,739	2,053,457	11,591	0.57%

Major Changes Impacting This Budget

1. The combined Transportation Services Administration and Operations budgets are increasing by \$370,541 (5.27%).
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, changes resulting from a restructuring of this division in 2025 are reflected in the wages and benefits line.
3. The increase in the administration line is due to an increase in conference and training expenditures.
4. Transportation Services cost recovery represents the proportion of all Transportation Services' expenditures incurred for administering the Wellington Source Water Protection budget.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Infrastructure Services - Transportation Services - Operations

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
PW Operations - Revenue	(138,100)	(82,689)	(129,150)	8,950	-6.5%
<i>Total Revenues</i>	(138,100)	(82,689)	(129,150)	8,950	-6.5%
<u>Expenses</u>					
PW Operations - Fleet Repair & Maintenance	1,088,503	1,045,723	1,174,428	85,925	7.9%
PW Operations - Fergus Works Garage	58,307	50,482	54,720	(3,587)	-6.2%
PW Operations - Elora Works Garage	56,271	43,253	61,030	4,759	8.5%
PW Operations - West Garafraxa Works Garage	33,366	19,536	36,444	3,078	9.2%
PW Operations - Pilkington Works Garage	26,606	14,777	21,890	(4,716)	-17.7%
PW Operations - Bridges & Culverts	95,725	109,194	107,161	11,437	11.9%
PW Operations - Grass Cutting/Weed Spray	154,017	152,112	153,562	(455)	-0.3%
PW Operations - Rural Tree Maintenance & Care	193,146	145,670	185,842	(7,304)	-3.8%
PW Operations - Ditching	71,614	75,554	66,441	(5,173)	-7.2%
PW Operations - Curb/Gutter/Basin	45,178	30,198	38,210	(6,968)	-15.4%
PW Operations - Bituminous Pavement Patch	146,210	126,623	152,582	6,372	4.4%
PW Operations - Crack Sealing and Asphalt Repair	25,000	24,991	40,000	15,000	60.0%
PW Operations - Street Cleaning	55,725	51,992	62,161	6,437	11.6%
PW Operations - Shoulder Maintenance	53,614	27,046	57,441	3,827	7.1%
PW Operations - Road Patrol	90,403	43,490	69,151	(21,252)	-23.5%
PW Operations - Debris Pick Up	25,895	17,114	25,715	(179)	-0.7%
PW Operations - Grading	104,275	97,265	110,842	6,567	6.3%
PW Operations - Dustlaying	465,725	405,924	465,421	(304)	-0.1%
PW Operations - Gravel Resurfacing	641,614	627,648	649,700	8,086	1.3%
PW Operations - Snow Removal	41,614	65,926	48,431	6,817	16.4%
PW Operations - Plowing, Sanding & Scarifying	765,108	884,742	833,909	68,802	9.0%
PW Operations - Snow Fence/Culvert Thawing	2,870	-	1,498	(1,372)	-47.8%
PW Operations - Safety Devices	215,082	257,628	269,273	54,191	25.2%
PW Operations - Street Lighting	268,000	226,755	291,000	23,000	8.6%



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Infrastructure Services - Transportation Services - Operations

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
PW Operations - Municipal Parking Lots	27,743	17,641	34,710	6,968	25.1%
PW Operations - Sidewalk Winter Maintenance	138,953	141,209	173,003	34,050	24.5%
PW Operations - Sidewalk Cleaning	8,371	1,498	6,990	(1,381)	-16.5%
PW Operations - Sidewalk-Other	12,523	3,621	12,485	(38)	-0.3%
PW Operations - Line Painting	102,807	107,395	144,700	41,893	40.7%
PW Operations - Storm Sewer - Catchbasins	-	-	32,478	32,478	0.0%
PW Operations - Storm Sewer - R&M	38,816	35,046	13,581	(25,235)	-65.0%
PW Operations - Storm Sewer - Inspections	-	-	7,081	7,081	0.0%
PW Operations - Storm Water Ponds - Grass Cutting	-	-	4,310	4,310	0.0%
PW Operations - Storm Water Ponds - R&M	20,418	18,220	10,310	(10,107)	-49.5%
PW Operations - Storm Water Ponds - Inspections	-	-	5,696	5,696	0.0%
PW Operations - Municipal Drains	5,000	1,610	4,500	(500)	-10.0%
PW Operations - Snow Removal - Fergus County Roads	-	3,172	-	-	0.0%
PW Operations - Snow Removal - Elora County Roads	-	3,773	-	-	0.0%
PW Operations - Street Sweeping - County Roads	-	884	-	-	0.0%
PW Operations - Transfers to Reserves	45,100	44,273	46,900	1,800	4.0%
<i>Total Expenses</i>	5,123,598	4,921,985	5,473,599	350,001	6.8%
Net Budget Transportation Services - Operations	4,985,498	4,839,297	5,344,449	358,951	7.2%

Major Changes Impacting This Budget

1. The change in revenue is mainly due to a \$7,000 decrease in fees from municipal access permits.
2. The change in the fleet repair and maintenance line is mainly due to a \$65,000 increase in fleet repair expenditures and a \$5,000 increase in fleet fuel costs.
3. Crack sealing and asphalt repair includes a \$15,000 increase for contracted services.
4. Gravel resurfacing includes a \$15,000 increase for materials.
5. Plowing, sanding & scarifying includes a \$33,000 increase for the purchase of sand and salt. Furthermore, one-third of the wages and benefits associated with a new labourer position is allocated this cost centre.
6. The safety devices line includes a \$20,000 increase in materials and contracted services.
7. Streetlighting includes an increase in hydro costs of \$23,000.
8. Line painting includes a \$28,000 increase in material costs for the use of a more durable paint beginning in 2026.
9. An \$1,800 increase in groundwater collection fees accounts for the change in the transfers to reserves line. These fees are transferred to reserves to fund the replacement of various subdivisions' groundwater collection systems at the end of their useful lives.



Township of Centre Wellington 2026 Operating Budget Summary With 2025 Budget and Actual Results

Infrastructure Services - Centre Wellington Downtown - Maintenance

The Township's Infrastructure Services department provides a variety of services to support the various programs and maintenance in downtown Fergus and Elora. These services include, but are not necessarily limited to: garbage and litter removal, snow shoveling, banner and flag installations, street furniture installations, and seasonal lighting installations. Snow plowing and maintenance of the Riverwalk area, including parking lot, Riverwalk pathway and walkway around the Fergus library are included in this budget.

Expenditures associated with beautification in Centre Wellington's downtown areas are managed by the Community Services department and included in their operating budget on the Centre Wellington Downtown - Beautification page. Costs associated with repairs and maintenance in Centre Wellington's downtown areas are overseen by the Infrastructure Services department and included in their operating budget on the Infrastructure Services - Centre Wellington Downtown - Maintenance page.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Centre Wellington Downtown - Maintenance - Operations & Maintenance	50,514	44,011	51,341	827	1.6%
<i>Total Expenses</i>	50,514	44,011	51,341	827	1.6%
<i>Net Budget Centre Wellington Downtown - Maintenance</i>	50,514	44,011	51,341	827	1.6%

Major Changes Impacting This Budget



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Infrastructure Services - Crossing Guards

The Township is responsible for eight (8) crossing guards at the following locations: Belsyde Ave at JD Hogarth Public School; Tower Street at Belsyde Ave; Millburn Street at McTavish Street; Garafraxa Street at Victoria Terrace; Garafraxa Street at Perry Street; St. David Street at St. Joseph's Catholic School; St. Andrew Street and Lamond Street; and Forfar Street at Victoria Terrace. Starting in the fall of 2025, an additional four (4) crossing guards were added at the following locations: Beatty Line at Farley Rd / Sideroad 18, Beatty Line and Millage Lane / Elliot Street, Gartshore Street at Middleton St / Forfar St, and Irvine St at David St. Crossing guards are present at these locations before and after school from September to June.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Crossing Guards - Wages & Benefits	85,602	86,779	128,244	42,641	49.8%
<i>Total Expenses</i>	85,602	86,779	128,244	42,641	49.8%
<i>Net Budget Crossing Guards</i>	85,602	86,779	128,244	42,641	49.8%

Major Changes Impacting This Budget

1. Wages and benefits include a cost of living increase and statutory benefit adjustments during the 2026 year. Furthermore, the number of crossing guard locations has increased from 8 locations in the prior year's budget to 12 locations from January to the end of June and 11 locations beginning in September 2026.



Township of Centre Wellington 2026 Operating Budget Summary With 2025 Budget and Actual Results

Infrastructure Services - Cemeteries

The Township is responsible for the administration and maintenance of Elora Cemetery and Belsyde Cemetery (Fergus). Operations and maintenance activities include lawn, vegetation, tree and gravel access road maintenance, burial plot openings and closings, garbage removal, chapel maintenance and repairs, and monument foundation repairs (approximately 25 per year).

The Township also maintains four rural cemeteries located at the following locations: Mount Pleasant Cemetery (Wellington Rd 22), Ponsonby Pioneer Cemetery (Wellington Rd 7), Mount Carmel Cemetery (Sixth Line, West Garafraxa) and Bon Accord Cemetery (Irvine St). Maintenance includes grass cutting at all locations and only openings/closings at Mount Carmel.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Cemeteries - Revenue	(275,600)	(259,946)	(287,100)	(11,500)	4.2%
<i>Total Revenues</i>	(275,600)	(259,946)	(287,100)	(11,500)	4.2%
<u>Expenses</u>					
Cemeteries - Wages & Benefits	54,368	43,849	55,438	1,070	2.0%
Cemeteries - Operations & Maintenance	139,232	137,623	145,406	6,174	4.4%
Cemeteries - Transfers to Reserves	82,000	36,951	86,256	4,256	5.2%
<i>Total Expenses</i>	275,600	218,424	287,100	11,500	4.2%
<u>Net Budget Cemeteries</u>	-	(41,522)	-	-	0.0%

Major Changes Impacting This Budget

1. Budgeted revenues for interment and plot sales are consistent with annualized historical averages. The revenue line also includes a reduction in investment income anticipated for 2026.
2. A reduction in training expenditures accounts for the majority of the decrease to the operations and maintenance line.
3. The Cemeteries division is budgeted as a cost neutral division. As a result, a transfer to the Cemetery Expansion Reserve is required to offset the budgeted \$30,456 surplus from operating the cemeteries in 2026. The transfer to reserves also includes \$55,800 of revenues redirected to cemetery reserves for the future expansion and sustainability of the Elora and Belsyde cemeteries.

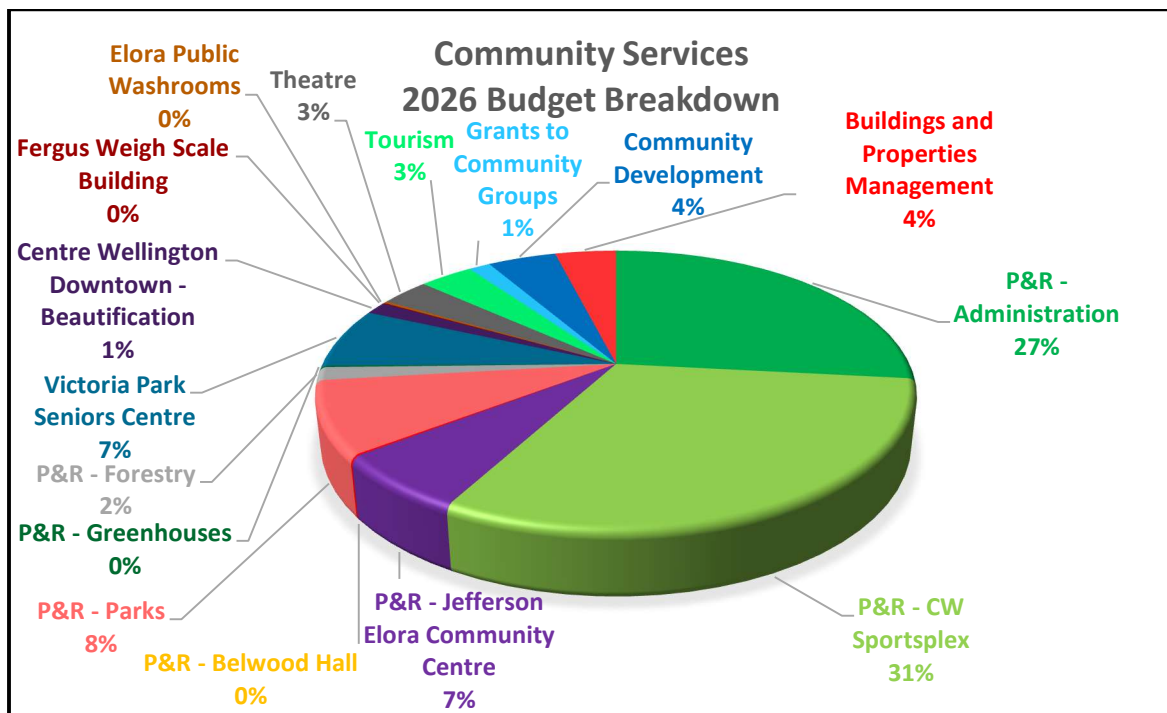


Community Services Summary

Community Services is made up of the following budget areas:

- ✓ Parks, Recreation and Culture Administration
- ✓ Parks & Recreation - Centre Wellington Community Sportsplex
- ✓ Parks & Recreation – Jefferson Elora Community Centre
- ✓ Parks & Recreation - Belwood Hall
- ✓ Parks & Recreation - Parks
- ✓ Parks & Recreation - Forestry
- ✓ Parks & Recreation - Greenhouses
- ✓ Victoria Park Seniors Centre
- ✓ Centre Wellington Downtown - Beautification
- ✓ Fergus Weigh Scale Building
- ✓ Elora Public Washrooms
- ✓ Fergus Grand Theatre
- ✓ Tourism
- ✓ Grants to Community Groups
- ✓ Community Development
- ✓ Buildings and Properties Management

The combined gross expenditure budget for Community Services for 2026 is \$9,711,427, which is broken down as follows:





Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Community Services - Parks, Recreation and Culture Administration

Community Services is comprised of the following direct public health, wellness and safety services: Parks and Recreation Facilities, Horticultural and Community Beautification, Forestry, Cemetery Administration, Community Development, Older Adults, Tourism, Culture, Marketing, Theatre, and Buildings and Properties. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Access to program opportunities is balanced through a combination of user fee-based programs, sponsored programs, private and not-for-profit sector programs, community programs, service clubs, and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide, drop-in programs, registration services, and facility maintenance operations.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Parks, Recreation and Culture Administration - Revenue	(3,000)	(5,238)	(4,000)	(1,000)	33.3%
<i>Total Revenues</i>	(3,000)	(5,238)	(4,000)	(1,000)	33.3%
<u>Expenses</u>					
Parks, Recreation and Culture Administration - Wages & Benefits	1,969,081	1,608,626	2,088,372	119,292	6.1%
Parks, Recreation and Culture Administration - Administration	95,900	72,019	110,600	14,700	15.3%
Parks, Recreation and Culture Administration - Operations & Maintenance	239,346	206,152	246,782	7,436	3.1%
Parks, Recreation and Culture Administration - Fleet Repair & Maintenance	150,200	115,016	145,475	(4,725)	-3.1%
<i>Total Expenses</i>	2,454,527	2,001,814	2,591,229	(136,703)	-5.6%
<i>Net Budget Parks, Recreation and Culture Administration</i>	2,451,527	1,996,576	2,587,229	(137,703)	-5.6%

Major Changes Impacting This Budget

- The overall increase in the Parks, Recreation and Culture budget is \$315,866 (7.11%).
- Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, the change in the wages line includes the following:
 - the Buildings and Properties Capital Project Manager position has been allocated to the Buildings and Properties Management division. This results in a reduction of \$36,900 to the wages and benefits line as only 30% of the cost of this position is funded from the operating budget (70% funded in the capital budget); and
 - the Urban Forestry Coordinator position that has been funded in the capital budget in prior years is reallocated to the operating budget in 2026 and included in the wages and benefits line (\$107,340).
- The increase in the administration line is due to a \$9,200 increase in ActiveNet service charges and a \$5,000 increase in costs associated with staff onboarding costs.
- The reduction in the fleet repair and maintenance line is due to a \$6,400 decrease for fleet insurance. This is offset by a \$1,700 increase for fleet GPS charges.



Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results

Community Services - Parks & Recreation - Centre Wellington Community Sportsplex

Located at 550 Belsyde Avenue East this multi use facility includes twin pad surfaces, aquatic facility, fitness centre, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Fall Fair and Scottish Festival. The administration offices for Parks and Recreation are located at this site.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Centre Wellington Community Sportsplex - Revenue	(920,500)	(786,943)	(987,650)	(67,150)	7.29%
Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(712,000)	(623,730)	(737,700)	(25,700)	3.61%
Centre Wellington Community Sportsplex - Program Revenue - Fitness	(45,000)	(38,327)	(50,000)	(5,000)	11.11%
Centre Wellington Community Sportsplex - Program Revenue	(170,000)	(153,094)	(196,000)	(26,000)	15.29%
Centre Wellington Community Sportsplex - Transfers from Reserves	(11,960)	(17,428)	(26,860)	(14,900)	124.58%
<i>Total Revenues</i>	(1,859,460)	(1,619,522)	(1,998,210)	(138,750)	7.46%
<u>Expenses</u>					
Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	1,023,325	736,937	946,700	(76,625)	-7.49%
Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	823,067	779,523	1,003,083	180,016	21.87%
Centre Wellington Community Sportsplex - P&R Facilities: Concessions	38,000	24,420	38,000	-	0.0%
Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,500	1,474	2,500	-	0.0%
Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	802,678	739,096	818,939	16,260	2.03%
Centre Wellington Community Sportsplex - House	11,700	10,320	11,400	(300)	-2.56%
Centre Wellington Community Sportsplex - P&R Facilities: Grounds	21,500	16,012	21,900	400	1.86%
Centre Wellington Community Sportsplex - P&R Fitness Program	52,939	31,783	53,728	789	1.49%
Centre Wellington Community Sportsplex - P&R Weight Room	6,450	5,443	6,450	-	0.0%
Centre Wellington Community Sportsplex - P&R Programs	108,196	101,676	135,889	27,694	25.6%
<i>Total Expenses</i>	2,890,355	2,446,684	3,038,589	148,234	5.13%
Net Budget Parks & Recreation - Centre Wellington Community Sportsplex	1,030,895	827,162	1,040,379	9,484	0.92%

Major Changes Impacting This Budget

1. The overall increase in revenue is due to the following:
 - an average fee increase of 2.5% for most services and programs offered in 2026;
 - additional ice rentals, and weight room revenue;
 - additional aquatic revenue anticipated from lessons and programming; and
 - increased utilization of the halls at the Sportsplex for recreation programming purposes.
2. The transfer from reserves line includes:
 - \$1,260 from the Newdon Industries Public Swim Reserve Fund to sponsor free public swimming; and
 - \$25,600 from the Community Partner Reserve Fund for sponsored public skating and swimming.
3. The decrease in the operating costs line is due to reduced utility charges of \$75,500 partially due to the elimination of the carbon tax.
4. The increase in the repairs and maintenance line is due to a \$21,100 increase in externally sourced repair and maintenance costs and an increase in hourly staff labour costs associated with the new parks and recreation hourly positions included in the 2026 staffing strategy.
5. Increases to the aquatic centre and programs lines are mainly due to an increase in hourly staff labour costs allocated to these lines.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Parks & Recreation - Jefferson Elora Community Centre

The Jefferson Elora Community Centre is located at 29 David Street West and is comprised of a 185' by 85' ice pad with 900 capacity seating, and a medium sized hall.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
JECC - Revenue	(302,900)	(265,763)	(331,300)	(28,400)	9.4%
JECC - Program Revenue	(70,000)	(64,361)	(84,000)	(14,000)	20.0%
JECC - Transfer from Reserves	(9,200)	(5,319)	(9,600)	(400)	4.3%
<i>Total Revenues</i>	(382,100)	(335,443)	(424,900)	(42,800)	11.2%
<u>Expenses</u>					
JECC - P&R Facilities: Operating Costs	290,250	273,844	323,300	33,050	11.4%
JECC - P&R Facilities: Repairs & Maintenance	254,374	185,635	226,007	(28,367)	-11.2%
JECC - P&R Facilities: Concessions	10,000	8,788	10,000	-	0.0%
JECC - P&R Facilities: Halls	1,500	410	1,500	-	0.0%
JECC - Grounds	1,500	1,287	1,500	-	0.0%
JECC - P&R Facilities - Programs	65,021	35,893	75,753	10,732	16.5%
<i>Total Expenses</i>	622,645	505,857	638,060	15,415	2.5%
<i>Net Budget Parks & Recreation - Jefferson Elora Community Centre</i>	240,545	170,413	213,160	(27,385)	-11.4%

Major Changes Impacting This Budget

1. The increase in revenue is due to additional ice rentals and hall rentals.
2. Program revenue includes an increase in revenue from day camps and is offset by additional hourly staff labour costs allocated to the programs expense line.
3. A transfer from the Community Partner Reserve Fund for sponsored public skating accounts for the transfer from reserves line.
4. Included in the operating costs line is a \$6,000 increase in facility insurance premiums and a \$23,600 increase in utility expenditures.
5. The decrease to the repairs and maintenance line is due to a reduction in hourly staff labour costs allocated to that line.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Parks & Recreation - Belwood Hall

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Belwood Hall - Revenue	(4,800)	(3,731)	(2,500)	2,300	-47.9%
<i>Total Revenues</i>	(4,800)	(3,731)	(2,500)	2,300	-47.9%
<u>Expenses</u>					
Belwood Hall - P&R Facilities: Operating Costs	22,901	11,355	14,067	(8,834)	-38.6%
<i>Total Expenses</i>	22,901	11,355	14,067	(8,834)	-38.6%
<i>Net Budget Parks & Recreation - Belwood Hall</i>	18,101	7,624	11,567	(6,534)	-36.1%

Major Changes Impacting This Budget

1. The reduction in both revenues and expenditures is due to a closure of Belwood Hall for renovations for part of 2026.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Community Services - Parks & Recreation - Parks

A variety of parks are spread throughout Centre Wellington. Many active parks include soccer pitches, tennis courts, ball diamonds, and rugby fields. Passive parks include natural areas, river front open space, trails, and areas for socialization.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Victoria Park (Fergus) - Revenue	(7,000)	(7,906)	(7,100)	(100)	1.43%
JECC Ball Diamond - Revenue	(17,000)	(17,564)	(17,800)	(800)	4.71%
Tye Park - Revenue	(2,800)	(2,702)	(2,800)	-	0.0%
Kirvan Park - Revenue	(1,400)	(1,622)	(1,450)	(50)	3.57%
South Ridge Park - Revenue	(4,000)	(3,964)	(4,100)	(100)	2.5%
Strathallan Park - Revenue	(1,400)	(1,387)	(1,450)	(50)	3.57%
Belwood Ball Diamond - Revenue	(1,600)	(1,576)	(1,600)	-	0.0%
Bissell Park - Revenue	(4,000)	(7,392)	(4,600)	(600)	15.0%
Passive Parks - Revenue	(18,900)	(35,365)	(35,000)	(16,100)	85.19%
<i>Total Revenues</i>	(58,100)	(79,476)	(75,900)	(17,800)	30.64%
<u>Expenses</u>					
Belwood Ball Diamond - Operations & Maintenance	3,300	1,427	2,700	(600)	-18.18%
Bissell Park - Operations & Maintenance	13,500	8,568	13,700	200	1.48%
CWCS Ball Diamond - Operations & Maintenance	1,000	-	1,000	-	0.0%
JECC Ball Diamond - Operations & Maintenance	8,000	7,763	8,000	-	0.0%
Kirvan Park - Operations & Maintenance	3,600	4,226	4,100	500	13.89%
Parks - General - Operations & Maintenance	481,937	435,070	593,913	111,977	23.23%
Passive Parks - Operations & Maintenance	113,700	110,589	126,800	13,100	11.52%
South Ridge Park - Operations & Maintenance	16,400	13,673	16,700	300	1.83%
Strathallan Park - Operations & Maintenance	3,700	4,580	4,100	400	10.81%
Tower Street Tennis Courts - Operations & Maintenance	4,200	575	2,200	(2,000)	-47.62%
Tye Park - Operations & Maintenance	6,400	8,297	8,600	2,200	34.38%
Victoria Park (Fergus) - Operations & Maintenance	34,100	29,682	36,600	2,500	7.33%
<i>Total Expenses</i>	689,837	624,449	818,413	128,577	18.64%
<i>Net Budget Parks & Recreation - Parks</i>	631,737	544,972	742,513	110,777	17.54%

Major Changes Impacting This Budget

1. The increase in passive parks revenue is due to the inclusion of rental revenue for leasing lands adjacent to the Sportsplex property in 2026
2. The increase in the parks - general line is due to some hourly labour costs associated with the new parks and recreation hourly positions included in the 2026 staffing strategy. Furthermore, this line includes an additional \$4,000 for year round garbage pickup.
3. The increase in passive parks expenditures is due to additional costs for washroom repairs and maintenance, rental of portable washrooms, splashpad repairs and maintenance, tobogganing and outdoor ice rink materials, and trail maintenance.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Parks & Recreation - Forestry

Forestry is responsible for inspecting and identifying safety concerns related to trees, woodlots, and natural areas, as well as enhancing the condition and quantity of public trees. Forestry programs include the tree inventory, hazard tree management, emerald ash borer management, community maintenance pruning, street tree planting, and community tree planting events.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Forestry - Revenue	(5,000)	(236)	(2,500)	2,500	-50.0%
Forestry - Transfers from Reserves	(25,000)	-	-	25,000	-100.0%
<i>Total Revenues</i>	(30,000)	(236)	(2,500)	27,500	-91.7%
<u>Expenses</u>					
Forestry - Operations & Maintenance	80,000	45,083	146,221	66,221	82.8%
<i>Total Expenses</i>	80,000	45,083	146,221	66,221	82.8%
<i>Net Budget Parks & Recreation - Forestry</i>	50,000	44,847	143,721	93,721	187.4%

Major Changes Impacting This Budget

1. A decrease in revenue anticipated from public tree permits accounts for the reduction in the revenue line.
2. There is no transfer required from the Cash in Lieu of Trees Reserve to fund tree planting expenditures included in the operations and maintenance line in 2026.
3. All operational costs associated with urban forestry are included in the operating budget in 2026. In prior years \$200,000 of expenditures were included in the capital budget. The inclusion of these costs in the operating budget in 2026 are offset by an equal reduction in the contribution to the General Capital Reserve.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Community Services - Parks & Recreation - Greenhouses

Located at the Centre Wellington Community Sportsplex, the two poly greenhouses are home base for the Township's horticultural operations. The Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Greenhouses - Operations & Maintenance	17,700	9,638	17,800	100	0.6%
<i>Total Expenses</i>	17,700	9,638	17,800	100	0.6%
<i>Net Budget Parks & Recreation - Greenhouses</i>	17,700	9,638	17,800	100	0.6%

Major Changes Impacting This Budget



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Community Services - Victoria Park Seniors Centre

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community, including fitness programs, workshops and training, line dancing, cards, trips, billiards, darts, a foot care clinic, and a lunch program, to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Senior Centre Advisory Board.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Victoria Park Seniors Centre - Revenue	(279,300)	(288,605)	(325,400)	(46,100) 16.5%
Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	- 0.0%
<i>Total Revenues</i>	(283,300)	(292,605)	(329,400)	(46,100) 16.3%
<u>Expenses</u>				
Victoria Park Seniors Centre - Wages & Benefits	290,294	241,674	296,288	5,994 2.1%
Victoria Park Seniors Centre - Administration	10,450	4,863	9,500	(950) -9.1%
Victoria Park Seniors Centre - Operations & Maintenance	133,100	119,187	130,225	(2,875) -2.2%
Victoria Park Seniors Centre - VPC - Programs	157,300	176,860	201,500	44,200 28.1%
Victoria Park Seniors Centre - Transfers to Reserves	42,000	-	35,900	(6,100) -14.5%
<i>Total Expenses</i>	633,144	542,585	673,413	40,269 6.4%
<i>Net Budget Victoria Park Seniors Centre</i>	349,844	249,979	344,013	(5,831) -1.7%

Major Changes Impacting This Budget

1. The increase in the revenue line is due to an increase in the Provincial SALC operating grant of \$5,000, and \$41,100 of estimated increases to programming and membership revenues. This is offset by a \$5,000 reduction in estimated minor capital grants from the Province.
2. Wages and benefits include a cost of living increase and statutory and regular benefit adjustments during the 2026 year. Also included is a minor increase in hourly staff labour costs allocated to the wages and benefits line in 2026.
3. The decrease in the operations and maintenance line is due to a \$3,000 reduction in facility maintenance costs as elevator inspection and maintenance is not required in 2026.
4. The increase in the programs line is due to \$44,200 of additional programming expenditures in 2026 partially offset by an increase in program revenues noted above.
5. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for future capital projects and the purchase/repair of furniture or equipment at the Centre and are to be utilized based on recommendations from the Victoria Park Senior Centre Advisory Board, and approved by Council.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Centre Wellington Downtown - Beautification

The Township's Community Services department provides a variety of services to support the beautification of both the Elora and Fergus downtowns. These services include, however are not limited to: plantings and garden maintenance supplies, hanging basket and ground planters installation, maintenance and watering, utility expenses at the Green Space and for irrigation of gardens, grass cutting at Templin Gardens, Green Space maintenance, litter pick up, property tax levy for the Green Space, and a donation to the Fergus Horticultural Society for their volunteer work to beautify the Fergus downtown.

Expenditures associated with beautification in Centre Wellington's downtown areas are managed by the Community Services department and included in their operating budget on the Centre Wellington Downtown - Beautification page. Costs associated with repairs and maintenance in Centre Wellington's downtown areas are overseen by the Infrastructure Services department and included in their operating budget on the Infrastructure Services - Centre Wellington Downtown - Maintenance page.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Centre Wellington Downtown - Beautification - Operations & Maintenance	99,047	124,322	139,342	40,294	40.7%
<i>Total Expenses</i>	99,047	124,322	139,342	40,294	40.7%
<i>Net Budget Centre Wellington Downtown - Beautification</i>	99,047	124,322	139,342	40,294	40.7%

Major Changes Impacting This Budget

- The increase in expenditures is due to a reallocation of hourly staff labour costs totaling \$30,100 from the Parks cost centre to downtown beautification. This cost centre also includes increases for the following:
 - \$5,500 for garbage dumping fees due to additional garbage pickup and collection;
 - \$2,000 for invasive species spraying; and
 - \$3,000 for additional planters and traffic calming.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Community Services - Fergus Weigh Scale Building

The Fergus Weigh Scale Building is located at 150 Provost Lane. The building/property is designated under the Ontario Heritage Act and houses public washrooms for the Fergus downtown area.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Fergus Weigh Scale Building - Operations & Maintenance	8,175	6,464	8,300	125	1.5%
<i>Total Expenses</i>	8,175	6,464	8,300	125	1.5%
Net Budget Fergus Weigh Scale Building	8,175	6,464	8,300	125	1.5%

Major Changes Impacting This Budget



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Community Services - Elora Public Washrooms

The Elora public washrooms are located at 10 East Mill St.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Elora Public Washrooms - Operations & Maintenance	31,000	15,111	21,000	(10,000)	-32.3%
<i>Total Expenses</i>	31,000	15,111	21,000	(10,000)	-32.3%
<i>Net Budget Elora Public Washrooms</i>	31,000	15,111	21,000	(10,000)	-32.3%

Major Changes Impacting This Budget

1. The decrease in the budget is due to the removal of costs associated with the new washroom that was planned at the Tourism Office location.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Fergus Grand Theatre

The Community Services Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West. The facility provides a venue for a variety of cultural activities including live theatre, music, and special events. The facility is approximately 90 years old, thus having significant historical value to the community.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Fergus Grand Theatre - Revenue	(144,800)	(144,701)	(175,600)	(30,800)	21.3%
<i>Total Revenues</i>	(144,800)	(144,701)	(175,600)	(30,800)	21.3%
<u>Expenses</u>					
Fergus Grand Theatre - Wages & Benefits	178,085	154,882	197,584	19,500	10.9%
Fergus Grand Theatre - Administration	19,900	14,489	21,300	1,400	7.0%
Fergus Grand Theatre - Operations & Maintenance	85,381	70,906	82,117	(3,264)	-3.8%
Fergus Grand Theatre - Transfers to Reserves	9,600	8,335	10,100	500	5.2%
<i>Total Expenses</i>	292,965	248,612	311,101	18,136	6.2%
<i>Net Budget Fergus Grand Theatre</i>	148,165	103,912	135,501	(12,664)	-8.5%

Major Changes Impacting This Budget

- The increase in revenue is due to:
 - a \$25,000 increase in rental revenue;
 - a \$2,100 increase in service charge revenue;
 - a \$15,900 increase in revenue from summer camps;
 - a \$10,800 increase in revenue from other sources such as new training, projector and screen rental, and concession revenue; and
 - a \$23,000 decrease to in-house productions and programming which is offset by a corresponding reduction in the operations and maintenance line.
- Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, wages include an increase of \$12,200 in hourly staff time allocated to this cost centre for coverage at the theatre due to increased rentals in 2026.
- An increase in ticketing charges, due to an expected increase in ticket sales, results in an increase to the administration line.
- A \$23,000 reduction in cost associated with in-house productions is offset by increased expenditures for utilities, facility repairs and maintenance, concession supplies, and hourly staff labour costs for operating theatre summer camps.
- Transfers to reserves represents a transfer to the Fergus Grand Theatre Repairs and Maintenance Reserve. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges By-law annually.



Township of Centre Wellington 2026 Operating Budget Summary With 2025 Budget and Actual Results

Community Services - Tourism

The Township's tourism strategy includes an ongoing partnership with the Regional Tourism Organization 4 (RT04), Elora & Fergus BIA's and other leaders in tourism to support and increase the tourism profile of Elora and Fergus as a significant tourism destination. The budget supports the Elora Visitor Centre and the maintenance of 7 information kiosks located at a variety of locations in Centre Wellington. The budget also supports the Shuttle Bus program. The tourism budget includes the costs of staffing the visitor centre, and numerous tourism support initiatives.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Tourism - Transfers from Reserves	-	(20,000)	(27,500)	(27,500) 0.0%
Tourism - Revenue	(42,000)	(33,161)	(25,000)	17,000 -40.5%
<i>Total Revenues</i>	(42,000)	(53,161)	(52,500)	(10,500) 25.0%
<u>Expenses</u>				
Tourism - Wages & Benefits	187,073	154,428	191,067	3,994 2.1%
Tourism - Administration	32,450	27,261	34,600	2,150 6.6%
Tourism - Operations & Maintenance	104,350	88,602	113,850	9,500 9.1%
<i>Total Expenses</i>	323,873	270,292	339,517	15,644 4.8%
Net Budget Tourism	281,873	217,130	287,017	5,144 1.8%

Major Changes Impacting This Budget

1. A \$27,500 transfer from the Community Partner Reserve Fund in 2026 is partnership support for the Shuttle Bus program.
2. The revenue line includes a grant from the County of Wellington to fund the Shuttle Bus program in 2026. The reduction in revenue is due to the allocation of all revenues collected from community partners being allocated to the Community Development division in 2026.
3. Wages and benefits include a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
4. The increase in the administration line is due to minor increases to various expenditures lines.
5. The increase in the operations and maintenance line is due to an increase in costs associated with operating the Shuttle Bus program in 2026.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Community Services - Grants to Community Groups

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Grants to Community Groups - Transfers from Reserves	(118,000)	(113,466)	(113,000)	5,000	-4.2%
<i>Total Revenues</i>	(118,000)	(113,466)	(113,000)	5,000	-4.2%
<u>Expenses</u>					
Grants to Community Groups - Specific Annual Grants	23,150	23,020	23,540	390	1.7%
Grants to Community Groups - Community Investment Grants	113,000	113,000	113,000	-	0.0%
Grants to Community Groups - Community Connect Program	5,000	466	-	(5,000)	-100.0%
<i>Total Expenses</i>	141,150	136,486	136,540	(4,610)	-3.3%
<i>Net Budget Grants to Community Groups</i>	23,150	23,020	23,540	390	1.7%

Major Changes Impacting This Budget

1. Community Investment Grants totaling \$113,000 are funded by a transfer from the Community Impact Grant Reserve Fund (i.e. OLG gaming proceeds).
2. Costs associated with the Community Connect program, and related funding from the Neighbourhood Wellness Reserve, have been reallocated to the Community Development division in 2026.



Township of Centre Wellington 2026 Operating Budget Summary With 2025 Budget and Actual Results

Community Services - Community Development

The Community Development division's mandate is to:

- support community festivals and events ensuring they happen safely and successfully while using Township assets;
- manage a Community Resource Centre of popular rental items for community festivals and events;
- support committees that help build community while additionally supporting community initiatives through the Grants to Community Groups;
- promote and celebrate local arts and culture in Centre Wellington;
- liaise with various organizations to strengthen and support the cultural landscape of the Township; and
- manage the Community Partnership Program designed to advertise community-minded businesses that bring additional amenities to the community, as a means to reduce dependence on the residential tax base.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Community Development - Transfers from Reserves	-	-	(5,600)	(5,600) 0.0%
Community Development - Revenue	(197,700)	(260,399)	(243,700)	(46,000) 23.3%
<i>Total Revenues</i>	(197,700)	(260,399)	(249,300)	(51,600) 26.1%
<u>Expenses</u>				
Community Development - Wages & Benefits	133,946	119,224	141,887	7,941 5.9%
Community Development - Administration	6,350	6,194	6,550	200 3.1%
Community Development - Operations & Maintenance	88,000	39,902	93,600	5,600 6.4%
Community Development - Transfers to Reserves	144,200	244,361	190,200	46,000 31.9%
<i>Total Expenses</i>	372,496	409,681	432,237	59,741 16.0%
<i>Net Budget Community Development</i>	174,796	149,282	182,937	8,141 4.7%

Major Changes Impacting This Budget

1. A \$5,600 transfer from the Neighbourhood Wellness Reserve funds expenditures associated with the Community Connect program in 2026. These expenditures are included in the operations and maintenance line. In prior years Community Connect expenditures, and related funding, were included in the Grants to Community Groups cost centre.
2. The revenue line includes Community Partnership Program revenue and advertising revenue at the arenas in the Township.
3. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
4. The transfer to reserves is equivalent to the net surplus from the Community Partnership Program annually and is transferred to the Community Partner Reserve Fund.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Community Services - Buildings and Properties Management

The Buildings and Properties division is responsible for planning, coordinating, and directing maintenance, capital improvements and equipment replacement for Township facilities. Coordination of facility projects throughout the planning, implementation, supervision, and evaluation stages with contractors, supervisors, and departmental managers is overseen by this division.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Buildings & Properties Management - Revenue	-	(68,213)	(90,700)	(90,700)	0.0%
<i>Total Revenues</i>	-	(68,213)	(90,700)	(90,700)	0.0%
<u>Expenses</u>					
Buildings & Properties Management - Wages & Benefits	228,825	285,362	368,722	139,898	61.1%
Buildings & Properties Management - Administration	5,100	2,094	7,300	2,200	43.1%
Buildings & Properties Management - Operations & Maintenance	4,000	1,442	4,000	-	0.0%
Buildings & Properties Management - Fleet Repair & Maintenance	5,750	3,691	5,575	(175)	-3.0%
<i>Total Expenses</i>	243,675	292,590	385,597	141,923	58.2%
<i>Net Budget Buildings and Properties Management</i>	243,675	224,376	294,897	51,223	21.0%

Major Changes Impacting This Budget

1. The revenue line represents 70% of the Buildings and Properties Capital Project Manager wage costs that are recovered from the capital budget.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. 100% of the wages costs associated with the Buildings and Properties Capital Project Manager position have been included in this division in 2026. In 2025 this position was included on the Parks, Recreation and Culture Administration cost centre.
3. The administration line includes a \$1,500 increase for conferences and training expenditures in 2026 and an additional \$500 for mileage costs.

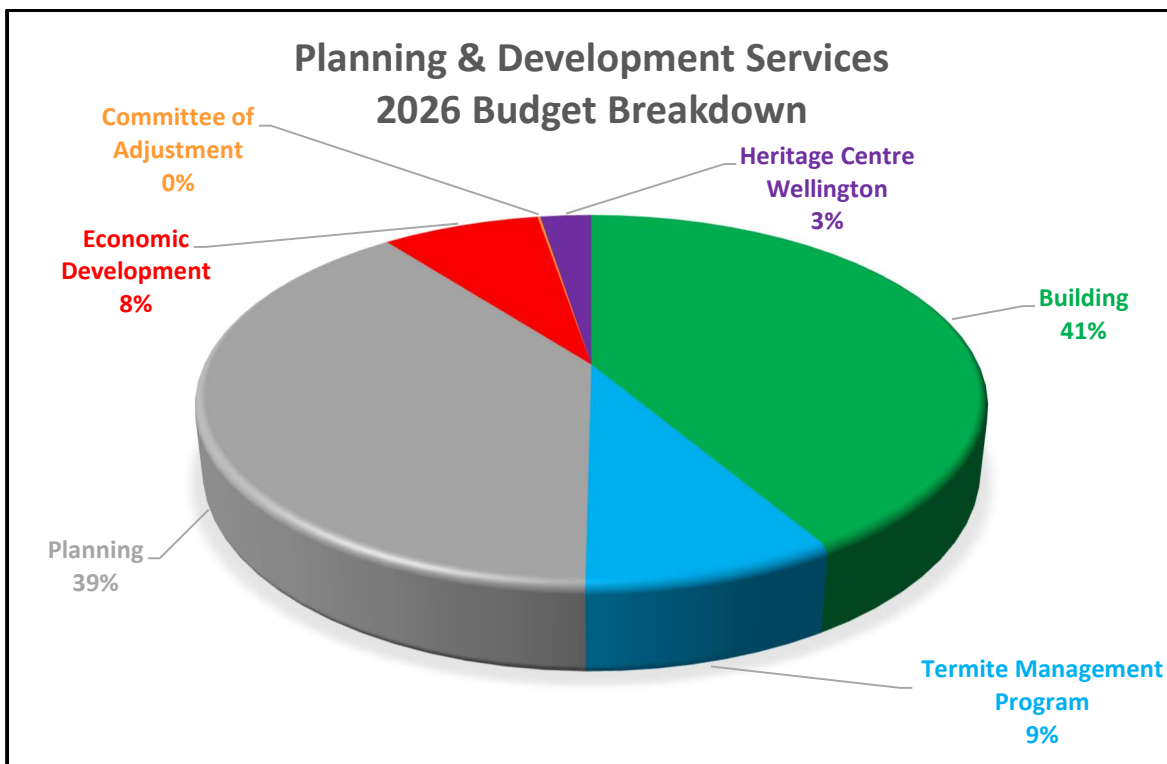


Planning & Development Services Summary

Planning & Development Services is made up of the following budget areas:

- ✓ Building
- ✓ Termite Management Program
- ✓ Planning
- ✓ Economic Development
- ✓ Committee of Adjustment
- ✓ Heritage Centre Wellington

The combined gross expenditure budget for Planning & Development Services for 2026 is \$4,010,011, which is broken down as follows:





Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Planning & Development Services - Building

The role and responsibility of the Building division is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of the Ontario Building Code Act as well as municipal bylaws such as the Building By-law, Zoning By-law, Sign By-law, Property Standards By-law, and the Site Alteration By-law.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Building - Revenue	(1,981,900)	(837,714)	(1,992,400)	(10,500)	0.5%
<i>Total Revenues</i>	(1,981,900)	(837,714)	(1,992,400)	(10,500)	0.5%
<u>Expenses</u>					
Building - Wages & Benefits	1,529,208	1,138,656	1,562,913	33,705	2.2%
Building - Administration	40,000	29,428	39,700	(300)	-0.8%
Building - Operations & Maintenance	15,800	57,593	26,300	10,500	66.5%
Building - Fleet Repair & Maintenance	32,700	20,870	34,025	1,325	4.1%
<i>Total Expenses</i>	1,617,708	1,246,547	1,662,938	45,230	2.8%
<u>Net Budget Building</u>	(364,192)	408,833	(329,462)	34,730	-9.5%

Major Changes Impacting This Budget

1. The Township is required to maintain a reserve fund under Bill 124 in the event of a loss from permitting activities. As such, the Township budgets revenue from building permits based on the estimated cost of implementing the Building Code legislation under Bill 124. The increase in revenue is a direct result of the cost neutral calculation under Bill 124.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
3. A \$10,000 increase to professional fees expenditures accounts for the increase in the operations and maintenance line.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Planning & Development Services - Termite Management Program

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Termite Management Program - Transfer from Reserves	(278,000)	(121,996)	(250,000)	28,000	-10.1%
<i>Total Revenues</i>	(278,000)	(121,996)	(250,000)	28,000	-10.1%
<u>Expenses</u>					
Termite Management Program - Operations & Maintenance	278,000	137,420	250,000	(28,000)	-10.1%
Termite Management Program - Transfers to Reserves	184,000	138,000	100,000	(84,000)	-45.7%
<i>Total Expenses</i>	462,000	275,420	350,000	(112,000)	-24.2%
<i>Net Budget Termite Management Program</i>	184,000	153,424	100,000	(84,000)	-45.7%

Major Changes Impacting This Budget

1. Costs associated with the Termite Subsidy Program are included in the operations and maintenance line. A Termite Management Reserve Fund was established to stabilize taxation impacts from potential fluctuating annual expenditures over the term of the subsidy program.
2. The transfer from reserves line consists of a transfer from the Termite Management Reserve Fund.
3. The transfer to reserves line represents a transfer to the Termite Management Reserve Fund. The reduction in the transfer to reserves is due to the cost of the subsidy program being lower than anticipated in 2025, thereby preserving the reserve fund balance for use in future years.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Planning & Development Services - Planning

The Planning and Development division is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation and review of planning policies and regulations such as official plan policies, design guidelines, development standards, and zoning regulations. Short term planning includes the processing of planning applications including Official Plan and Zoning Bylaw amendments, minor variances, site plan approvals, plans of subdivision, and lot grading plan approvals and inspections. The Planning division is also responsible for the administration of heritage designations, the heritage registry, heritage permits, and Planning staff provide advice and guidance to Heritage Centre Wellington.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %	
<u>Revenues</u>					
Planning - Revenue	(725,300)	(580,266)	(644,050)	81,250	-11.2%
Planning - Transfers from Reserves	(57,700)	(73,553)	(134,500)	(76,800)	133.1%
<i>Total Revenues</i>	(783,000)	(653,819)	(778,550)	4,450	-0.6%
<u>Expenses</u>					
Planning - Wages & Benefits	1,257,781	992,586	1,444,398	186,617	14.8%
Planning - Administration	15,000	8,902	14,900	(100)	-0.7%
Planning - Operations & Maintenance	45,000	101,900	120,000	75,000	166.7%
<i>Total Expenses</i>	1,317,781	1,103,387	1,579,298	261,517	19.8%
<i>Net Budget Planning</i>	534,781	449,568	800,748	265,967	49.7%

Major Changes Impacting This Budget

1. Planning and lot grading inspection revenue are calculated based on an annualized historical average. The revenue line also includes a cost recovery from the capital budget equal to 1/3 of the Landscape Architect Planner position.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, the wages line includes:
 - a new Policy and Housing Planner position with a total cost of \$115,600; and
 - 100% of a Landscape Architect Planner position approved in the 2025 budget and budgeted as 80% funded from the operating budget. Combined with the cost recovery from capital noted in the revenue line, 2/3 of this position is funded from the operating budget in 2026.
3. The operations and maintenance line includes \$100,000 of estimated Ontario Land Tribunal (formerly OMB and LPAT) hearing expenditures in 2026. An increase of \$75,000 from the prior year is due to anticipated appeals related to urban boundary expansion applications.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Planning & Development Services - Economic Development

Economic development priorities are focused on encouraging business retention and expansion; facilitating downtown revitalization and enhancement; facilitating commercial and industrial development projects and investment; managing the community's employment lands; supporting small businesses; collaboration with key stakeholders; and providing economic and community information.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Economic Development - Transfer from Reserves	(21,800)	-	(83,582)	(61,782)	283.4%
Economic Development - Revenue	(3,000)	(3,000)	-	3,000	-100.0%
<i>Total Revenues</i>	(24,800)	(3,000)	(83,582)	(58,782)	237.0%
<u>Expenses</u>					
Economic Development - Wages & Benefits	157,522	130,933	223,828	66,306	42.1%
Economic Development - Administration	8,400	8,499	9,750	1,350	16.1%
Economic Development - Operations & Maintenance	82,800	64,210	78,300	(4,500)	-5.4%
Economic Development - Transfers to Reserves	-	(4,967)	-	-	0.0%
<i>Total Expenses</i>	248,722	198,675	311,878	63,156	25.4%
<i>Net Budget Economic Development</i>	223,922	195,675	228,296	4,374	2.0%

Major Changes Impacting This Budget

1. The transfer from reserves line includes a \$15,000 transfer from the CIP Reserve to fund expenditures related to implementing the Township's Community Improvement Plan (CIP) in 2026, \$5,300 from the Economic Development Reserve Fund for expenditures associated with the house on the employment lands located on Dickson Drive in Fergus, and \$63,282 from the Economic Development Reserve Fund to fund the new Economic Development Officer position.
2. Wages and benefits include a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore the wages line includes a new Economic Development Officer position for half a year with a cost of \$63,282.
3. An increase in conferences and training expenditures account for the change in the administration line.
4. The change in the operations and maintenance line is due to a \$4,500 decrease in costs associated with the house located on the employment lands located on Dickson Drive in Fergus. The house is planned for demolition in early 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Planning & Development Services - Committee of Adjustment

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Committee of Adjustment - Revenue	(60,000)	(52,414)	(50,000)	10,000	-16.7%
<i>Total Revenues</i>	(60,000)	(52,414)	(50,000)	10,000	-16.7%
<u>Expenses</u>					
Committee of Adjustment - Wages & Benefits	3,300	3,315	3,300	-	0.0%
Committee of Adjustment - Administration	1,800	1,560	1,800	-	0.0%
<i>Total Expenses</i>	5,100	4,875	5,100	-	0.0%
<i>Net Budget Committee of Adjustment</i>	(54,900)	(47,539)	(44,900)	10,000	-18.2%

Major Changes Impacting This Budget

1. The reduction in revenue is due to new zoning regulations implemented in late 2025.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Planning & Development Services - Heritage Centre Wellington

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Heritage Centre Wellington - Revenue	-	(4,500)	-	-	0.0%
Heritage Centre Wellington - Transfers from Reserves	(92,050)	(42,127)	(87,400)	4,650	-5.1%
<i>Total Revenues</i>	(92,050)	(46,627)	(87,400)	4,650	-5.1%
<u>Expenses</u>					
Heritage Centre Wellington - Wages & Benefits	17,057	22,606	17,397	340	2.0%
Heritage Centre Wellington - Administration	3,100	2,265	2,900	(200)	-6.5%
Heritage Centre Wellington - Operations & Maintenance	86,500	59,165	80,500	(6,000)	-6.9%
<i>Total Expenses</i>	106,657	84,036	100,797	(5,860)	-5.5%
<i>Net Budget Heritage Centre Wellington</i>	14,607	37,409	13,397	(1,210)	-8.3%

Major Changes Impacting This Budget

1. The wages and benefits line includes costs for a Heritage Assistant position for four months in 2026. This position is funded by a transfer from the Heritage Reserve Fund.
2. The reduction in the operations and maintenance line is due to:
 - the removal of \$5,000 of heritage plaque purchases as inventory was replenished in 2025; and
 - a \$1,000 reduction in advertising expenditures due to an online advertising policy approved in 2025.
 The Heritage Grant program (\$70,000 in 2026 - no change from 2025) and plaque expenditures are both funded by a corresponding transfer from the Heritage Reserve Fund.

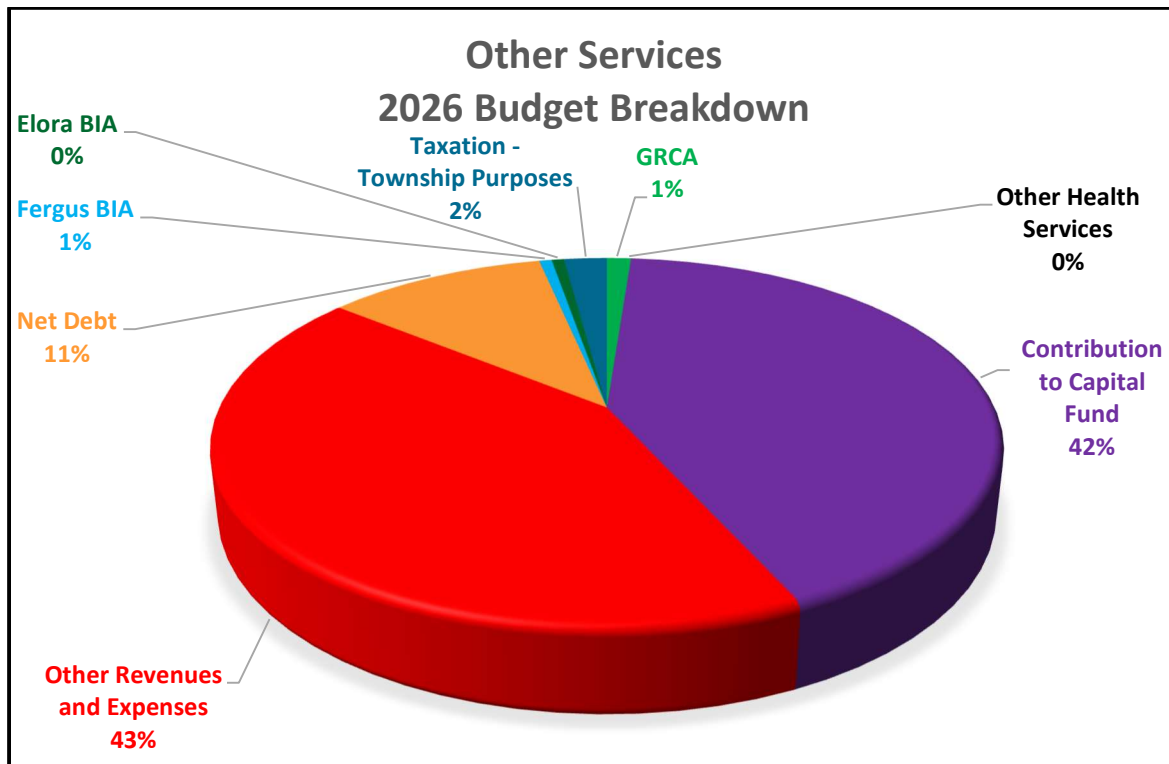


Other Services Summary

Other Services is made up of the following budget areas:

- ✓ Grand River Conservation Authority
- ✓ Other Health Services
- ✓ Contribution to Capital Fund
- ✓ Other Revenues and Expenses
- ✓ Net Debt
- ✓ Fergus BIA
- ✓ Elora BIA
- ✓ Taxation – Township Purposes

The combined gross expenditure budget for Other Services for 2026 is \$13,578,563, which is broken down as follows:





Township of Centre Wellington 2026 Operating Budget Summary With 2025 Budget and Actual Results

Other Services - Grand River Conservation Authority

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
GRCA - Special Levy	(119,184)	(116,213)	(123,752)	(4,568)	3.8%
<i>Total Revenues</i>	(119,184)	(116,213)	(123,752)	(4,568)	3.8%
<u>Expenses</u>					
GRCA - Capital & Operating Levy	119,184	115,177	123,752	4,568	3.8%
<i>Total Expenses</i>	119,184	115,177	123,752	4,568	3.8%
Net Budget Grand River Conservation Authority	-	(1,037)	-	-	0.0%

Major Changes Impacting This Budget

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal water/wastewater services. Properties not connected to municipal water/wastewater services are assessed a special levy to fund the cost of the GRCA levy allocated to the tax supported budget.
2. The Township of Centre Wellington's portion of the total levy assessed by the GRCA in 2026 is \$388,669. This represents an 8.27% increase from the 2025 total levy amount.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Other Services - Other Health Services

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Other Health Services - Transfer from Reserves	(22,700)	(9,170)	(12,000)	10,700	-47.1%
<i>Total Revenues</i>	(22,700)	(9,170)	(12,000)	10,700	-47.1%
<u>Expenses</u>					
Other Health Services - Health Care Professionals Recruitment	33,925	10,038	37,200	3,275	9.7%
<i>Total Expenses</i>	33,925	10,038	37,200	3,275	9.7%
<i>Net Budget Other Health Services</i>	11,225	868	25,200	13,975	124.5%

Major Changes Impacting This Budget

1. The health care professionals recruitment budget is partially funded by a transfer from the Community Impact Grant Reserve Fund (i.e. OLG gaming proceeds) in 2026. Reserve funding for this cost centre has been reduced \$10,700 and is planned to be fully funded in the Township's base budget in 2027.
2. The increase in expenditures is mainly due to an increase in snow removal costs at the house located at 495 Union St. in Fergus which will be offered as a short-term residence for healthcare professionals.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Contribution to Capital Fund

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Expenses</u>					
Contribution to General Capital Reserve	1,188,200	1,188,200	1,200,500	12,300	1.0%
Transfer to Dedicated Capital Levy Reserve	1,770,763	1,837,151	1,816,272	45,509	2.6%
Transfer to Vehicle Replacement Reserve	1,211,000	1,211,000	1,320,000	109,000	9.0%
Transfer to Equipment Replacement Reserve	743,000	743,000	780,000	37,000	5.0%
Transfer to Facility Replacement Reserve	471,300	436,052	489,000	17,700	3.8%
Transfer to Streetlight Reserve	100,000	100,000	100,000	-	0.0%
<i>Total Expenses</i>	5,484,263	5,515,403	5,705,772	221,509	4.0%
<i>Net Budget Contribution to Capital Fund</i>	5,484,263	5,515,403	5,705,772	221,509	4.0%

Major Changes Impacting This Budget

1. There is a net increase of \$12,300 to the contribution to the General Capital Reserve. This is due to a \$212,300 planned contribution increase offset by a \$200,000 reduction from the inclusion of urban forestry operating costs in the 2026 operating budget that were included as a capital project in the capital budget in prior years. The forestry expenditures are included in the Parks, Recreation and Culture Administration and Forestry cost centres.
2. A dedicated capital levy was introduced in 2015 in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund bridge/culvert replacement and major bridge/culvert rehabilitation based on priority determined in the Township's Asset Management Plan.
3. The total increase in transfers to the tax supported Vehicle Replacement Reserve is \$109,000.
4. The total increase in transfers to the tax supported Equipment Replacement Reserve is \$37,000.
5. The total increase in transfers to the tax supported Facility Replacement Reserve is \$17,700.
6. No increase to the Streetlight Reserve is required in 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Ontario Non-Specific Grants

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Ontario Non-Specific Grants - OMPF Program	(142,000)	(106,500)	(120,700)	21,300	-15.0%
<i>Total Revenues</i>	(142,000)	(106,500)	(120,700)	21,300	-15.0%
<i>Net Budget Ontario Non-Specific Grants</i>	(142,000)	(106,500)	(120,700)	21,300	-15.0%

Major Changes Impacting This Budget

1. A \$21,300 (15%) decrease in OMPF funding is confirmed for 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Other Revenues and Expenses

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$	%
<u>Revenues</u>					
Other Revenue - Tax Interest/Penalties	(450,000)	(697,120)	(550,000)	(100,000)	22.2%
Other Revenue - Investment Earnings	(1,952,865)	(1,331,910)	(1,942,800)	10,065	-0.5%
Other Revenue - Building Rentals	(81,120)	(62,040)	(81,120)	-	0.0%
Other Revenue - OCIF Proceeds	(2,157,013)	(1,617,760)	(1,941,312)	215,701	-10.0%
Other Revenue - Aggregate Resources	(150,000)	(141,416)	(150,000)	-	0.0%
Other Revenue - CW Hydro-Interest on Equity	(365,890)	(274,417)	(365,890)	-	0.0%
Other Revenue - OLG Gaming Proceeds	(2,800,000)	(1,374,160)	(2,800,000)	-	0.0%
Other Revenue - Canada Community-Building Fund	(1,018,300)	(509,150)	(1,018,300)	-	0.0%
Other Revenue - Year-End (Surplus)/Deficit	-	(1,910,466)	-	-	0.0%
<i>Total Revenues</i>	(8,975,188)	(7,918,439)	(8,849,422)	125,766	-1.4%
<u>Expenses</u>					
Other Expenses - Elora LCBO Expenditures	14,600	10,596	15,225	625	4.3%
Other Expenses - West Garafraxa Office Expenditures	15,000	12,010	15,600	600	4.0%
Other Expenses - Transfers to Reserves	5,975,313	5,411,536	5,759,612	(215,701)	-3.6%
<i>Total Expenses</i>	6,004,913	5,434,141	5,790,437	(214,476)	-3.6%
<i>Net Budget Other Revenues and Expenses</i>	(2,970,275)	(2,484,298)	(3,058,985)	(88,710)	3.0%

Major Changes Impacting This Budget

1. A \$100,000 increase is anticipated for interest and penalties charged on overdue taxes.
2. Repayment of existing internal loans from reserves and other loans receivable accounts for the reduction in the investment earnings line.
3. In 2026, the Township will receive \$1,941,312 from the Ontario Community Infrastructure Fund (formula-based component). 100% of these funds are transferred to a reserve fund for the purpose of funding 2026 capital projects in accordance with the funding agreement.
4. 100% of OLG gaming proceeds are transferred to reserve funds based on a formula approved by Council, to be used in the following year's budget process. Based on 2026 estimated OLG revenue of \$2,800,000, the following reserve transfers are budgeted:
 - \$2,576,000 to the OLG Capital Reserve Fund;
 - \$56,000 to the Economic Development Reserve Fund;
 - \$112,000 to the Community Impact Grant Reserve Fund; and
 - \$56,000 to the Housing Reserve Fund.
5. In 2026, the Township will receive a Canada Community-Building Fund (formerly Federal Gas Tax) grant of \$1,018,300. 100% of these funds are transferred to a reserve fund for the purpose of funding capital projects in accordance with the funding agreement.
6. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the General Capital Reserve. The 2024 surplus was \$1,910,466.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Net Debt

This cost centre includes the total tax supported debt payments for the Township net of development charges and other reserve fund transfers allocated to fund the growth related and non-growth portion of payments.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Transfer from Cash-in-Lieu Parkland Reserve Fund	(150,100)	-	(150,227)	(127)	0.1%
Transfer from Parks and Recreation DC Reserve Fund	(199,757)	-	(104,839)	94,918	-47.5%
Transfer from Roads DC Reserve Fund	(4,088)	-	-	4,088	-100.0%
Transfer from Public Works DC Reserve Fund	(250,301)	-	(1,064,808)	(814,507)	325.4%
Transfer from Economic Development Reserve Fund	(149,573)	(149,573)	(149,573)	-	0.0%
<i>Total Revenues</i>	(753,819)	(149,573)	(1,469,447)	(715,628)	94.9%
<u>Expenses</u>					
Parks and Recreation Debt Payments	343,969	203,063	150,227	(193,742)	-56.3%
Planning Debt Payments	149,573	133,829	149,573	-	0.0%
Public Works Debt Payments	272,553	143,475	1,064,808	792,255	290.7%
Social Debt Payments	104,839	-	104,839	-	0.0%
<i>Total Expenses</i>	870,934	480,367	1,469,447	598,513	68.7%
<i>Net Budget Net Debt</i>	117,115	330,794	-	(117,115)	-100.0%

Major Changes Impacting This Budget

- 79.6% of tax supported debt is funded from development charges in 2026.
- A transfer from the Cash-in-Lieu Parkland Reserve Fund is used to fund repayment of debt for the expanded Sportsplex property purchased in 2024. Principal and interest payments related to this debt are included in the Parks and Recreation debt payments expenditure line.
- A transfer from the Economic Development Reserve Fund is used to fund repayment of the employment lands debt. Principal and interest payments related to this debt are included in the Planning debt payments expenditure line.
- \$814,507 of the increase in the Public Works debt payment expenditure line is due to estimated principal and interest owing on new Operations Centre debt in 2026.
- Repayment of debt owed to TD Bank in 2025 accounts for the decrease in the Parks and Recreation debt payment line and a \$22,252 reduction in the Public Works debt payment lines in 2026.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Other Services - Fergus BIA

		2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
					\$	%
<u>Revenues</u>						
Fergus BIA - Fergus BIA Levy		(77,156)	(77,163)	(83,700)	(6,544)	8.5%
	<i>Total Revenues</i>	(77,156)	(77,163)	(83,700)	(6,544)	8.5%
<u>Expenses</u>						
Fergus BIA - Levy		77,156	64,297	83,700	6,544	8.5%
	<i>Total Expenses</i>	77,156	64,297	83,700	6,544	8.5%
<i>Net Budget Fergus BIA</i>		-	(12,866)	-	-	0.0%

Major Changes Impacting This Budget

1. An 8.48% increase in the Fergus BIA levy has been budgeted for 2026.



**Township of Centre Wellington
2026 Operating Budget Summary
With 2025 Budget and Actual Results**

Other Services - Elora BIA

		2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
					\$	%
<u>Revenues</u>						
Elora BIA - Elora BIA Levy		(78,243)	(77,944)	(82,155)	(3,912)	5.0%
	<i>Total Revenues</i>	(78,243)	(77,944)	(82,155)	(3,912)	5.0%
<u>Expenses</u>						
Elora BIA - Levy		78,243	65,203	82,155	3,912	5.0%
	<i>Total Expenses</i>	78,243	65,203	82,155	3,912	5.0%
<i>Net Budget Elora BIA</i>		-	(12,741)	-	-	0.0%

Major Changes Impacting This Budget

1. A 5% increase in the Elora BIA levy has been budgeted for 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Taxation - Payment in Lieu

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Taxation - Payments in Lieu	(266,400)	(279,769)	(284,600)	(18,200)	6.8%
<i>Total Revenues</i>	(266,400)	(279,769)	(284,600)	(18,200)	6.8%
<i>Net Budget Taxation - Payment in Lieu</i>	(266,400)	(279,769)	(284,600)	(18,200)	6.8%

Major Changes Impacting This Budget

1. The budgeted amount for payments in lieu of taxation is in line with the actual amount received in 2025 plus an adjustment for growth and estimated tax increase.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Other Services - Taxation - Township Purposes

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change	
				\$	%
<u>Revenues</u>					
Taxation - Regular Taxation	(20,714,244)	(20,714,228)	(22,137,747)	(1,423,503)	6.9%
Taxation - Dedicated Capital Levy	(1,770,763)	(1,843,556)	(1,816,272)	(45,509)	2.6%
Taxation - Supplementary Net of Write-offs	(300,000)	(477,196)	(400,000)	(100,000)	33.3%
<i>Total Revenues</i>	(22,785,007)	(23,034,980)	(24,354,019)	(1,569,012)	6.9%
<u>Expenses</u>					
Taxation - Tax Increment Equivalent Grant Expense	239,700	-	286,100	46,400	19.4%
<i>Total Expenses</i>	239,700	-	286,100	46,400	19.4%
<i>Net Budget Taxation - Township Purposes</i>	(22,545,307)	(23,034,980)	(24,067,919)	(1,522,612)	6.8%

Major Changes Impacting This Budget

1. The regular taxation and dedicated capital levy lines include assessment growth of 2.57% in 2026. The 2026 regular tax levy change is 4.19% and the 2026 dedicated capital levy change is 0.0%, netting to an overall Township tax levy increase of 3.86%.
2. The budget for supplementary taxation net of tax write-offs has been increased \$100,000 which is in line with historical averages.
3. The tax increment equivalent grant expense (TIEG) for 2026 is an estimated grant amount required under an agreement approved by Council. The increase in 2026 is due to various properties subject to a TIEG being assessed in 2025.

TAX SUPPORTED 3-YEAR OPERATING FORECAST





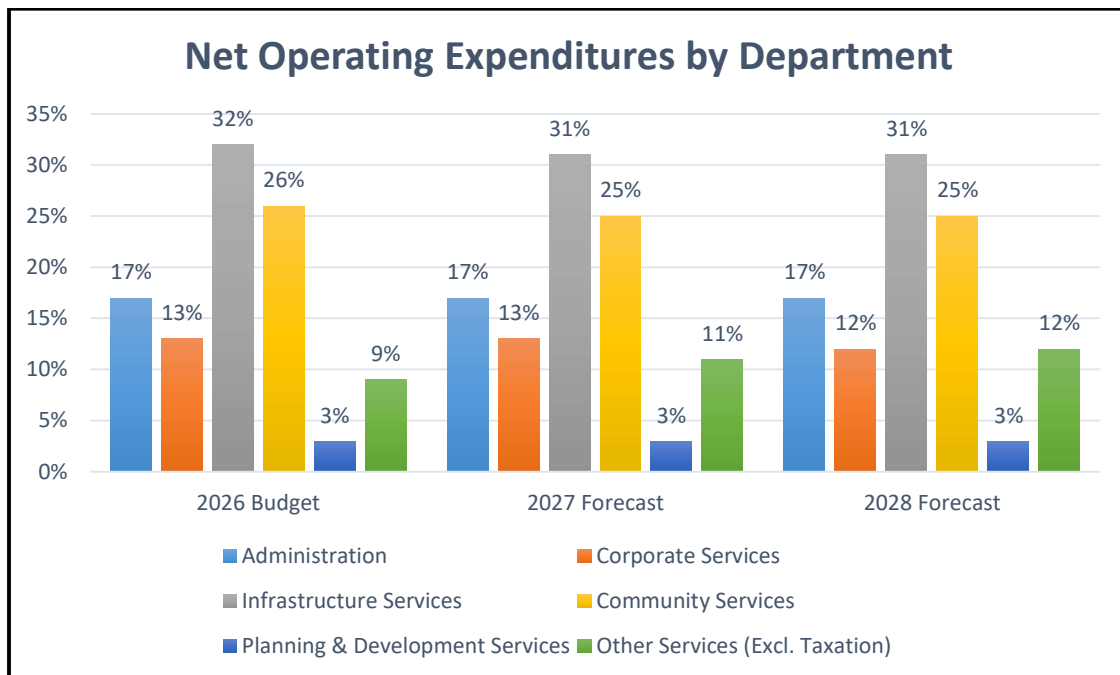
3-Year Operating Forecast Summary

The 3-year Operating Forecast was a new feature in the 2019 Budget that has continued for 2026. While the 2026 Budget is approved by Council, the forecast years of 2027 and 2028 are provided for information purposes only and are designed to provide anticipated tax-supported operating impacts over this period.

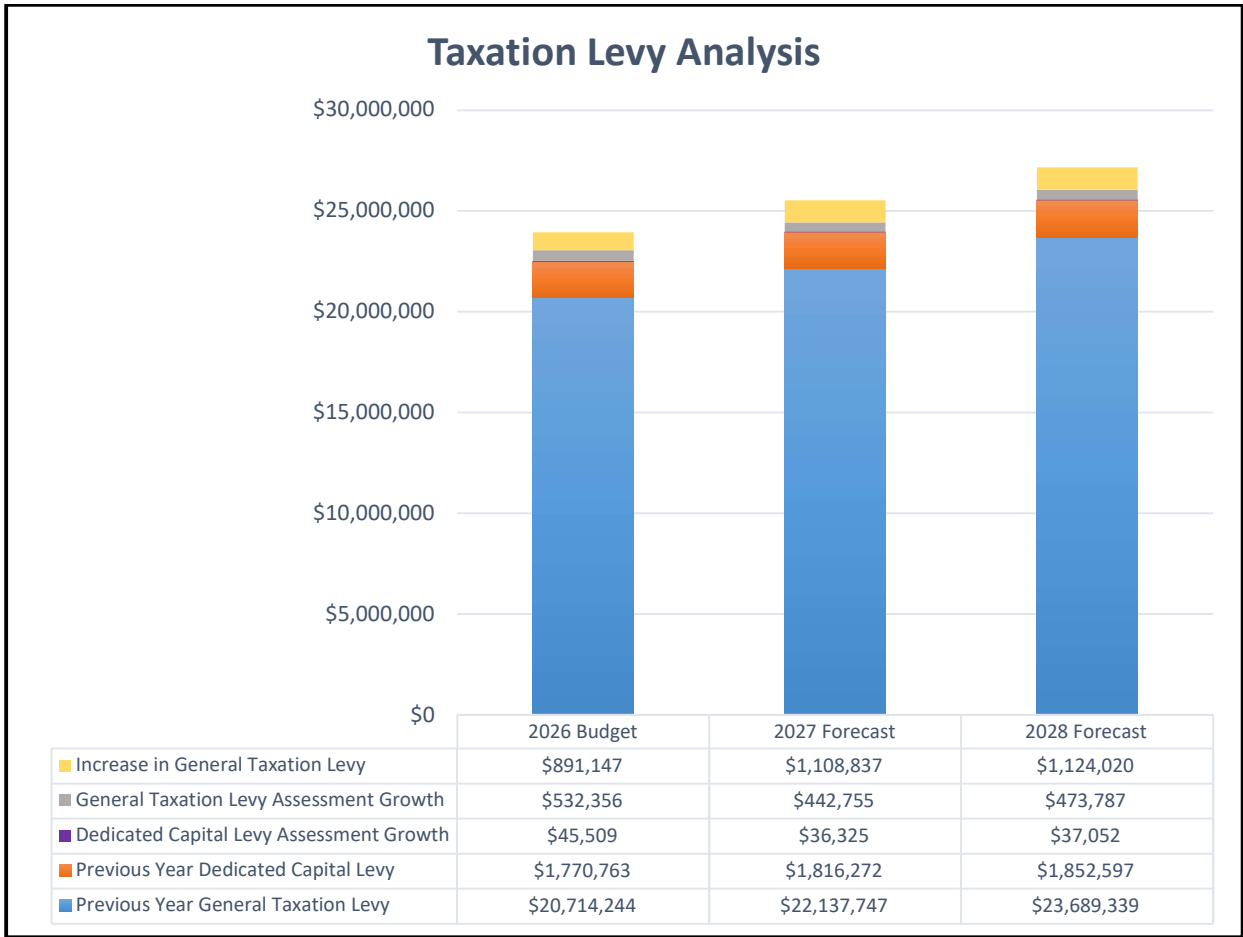
Impacts provided can be from phased in multi-year items, or from items directly affecting one year. Impact items include:

Impact Item	Assumptions
Operating Inflation	2.25% to 4.5%
New Staff	Based on the Staffing Strategy
Wage Rate Increase	Based on anticipated COLA
Assessment Growth	2% for 2027 and 2028
Insurance Premiums	5%

The chart below compares the net operating expenditure split by department for the 2026 Budget (as shown earlier in the operating section) to the anticipated splits for 2027 and 2028.



The chart below illustrates the taxation levy for 2026, with anticipated taxation levies for 2027 and 2028.



Additional details and comments are provided directly in the 3-Year Operating Forecast.





Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
<u>ADMINISTRATION</u>							
Mayor and Council							
Wages & Benefits	275,380	280,178	286,020	4,798	1.7%	5,842	2.1%
Conferences/Training/Communications	29,400	30,060	30,740	660	2.2%	680	2.3%
Administration	18,800	19,220	19,650	420	2.2%	430	2.2%
Operations & Maintenance	-	-	-	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	323,580	329,458	336,410	5,878	1.8%	6,952	2.1%
Office of the CAO & Communications							
Wages & Benefits	707,208	833,124	968,641	125,916	17.8%	135,516	16.3%
Administration	47,025	48,080	49,160	1,055	2.2%	1,080	2.2%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	754,233	881,204	1,017,801	126,971	16.8%	136,596	15.5%
Human Resources							
Wages & Benefits	844,530	896,287	1,008,981	51,757	6.1%	112,694	12.6%
Administration	20,850	21,320	21,800	470	2.3%	480	2.3%
Operations & Maintenance	148,900	152,250	155,680	3,350	2.2%	3,430	2.3%
Transfers to Reserves	65,000	66,460	67,960	1,460	2.2%	1,500	2.3%
Revenue	(65,000)	(66,460)	(67,960)	(1,460)	2.2%	(1,500)	2.3%
Net (Revenue)/Expenditure	1,014,280	1,069,857	1,186,461	55,577	5.5%	116,604	10.9%
Fire Rescue							
Wages & Benefits	1,801,084	1,852,985	1,889,163	51,901	2.9%	36,179	2.0%
Administration	43,350	44,330	45,330	980	2.3%	1,000	2.3%
Operations & Maintenance	187,150	191,360	195,670	4,210	2.2%	4,310	2.3%
Fleet Repair & Maintenance	144,050	148,370	152,820	4,320	3.0%	4,450	3.0%
Fire Stations	78,900	80,680	82,500	1,780	2.3%	1,820	2.3%
Cost Recovery	(15,390)	(15,390)	(15,390)	-	0.0%	-	0.0%
Revenue	(149,600)	(149,600)	(149,600)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,089,544	2,152,735	2,200,493	63,191	3.0%	47,759	2.2%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Wellington County Fire Rescue Training Officer							
Wages & Benefits	141,600	144,854	148,519	3,254	2.3%	3,665	2.5%
Administration	5,900	6,030	6,170	130	2.2%	140	2.3%
Fleet Repair & Maintenance	7,200	7,420	7,640	220	3.1%	220	3.0%
Transfers to Reserves	8,000	8,000	8,000	-	0.0%	-	0.0%
Cost Recovery	23,200	23,200	23,200	-	0.0%	-	0.0%
Revenue	(185,900)	(189,504)	(193,529)	(3,604)	1.9%	(4,025)	2.1%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Emergency Management							
Emergency Operations Centre Expenses	2,800	2,800	2,800	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,800	2,800	2,800	-	0.0%	-	0.0%
TOTAL ADMINISTRATION	4,184,437	4,436,055	4,743,965	251,618	6.0%	307,910	6.9%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>CORPORATE SERVICES</u>							
Legislative Services							
Wages & Benefits	646,662	676,573	699,893	29,911	4.6%	23,320	3.4%
Administration	30,500	31,190	31,890	690	2.3%	700	2.2%
Operations & Maintenance	144,200	27,440	28,060	(116,760)	-81.0%	620	2.3%
Transfers to Reserves	25,200	25,200	25,200	-	0.0%	-	0.0%
Revenue	(226,500)	(111,600)	(114,110)	114,900	-50.7%	(2,510)	2.2%
Net (Revenue)/Expenditure	620,062	648,803	670,933	28,741	4.6%	22,130	3.4%
Financial Services							
Wages & Benefits	1,548,314	1,665,018	1,715,624	116,704	7.5%	50,606	3.0%
Administration	47,100	48,160	49,240	1,060	2.3%	1,080	2.2%
Operations & Maintenance	51,500	52,660	53,840	1,160	2.3%	1,180	2.2%
Revenue	(210,200)	(210,200)	(210,200)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	1,436,714	1,555,638	1,608,504	118,924	8.3%	52,866	3.4%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Information Technology and Services							
Wages & Benefits	743,908	784,724	817,380	40,815	5.5%	32,656	4.2%
Administration	25,200	25,770	26,350	570	2.3%	580	2.3%
Corporate Support	859,830	902,820	947,960	42,990	5.0%	45,140	5.0%
Revenue	(57,000)	(58,280)	(59,590)	(1,280)	2.2%	(1,310)	2.2%
Net (Revenue)/Expenditure	1,571,938	1,655,034	1,732,100	83,095	5.3%	77,066	4.7%
General Administration							
Administration	101,000	103,270	105,590	2,270	2.2%	2,320	2.2%
Operations & Maintenance	577,250	600,340	624,350	23,090	4.0%	24,010	4.0%
Transfers to Reserves	22,000	22,000	22,000	-	0.0%	-	0.0%
Cost Recovery	(1,461,599)	(1,536,226)	(1,627,381)	(74,627)	5.1%	(91,154)	5.9%
Revenue	(205,000)	(223,450)	(243,561)	(18,450)	9.0%	(20,111)	9.0%
Net (Revenue)/Expenditure	(966,349)	(1,034,066)	(1,119,001)	(67,717)	7.0%	(84,935)	8.2%
205 Queen St, Fergus Building							
Administration	5,900	6,030	6,170	130	2.2%	140	2.3%
Operations & Maintenance	44,000	44,990	46,000	990	2.3%	1,010	2.2%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	49,900	51,020	52,170	1,120	2.2%	1,150	2.3%
By-law Enforcement and Licensing							
Wages & Benefits	320,292	332,833	347,661	12,541	3.9%	14,828	4.5%
Administration	10,250	10,480	10,720	230	2.2%	240	2.3%
Operations & Maintenance	297,000	303,680	310,510	6,680	2.2%	6,830	2.2%
Fleet Repair & Maintenance	13,650	14,060	14,480	410	3.0%	420	3.0%
Transfers to Reserves	184,000	184,000	184,000	-	0.0%	-	0.0%
Revenue	(573,000)	(590,190)	(607,896)	(17,190)	3.0%	(17,706)	3.0%
Net (Revenue)/Expenditure	252,192	254,863	259,475	2,671	1.1%	4,612	1.8%
Stray Animal Control							
Operations & Maintenance	201,100	205,620	210,250	4,520	2.2%	4,630	2.3%
Revenue	(87,500)	(87,500)	(87,500)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	113,600	118,120	122,750	4,520	4.0%	4,630	3.9%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Livestock Act							
Livestock Act Expenses	650	650	650	-	0.0%	-	0.0%
Revenue	(400)	(400)	(400)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	250	250	250	-	0.0%	-	0.0%
Tile Drain Loans							
Debt Payments	-	-	-	-	0.0%	-	0.0%
Debt Repayments	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
TOTAL CORPORATE SERVICES	3,078,307	3,249,661	3,327,181	171,354	5.6%	77,520	2.4%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>INFRASTRUCTURE SERVICES</u>							
Transportation Services - Administration							
Wages & Benefits	1,366,905	1,483,815	1,589,677	116,910	8.6%	105,862	7.1%
Administration	68,350	69,890	71,460	1,540	2.3%	1,570	2.2%
Operations & Maintenance	633,872	638,774	667,090	4,902	0.8%	28,316	4.4%
Cost Recovery	(15,670)	(15,670)	(15,670)	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,053,457	2,176,809	2,312,557	123,352	6.0%	135,748	6.2%
Transportation Services - Operations							
Fleet Repair & Maintenance	1,174,428	1,250,635	1,282,920	76,207	6.5%	32,285	2.6%
Works Garages	174,085	178,534	182,964	4,450	2.6%	4,430	2.5%
Operations & Maintenance	3,834,086	3,996,145	4,248,935	162,059	4.2%	252,790	6.3%
Street Lighting	291,000	304,095	317,779	13,095	4.5%	13,684	4.5%
Revenue	(129,150)	(129,150)	(129,150)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	5,344,449	5,600,259	5,903,449	255,810	4.8%	303,190	5.4%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Centre Wellington Downtown - Maintenance							
Centre Wellington Downtown Operations & Maintenance	51,341	52,911	54,410	1,570	3.1%	1,499	2.8%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	51,341	52,911	54,410	1,570	3.1%	1,499	2.8%
Crossing Guards							
Wages & Benefits	128,244	131,411	134,670	3,167	2.5%	3,258	2.5%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	128,244	131,411	134,670	3,167	2.5%	3,258	2.5%
Cemeteries							
Operations & Maintenance	287,100	300,020	313,520	12,920	4.5%	13,501	4.5%
Revenue	(287,100)	(300,020)	(313,520)	(12,920)	4.5%	(13,501)	4.5%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
TOTAL INFRASTRUCTURE SERVICES	7,577,491	7,961,391	8,405,086	383,900	5.1%	443,696	5.6%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>COMMUNITY SERVICES</u>							
Parks, Recreation and Culture Administration							
Wages & Benefits	2,088,372	2,163,146	2,298,972	74,774	3.6%	135,826	6.3%
Administration	110,600	113,090	115,630	2,490	2.3%	2,540	2.2%
Operations & Maintenance	246,782	252,330	258,010	5,548	2.2%	5,680	2.3%
Fleet Repair & Maintenance	145,475	149,840	154,340	4,365	3.0%	4,500	3.0%
Revenue	(4,000)	(4,090)	(4,180)	(90)	2.3%	(90)	2.2%
Net (Revenue)/Expenditure	2,587,229	2,674,316	2,822,772	87,087	3.4%	148,456	5.6%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Centre Wellington Community Sportsplex							
Operating Costs	946,700	968,000	989,780	21,300	2.2%	21,780	2.3%
Repairs & Maintenance	1,003,083	1,025,650	1,048,730	22,567	2.2%	23,080	2.3%
Concessions	38,000	38,860	39,730	860	2.3%	870	2.2%
Halls	2,500	2,560	2,620	60	2.4%	60	2.3%
Aquatic Centre	818,939	837,360	856,200	18,421	2.2%	18,840	2.2%
House	11,400	11,660	11,920	260	2.3%	260	2.2%
Grounds	21,900	22,390	22,890	490	2.2%	500	2.2%
Fitness Program	53,728	54,940	56,180	1,212	2.3%	1,240	2.3%
Weight Room	6,450	6,600	6,750	150	2.3%	150	2.3%
Programs	135,889	138,950	142,080	3,061	2.3%	3,130	2.3%
Revenue	(1,998,210)	(2,043,170)	(2,089,140)	(44,960)	2.3%	(45,970)	2.2%
Net (Revenue)/Expenditure	1,040,379	1,063,800	1,087,740	23,421	2.3%	23,940	1.9%
Jefferson Elora Community Centre							
Operating Costs	323,300	330,570	338,010	7,270	2.2%	7,440	2.3%
Repairs & Maintenance	226,007	231,090	236,290	5,083	2.2%	5,200	2.3%
Concessions	10,000	10,230	10,460	230	2.3%	230	2.2%
Halls	1,500	1,530	1,560	30	2.0%	30	2.0%
Grounds	1,500	1,530	1,560	30	2.0%	30	2.0%
Programs	75,753	77,460	79,200	1,707	2.3%	1,740	2.2%
Revenue	(424,900)	(434,460)	(444,240)	(9,560)	2.2%	(9,780)	2.3%
Net (Revenue)/Expenditure	213,160	217,950	222,840	4,790	2.2%	4,890	2.2%
Belwood Hall							
Operating Costs	14,067	14,401	14,764	334	2.4%	363	2.5%
Revenue	(2,500)	(2,560)	(2,620)	(60)	2.4%	(60)	2.3%
Net (Revenue)/Expenditure	11,567	11,841	12,144	274	2.4%	303	2.6%
Parks							
Operations & Maintenance	818,413	889,291	970,022	70,877	8.7%	80,731	9.1%
Revenue	(75,900)	(77,610)	(79,360)	(1,710)	2.3%	(1,750)	2.3%
Net (Revenue)/Expenditure	742,513	811,681	890,662	69,167	9.3%	78,981	9.7%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Forestry							
Operations & Maintenance	146,221	149,510	152,870	3,289	2.2%	3,360	2.2%
Revenue	(2,500)	(2,500)	(2,500)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	143,721	147,010	150,370	3,289	2.3%	3,360	2.3%
Greenhouses							
Operations & Maintenance	17,800	18,601	19,438	801	4.5%	837	4.5%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	17,800	18,601	19,438	801	4.5%	837	4.5%
Victoria Park Seniors Centre							
Wages & Benefits	296,288	302,100	309,157	5,813	2.0%	7,057	2.3%
Administration	9,500	9,710	9,930	210	2.2%	220	2.3%
Operations & Maintenance	130,225	133,160	136,160	2,935	2.3%	3,000	2.3%
Programs	201,500	206,030	210,670	4,530	2.2%	4,640	2.3%
Transfers to Reserves	35,900	36,710	37,540	810	2.3%	830	2.3%
Revenue	(329,400)	(336,810)	(344,390)	(7,410)	2.2%	(7,580)	2.3%
Net (Revenue)/Expenditure	344,013	350,900	359,067	6,888	2.0%	8,167	2.3%
Centre Wellington Downtown - Beautification							
Operations & Maintenance	139,342	142,722	146,883	3,381	2.4%	4,161	2.9%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	139,342	142,722	146,883	3,381	2.4%	4,161	2.9%
Fergus Weigh Scale Building							
Operations & Maintenance	8,300	8,490	8,680	190	2.3%	190	2.2%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	8,300	8,490	8,680	190	2.3%	190	2.2%
Elora Public Washrooms							
Operations & Maintenance	21,000	21,525	22,063	525	2.5%	538	2.5%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	21,000	21,525	22,063	525	2.5%	538	2.5%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Fergus Grand Theatre							
Wages & Benefits	197,584	201,664	206,446	4,080	2.1%	4,782	2.4%
Administration	21,300	21,780	22,270	480	2.3%	490	2.2%
Operations & Maintenance	82,117	84,709	87,613	2,592	3.2%	2,904	3.4%
Transfers to Reserves	10,100	10,100	10,100	-	0.0%	-	0.0%
Revenue	(175,600)	(179,550)	(183,590)	(3,950)	2.2%	(4,040)	2.3%
Net (Revenue)/Expenditure	135,501	138,703	142,839	3,202	2.4%	4,136	3.0%
Tourism							
Wages & Benefits	191,067	199,355	207,133	8,287	4.3%	7,779	3.9%
Administration	34,600	35,380	36,180	780	2.3%	800	2.3%
Operations & Maintenance	113,850	116,410	119,030	2,560	2.2%	2,620	2.3%
Revenue	(52,500)	(52,500)	(52,500)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	287,017	298,645	309,843	11,627	4.1%	11,199	3.7%
Grants to Community Groups							
Specific Annual Grants	23,540	23,540	23,540	-	0.0%	-	0.0%
Community Impact Grants	113,000	113,000	113,000	-	0.0%	-	0.0%
Revenue	(113,000)	(113,000)	(113,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	23,540	23,540	23,540	-	0.0%	-	0.0%
Community Development							
Wages & Benefits	141,887	150,758	156,049	8,871	6.3%	5,292	3.5%
Administration	6,550	6,700	6,850	150	2.3%	150	2.2%
Operations & Maintenance	93,600	95,710	97,860	2,110	2.3%	2,150	2.2%
Transfers to Reserves	190,200	190,200	190,200	-	0.0%	-	0.0%
Revenue	(249,300)	(254,910)	(260,650)	(5,610)	2.3%	(5,740)	2.3%
Net (Revenue)/Expenditure	182,937	188,458	190,309	5,521	3.0%	1,852	1.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Buildings and Properties Management							
Wages & Benefits	368,722	385,800	401,424	17,078	4.6%	15,624	4.0%
Administration	7,300	7,460	7,630	160	2.2%	170	2.3%
Operations & Maintenance	4,000	4,090	4,180	90	2.3%	90	2.2%
Fleet Repair & Maintenance	5,575	5,740	5,910	165	3.0%	170	3.0%
Revenue	(90,700)	(95,863)	(102,160)	(5,163)	5.7%	(6,297)	6.6%
Net (Revenue)/Expenditure	294,897	307,227	316,984	12,330	4.2%	9,757	3.2%
TOTAL COMMUNITY SERVICES	6,192,917	6,425,410	6,726,175	232,493	3.8%	298,914	4.7%
Notes: 1. See Staffing Strategy section for increases in staffing complement.							
<u>PLANNING & DEVELOPMENT SERVICES</u>							
Building							
Wages & Benefits	1,562,913	1,621,516	1,680,864	58,603	3.7%	59,348	3.7%
Administration	39,700	40,590	41,500	890	2.2%	910	2.2%
Operations & Maintenance	26,300	26,890	27,500	590	2.2%	610	2.3%
Fleet Repair & Maintenance	34,025	35,050	36,100	1,025	3.0%	1,050	3.0%
Revenue	(1,992,400)	(2,060,921)	(2,130,419)	(68,521)	3.4%	(69,498)	3.4%
Net (Revenue)/Expenditure	(329,462)	(336,875)	(344,455)	(7,413)	2.2%	(7,580)	2.3%
Termite Management Program							
Operations & Maintenance	250,000	250,000	250,000	-	0.0%	-	0.0%
Transfers to Reserves	100,000	100,000	100,000	-	0.0%	-	0.0%
Revenue	(250,000)	(250,000)	(250,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	100,000	100,000	100,000	-	0.0%	-	0.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Planning							
Wages & Benefits	1,444,398	1,507,120	1,559,236	62,722	4.3%	52,115	3.5%
Administration	14,900	15,240	15,580	340	2.3%	340	2.2%
Operations & Maintenance	120,000	120,000	120,000	-	0.0%	-	0.0%
Revenue	(778,550)	(796,070)	(813,980)	(17,520)	2.3%	(17,910)	2.2%
Net (Revenue)/Expenditure	800,748	846,290	880,836	45,542	5.7%	34,545	4.1%
Economic Development							
Wages & Benefits	223,828	165,510	169,686	(58,318)	-26.1%	4,176	2.5%
Administration	9,750	9,970	10,190	220	2.3%	220	2.2%
Operations & Maintenance	78,300	80,060	81,860	1,760	18.1%	1,800	2.2%
Transfers to Reserves	-	-	-	-	0.0%	-	0.0%
Revenue	(83,582)	(22,177)	(22,680)	61,405	-73.5%	(503)	2.3%
Net (Revenue)/Expenditure	228,296	233,363	239,056	5,067	2.2%	5,693	2.4%
Committee of Adjustment							
Wages & Benefits	3,300	3,300	3,300	-	0.0%	-	0.0%
Administration	1,800	1,800	1,800	-	0.0%	-	0.0%
Revenue	(50,000)	(50,000)	(50,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(44,900)	(44,900)	(44,900)	-	0.0%	-	0.0%
Heritage Centre Wellington							
Wages & Benefits	17,397	18,464	19,653	1,067	6.1%	1,188	6.4%
Administration	2,900	2,970	3,040	70	2.4%	70	2.4%
Operations & Maintenance	80,500	82,310	84,160	1,810	2.2%	1,850	2.2%
Revenue	(87,400)	(88,464)	(89,653)	(1,064)	1.2%	(1,188)	1.3%
Net (Revenue)/Expenditure	13,397	15,280	17,200	1,883	14.1%	1,920	12.6%
TOTAL PLANNING & DEVELOPMENT SERVICES	768,079	813,158	847,737	45,079	5.9%	34,579	4.3%

Notes:

1. See Staffing Strategy section for increases in staffing complement.



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
<u>OTHER SERVICES</u>							
Grand River Conservation Authority							
Capital & Operating Levy	123,752	126,540	129,390	2,788	2.3%	2,850	2.3%
Special Levy	(123,752)	(126,540)	(129,390)	(2,788)	2.3%	(2,850)	2.3%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Other Health Services							
Health Care Professionals Recruitment	37,200	37,200	37,200	-	0.0%	-	0.0%
Revenue	(12,000)	-	-	12,000	-100.0%	-	0.0%
Net (Revenue)/Expenditure	25,200	37,200	37,200	12,000	47.6%	-	0.0%
Contribution to Capital Fund							
Contribution to General Capital Reserve	1,200,500	1,467,255	1,693,042	266,755	22.2%	225,787	15.4%
Transfer to Dedicated Capital Levy Reserve	1,816,272	1,852,597	1,889,649	36,325	2.0%	37,052	2.0%
Transfer to Vehicle Replacement Reserves	1,320,000	1,439,000	1,569,000	119,000	9.0%	130,000	9.0%
Transfer to Equipment Replacement Reserves	780,000	819,000	868,000	39,000	5.0%	49,000	6.0%
Transfer to Facility Replacement Reserves	489,000	507,000	526,000	18,000	3.7%	19,000	3.7%
Transfer to Streetlight Reserve	100,000	100,000	100,000	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	5,705,772	6,184,852	6,645,691	479,080	8.4%	460,839	7.5%
Ontario Non-Specific Grants							
Expenses	-	-	-	-	0.0%	-	0.0%
OMPF Grant	(120,700)	(102,600)	(87,210)	18,100	-15.0%	15,390	-15.0%
Net (Revenue)/Expenditure	(120,700)	(102,600)	(87,210)	18,100	-15.0%	15,390	-15.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Other Revenues and Expenses							
Elora LCBO Expenditures	15,225	15,570	15,920	345	2.3%	350	2.2%
West Garafraxa Office Expenditures	15,600	15,950	16,310	350	2.2%	360	2.3%
Transfers to Reserves	5,759,612	5,606,213	5,431,495	(153,399)	-2.7%	(174,718)	-3.1%
Tax Interest/Penalties	(550,000)	(550,000)	(550,000)	-	0.0%	-	0.0%
Investment Earnings	(1,942,800)	(1,942,800)	(1,942,800)	-	0.0%	-	0.0%
Building Rentals	(81,120)	(81,120)	(81,120)	-	0.0%	-	0.0%
OCIF Proceeds	(1,941,312)	(1,747,181)	(1,572,463)	194,131	-10.0%	174,718	-10.0%
Aggregate Resources	(150,000)	(150,000)	(150,000)	-	0.0%	-	0.0%
CW Hydro Interest on Equity	(365,890)	(365,890)	(365,890)	-	0.0%	-	0.0%
OLGC Gaming Proceeds	(2,800,000)	(2,800,000)	(2,800,000)	-	0.0%	-	0.0%
Canada Community Building Grant	(1,018,300)	(1,059,032)	(1,059,032)	(40,732)	4.0%	-	0.0%
Year-End Surplus	-	-	-	-	0.0%	-	0.0%
Transfers from Reserves	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(3,058,985)	(3,058,290)	(3,057,580)	695	0.0%	710	0.0%
Net Debt							
Debt Payment	1,469,447	1,871,660	2,083,202	402,213	27.4%	211,542	11.3%
Transfer from Reserves	(1,469,447)	(1,871,660)	(2,083,202)	(402,213)	27.4%	(211,542)	11.3%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Fergus BIA							
BIA Levy Expense	83,700	83,700	83,700	-	0.0%	-	0.0%
BIA Levy Revenue	(83,700)	(83,700)	(83,700)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Elora BIA							
BIA Levy Expense	82,155	82,155	82,155	-	0.0%	-	0.0%
BIA Levy Revenue	(82,155)	(82,155)	(82,155)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Taxation - Payments in Lieu							
Expenses	-	-	-	-	0.0%	-	0.0%
Payments in Lieu	(284,600)	(291,000)	(297,550)	(6,400)	2.2%	(6,550)	2.3%
Net (Revenue)/Expenditure	(284,600)	(291,000)	(297,550)	(6,400)	2.2%	(6,550)	2.3%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
Taxation - Township Purposes							
Tax Increment Equivalent Grant	286,100	286,100	286,100	-	0.0%	-	0.0%
Regular Taxation	(22,137,747)	(23,689,339)	(25,287,147)	(1,551,592)	7.0%	(1,597,807)	6.7%
Dedicated Capital Levy	(1,816,272)	(1,852,597)	(1,889,649)	(36,325)	2.0%	(37,052)	2.0%
Supps/Omits (Net of Write-offs)	(400,000)	(400,000)	(400,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(24,067,919)	(25,655,836)	(27,290,696)	(1,587,917)	6.6%	(1,634,859)	6.4%
TOTAL OTHER SERVICES	(21,801,232)	(22,885,674)	(24,050,145)	(1,084,442)	5.0%	(1,164,470)	5.1%
Notes: 1. Increase in contribution to general capital reserve based on Asset Management Plan recommendations. 2. Increase in transfers to Vehicle and Equipment Replacement Reserves as shown in replacement schedules.							



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2026 / 2027		Change 2027 / 2028	
	2026 Budget	2027 Forecast	2028 Forecast	\$	%	\$	%
<u>CONSOLIDATED TAX SUPPORTED OPERATING</u>							
ADMINISTRATION	4,184,437	4,436,055	4,743,965	251,618	6.01%	307,910	6.94%
CORPORATE SERVICES	3,078,307	3,249,661	3,327,181	171,354	5.57%	77,520	2.39%
INFRASTRUCTURE SERVICES	7,577,491	7,961,391	8,405,086	383,900	5.07%	443,696	5.57%
COMMUNITY SERVICES	6,192,917	6,425,410	6,726,175	232,493	3.75%	300,765	4.68%
PLANNING & DEVELOPMENT SERVICES	768,079	813,158	847,737	45,079	5.87%	34,579	4.25%
OTHER SERVICES	(21,801,232)	(22,885,674)	(24,050,145)	(1,084,442)	4.97%	(1,164,470)	5.09%
NET (REVENUE)/EXPENDITURE	-	-	-	-	-	-	-

Notes:

Taxation Levy Impact Analysis

	<u>2026 Budget</u>	<u>2027 Forecast</u>	<u>2028 Forecast</u>
<u>General Capital Levy</u>			
Prior Year's General Taxation Levy	20,714,244	22,137,747	23,689,339
Add: Assessment Growth	532,356	442,755	473,787
Total General Taxation Levy	21,246,600	22,580,502	24,163,126
Total Taxation Requirements (per above)	22,137,747	23,689,339	25,287,147
\$ Increase in Taxation	891,147	1,108,837	1,124,020
% Increase in Taxation	4.19%	4.91%	4.65%

<u>Dedicated Capital Levy</u>			
Prior Year's Dedicated Capital Levy	1,770,763	1,816,272	1,852,597
Add: Assessment Growth	45,509	36,325	37,052
Total Dedicated Capital Levy	1,816,272	1,852,597	1,889,649
Total Taxation Requirements (per above)	1,816,272	1,852,597	1,889,649
\$ Increase in Taxation	-	-	-
% Increase in Taxation	0.00%	0.00%	0.00%

<u>Combined Taxation Levy</u>			
Total % Increase in Taxation	3.86%	4.54%	4.31%

WATERWORKS/ WASTEWATER SUPPORTED OPERATING BUDGET





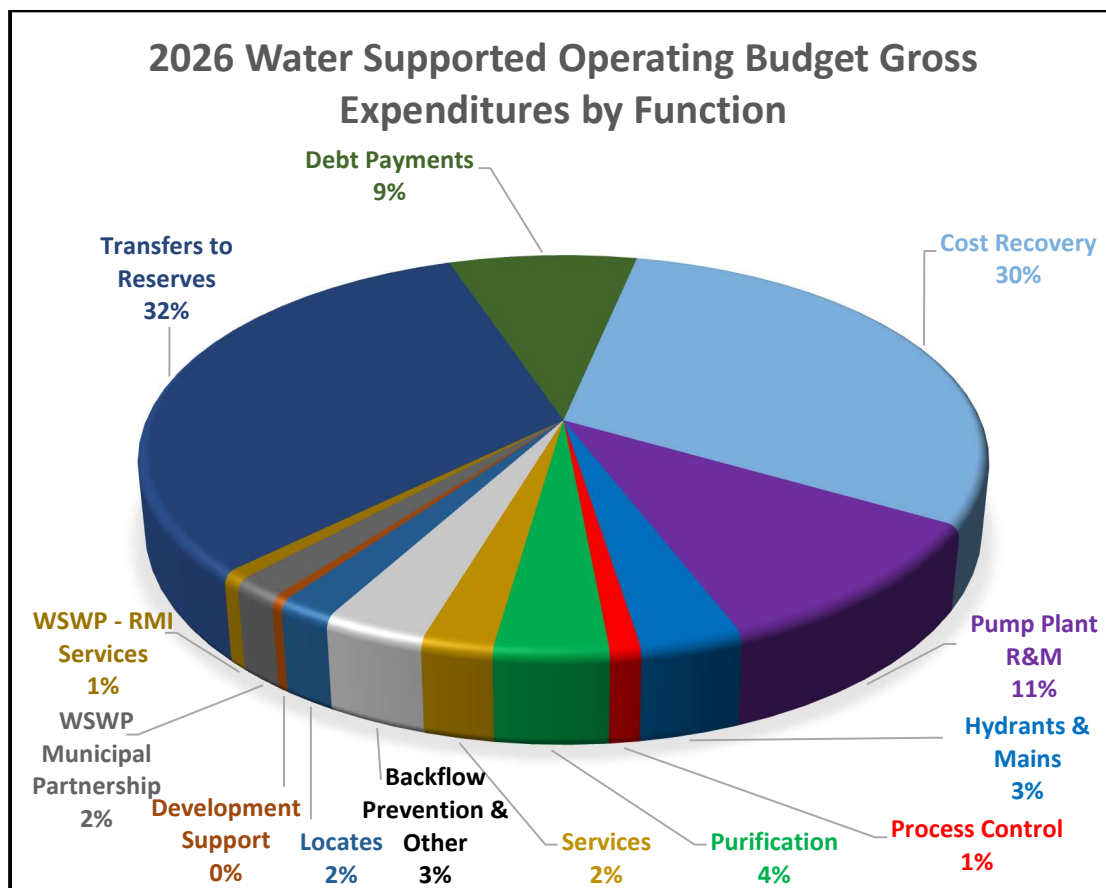
Waterworks & Wastewater Supported Operating Summary

The waterworks and wastewater operating budgets include expenditures and revenues associated with the day-to-day provision of these specific Township services. The net waterworks and wastewater supported budgets are funded by water and wastewater rates respectively.

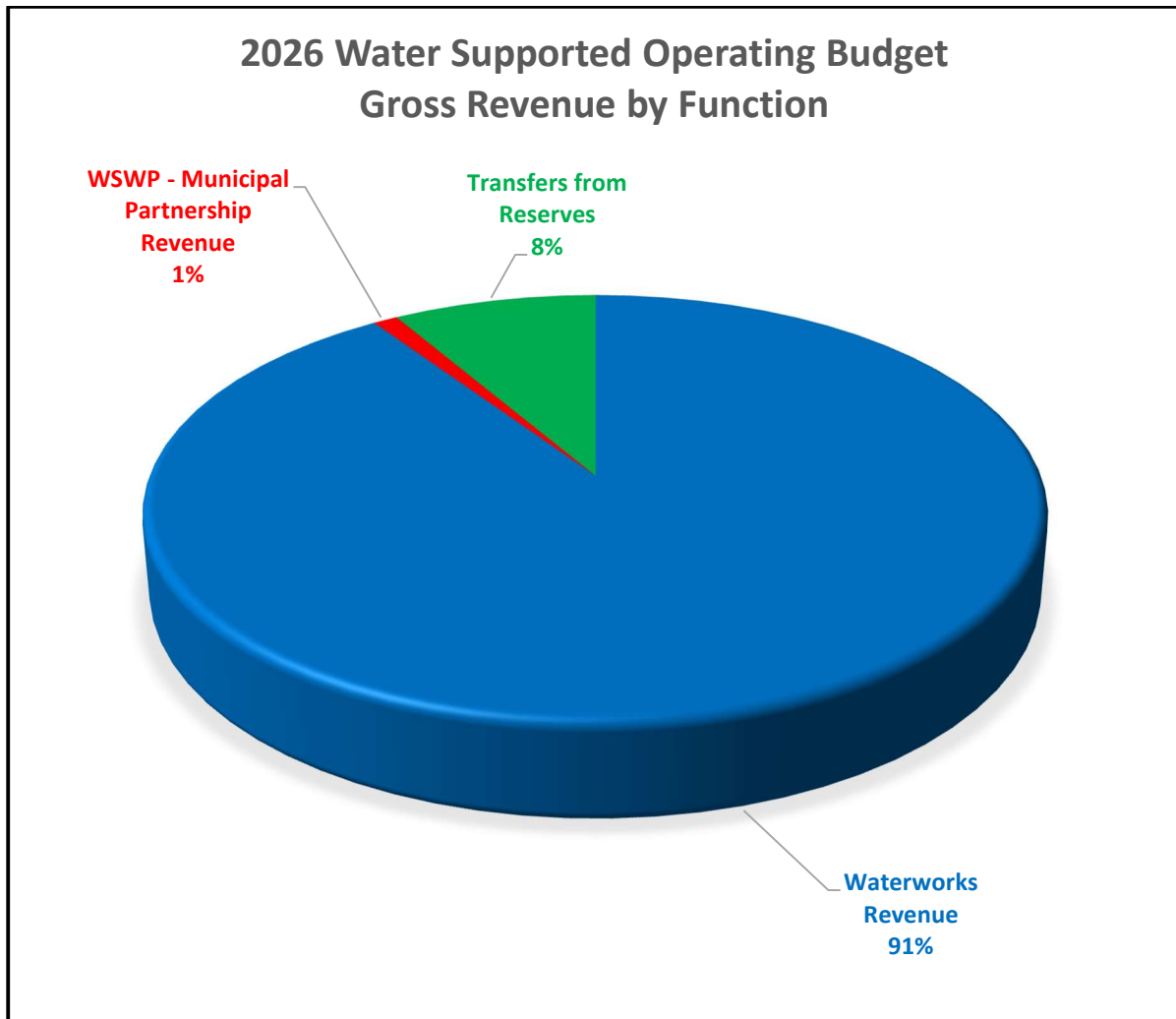
2026 Waterworks Supported Operating Budget

The 2026 waterworks supported operating budget totals \$6,881,144. After deducting other revenues, the net operating budget to be funded from water rates is \$6,229,000. A 3% increase in water rates is projected to be implemented effective January 1, 2026 as per the Fees and Charges By-law for 2026. This rate increase is based on the Township's draft Water and Wastewater Rate Study.

The gross 2026 water supported operating budget is broken down as follows:



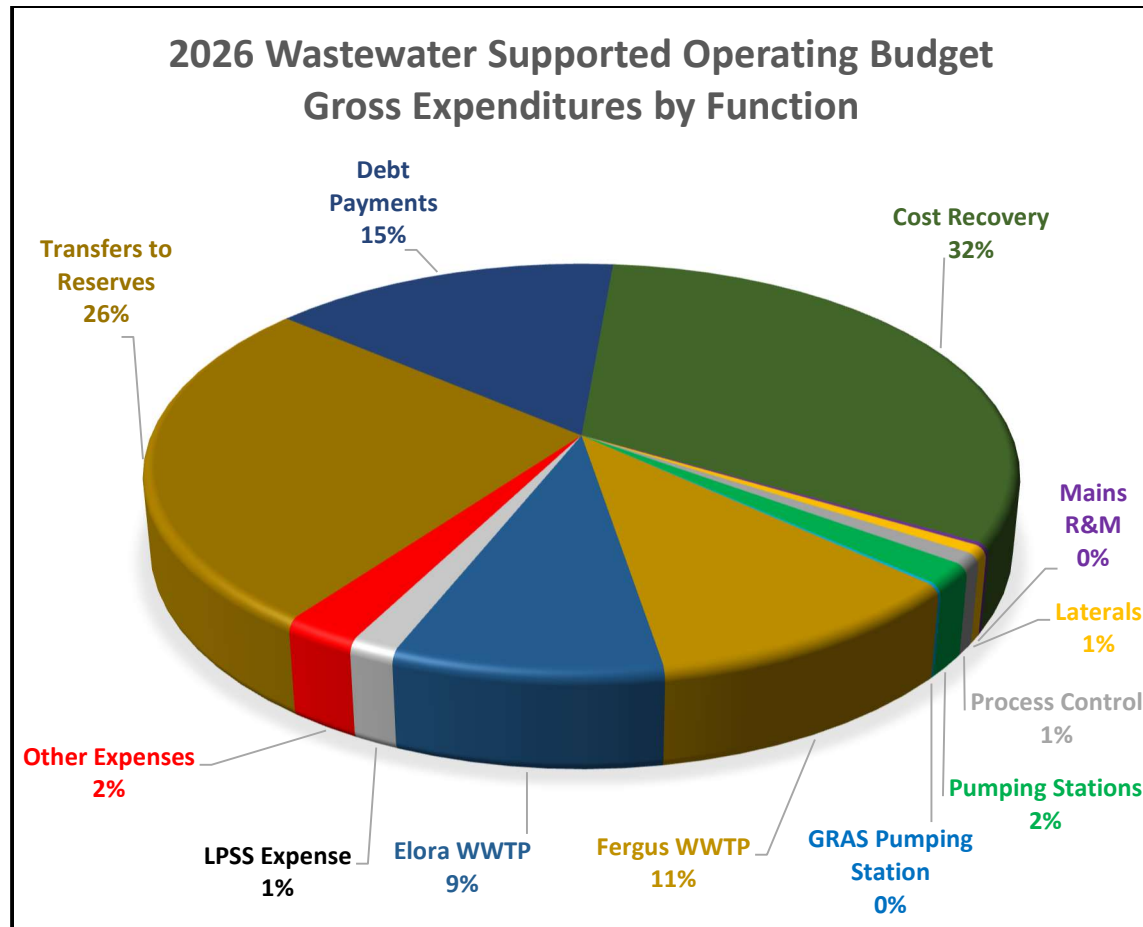
From a gross revenue perspective, the 2026 water supported operating budget is broken down into the following revenue types:



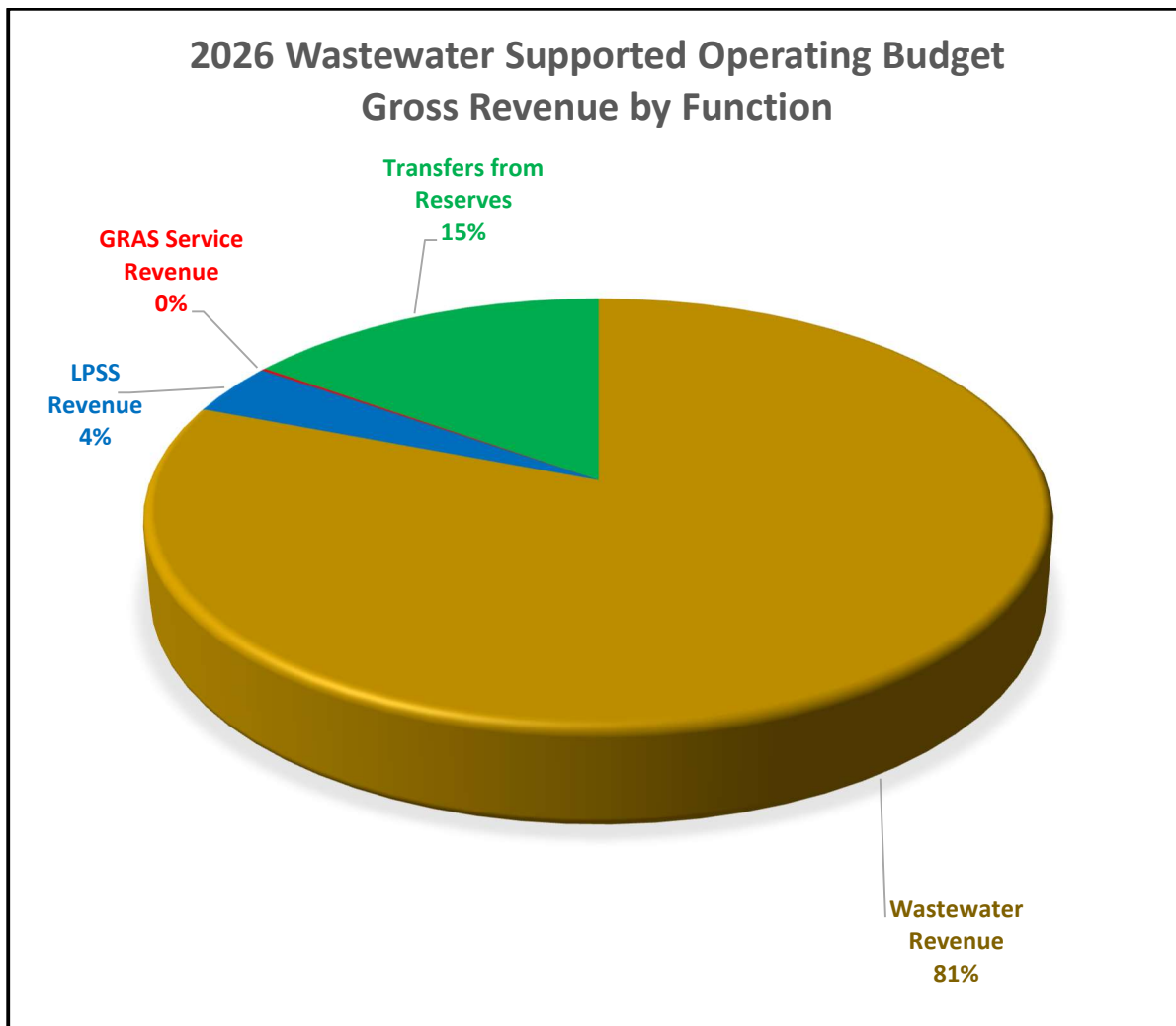
2026 Wastewater Supported Operating Budget

The 2026 wastewater supported operating budget totals \$8,928,990. After deducting other revenues, the net operating budget to be funded from wastewater rates is \$7,564,000. A 2.0% increase in wastewater rates is projected to be implemented effective January 1, 2026 as per the Fees and Charges By-law for 2026. This rate increase is based on the Township's draft Water and Wastewater Rate Study.

The gross 2026 wastewater supported operating budget is broken down as follows:



From a gross revenue perspective, the 2026 wastewater supported operating budget is broken down into the following revenue types:



2026 Wellington Source Water Protection Operating Budget

In addition to the waterworks and wastewater operating budgets, this budget area also includes the annual operating budget for Wellington Source Water Protection. This division is shared with all municipalities within Wellington County.

The 2026 operating budget for this area totals \$473,500 and is funded by the County of Wellington.

More detailed operating budget information for waterworks, wastewater, and Wellington Source Water Protection is provided below.





Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Environmental Services - Administration

Water Services and Environmental Sustainability is responsible for the Township's water supply, treatment, storage and distribution systems as well as sustainability programs and initiatives. The Township owns, operates and maintains nine (9) water supply wells, 130 km of watermain, 1,312 watermain valves, 799 hydrants, four (4) elevated water storage tanks. Water conservation and climate change action / resiliency programs are also based in this department.

Wastewater Services is responsible for the Township's wastewater collection, pumping, and treatment systems and stormwater management systems. The Township owns, operates and maintains two (2) wastewater treatment plants, eight (8) sewage pumping stations, 120 km of wastewater main, 152 km of storm sewers, 4,415 catch basis, and 2,517 maintenance holes. Along with Transportation Services, Environmental Services also maintains the Township's storm sewer collection system (pipes and open channels) and 26 storm water management facilities.

The Risk Management Inspector (RMI) is a shared services position supporting the Township and five other municipalities, for the purposes of implementing and enforcing the Clean Water Act and Source Protection Plans. A portion of the RMI cost centre is offset by revenue from partner municipalities.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %	
<u>Revenues</u>					
Environmental Services - Administration - Revenue	(97,000)	(48,000)	(49,600)	47,400	-48.87%
<i>Total Revenues</i>	(97,000)	(48,000)	(49,600)	47,400	-48.87%
<u>Expenses</u>					
Environmental Services - Administration - Wages & Benefits	2,168,100	1,772,942	2,309,500	141,401	6.52%
Environmental Services - Administration - Administration	79,150	71,022	81,500	2,350	2.97%
Environmental Services - Administration - Operations & Maintenance	2,114,475	1,920,000	2,284,950	170,475	8.06%
Environmental Services - Administration - Meter Maintenance	133,073	66,902	146,900	13,827	10.39%
Environmental Services - Administration - Fleet Repair & Maintenance	144,305	117,835	147,925	3,620	2.51%
Environmental Services - Administration - Cost Recovery	(4,542,102)	-	(4,921,175)	(379,073)	8.35%
<i>Total Expenses</i>	97,000	3,948,702	49,600	(47,400)	-48.87%
<u>Net Budget Administration</u>	-	3,900,702	-	-	0.0%

Major Changes Impacting This Budget

- Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and wastewater system budgets.
- Revenue includes fees from an agreement with the Township of Mapleton for the provision of services by the Township's Climate Change Coordinator. The reduction is due to the elimination of anticipated revenue from other municipalities for SCADA services provided by the Township's Instrumentation and Systems Control Technician.
- Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year. Furthermore, the wages line includes the following:
 - a new Environmental Protection Officer position with a cost of \$90,700; and
 - changes resulting from a restructuring of this division in 2025.
- The increase in operations and maintenance is due to the following:
 - a \$142,600 increase in the allocation of administrative costs from the tax supported operating budget;
 - a \$25,100 increase in the portion of the GRCA levy that is charged to the Environmental Services budget;
 - a \$7,400 increase in internet service charges from Centre Wellington Communications Inc. for 2026; and
 - a \$5,000 reduction in professional fees.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Environmental Services - Waterworks

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$	%
<u>Revenues</u>					
Environmental Services - Waterworks - Revenue	(5,870,000)	(4,063,220)	(6,229,000)	(359,000)	6.1%
Environmental Services - Waterworks - WSWP Municipal Partnership	(71,900)	(53,602)	(70,500)	1,400	-1.9%
Environmental Services - Waterworks - Transfers from Reserves	(489,251)	-	(581,644)	(92,393)	18.9%
<i>Total Revenues</i>	(6,431,151)	(4,116,822)	(6,881,144)	(449,993)	7.0%
<u>Expenses</u>					
Environmental Services - Waterworks - Pump Plant R&M	629,111	613,203	742,452	113,341	18.0%
Environmental Services - Waterworks - Hydrants & Mains R&M	234,182	237,990	232,649	(1,533)	-0.7%
Environmental Services - Waterworks - Process Control	82,613	38,304	69,733	(12,880)	-15.6%
Environmental Services - Waterworks - Purification	245,503	191,605	258,308	12,805	5.2%
Environmental Services - Waterworks - Services	163,992	121,733	162,758	(1,235)	-0.8%
Environmental Services - Waterworks - Backflow Prevention and Other	207,883	139,170	234,883	27,000	13.0%
Environmental Services - Waterworks - Locates	120,722	86,721	127,715	6,993	5.8%
Environmental Services - Waterworks - Development Support	37,073	15,288	29,291	(7,781)	-21.0%
Environmental Services - Waterworks - WSWP Municipal Partnership	115,900	98,610	113,620	(2,280)	-2.0%
Environmental Services - Waterworks - WSWP - RMI Services	54,379	43,015	49,154	(5,225)	-9.6%
Environmental Services - Waterworks - Transfers to Reserves	2,092,520	173,310	2,212,043	119,523	5.7%
Environmental Services - Waterworks - Debt Payments	539,590	93,628	581,644	42,054	7.8%
Environmental Services - Waterworks - Cost Recovery Applied	1,907,683	-	2,066,894	159,211	8.3%
<i>Total Expenses</i>	6,431,151	1,852,578	6,881,144	449,993	7.0%
<i>Net Budget Waterworks</i>	-	(2,264,244)	-	-	0.0%

Major Changes Impacting This Budget

- The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
- Per an agreement with participating lower tier municipalities in the County of Wellington, the Township is responsible for 38% of the WSWP Municipal Partnership costs. As such, a corresponding WSWP Municipal Partnership Revenue line is included to reflect the recovery of 62% of the total cost from participating municipalities.
- The increase in the pump plant R&M line is due to:
 - one-third of the wages and benefits associated with a new labourer position is allocated to this cost centre;
 - a \$44,000 increase in hydro costs;
 - a \$15,000 increase for preventative maintenance; and
 - a \$10,000 increase for rising material costs.
- The increase in the purification line is due to an increase in chemical costs used in the purification process.
- The increase in the backflow prevention and other line is due to a \$20,000 increase in professional fee expenditures as new wells are required to be included in the 2026 permit to take water renewal. Furthermore, there is a \$7,100 estimated increase in the amount paid to CW Hydro for processing utility bills on behalf of the Township in 2026.
- The transfers to reserves line reflects an increase to the Waterworks General Capital Reserve transfer of \$104,433 and a \$15,090 increase in the transfers to the Environmental Vehicle and Equipment Replacement Reserves.
- New debt payments for Well Areas 3 and 7, Long-term Water Supply Strategy, and the Middlebrook Well Land account for the increase in the debt payments line. The increase is partially offset by the repayment of debt owed to the TD Bank in 2025.
- 100% of waterworks debt is funded from development charges in 2026.



Township of Centre Wellington

2026 Operating Budget Summary With 2025 Budget and Actual Results

Environmental Services - Wastewater

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Environmental Services - Wastewater - Revenue	(6,846,000)	(4,755,753)	(7,217,000)	(371,000) 5.4%
Environmental Services - Wastewater - LPSS Revenue	(348,000)	(337,968)	(347,000)	1,000 -0.3%
Environmental Services - Wastewater - GRAS Service Revenue	(13,400)	(5,345)	(13,400)	- 0.0%
Environmental Services - Wastewater - Transfers from Reserves	(1,371,690)	-	(1,351,590)	20,100 -1.5%
<i>Total Revenues</i>	(8,579,090)	(5,099,065)	(8,928,990)	(349,900) 4.1%
<u>Expenses</u>				
Environmental Services - Wastewater - Mains R&M	34,307	3,275	19,283	(15,023) -43.8%
Environmental Services - Wastewater - Laterals	55,751	37,804	55,575	(176) -0.3%
Environmental Services - Wastewater - Process Control	91,996	46,817	77,016	(14,980) -16.3%
Environmental Services - Wastewater - Pumping Stations	126,912	121,098	147,133	20,221 15.9%
Environmental Services - Wastewater - GRAS Pumping Station	11,582	7,644	11,614	31 0.3%
Environmental Services - Wastewater - Fergus WWTP	879,332	759,569	944,228	64,896 7.4%
Environmental Services - Wastewater - Elora WWTP	745,348	673,475	777,757	32,409 4.3%
Environmental Services - Wastewater - LPSS Expense	129,970	119,050	135,575	5,605 4.3%
Environmental Services - Wastewater - Other	208,400	149,865	217,100	8,700 4.2%
Environmental Services - Wastewater - Transfers to Reserves	2,289,382	207,690	2,337,837	48,455 2.1%
Environmental Services - Wastewater - Debt Payments	1,371,691	959,601	1,351,591	(20,100) -1.5%
Environmental Services - Wastewater - Cost Recovery Applied	2,634,419	-	2,854,281	219,862 8.3%
<i>Total Expenses</i>	8,579,090	3,085,890	8,928,990	349,900 4.1%
<u>Net Budget Wastewater</u>	-	(2,013,176)	-	- 0.0%

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the wastewater budget.
2. The increase in the pumping station line is due to increasing costs for sewage pumping station cleanouts and an increase for estimated hydro costs.
3. The increase in the Fergus WWTP line is mainly due to the following:
 - a \$10,000 increase in chemical costs due to rising chemical prices;
 - a \$16,500 increase in estimated hydro costs; and
 - one-third of the wages and benefits associated with a new labourer position is allocated to this cost centre.
4. The increase in the Elora WWTP line is mainly due to the following:
 - a \$10,000 increase in chemical costs due to rising chemical prices;
 - a \$15,500 increase in estimated hydro costs; and
 - a \$5,000 increase for rising material cost at the facility.
5. The transfers to reserves line reflects an increase to the Wastewater General Capital Reserve transfer of \$34,545 and a \$13,910 increase in the transfers to the Environmental Vehicle and Equipment Replacement Reserves.
6. 100% of wastewater debt is funded from development charges in 2026.



Township of Centre Wellington

2026 Operating Budget Summary

With 2025 Budget and Actual Results

Environmental Services - Wellington Source Water Protection

The Municipal Risk Management Official is a shared services position supporting all municipalities within Wellington County. This cost centre is funded by the County of Wellington through their Planning Budget. The RMO and Risk Management Inspectors implement and enforce the Clean Water Act and Source Protection Plans. The purpose of the Clean Water Act and the source protection program is to protect existing and future sources of municipal drinking water from quality and quantity threats.

	2025 Budget	2025 Actual	2026 Draft Budget	2025/2026 Budget Change \$ %
<u>Revenues</u>				
Wellington Source Water Protection - Revenue	(453,500)	(325,899)	(473,500)	(20,000) 4.4%
<i>Total Revenues</i>	(453,500)	(325,899)	(473,500)	(20,000) 4.4%
<u>Expenses</u>				
Wellington Source Water Protection - Wages & Benefits	348,150	284,703	358,750	10,600 3.0%
Wellington Source Water Protection - Administration	35,550	25,446	34,000	(1,550) -4.4%
Wellington Source Water Protection - Operations & Maintenance	36,000	36,382	46,000	10,000 27.8%
Wellington Source Water Protection - Fleet Repair & Maintenance	3,000	2,558	3,150	150 5.0%
Wellington Source Water Protection - Transfers to Reserves	5,000	5,000	5,000	- 0.0%
Wellington Source Water Protection - Cost Recovery Applied	25,800	23,650	26,600	800 3.1%
<i>Total Expenses</i>	453,500	377,740	473,500	20,000 4.4%
<i>Net Budget Wellington Source Water Protection</i>	-	51,841	-	- 0.0%

Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of administration expenses and Transportation Services division overhead costs allocated to the Wellington Source Water Protection division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2026 year.
4. The development of a new website in 2026 accounts for the increase in the operations and maintenance line.

CAPITAL BUDGET



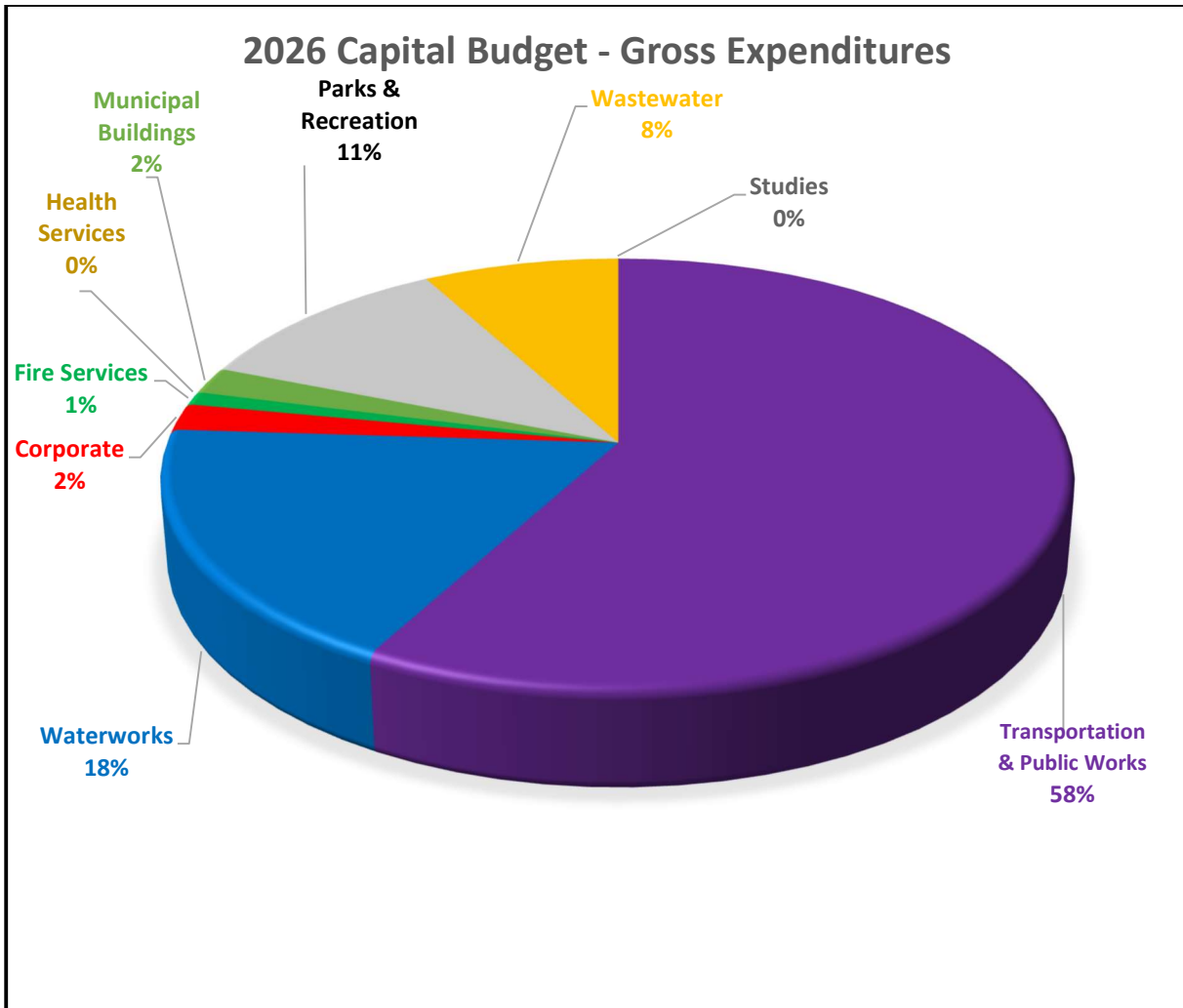


Capital Budget Overview

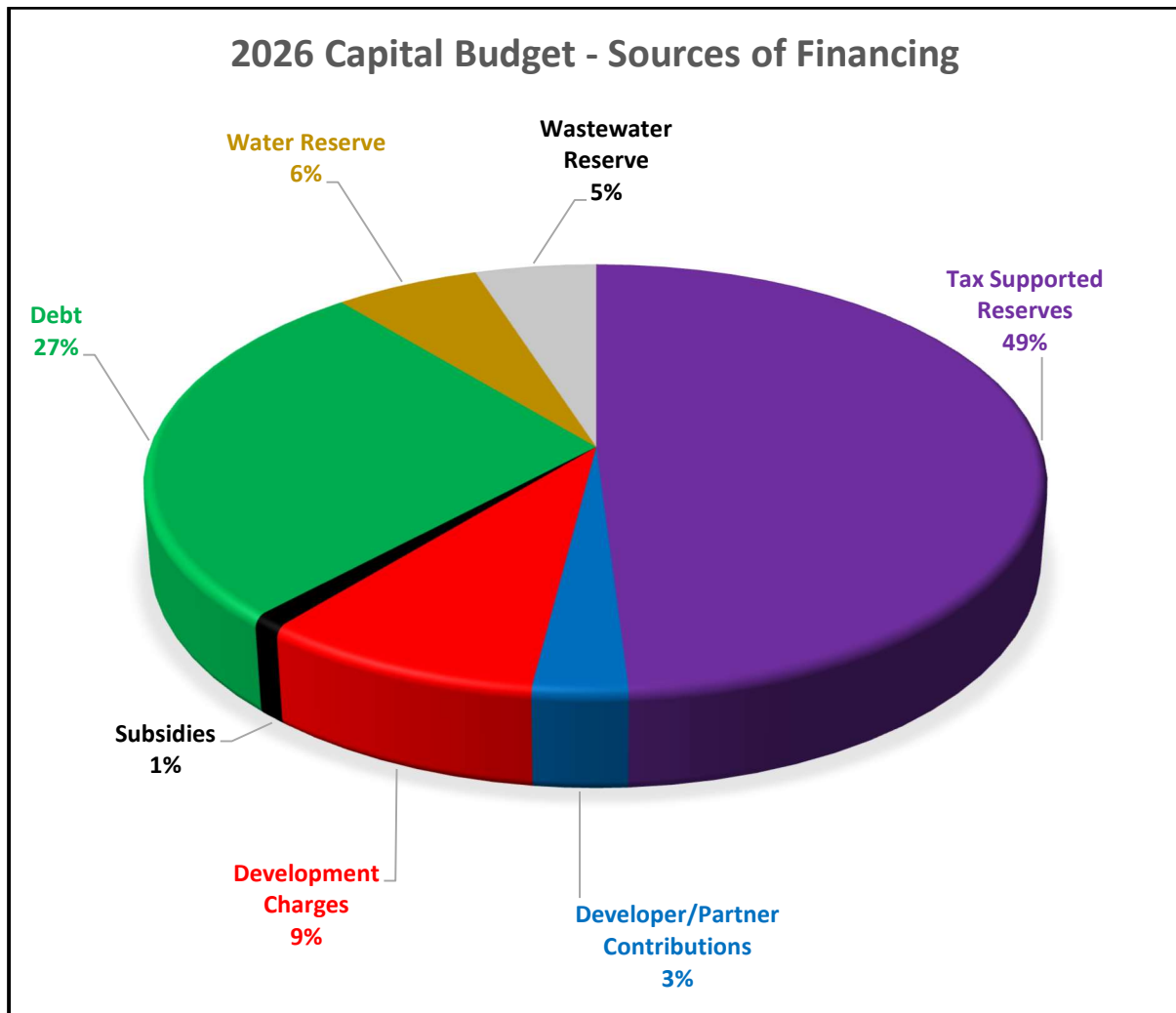
Expenditures that are one-time costs in excess of \$5,000 are typically included in the annual capital budget. This can include costs that may be operating in nature, such as maintenance items or studies. In addition to the capital budget, the budget includes a 2-year capital forecast that is approved by Council, and an additional 7-year capital forecast that is provided for information purposes. Capital forecast information can be found in a later section.

2026 Capital Budget

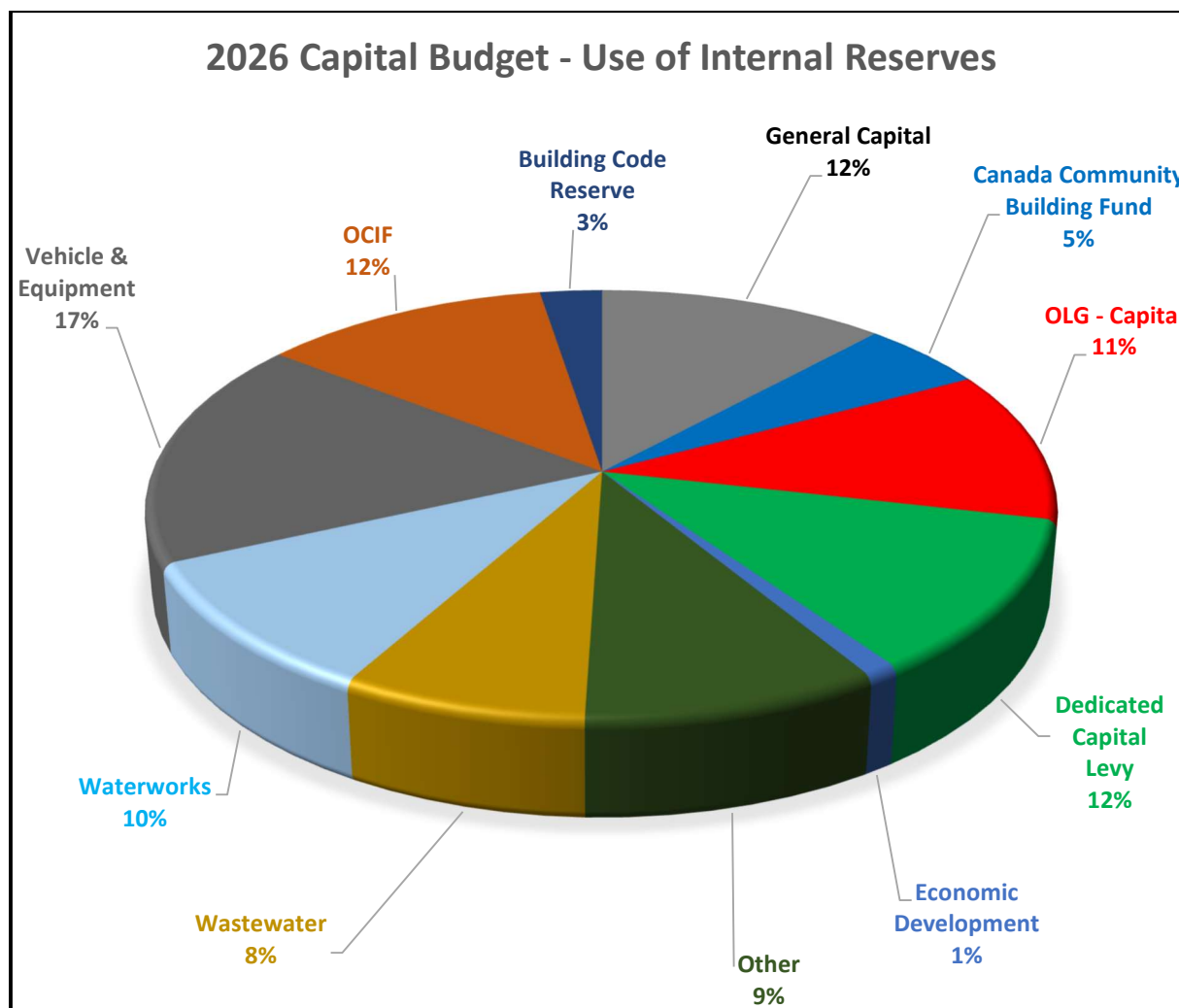
The 2026 capital budget totals \$35,692,730 and is broken down by area as follows:



As with every year, the Township faces funding challenges associated with annual capital needs. The chart below provides a summary of the sources of financing used to fund the 2026 capital budget. 60% of financing sources represent internal Township reserves, while 40% represent external sources (i.e. development charges, debt, subsidies, and developer/partner contributions).



Internal Township reserve financing of \$21,691,830 is drawn from the following sources:



The use of development charges (DC) to fund 2026 capital projects totals \$3,069,500 and relate to projects associated with Roads, Parks & Recreation, Water, Wastewater, and Corporate (Studies).

The Township is limited from a cash flow perspective when planning to use DC funding within the capital budget process. For future years in the capital forecast, staff utilized the following DC funding limits in the Ten Year Capital Forecast:

2026 - 2028 average = \$3,033,000
 2027 - 2029 average = \$3,042,000
 2028 - 2030 average = \$3,149,000
 2029 - 2031 = \$3,151,000/year



When DC cash flow is a problem in funding capital projects, a municipality can either defer growth related capital projects or incur debt to fund these projects. The DC Act allows municipalities to use DCs to fund growth related debt (principal and interest) payments.

For 2026, there is significant pressure to complete growth-related capital projects, and use DC funding. It is recommended within the 2026 capital budget that \$9,586,400 in debt be incurred in 2026 to fund the following projects:

2026 Debt Funded Projects

Project	Debt Funding
Corporate Operations Facility	5,886,400
Multi-Use Recreation Facility (MURF)	300,000
F2 Well Additional Capacity	2,800,000
New Well – Area #7	600,000
TOTAL	\$9,586,400

Worth noting is that the above Corporate Operations Facility debt has been pre-approved by Council and staff continue to work with Infrastructure Ontario on finalizing the debt issue.

Highlights of the 2026 capital budget are provided below. Projects referenced with “OLG” and/or “CCBF” (Canada Community-Building Fund – formerly Federal Gas Tax) are projects that are either partially or fully funded by these sources.

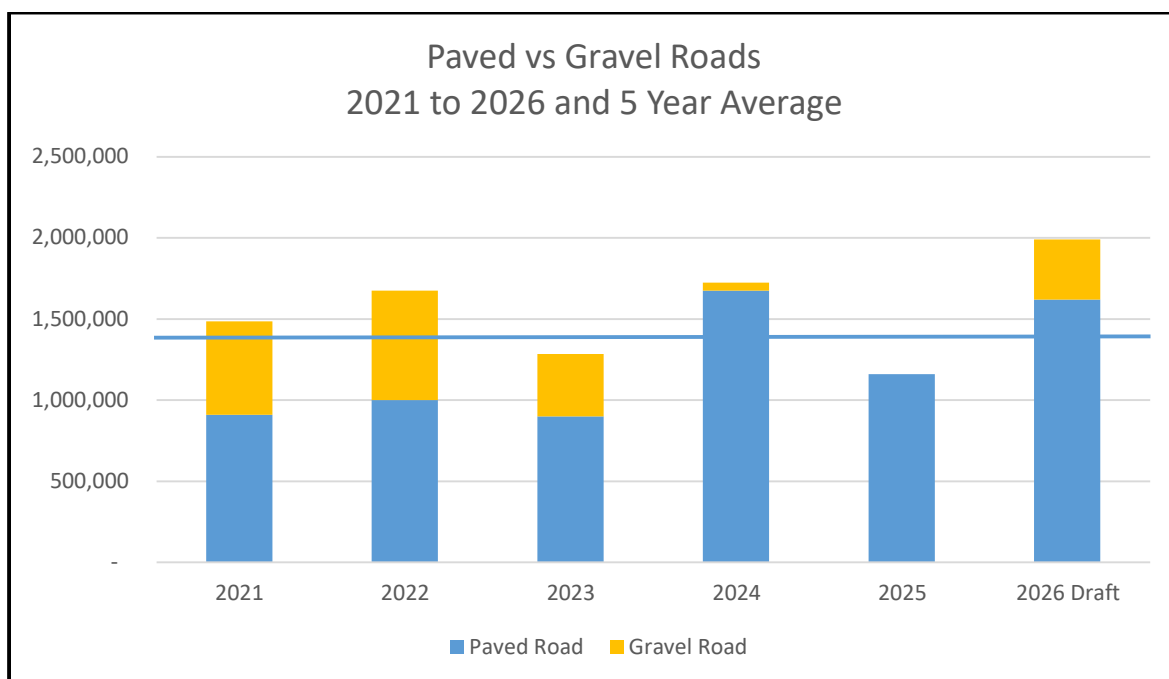
2026 Capital Project Highlights

Project	Amount	OLG/CCB
Noah Road Culverts – 32-P and 33-P	\$3,350,000	
Seventh Line Bridge – 1-E	480,000	
Corporate Operations Facility	8,136,700	
Sixth Line E – Wellington Road 21 to Sideroad 10 Reconstruction	1,500,000	OLG/CCB
Smith St – David St to Henderson St Reconstruction	1,585,000	OLG
Guelph St – South of Cummings Cres to Union St Design	330,000	
Union St W – Tower St to Guelph Road Design	340,000	
Douglas Crescent – Forfar St to Gzowski St	1,430,000	
Fergus WWTP Aeration Basin Replacement	440,000	
F2 Well Additional Capacity	2,800,000	
New Well – Area #7	600,000	

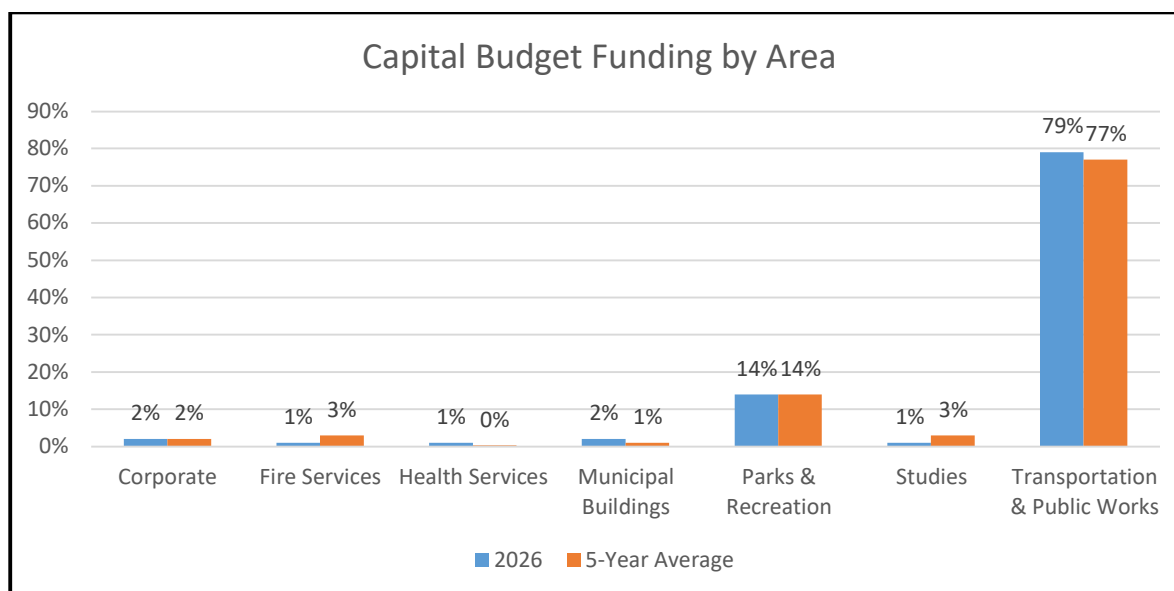


Belwood Hall Accessibility Design & Renovation	980,000	OLG
Sportsplex Roof A Replacement – Pool Roof	480,000	OLG

The following graph depicts the Township's capital investment in rural roads since 2021. The chart further identifies the amount budgeted for gravel rural roads and funds planned for paving rural roads. The blue line in the graph represents the average spending on rural roads for the five-year period 2021 to 2025. The chart excludes amounts budgeted for rural road gravel resurfacing that are included in the operating budget (the 2025 Budget amount was \$641,614 and the 2026 Budget amount is \$649,700).



The following graph compares the capital budget funding by area as per the 2026 capital budget to the five-year average (2021 to 2025).



Pre-Engineering

The Pre-Engineering and Approvals for Future Years Projects project is used for pre-engineering and design work for capital projects planned for 2027 and 2028. For 2026, the Pre-Engineering budget is designated for the following projects:

Project	Amount
Princess Street (Elora) – Moir St to David St	25,000
Irvine Street – East Mill St to Colborne St	60,000
McAlister Street – Highland Road to Argyll St	25,000
TOTAL	\$110,000





TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	IP	PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
			<u>STUDIES</u>												
			<u>Studies</u>												
1	2017-001		Update Corporate Strategic Plan - 2026	50.0					50.0	40.0			5.0	5.0	
2	2023-018		Parks and Recreation Fees Study	40.0					40.0	40.0					
3	2026-550		New Housing Action Plan	80.0		80.0									
			Total Studies	170.0	-	80.0	-	-	90.0	80.0	-	-	5.0	5.0	-
				170.0	-	80.0	-	-	90.0	80.0	-	-	5.0	5.0	-
			<u>CORPORATE</u>												
			<u>Corporate - IT&S</u>												
4	2025-075		Questica Hosted Services	10.0					10.0	8.0			1.0	1.0	
5	2026-001		Provision for New Office Equipment - 2026	25.0					25.0	20.0			2.5	2.5	
6	2026-257		Web Application Firewall	10.0					10.0	8.0			1.0	1.0	
7	2026-258		Disaster Recovery Site	45.0					45.0	36.0			4.5	4.5	
8	2026-259		Cloud Application Security	15.0					15.0	12.0			1.5	1.5	
			Total Corporate - IT&S	105.0	-	-	-	-	105.0	84.0	-	-	10.5	10.5	-
			<u>Corporate - Other</u>												
9	2025-051		ERP System including HR and Health & Safety	300.0					300.0	240.0			30.0	30.0	
10	2026-545		Municipal Law Enforcement Vehicle	45.0					45.0	45.0					
11	2026-593		Community Information & Wayfinding Signage	100.0					100.0	100.0					
			Total Corporate - Other	445.0	-	-	-	-	445.0	385.0	-	-	30.0	30.0	-
				550.0	-	-	-	-	550.0	469.0	-	-	40.5	40.5	-
			<u>MUNICIPAL BUILDINGS</u>												
			<u>Municipal Buildings</u>												
12	105-7031		Township Facilities - Safety & Security	50.0					50.0	50.0					
13	2026-269		Business Park House Demolition	50.0					50.0	50.0					
14	2026-271		Building and Properties Roof Assessments	25.0					25.0	25.0					
15	2026-273		Rugby Building Future Use Strategy and AODA Compliance	50.0					50.0	50.0					
			Total Municipal Buildings	175.0	-	-	-	-	175.0	175.0	-	-	-	-	-
				175.0	-	-	-	-	175.0	175.0	-	-	-	-	-



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP PROJECT TITLE		2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
	<u>HEALTH SERVICES</u>													
	<u>Cemeteries</u>													
16	2016-040	Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase I	60.0					60.0	60.0					
17	2022-078	Elora Cemetery - Columbarium Area - Phase II	110.0					110.0	110.0					
	Total Cemeteries		170.0	-	-	-	-	170.0	170.0	-	-	-	-	-
			170.0	-	-	-	-	170.0	170.0	-	-	-	-	-
	<u>TRANSPORTATION & PUBLIC WORKS</u>													
	<u>Active Transportation</u>													
18	2026-005	Sidewalk Repairs and Replacement - 2026	125.0					125.0	125.0					
19	2026-290 CZ	Cameron St - St Andrew St E to Garafraxa St E	15.0					15.0	15.0					
20	2026-293 AH	Smith St - David St to Victoria Cres Bikeway	25.0		25.0									
21	2026-297	Wayfinding and Signage Improvements	70.0		70.0									
22	2026-607 CD	Union St W - Tower St to Guelph Rd {SFA}	5.0			5.0								
23	2026-651	Fergus Grand River Trail Feasibility Study	200.0					200.0	200.0					
	Total Active Transportation		440.0	-	95.0	5.0	-	340.0	340.0	-	-	-	-	-
	<u>Bridges and Major Culverts</u>													
24	2011-043	Sideroad 11 Bridge - 28-P	200.0		20.0			180.0	180.0					
25	2016-060	Sideroad 5 Bridge Removal - 30-P	90.0					90.0	90.0					
26	2017-089	Sideroad 15 Bridge - 29-WG	200.0		20.0			180.0	180.0					
27	2024-079	Sideroad 10 Culvert - 4-N	90.0					90.0	90.0					
28	2024-080	Sideroad 5 Culvert - 7-N	95.0					95.0	95.0					
29	2026-002	Bridge Repairs and Remediation - 2026	100.0					100.0	100.0					
30	2026-003	Pre-Engineering - Bridges - 2026	100.0					100.0	100.0					
31	2026-010	Bridge, Culvert and Retaining Wall Structure Inspections - 2026	110.0					110.0	110.0					
32	301-1056	Noah Road Culverts - 32-P and 33-P	3,350.0		335.0			3,015.0	3,015.0					
33	301-7035	Seventh Line Bridge - 1-E	480.0					480.0	480.0					
	Total Bridges and Major Culverts		4,815.0	-	375.0	-	-	4,440.0	4,440.0	-	-	-	-	-
	<u>Public Works - Other</u>													
34	2025-076	Gzowski Street Abutment Removal	50.0					50.0	50.0					



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP		PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
35	2026-004		Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2026	110.0		10.0			100.0	40.0			30.0	30.0	
36	2026-546		Backhoe	220.0		220.0									
37	2026-547		Construction Inspector Vehicle	65.0		65.0									
38	2026-548		Utility Van	75.0		75.0									
39	2026-549		Tandem Dump Truck	485.0		485.0									
40	303-0299		Corporate Operations Facilities	8,136.7					8,136.7	2,250.3		5,886.4			
			Total Public Works - Other	9,141.7	-	855.0	-	-	8,286.7	2,340.3	-	5,886.4	30.0	30.0	-
			<u>Roadways - Rural</u>												
41	2012-073		Sixth Line E – WR 21 (Inverhaugh) to SR 10	1,500.0					1,500.0	1,500.0					
42	2023-084		Gravel to Asphalt Road Conversion - Eramosa-West Garafraxa Townline (5th Line to WR 26)	300.0		270.0			30.0	30.0					
43	2025-077		First Line - WR 7 to Bridge St - Minor Resurfacing	120.0					120.0	120.0					
44	F0083	BH	Second Line - Highway 6 to Jones Baseline {SFA}	70.0			70.0								
			Total Roadways - Rural	1,990.0	-	270.0	70.0	-	1,650.0	1,650.0	-	-	-	-	-
			<u>Roadways - Urban</u>												
45	2017-067	AH	Smith St - David St to Henderson St	895.0					895.0	895.0					
46	2022-061		Beatty Line and Millage Lane Intersection - Full Signalization	310.0		294.5			15.5	15.5					
47	2024-028		Torrance Lane - SR 9 to End - Major Resurfacing	410.0					410.0	410.0					
48	2024-029		First Line - Spencer Dr to South River Road - Minor Resurfacing	75.0					75.0	75.0					
49	2024-035	CZ	Cameron St - St Patrick St to St George St - Major Resurfacing	80.0					80.0	80.0					
50	2024-037		Moir St - Mary St to John St - Major Resurfacing	75.0					75.0	75.0					
51	2025-025		Water Street (Elora) Pedestrian Crossing Upgrade	80.0					80.0	80.0					
52	2025-028	CF	Provost Parking Lot Improvements	180.0					180.0	180.0					
53	2025-029	BY	Fergus Curling Club Parking Lot Major Resurfacing	85.0					85.0	85.0					
54	2025-078		Intersection Signalization - Farley Road/SR 18/Beatty Line	300.0		285.0			15.0	15.0					



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP		PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
55	2026-006		Traffic Calming Measures - 2026	100.0					100.0	100.0					
56	2026-008		Microsurfacing - 2026	50.0					50.0	50.0					
57	2026-238		Asphalt Spot Repairs - 2026	100.0					100.0	100.0					
58	2026-239		New Pedestrian Crossing - Irvine St and David St	100.0		100.0									
59	2026-255		New Pedestrian Crossing - Sideroad 18 and Vincent St	100.0					100.0	100.0					
60	2026-589	DT	Guelph St - South of Cummings Cres to Union St {SFA}	95.0			95.0								
61	F0024	CD	Union St W - Tower St to Guelph Rd {SFA}	95.0			95.0								
			Total Roadways - Urban	3,130.0	-	679.5	190.0	-	2,260.5	2,260.5	-	-	-	-	-
			<u>Storm Drainage</u>												
62	2026-009		Storm Water Pond Sediment Removal - 2026	100.0					100.0	100.0					
63	2026-021	BY	Fergus Curling Club Parking Lot Storm Sewer	15.0					15.0	15.0					
64	2026-094	CF	Provost Parking Lot Improvements	20.0					20.0	20.0					
65	2026-095	AH	Smith St - David St to Henderson St	150.0					150.0	150.0					
66	2026-108	BH	Second Line - Highway 6 to Jones Baseline {SFA}	65.0			65.0								
67	2026-120	CD	Union St W - Tower St to Guelph Rd {SFA}	75.0	54.8		20.3								
68	2026-590	DT	Guelph St - South of Cummings Cres to Union St {SFA}	75.0	54.8		20.3								
			Total Storm Drainage	500.0	109.5	-	105.5	-	285.0	285.0	-	-	-	-	-
				20,016.7	109.5	2,274.5	370.5	-	17,262.2	11,315.8	-	5,886.4	30.0	30.0	-
			WASTEWATER												
			<u>Wastewater System</u>												
69	2017-068	AH	Smith St - David St to Henderson St	35.0					35.0				35.0		
70	2025-013		Elora WWTP Tertiary Treatment Bypass Flow Meter	20.0					20.0				20.0		
71	2025-018		Fergus WWTP Tertiary Treatment Bypass Flow Meter	10.0					10.0				10.0		
72	2025-064	AY	Douglas Cres - Forfar St to Gzowski St - Sanitary Sewer Replacement	430.0					430.0				430.0		
73	2026-011		Storm and Sanitary Sewer CCTV Inspections - 2026	250.0					250.0	125.0			125.0		



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP		PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
74	2026-365		Waste to Energy Study	85.0	35.0				50.0				50.0		
75	2026-478		Fergus WWTP Aeration Basin Rehabilitation	440.0	40.0				400.0				400.0		
76	2026-479		Fergus WWTP Headworks Bar Screen Replacement	100.0		30.0			70.0				70.0		
77	2026-483		Elora WWTP Aeration Basin Blower Rebuilds	60.0					60.0				60.0		
78	2026-536		Tower Street Sewage Pumping Station Repairs	85.0					85.0				85.0		
79	2026-591	DT	New Forcemain on Guelph St - South Fergus SPS to Union St {SFA}	100.0	73.0		27.0								
80	360-0936		Fergus WWTP Dewatering Pit Upgrades	230.0					230.0				230.0		
81	F0097	CD	Union St Forcemain - Guelph Rd Athol to Tower to Fergus WWTP {SFA}	100.0	73.0		27.0								
			Total Wastewater System	1,945.0	221.0	30.0	54.0	-	1,640.0	125.0	-	-	1,515.0	-	-
				1,945.0	221.0	30.0	54.0	-	1,640.0	125.0	-	-	1,515.0	-	-
			WATERWORKS												
			<u>Waterworks System</u>												
82	2017-069	AH	Smith St - David St to Henderson St	655.0					655.0					655.0	
83	2019-034	DT	Guelph St - South Fergus SPS to Union St {SFA}	60.0	43.8		16.2								
84	2021-027	AY	Douglas Cres - Forfar St to Gzowski St - Watermain Replacement	1,000.0					1,000.0					1,000.0	
85	2025-008		Elora Well #4 - Standby Generator	200.0					200.0					200.0	
86	2026-012		Annual Water Meter Purchases - 2026	70.0					70.0				40.6	29.4	
87	2026-542		Gartshore Water Tower Internal Coating	90.0					90.0					90.0	
88	2026-543		Cable Racks for Communications Infrastructure at Scotland, Bridge and Daniel Water Towers	30.0					30.0					30.0	
89	2026-544		SCADA and Instrumentation Strategy Implementation	70.0					70.0				30.0	40.0	
90	2026-592	CD	Upsize Existing Watermain on Union St - Guelph St to Tower St {SFA}	65.0	47.5		17.6								
91	330-0806		F2 Well Additional Capacity	2,800.0					2,800.0						2,800.0
92	330-0999		New Well - Area #7	600.0					600.0						600.0
93	330-1081		Chlorine System Improvements	60.0					60.0					60.0	



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP		PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
94	F0084	BH	Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	65.0			65.0								
			Total Waterworks System	5,765.0	91.3	-	98.8	-	5,575.0	-	-	-	70.6	2,104.4	3,400.0
				5,765.0	91.3	-	98.8	-	5,575.0	-	-	-	70.6	2,104.4	3,400.0
			<u>PARKS & RECREATION</u>												
			<u>Facilities - Belwood Hall</u>												
95	513-0739		Belwood Hall Accessibility Design & Renovation	980.0			400.0		580.0	580.0					
			Total Facilities - Belwood Hall	980.0	-	-	400.0	-	580.0	580.0	-	-	-	-	-
			<u>Facilities - CW Community Sportsplex</u>												
96	2025-032		Vending Machines for Sportsplex	35.0					35.0	35.0					
97	2025-044		Sportsplex Hall Exit - Concrete Pad	10.0					10.0	10.0					
98	2026-270		Sportsplex Event Sub Panel and Electrical Drop Update	15.0					15.0	15.0					
99	2026-277		Sportsplex Domestic Water Booster Pump	55.0					55.0	55.0					
100	2026-487	DQ	Sportsplex Indoor Needs Assessment	50.0		50.0									
101	2026-494	DQ	Multi-Use Recreation Facility (MURF)	300.0					300.0			300.0			
102	2026-529		Sportsplex Roof A Replacement - Pool Roof	480.0					480.0	480.0					
103	2026-530		Sportsplex Roof E Replacement - Streetscape	310.0					310.0	310.0					
			Total Facilities - CW Community Sportsplex	1,255.0	-	50.0	-	-	1,205.0	905.0	-	300.0	-	-	-
			<u>Grounds - CW Community Sportsplex</u>												
104	2026-485		Sportsplex Lands Site Development Study	200.0		200.0									
105	550-0875		Outdoor Multi-Use Court (Victoria Park)	20.0		20.0									
			Total Grounds - CW Community Sportsplex	220.0	-	220.0	-	-	-	-	-	-	-	-	-
			<u>Parks</u>												
106	2024-068		Utility Vehicle	30.0		30.0									
107	2024-069		Trail Groomer	30.0		30.0									
108	2025-033		Urban Forestry Landscape Truck	160.0		160.0									
109	2025-039		Webster Park Upgrades	20.0		20.0									
110	2025-059		Disc Golf Course - Elora	10.0					10.0	10.0					



TOWNSHIP OF CENTRE WELLINGTON

2026 CAPITAL BUDGET (in '000s)

REF #	PROJECT # IP		PROJECT TITLE	2026 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WWW DEBT
111	2026-534		Wilkie Park Accessibility Upgrades	60.0					60.0	60.0					
112	2026-551	DP	Strathallan Park Accessibility Upgrades	60.0					60.0	60.0					
113	550-0450		Park Identification - All Parks	5.0					5.0	5.0					
114	550-0817		Confederation Park Improvements	150.0		45.0			105.0	105.0					
115	550-0939	DP	Strathallan Park Redesign	15.0		15.0									
116	550-0940		Granwood Gate Park Amenities	90.0		90.0									
117	550-7071		Storybrook Phase II Park	25.0		25.0									
	Total Parks			655.0	-	415.0	-	-	240.0	240.0	-	-	-	-	-
				3,110.0	-	685.0	400.0	-	2,025.0	1,725.0	-	300.0	-	-	-
	<u>VEHICLE REPLACEMENT</u>														
118	210-9500		Building Vehicle Replacement	45.0					45.0	45.0					
119	505-9500		P&R Vehicle Replacement	30.0					30.0	30.0					
120	303-9500		Public Works Vehicle Replacement	1,120.0					1,120.0	1,120.0					
121	360-9500		Wastewater Vehicle Replacement	400.0					400.0				400.0		
122	330-9500		Water Vehicle Replacement	400.0					400.0					400.0	
				1,995.0	-	-	-	-	1,995.0	1,195.0	-	-	400.0	400.0	-
	<u>FACILITIES AND EQUIPMENT REPLACEMENT</u>														
123	105-9800		Facilities Replacement	340.4					340.4	340.4					
124	205-9600		Fire Equipment Replacement	224.4					224.4	224.4					
125	105-9601		IT&S Hardware Equipment Replacement	129.8					129.8	129.8					
126	505-9800		P&R Buildings Replacement	255.0					255.0	255.0					
127	505-9600		P&R Facilities Equipment Replacement	121.7					121.7	121.7					
128	505-9700		P&R Parks Equipment Replacement	342.5					342.5	342.5					
129	303-9600		Public Works Equipment Replacement	60.6					60.6	60.6					
130	360-9600		Wastewater Equipment Replacement	235.0					235.0				235.0		
131	330-9600		Water Equipment Replacement	86.7					86.7					86.7	
				1,796.0	-	-	-	-	1,796.0	1,474.4	-	-	235.0	86.7	-
	GRAND TOTAL			35,692.7	421.8	3,069.5	923.3	-	31,278.2	16,729.2	0.0	6,186.4	2,296.1	2,666.6	3,400.0

BRIDGES AND MAJOR CULVERTS 10-YEAR FORECAST

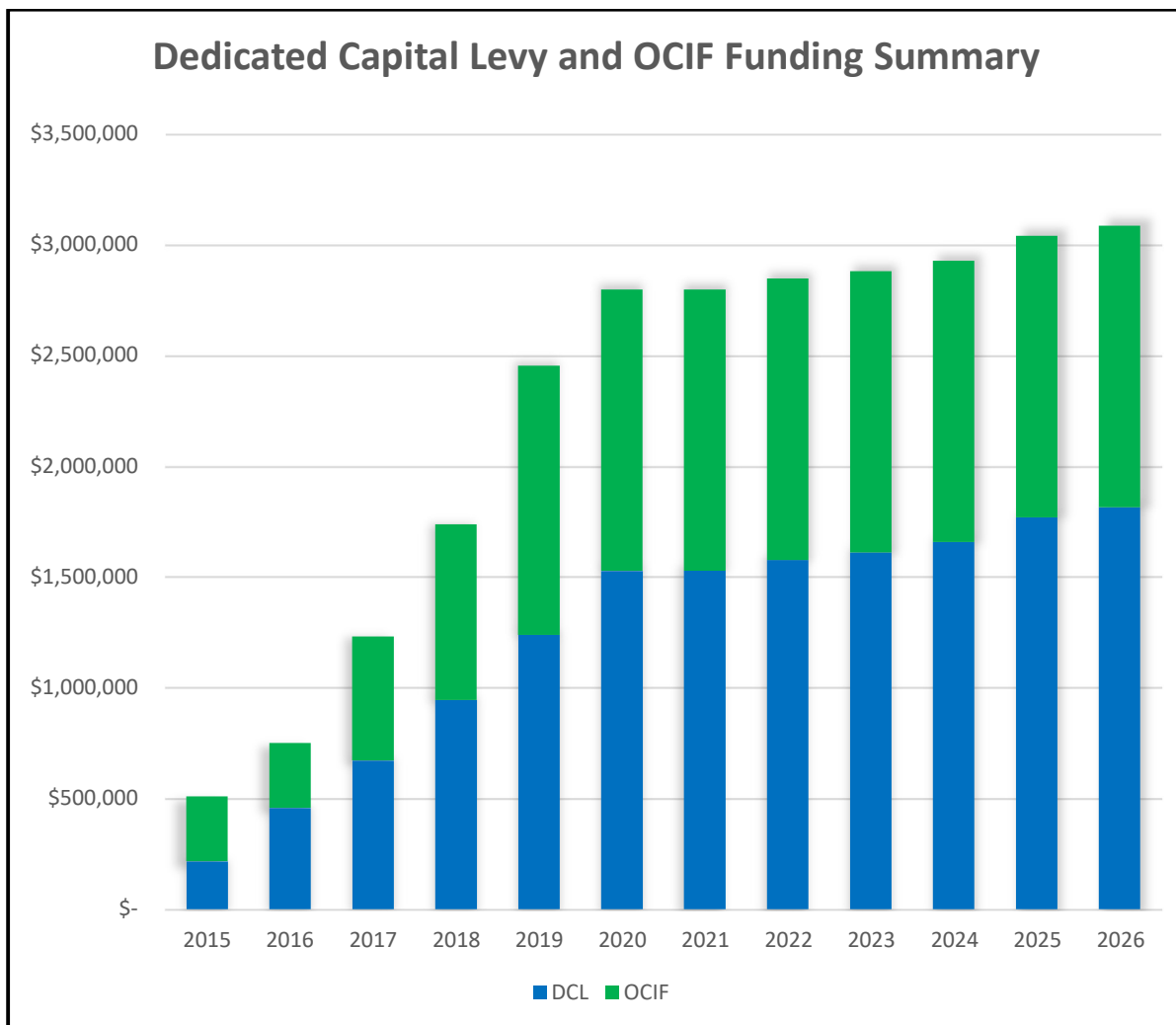




Bridges and Major Culverts Forecast Summary

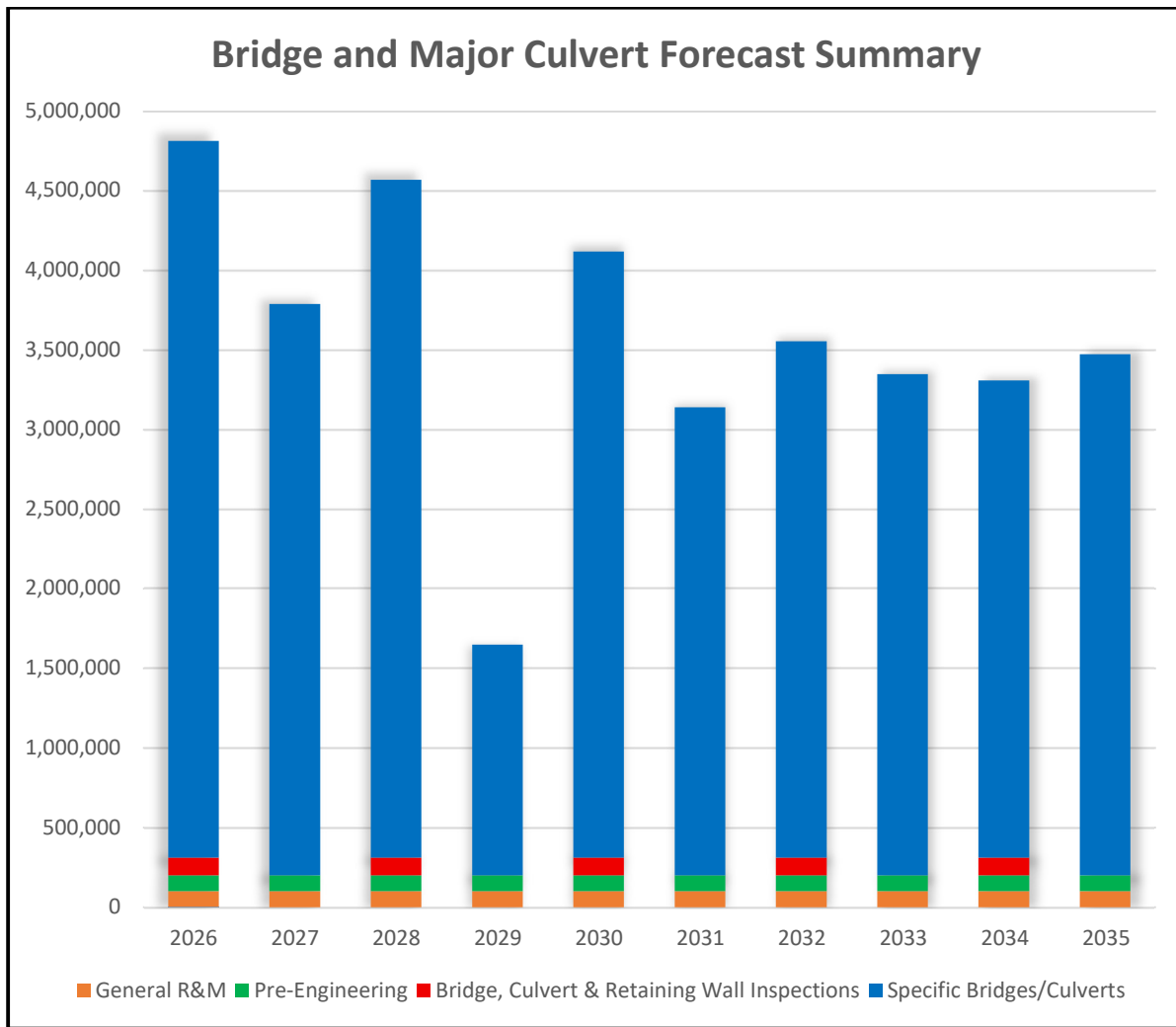
The Township's bridges and major culvert (i.e. structures) budget and forecast is funded from a dedicated capital levy as well as a fixed amount of the Township's allocation of Ontario Community Infrastructure Funding (OCIF), provided by the province.

The dedicated capital levy (DCL) was introduced in 2015, based on recommendations for funding increases within the Township's Asset Management Plan. Combined with OCIF funding, the DCL is a funding source for bridge and major culvert rehabilitation and replacement. A summary of these funding sources since 2015 is provided below.



As shown above, by 2020 the combined DCL and OCIF annual funding had reached \$2.8 million. In 2026 dedicated capital levy assessment growth of \$45,509 (2.57%) has been included in the DCL total.

A summary of the bridge and major culvert rehabilitation and replacement forecast is provided below.



General repairs and maintenance represent minor repairs planned on various structures at an estimated cost of \$100,000.



Pre-engineering represents the costs associated with preparing for the rehabilitation and replacement of structures in future years. This includes costs such as environmental assessments and design. The 2026 pre-engineering proposed includes:

Structure	Description	Cost
9-P Culvert Rehabilitation	Pre-engineering	\$15,000
18-P Culvert Rehabilitation	Pre-engineering	25,000
22-P Bridge Rehabilitation	Pre-engineering	30,000
31-P Culvert Rehabilitation	Pre-engineering	15,000
34-WG Culvert Replacement	Pre-engineering	15,000
Total		\$ 100,000





Bridges and Major Culverts 10-Year Plan

Change From Prior Year Budget	Project	Project #	Project Type											
				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
	Bridge Repairs and Remediation	2026-002, 2019-006		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
	Pre-Engineering	2026-003, 2019-087		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
	Bridge, Culvert and Retaining Wall Structure Inspections	2026-010, 2020-051		110,000		110,000		110,000		110,000		110,000		550,000
No Change	Structure 1-E (Seventh Line)	301-7035	Bridge Rehabilitation	480,000										480,000
No Change	Structure 32-P & 33-P (Noah Road)	301-1056	Bridge Replacement	3,350,000										3,350,000
No Change	Structure 30-P (Sideroad 5)	2016-060	Bridge Removal	90,000										90,000
No Change	Structure 4-N (Sideroad 10)	2024-079	Culvert Rehabilitation	90,000										90,000
No Change	Structure 7-N (Sideroad 5)	2024-080	Culvert Rehabilitation	95,000										95,000
1	Structure 29-WG (Sideroad 15)	2017-089	Bridge Replacement	200,000	3,390,000									3,590,000
-1	Structure 28-P (Sideroad 11)	2011-043	Bridge Replacement	200,000		2,000,000								2,200,000
4	Structure 5-E (Fourth Line)	2014-073	Bridge Replacement		200,000	1,600,000								1,800,000
No Change	Middlebrook Place Boundary Road Culvert - 170160	2017-080	Culvert Replacement			300,000								300,000
No Change	Middlebrook Place Boundary Bridge Removal - 180160	2021-070	Bridge Removal			360,000								360,000
1	Structure 3-E (Sixth Line)	2016-063	Bridge Removal				150,000							150,000
-2	Structure 5-P (Weisenberg Boundary Road)	301-7041	Bridge Replacement				1,100,000							1,100,000
New	Structure 2-WG (Third Line)	2026-247	Bridge Replacement				200,000	1,800,000						2,000,000
No Change	Structure 9-P (Sixth Line E)	2024-083	Culvert Rehabilitation					85,000						85,000
No Change	Structure 18-P (Middlebrook Road)	2023-073	Rehab/Extensions					170,000						170,000
No Change	Structure 22-P (Eighth Line)	2025-066	Bridge Rehabilitation					300,000						300,000
No Change	Structure 31-P (Third Line West)	2024-082	Culvert Rehabilitation					110,000						110,000
No Change	Structure 34-WG (Sideroad 10)	2024-077	Culvert Replacement					425,000						425,000
4	Structure 13-P (Second Line E)	2024-084	Culvert Rehabilitation					100,000						100,000
4	Structure 22-N (Sideroad 5)	2024-081	Culvert Replacement					620,000						620,000
2	Structure 7-E (Third Line)	2023-074	Bridge Replacement					200,000	1,500,000					1,700,000
New	Structure 8-E (Third Line)	2026-248	Bridge Rehabilitation						290,000					290,000
-1	Structure 23-P (Eighth Line W)	2018-049	Culvert Replacements						1,000,000					1,000,000
-1	Structure 31-WG (Second Line Bridge over Grand River)	2012-096	Bridge Deck Replacement						150,000	2,100,000				2,250,000
1	East West Garafraxa Townline Boundary Culvert - 0016	2020-058	Culvert Replacement							420,000				420,000
1	Structure 2-N (Beatty Line)	2024-123	Culvert Rehabilitation							100,000				100,000
New	Structure 13-N (Second Line)	2026-249	Culvert Replacement							625,000				625,000
No Change	Structure 2050 (Sideroad 25)	2024-121	Culvert Replacement								350,000			350,000
1	Structure 21-WG (First Line)	2016-064	Bridge Replacement								2,800,000			2,800,000
-5	Structure 30-WG (Sideroad 15 - Queen Mary)	301-1055	Bridge Replacement									3,000,000		3,000,000



Bridges and Major Culverts 10-Year Plan

Change From Prior Year Budget	Project	Project #	Project Type											
				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
-2	Structure 12-N (Washington St)	2014-043	Bridge Replacement										700,000	700,000
New	Structure 35-WG (Fifth Line)	2026-250	Culvert Replacement										850,000	850,000
New	Structure 16-N (Fourth Line)	2026-251	Culvert Replacement										800,000	800,000
New	Structure 8-WG (Seventh Line)	2026-252	Bridge Rehabilitation										925,000	925,000
	Total			4,815,000	3,790,000	4,570,000	1,650,000	4,120,000	3,140,000	3,555,000	3,350,000	3,310,000	3,475,000	35,775,000
	Opening Balance			3,079,314	1,727,145	1,420,301	371,509	2,050,510	1,368,060	1,654,930	1,416,906	1,704,790	2,094,401	
	Add: Dedicated Capital Levy Allocation			1,770,763	1,816,272	1,852,597	1,889,649	1,927,442	1,965,991	2,005,311	2,045,417	2,086,325	2,128,052	
	Add: Estimated Assessment Growth			45,509	36,325	37,052	37,793	38,549	39,320	40,106	40,908	41,727	42,561	
	Add: OCIF Funding Allocation			1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	
	Add: Development Charges Allocation (10% Growth)			375,000	359,000	360,000	130,000	200,000	150,000	-	280,000	300,000	-	
	Less: Transfer to Capital			(4,815,000)	(3,790,000)	(4,570,000)	(1,650,000)	(4,120,000)	(3,140,000)	(3,555,000)	(3,350,000)	(3,310,000)	(3,475,000)	
	Ending Balance			1,727,145	1,420,301	371,509	2,050,510	1,368,060	1,654,930	1,416,906	1,704,790	2,094,401	2,061,573	

Factors on the Bridge Rehabilitation and Replacement Program

Annual financial constraints
Construction scheduling efficiencies (e.g.: rehab while road is closed)
Review of structure condition and monitoring previous repairs
Outcoming from a Bridge and Transportation Study

Notes

Major rehabilitation can extend service life of a structure 20 to 30 years

Legend

- Bridge has been closed
- Bridge has been load and/or height restricted
- Bridge to be removed

VEHICLE, EQUIPMENT, AND FACILITY REPLACEMENT FORECAST





Vehicle, Equipment, and Facility Replacement Forecast Summary

The Township maintains vehicle, equipment, and facility replacement schedules that show a 10-year forecast of replacement needs for each area. Replacement schedules are in place for the following areas:

Vehicles:

- ✓ Public Works
- ✓ Parks & Recreation
- ✓ Fire Services
- ✓ Building
- ✓ By-Law Enforcement
- ✓ Environmental Services
- ✓ Wellington County Fire Rescue Training Officer
- ✓ Wellington Source Water Protection

Equipment:

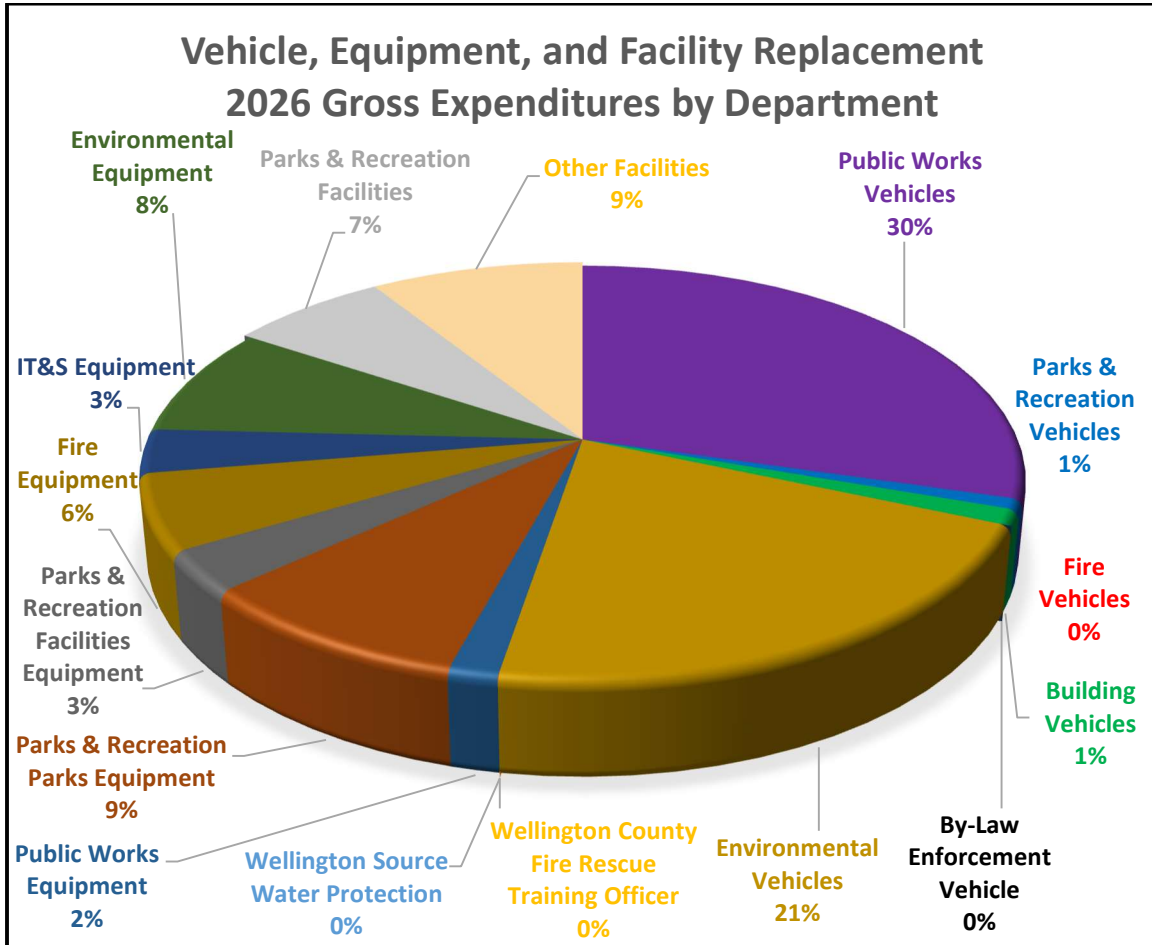
- ✓ Information Technology & Services
- ✓ Public Works
- ✓ Fire Services
- ✓ Parks & Recreation – Facilities Equipment
- ✓ Parks & Recreation – Parks
- ✓ Environmental Services

Facilities:

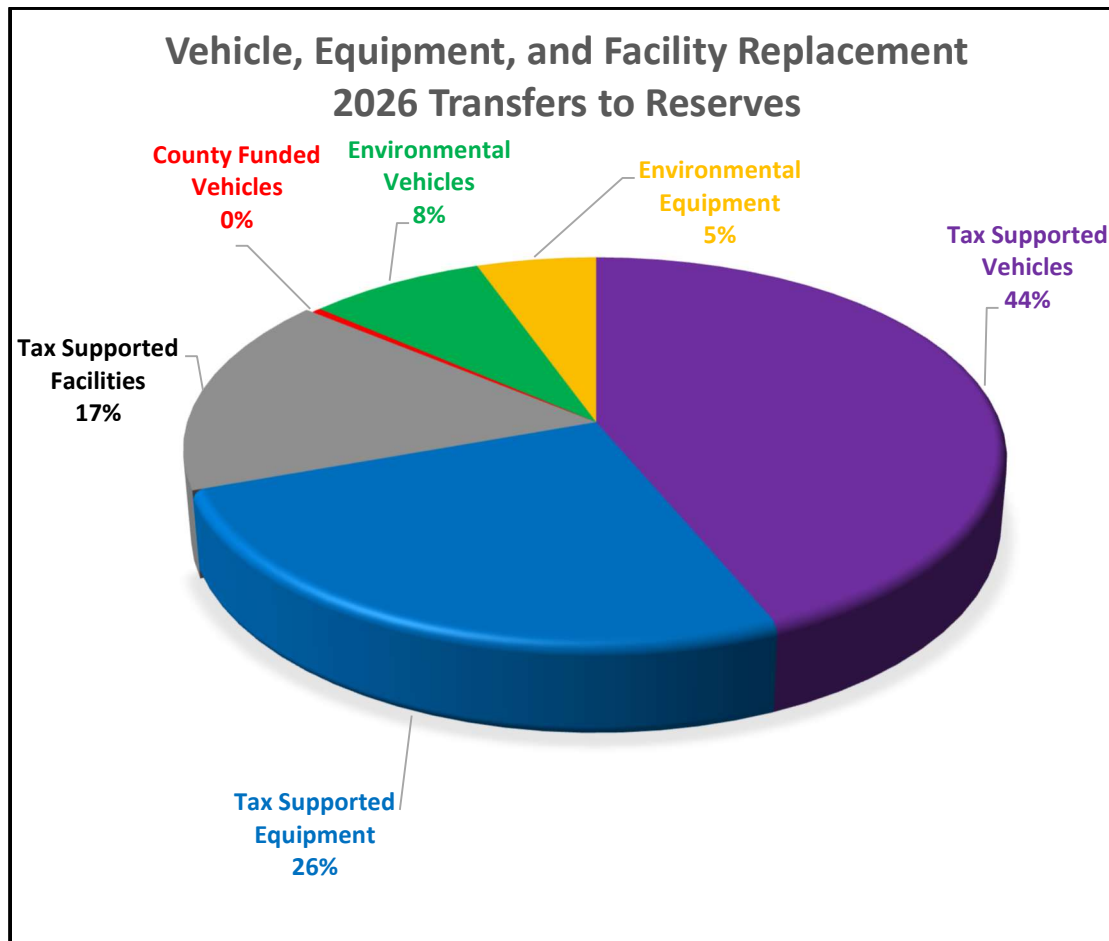
- ✓ Parks & Recreation – Facilities
- ✓ Other Facilities (Tax Supported)

The “Other Facilities (Tax Supported)” was a new schedule included in the 2023 Budget. A few years ago, the Township completed building condition audits on all significant Township facilities. These audits recognize the need to invest additional funding into the ongoing maintenance and rehabilitation of all facilities. It is anticipated that all facility replacement schedules will continue to be refined and expanded in the coming years as this area becomes a key Township function with dedicated staffing.

2026 activity within these replacement schedules is approved as part of the 2026 Budget. A breakdown of the gross replacement costs for each department within the 2026 Budget are shown in the graph below, totalling \$3,791,030.



Contributions to the replacement reserves in 2026 are shown in the graph below, totalling \$3,022,100.



Vehicle, equipment, and facility replacement schedules are funded through replacement reserves that are supported by annual contributions from the operating budget. For 2026, budgeted use of replacement funds exceeds budgeted contributions of funds by \$398,136 (after considering proceeds on disposal and procurement charges). This fluctuates every year given the demands on the replacement schedules in comparison to the recommended transfers into the reserves. By design, these schedules are fully funded within the 10-year forecast and beyond to 20 years for asset management planning purposes.

Most of the replacement reserves are Township tax supported reserves, except for:

- The replacement of County funded vehicles which are funded 100% by the County of Wellington;
- The replacement of Building funded vehicles which are funded 100% by the Building Code Reserve Fund; and



- Environmental Services vehicles and equipment, which are funded from water and wastewater rates, split based on specific use of vehicles and equipment between water and wastewater.

Detailed replacement schedules are provided on the following pages for the 10-year forecast period.



TAX SUPPORTED VEHICLE REPLACEMENT FORECAST





**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2026 - 2035**

Vehicle Description										
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Public Works	1,120,000	1,402,500	1,919,600	700,400	416,800	1,368,000	636,300	1,297,900	2,929,400	1,768,800
Parks & Recreation	30,000	30,600	46,800	69,000	-	198,700	315,300	229,800	252,000	35,900
Fire	-	25,500	26,000	1,485,700	297,700	1,656,100	-	275,700	644,400	-
By-Law Enforcement	-	45,900	-	-	-	-	-	-	52,700	-
Total Tax Supported Vehicle Replacement	1,150,000	1,504,500	1,992,400	2,255,100	714,500	3,222,800	951,600	1,803,400	3,878,500	1,804,700
<u>Reserve Forecast</u>										
January 1 Reserve Balance	153,707	613,257	704,301	433,802	20,586	1,215,300	189,640	1,705,261	2,149,627	694,412
Less: Vehicle replacements	(1,150,000)	(1,504,500)	(1,992,400)	(2,255,100)	(714,500)	(3,222,800)	(951,600)	(1,803,400)	(3,878,500)	(1,804,700)
Less: Procurement Charge	(2,950)	(3,956)	(5,099)	(5,615)	(1,786)	(7,860)	(2,379)	(4,234)	(9,715)	(4,572)
Add: Revenues from sale of vehicles	142,500	160,500	158,000	72,500	80,000	228,000	82,500	155,000	273,000	162,500
Add: Operating budget contribution	1,320,000	1,439,000	1,569,000	1,695,000	1,831,000	1,977,000	2,036,000	2,097,000	2,160,000	2,225,000
Add: Transfer from Structural Fire Revenue Reserve	-	-	-	80,000	-	-	-	-	-	-
Add: Transfer from DC Reserve	-	-	-	-	-	-	351,100	-	-	-
Add: Transfer from General Capital Reserve	150,000	-	-	-	-	-	-	-	-	-
December 31 Reserve Balance	613,257	704,301	433,802	20,586	1,215,300	189,640	1,705,261	2,149,627	694,412	1,272,640



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2026 - 2035**

	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Vehicle Description	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
<u>SMALL TRUCKS</u>												
1 21-31 Ford F150 crew cab (Elora) - 2021	65,000					70,400						
2 24-703 Chevrolet 1500 crew cab (PW Manager) - 2024	65,000							73,200				
3 19-05 Chevrolet 1500 ext. cab (Fergus PW Supervisor) - 2019	65,000		66,300								\$77,700	
4 19-06 Chevrolet Equinox (IS Director) - 2018	45,000		45,900								\$53,800	
5 23-704 Chevrolet 1500 crew cab (Elora PW Supervisor) - 2023	65,000						71,800					
6 24-727 Chevrolet 1500 crew cab (Fergus) - 2024	65,000							73,200				
7 24-737 Chev Silverado 3500HD with dump (Fergus)	100,000									117,200		
8 24-783 Ford F550 4X4 dump, plow (Elora)	100,000									117,200		
9 24-736 Chev Silverado 3500HD with dump (Elora)	100,000									117,200		
10 24-775 Ford F550 4X4 dump, plow (Fergus)	100,000									117,200		
11 24-747 Chevrolet 1500 crew cab - 2024	65,000							73,200				
12 20-73 Ford F550 4x4 (Signs)	120,000					129,900						
13 24-712 Chevrolet Bolt EV (PW) - 2023	45,000							50,700				
14 1 1/2 Ton Sander Attachments (2)	14,000						30,900					
15 1 1/2 Ton Front Plow Attachments (2)	13,000						28,700					
<u>HEAVY EQUIPMENT</u>												
1 18-10 JD 772GP Grader	660,000			686,700								
2 23-715 JD 772GP Grader	660,000								758,100			
3 19-32 CAT 140 Grader	660,000				700,400							
4 17-77 JD 772GP Grader	660,000			686,700								
5 22-35 JD 524P Loader	285,000							321,000				
6 18-81 Case 580 Backhoe	200,000	200,000										
7 18-16 Case 580 Backhoe	200,000					216,500						
8 15-38 Case 580 Backhoe - retire	200,000											
9 24-730 Case 580 Backhoe	200,000								229,700			
10 13-56 Elgin Pelican Street Sweeper	270,000		275,400									
11 23-720 Sweeprite Street Sweeper	270,000								310,100			
12 Backhoe: Snow Blade (1)	15,000						16,600					
13 Backhoe: Hammer and Packer Attachments (1 each)	22,500						49,600					
<u>DUMP TRUCKS & SNOW PLOWS</u>												
1 21-98 Freightliner Tandem - 2021	485,000						535,500					
2 24-733 Freightliner Single Axle - 2024	420,000									492,100		
3 15-68 International Single Axle - 2014	420,000	420,000									\$501,900	
4 15-79 International Single Axle - 2014	420,000										\$501,900	
5 16-85 International Single Axle - 2015	420,000	420,000										
6 17-82 International Single Axle - 2016	420,000		428,400									
7 17-42 International Tandem - 2016	485,000			504,600								
8 21-63 Freightliner Tandem - 2021	485,000						535,500					



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2026 - 2035**

Inflation Factor = 2%											
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Vehicle Description	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
9 14-71 International Tandem - 2013 - retire	485,000										
10 24-772 Freightliner Tandem - 2024	485,000									568,300	
11 17-99 International Tandem - 2016	485,000		494,700								
12 25-771 Freightliner 114SD Tandem - 2024	485,000									568,300	
13 24-766 Freightliner Single Axle - 2024	420,000									492,100	
<u>SIDEWALK & GRASS</u>											
1 20-64 Compact Tractor - Kubota (Note 1c)	210,000										
2 23-725 Articulated Sidewalk Tractor - MacLean	210,000									246,000	
3 14-40 Articulated Sidewalk Tractor - Trackless (Note 1a)	210,000										\$251,000
4 12-07 Utility Tractor - Kubota 3748	230,000										\$274,900
5 23-752 Compact Tractor - John Deere	90,000						99,400				
6 21-74 Compact Tractor - Kubota (Note 1b)	90,000		91,800								\$107,600
7 20-62 Zero Turn Mower - Kubota	40,000			41,600							
8 24-729 Zero Turn Mower - Kubota	40,000							45,000			
9 18-22 Zero Turn Mower - Kubota	40,000	40,000								46,900	
10 18-88 Zero Turn Mower - Kubota	40,000	40,000								46,900	
TOTAL VEHICLE REPLACEMENT	12,444,500	1,120,000	1,402,500	1,919,600	700,400	416,800	1,368,000	636,300	1,297,900	2,929,400	1,768,800

Note 1 - Kubota Sidewalk Machine models to be replaced after 5 years useful life
 Note 1a - Trackless - To be replaced with same
 Note 1b - Kubota Sidewalk Machine - to be replaced with upgraded sidewalk tractor
 Note 1c - Kubota Sidewalk Machine - to be replaced with upgraded Trackless

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Trucks	10 yrs.
1.5 Ton Trucks - Attachments	8 yrs.
Heavy Equipment	10 yrs.
Heavy Equipment - Attachments	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Trackless	10 yrs.
Sidewalk Machine	8 yrs.
Lawn Equipment	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Vehicle Description	Inflation Factor = 2%										
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
SMALL TRUCKS											
1 E23-48 - Chevrolet Silverado (2022 - Parks)	65,000									76,200	
2 24-153 - Chevrolet Silverado (2024- Horticulture)	65,000										
3 E20-51 - Ford Landscape Truck with Box (2020 - Parks)	100,000							112,600			
4 E22-07 - Chev Silverado 1500 (2022 - Watering Crew)	65,000									76,200	
5 E18-50 - Chev Silverado (2018 - Parks)	65,000				69,000						
6 23-152 - Chevrolet Silverado (2023 - Parks Coordinator)	65,000										
7 E17-54 - Ford 550 Multipurpose (Parks)	180,000							202,700			
8 E20-95 - Ford Landscape Truck with Box (2020 - Horticulture)	100,000								114,900		
9 23-110 - Chevrolet Silverado (2023 - Parks Manager)	65,000										
10 23-111 - Chevrolet Silverado (2023 - Sportsplex)	65,000										
11 23-102 - Chevrolet Silverado (2023 - Forestry Coordinator)	65,000										
12 E16-87 - Chevrolet Silverado 4x4 (Note 1) - Transferred (Recreation Facilities)	65,000										
13 E11-02 - Dodge Ram Pick-up (Note 1) - Transferred (Parks)	65,000										
14 E12-31 - Dodge Ram Pick-up (Note 1) - Transferred (Parks)	65,000										
TRACTORS & MOWERS											
1 EGF1801 - Kubota Tractor/Mower (2019 - JECC)	30,000						33,100				
2 24-112 Kubota Tractor FE Loader M5030 (2023 - JECC)	75,000										
3 24-105 John Deere 1600 Mower (2024)	100,000										
4 24-143 Kubota MX5400 HSTCC Utility Tractor (2024)	75,000										
5 EF2690 - Kubota Tractor KK5651 Mower (2017)	30,000	30,000									
6 E21-36GTM - Gang Turf Mower (2021)	100,000								114,900		
7 EF2691 - Kubota Tractor KK5652 Mower (2017)	30,000			31,200							
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	30,000		30,600								
9 EF2692 - Kubota Mower (2019)	30,000						33,100				
10 E22-MX5400 - Kubota MX5400 Utility Tractor with Pallet Fork (2022)	70,000									82,000	
11 E68376 Miska Landscape Trailer (2017)	15,000			15,600							
12 23-103 Kubota ZD1211 Zero Turn Mower (2023)	30,000										35,900
13 23-104 - TM-0146 Miska Landscape Trailer (2023)	15,000									17,600	
ICE RESURFACERS											
1 P&R68347 - CWCS Olympia (2012)	120,000						132,500				
2 E68348 - Elora Olympia (2016)	175,000										
BUILDING & PROPERTIES DIVISION											
1 24-201 - 2024 Ford Transit Van (Building & Properties Services)	70,000										
TOTAL VEHICLE REPLACEMENT	2,090,000	30,000	30,600	46,800	69,000	-	198,700	315,300	229,800	252,000	35,900

Note 1 - These trucks were taken over from other departments when they received new vehicles. To be used during summer when extra vehicles required.
Vehicles will not be replaced as part of the replacement schedule.

Estimated Useful Life	
Trucks	12-13 yrs.
Multipurpose	10 yrs.
Tractors & Mowers	12-14 yrs.
CWCS Ice Resurfacer	10 yrs.
Elora Ice Resurf.	15 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FIRE DEPARTMENT
2026 - 2035**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
FERGUS STATION												
1 E1 Pumper Rescue-42 - 2005 (Note 1) - retire	-											
2 PUMP41-24 Spartan Pumper - 2024	1,200,000											
3 Timberwolf Pumper-40 - 2007	800,000											
4 Tanker-47 (2021 International, Model 7500)	550,000											
5 Rescue-45 with Cap (KME) - 2017	650,000											
6 Boat - B49 - 2012	25,000		25,500									
7 Argo 750HDI 8x8 ATV (E48) and Trailer (E48T) - 2015	35,000					37,900						
8 Truck-21-45B (2021 Silverado 1500)	80,000					86,600						
ELORA STATION												
1 Pump/Rescue-61 (KME) - 2011	1,400,000				1,485,700							
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 2)	1,500,000						1,656,100					
3 Tanker-67 (2014 International 7500) KME	550,000									644,400		
4 Rescue-65 (KME) - 2017	650,000											
5 Boat - B69 - 2013	25,000			26,000								
6 Truck-21-65B (2021 Silverado 1500)	80,000					86,600						
ADMINISTRATION												
1 2022 Ford F150 (FPO) ECAR3 - 2022	80,000									91,900		
2 2022 Ford Explorer (Chief) ECAR1 - 2022	80,000									91,900		
3 2022 Ford F150 (DC - P&E) ECAR4 - 2022	80,000									91,900		
4 2019 Chevrolet Tahoe (DC - O&T) ECAR2 - 2019	80,000					86,600						
TOTAL VEHICLE REPLACEMENT	7,865,000	-	25,500	26,000	1,485,700	297,700	1,656,100	-	275,700	644,400	-	

Note 1 - Fergus E1 Pumper Rescue (Pumper-41) will be refurbished for an estimated cost of \$60,000 in 2024 and used for training, stand-by and response purposes.

The refurbishment is expected to extend the life of the vehicle to 2030 at which time the proceeds from the sale of the vehicle will be minimal.

Note 2 - Value of Aerial now is \$1,200,000. Value of Aerial required to meet future Township needs due to growth is \$1,500,000.

The difference will be inflated and covered by Development Charges.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
BY-LAW ENFORCEMENT
2026 - 2035**

Vehicle Description	Inflation Factor = 2%										
	(1.000) 2026 COST	(1.000) 2026	(1.020) 2027	(1.040) 2028	(1.061) 2029	(1.082) 2030	(1.104) 2031	(1.126) 2032	(1.149) 2033	(1.172) 2034	(1.195) 2035
1 EB19-21 Chevrolet Equinox - 2018	45,000		45,900							52,700	
TOTAL VEHICLE REPLACEMENT	45,000	-	45,900	-	-	-	-	-	-	52,700	-

Estimated Useful Life	
SUV	8 yrs.

ENVIRONMENTAL SUPPORTED VEHICLE REPLACEMENT FORECAST





**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2026 - 2035**

Inflation Factor = 2%											
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Vehicle Description	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
SMALL TRUCKS											
1 25-544 Chev Silverado 1500 Pick-up with snow plow - Water - 2025	85,000								97,600		
2 24-509 Chev Silverado - Water - 2024	65,000							73,200			
3 19-02 Chev Silverado (Chilton) - Water - 2019	65,000		66,300								77,700
4 24-514 Ford F350 with dump box - Water - 2024	100,000							112,600			
5 20-86 Chev Pick-up - Water - 2020	65,000		66,300								77,700
6 24-687 Chevrolet Silverado - Wastewater - 2024	65,000							73,200			
7 22-06 Chev Silverado 1500 - Water - 2022	65,000				69,000						
8 20-46 Chev Silverado 1/2 ton - Waste Water - 2020	65,000			67,600							
9 20-08 Chev Silverado 3/4 ton with plow - Waste Water - 2020	70,000			72,800							
10 23-541 Chev Silverado - Water - 2023	65,000						71,800				
11 19-26 Chevrolet Equinox - Water/Waste Water - 2018	45,000		45,900								53,800
12 19-11 Chev Pick-up - (Masiero) - Waste Water - 2018	65,000			67,600						76,200	
13 19-23 - Chev Pick-up - (Mullen) - Water - 2018	65,000			67,600						76,200	
14 22-55 - Chev 1500 1/2 ton Pick-up - Waste Water - 2022	65,000					70,400					
OTHER											
1 14-80 Vactor Flusher Truck - Waste Water - 2013	800,000	800,000									
2 25-517 Vactor Flusher Truck - Water - 2024	800,000									937,300	
3 04-28 GMC Camera Truck - Waste Water - 2004	100,000		102,000								
4 25-560 Kubota Mower - Water - 2025	30,000										35,900
5 25-561 Kubota Mower - Water - 2025	30,000										35,900
6 25-662 Kubota Mower - Waste Water - 2025	30,000										35,900
TOTAL VEHICLE REPLACEMENT	2,740,000	800,000	280,500	275,600	69,000	70,400	71,800	259,000	97,600	1,089,700	316,900
Reserve Forecast											
January 1 Reserve Balance		887,838	370,838	379,637	408,348	624,198	848,648	1,081,698	1,162,050	1,389,300	681,876
Less: Vehicle replacements		(800,000)	(280,500)	(275,600)	(69,000)	(70,400)	(71,800)	(259,000)	(97,600)	(1,089,700)	(316,900)
Less: Procurement Charge		(2,000)	(701)	(689)	(150)	(150)	(150)	(648)	(150)	(2,724)	(792)
Add: Revenues from sale of vehicles		40,000	35,000	40,000	10,000	10,000	10,000	35,000	10,000	60,000	39,000
Add: Operating budget contribution		245,000	255,000	265,000	275,000	285,000	295,000	305,000	315,000	325,000	335,000
December 31 Reserve Balance		370,838	379,637	408,348	624,198	848,648	1,081,698	1,162,050	1,389,300	681,876	738,184

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Truck	10 yrs.
Larger Vehicles	10 yrs.

OTHER VEHICLE REPLACEMENT FORECAST





TOWNSHIP OF CENTRE WELLINGTON

VEHICLE REPLACEMENT FORECAST

BUILDING

2026 - 2035

Inflation Factor = 2%											
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Vehicle Description	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
1 EB19-01 Chevrolet Equinox - 2019	45,000		45,900								53,800
2 EB22-02 Ford Escape - 2022	45,000					48,700					
3 24-904 Ford Escape - 2024	45,000							50,700			
4 24-903 Chevrolet Equinox - 2024	45,000							50,700			
5 EB18-05 Chevrolet Equinox - 2018	45,000	45,000								52,700	
6 24-906 Chevrolet Equinox - 2024	45,000							50,700			
7 24-907 Ford Escape - 2024	45,000							50,700			
TOTAL VEHICLE REPLACEMENT	315,000	45,000	45,900	-	-	48,700	-	202,800	-	52,700	53,800
<u>Funding Strategy</u>											
Vehicle replacements		(45,000)	(45,900)	-	-	(48,700)	-	(202,800)	-	(52,700)	(53,800)
Procurement Charge		(150)	(150)	-	-	(150)	-	(300)	-	(150)	(150)
Revenues from sale of vehicles		3,000	3,000	-	-	3,000	-	12,000	-	3,000	3,000
Transfer from Building Code Reserve Fund		42,150	43,050	-	-	45,850	-	191,100	-	49,850	50,950
Net Impact		-	-	-	-	-	-	-	-	-	-

Estimated Useful Life	
Small Car/SUV	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
WELLINGTON COUNTY FIRE RESCUE TRAINING OFFICER
2026 - 2035**

Vehicle Description	Inflation Factor = 2% 2026 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
1 ECAR5-20 - 2020 Chevy Silverado (WCTO) 1500 4X4 4 door Crew Cab	80,000				84,900						
TOTAL VEHICLE REPLACEMENT	80,000	-	-	-	84,900	-	-	-	-	-	-
<u>Reserve Forecast</u>											
January 1 Reserve Balance		52,220	60,220	68,220	76,220	9,170	17,170	25,170	33,170	41,170	49,170
Less: Vehicle replacements		-	-	-	(84,900)	-	-	-	-	-	-
Less: Procurement Charge		-	-	-	(150)	-	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	10,000	-	-	-	-	-	-
Add: Operating budget contribution		8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
December 31 Reserve Balance		60,220	68,220	76,220	9,170	17,170	25,170	33,170	41,170	49,170	57,170

Estimated Useful Life	
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
WELLINGTON SOURCE WATER PROTECTION
2026 - 2035**

Vehicle Description	Inflation Factor = 2% 2026 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
1 23-428 - 2023 Chevrolet Bolt EUV LT	40,000						44,200				
TOTAL VEHICLE REPLACEMENT	40,000	-	-	-	-	-	44,200	-	-	-	-
<u>Reserve Forecast</u>											
January 1 Reserve Balance		20,830	25,830	30,830	35,830	40,830	45,830	9,480	14,480	20,480	26,480
Less: Vehicle replacements		-	-	-	-	-	(44,200)	-	-	-	-
Less: Procurement Charge		-	-	-	-	-	(150)	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	-	3,000	-	-	-	-
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
December 31 Reserve Balance		25,830	30,830	35,830	40,830	45,830	9,480	14,480	20,480	26,480	32,480

Estimated Useful Life	
SUV	8 yrs.

TAX SUPPORTED EQUIPMENT REPLACEMENT FORECAST





**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2026 - 2035**

Equipment Description										
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Information Technology & Services	129,800	178,200	166,300	65,400	72,000	160,800	209,700	140,800	119,400	66,600
Public Works	60,600	54,600	39,400	266,700	9,900	43,900	12,100	131,500	73,000	243,900
Parks & Recreation - Facilities Equipment	121,700	226,400	254,500	117,300	358,300	113,700	240,100	291,600	258,000	142,300
Parks & Recreation - Parks	342,500	556,300	467,900	652,300	480,200	375,400	443,600	236,300	700,500	793,000
Fire	224,380	152,490	104,976	116,521	94,496	155,013	21,960	498,070	128,062	377,410
Total	878,980	1,167,990	1,033,076	1,218,221	1,014,896	848,813	927,460	1,298,270	1,278,962	1,623,210
<u>Reserve Forecast</u>										
January 1 Reserve Balance	1,010,027	909,740	558,910	391,877	112,134	130,892	358,865	525,996	387,452	361,368
Less: Equipment replacements	(878,980)	(1,167,990)	(1,033,076)	(1,218,221)	(1,014,896)	(848,813)	(927,460)	(1,298,270)	(1,278,962)	(1,623,210)
Less: Procurement Charge	(1,306)	(1,841)	(1,956)	(2,748)	(2,246)	(1,389)	(1,409)	(2,274)	(2,546)	(3,376)
Add: Revenues from sale of equipment	-	-	-	-	-	-	-	-	-	-
Add: Partnership Contribution - Fergus Tennis Club	-	-	-	21,225	60,900	44,175	-	-	23,425	-
Add: Operating budget contribution	780,000	819,000	868,000	920,000	975,000	1,034,000	1,096,000	1,162,000	1,232,000	1,306,000
December 31 Reserve Balance	909,740	558,910	391,877	112,134	130,892	358,865	525,996	387,452	361,368	40,782



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2026 - 2035**

Description of Equipment	2026 Cost	Units	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Inflation factor = 0%			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Workstations												
Desktops, Laptops and Accessories - 4 Years	1,400	120	46,200	56,000	43,400	50,400	36,400	46,200	56,000	43,400	50,400	36,400
Council Tablets - 4 years	900	6	5,400				5,400				5,400	
Tablets (replace as needed)	900	10	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Monitors (replace as needed)	350	20	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Boardroom Audio Equipment Cycle - 8 Years	4,000	5					20,000					
Servers & Storage												
Primary Server 1	30,000	1		30,000					30,000			
Primary Server 2	30,000	1		30,000					30,000			
Primary Storage Area Network (SAN) - Servers moving to Fergus	52,000	1		52,000					52,000			
Continuity / Backup Storage	50,000	1										
Network Devices												
Core Fibre Switches	18,000	3						54,000				
Corporate Access Switches 48-Port	4,500	7							31,500			
Corporate Access Switches 24-Port	2,200	16								35,200		
SFP - Corporate	300	40			12,000						12,000	
SFP - Corporate 10G - Fergus/Elora Connect	300	50			15,000						15,000	
SFP - Environmental	300	80			24,000						24,000	
Wireless Devices												
802.1 Corporate Wireless Access Points	1,300	40			52,000					52,000		
802.1 Wireless Controller	8,500	1			8,500							
802.1 Outdoor Wireless Access Points replacement	4,000	12	48,000					48,000				
Uninterruptible Power Supply Devices (UPS)												
Fergus Datacentre UPS	20,000	1	20,000									20,000
Sportsplex	1,200	1			1,200							
Fergus Wastewater	1,200	1				1,200					1,200	
Fire Fergus / Elora	1,200	2				2,400		2,400				
Elora Wastewater	1,200	1				1,200					1,200	
TOTAL IT EQUIPMENT REPLACEMENT			129,800	178,200	166,300	65,400	72,000	160,800	209,700	140,800	119,400	66,600

Estimated Useful Life			
Workstations:	4 Yrs	5Ghz Wireless Devices	8 Yrs
Servers & Storage:	5 Yrs	Large UPS Devices:	10 Yrs
Switches	8 Yrs	Small UPS Devices:	5 Yrs
802.1 Wireless Devices	5 Yrs	Phones	10 Yrs
Printers	7 Yrs	Audio / Video	8 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
PUBLIC WORKS
2026 - 2035**

Inflation Factor = 2%													
			(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	Qty	Lifecycle (yrs)	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Hand Equipment													
Hedge Trimmer	2	7	1,400			1,500				1,600			1,700
Weed Eaters	10	5	900	1,800	1,800	1,800	2,000	2,000	2,000	2,000	2,000	2,200	2,200
Chain Saws	6	6	1,800	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100	2,100	2,200
Pole Saw	2	4	1,000		1,000		1,100		1,100		1,100		1,200
Quick Cut Saw	3	6	2,200		2,200		2,300		2,400		2,500		2,600
Push Mower	2	6	600			600			700			700	
Water Pump	4	8	3,600				7,600				8,200		
Small Equipment													
Roadside Mower - Colvoy - 2016	1	10	45,000										53,800
Water Tanks	4	10	26,000				55,200					61,000	
Compactor (Jumping Jack)	2	10	5,000	5,000					5,500				
Sidewalk Sanders	1	5	10,000	10,000									
Wood Chipper - 2023 Bandit	1	10	60,000								68,900		
Paint Machine - LineLazer 130HS	1	8	15,000		15,300								17,900
Plate Tamper	2	10	4,000	4,000					4,400				
Shop Pressure Washer	4	10	17,500	17,500			37,200						
Utility Trailer - Elora	1	10	8,000						8,800				
Utility Trailer - Fergus	1	10	8,000								9,200		
Utility Trailer - Paint	1	10	8,000				8,500						
Float Trailer- 20 ton	1	15	45,000										
Grader Packers	4	10	27,000		27,500	28,100	28,700				31,000		
Snow Blower, Utility Tractor	1	10	35,000										41,800
Asphalt Hot Box	1	8	75,000										89,600
Paving Roller	1	8	10,000	10,000									
Gravel Retriever	1	10	20,000										23,900
Topsoil Screener - Vibroscreen SCM-40	1	20	110,000				116,700						
Two Way Radios													
AEDs for Public Works vehicles	2	5	5,000	10,000					11,000				
Provision for Miscellaneous Equipment				500	5,000	5,500	5,500	6,000	6,000	6,500	6,500	7,000	7,000
TOTAL EQUIPMENT REPLACEMENT			545,000	60,600	54,600	39,400	266,700	9,900	43,900	12,100	131,500	73,000	243,900



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FIRE SERVICES
2026 - 2035**

3

Equipment Description	Inflation Factor = 2%											
		(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	
	2026 COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
<u>RESCUE & MEDICAL EQUIPMENT</u>												
1 Gas Resuscitators & Detectors	N/A	8,000	-	8,323	-	5,412	8,833	-	9,189	-	-	
2 Hydraulic Equipment	N/A	-	-	-	13,796	-	69,005	-	-	24,019	117,119	
3 Rescue Equipment	N/A	-	28,560	9,780	-	3,247	-	-	-	3,515	57,603	
4 Other	N/A	32,000	20,400	11,444	-	10,824	26,498	-	2,297	-	16,731	
<u>SUPPRESSION EQUIPMENT</u>												
5 Portable Pumps	N/A	-	-	-	-	-	8,170	-	-	5,624	8,844	
6 Exhaust Fans	N/A	6,000	-	6,242	-	-	-	-	-	10,545	7,171	
7 Hoses	N/A	-	4,080	27,050	-	4,330	21,530	-	-	22,847	2,390	
8 Nozzles	N/A	3,000	-	13,525	-	3,247	3,312	-	-	7,030	-	
9 Generators	N/A	-	7,650	4,162	-	-	4,416	8,446	4,595	-	-	
10 Ladders	N/A	-	-	-	-	-	-	2,252	2,297	2,343	2,390	
11 Other	N/A	28,000	24,480	5,202	6,686	37,127	-	4,505	4,595	-	3,227	
12 Station Supplies	N/A	12,000	8,160	-	-	23,814	6,624	-	-	7,030	7,171	
<u>FIREFIGHTER PERSONNEL EQUIPMENT</u>												
13 Radios	N/A	6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171	
15 S.C.B.A. & Cylinders	N/A	-	-	6,242	-	-	-	-	423,406	-	-	
16 Bunker Gear	N/A	35,750	22,440	2,861	37,938	-	-	-	18,953	16,110	62,444	
17 Personal Protective Equipment	N/A	93,630	30,600	3,902	51,734	-	-	-	25,845	21,969	85,150	
TOTAL EQUIPMENT REPLACEMENT												
		224,380	152,490	104,976	116,521	94,496	155,013	21,960	498,070	128,062	377,410	



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2026 - 2035

ITEM	STATION	QTY	2026 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>RESCUE & MEDICAL</u>														
GAS RESUSCITATORS & DETECTORS														
Multi Gas Detector	Elora	2	4,000	5	4,000		4,162			4,416		4,595		
Multi Gas Detector	Fergus	2	4,000	5	4,000		4,162			4,416		4,595		
First-Aid Mannequins		1	5,000	10					5,412					
					8,000	-	8,323	-	5,412	8,833	-	9,189	-	-
HYDRAULIC EQUIPMENT														
Hydraulic Cutter	Elora	1	18,500	10						20,425				
Hydraulic Spreader	Elora	1	17,000	10						18,769				
Hydraulic Ram - Large	Elora	1	14,000	10						15,457				
Hydraulic Ram - Small	Elora	1	13,000	10						14,353				
Hurst E-Tool Spreader	Fergus	1	21,000	10										25,097
Hurst E-Tool Cutter	Fergus	1	20,500	10										24,499
Hurst E-Tool Ram	Fergus	1	15,500	10										18,524
Hurst E-Tool Combi	Fergus	2	20,500	10									24,019	24,499
Hurst E-Tool Combi	Elora	1	20,500	10										24,499
Rescue Jack	Fergus	1	6,500	10				6,898						
Rescue Jack	Elora	1	6,500	10				6,898						
					-	-	-	13,796	-	69,005	-	-	24,019	117,119
RESCUE EQUIPMENT														
Full Body Rescue Harnesses	Elora	8	700	10										6,693
Full Body Rescue Harnesses	Fergus	8	700	10										6,693
Ice Water Personal Protective Equipment	Elora	5	2,500	8		12,750								14,939
Ice Water Personal Protective Equipment	Fergus	5	2,500	8		12,750								14,939
Marsar Boards	Elora	1	4,700	10			4,890							
Marsar Boards	Fergus	1	4,700	10			4,890							
Personal Floatation Device	Elora	15	400	15										7,171
Personal Floatation Device	Fergus	15	400	15										7,171
Rechargeable Scene Lights	Elora	4	1,500	7		1,530			1,624				1,757	
Rechargeable Scene Lights	Fergus	4	1,500	7		1,530			1,624				1,757	
					-	28,560	9,780	-	3,247	-	-	-	3,515	57,603



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2026 - 2035

ITEM	STATION	QTY	2026 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
OTHER														
Air Chisels	Elora	1	2,000	15										
Air Chisels	Fergus	1	2,000	15										
Cribbing	Elora	1	7,000	15						7,729				
Cribbing	Fergus	1	7,000	15						7,729				
Defib	Elora	4	3,500	7			3,641		3,789					4,183
Defib	Fergus	4	3,500	7			3,641		3,789					4,183
High Pressure Air Bag Set	Elora	1	10,000	10	10,000									
High Pressure Air Bag Set	Fergus	1	10,000	10	10,000									
High Angle Stretcher	Elora	2	2,000	10			2,081					2,297		
High Angle Stretcher	Fergus	2	2,000	10	2,000		2,081							
Vehicle Stabilization Kit	Elora	1	10,000	10		10,200								
Vehicle Stabilization Kit	Fergus	1	10,000	10		10,200								
Drone	Shared	1	10,000	5	10,000					11,041				
Command Table	Elora	1	1,500	10					1,624					
Command Table	Fergus	1	1,500	10					1,624					
High Angle Rope		1	7,000	10										8,366
					32,000	20,400	11,444	-	10,824	26,498	-	2,297	-	16,731
TOTAL RESCUE & MEDICAL					40,000	48,960	29,547	13,796	19,484	104,336	-	11,487	27,534	191,454
SUPPRESSION EQUIPMENT														
PORTABLE PUMPS														
Portable Pumps (20hp)	Elora	1	4,800	15										
Portable Pumps (20hp)	Fergus	1	4,800	15									5,624	
Portable Pumps (11hp)	Elora	1	3,700	15										4,422
Portable Pumps (11hp)	Fergus	2	3,700	15										4,422
Wildland Pump	Elora	1	2,500	10						2,760				
Wildland Pump	Fergus	1	2,500	10						2,760				
Salvage Pump	Elora	1	1,200	10						1,325				
Salvage Pump	Fergus	1	1,200	10						1,325				
					-	-	-	-	-	8,170	-	-	5,624	8,844
EXHAUST FANS														
Positive Pressure Fan	Elora	1	6,000	10			6,242							
Positive Pressure Fan	Fergus	2	6,000	10	6,000									7,171
Electric-Pressure Fan	Elora	2	4,500	15									5,272	
Electric-Pressure Fan	Fergus	2	4,500	15									5,272	
					6,000	-	6,242	-	-	-	-	-	10,545	7,171



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2026 - 2035

ITEM	STATION	QTY	2026 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
HOSES														
Fire Hose 1 3/4" - 2,100' - 50' lengths	Elora	42	350	15			3,641			1,932			2,050	
Fire Hose 1 3/4" - 2,100' - 50' lengths	Fergus	42	350	15			3,641			1,932			2,050	
Fire Hose 2 1/2" 1,000' - 50' lengths	Elora	20	400	15			4,162			4,416			4,687	
Fire Hose 2 1/2" 1,000' - 50' lengths	Fergus	20	400	15			4,162			4,416			4,687	
Fire Hose 4" 1,800' - 100' lengths	Elora	18	800	15			4,162			4,416			4,687	
Fire Hose 4" 1,800' - 100' lengths	Fergus	18	800	15			4,162			4,416			4,687	
Suction Hose	Elora	6	1,000	15		2,040			2,165					
Suction Hose	Fergus	6	1,000	15		2,040			2,165					2,390
4" Y Clapper Valve	Elora	1	1,500	15			1,561							
4" Y Clapper Valve	Fergus	1	1,500	15			1,561							
					-	4,080	27,050	-	4,330	21,530	-	-	22,847	2,390
NOZZLES														
Nozzles 1 1/2"	Elora	12	1,500	20			1,561			1,656			1,757	
Nozzles 1 1/2"	Fergus	12	1,500	20			1,561			1,656			1,757	
Nozzles 2 1/2"	Elora	6	1,500	20	1,500				1,624				1,757	
Nozzles 2 1/2"	Fergus	6	1,500	20	1,500				1,624				1,757	
Blitz Fire	Elora	1	5,000	15			5,202							
Blitz Fire	Fergus	1	5,000	15			5,202							
					3,000	-	13,525	-	3,247	3,312	-	-	7,030	-
GENERATORS														
Portable Generator (6500wt)	Elora	1	7,500	10							8,446			
Portable Generator (6500wt)	Fergus	1	7,500	10		7,650								
Portable Generator (3500wt)	Elora	1	2,000	10						2,208				
Portable Generator (3500wt)	Fergus	1	2,000	10						2,208				
Portable Generator (1500wt)	Elora	2	2,000	10			2,081					2,297		
Portable Generator (1500wt)	Fergus	2	2,000	10			2,081					2,297		
					-	7,650	4,162	-	-	4,416	8,446	4,595	-	-
LADDERS														
Ladders 36'	Elora	1	2,000	20										2,390
Ladders 24'	Elora	2	1,000	20								1,149		
Ladders 24'	Fergus	2	1,000	20								1,149		
Roof Ladder	Elora	2	1,000	20									1,172	
Roof Ladder	Fergus	2	1,000	20									1,172	
Attic Ladder	Elora	2	1,000	20							1,126			
Attic Ladder	Fergus	2	1,000	20							1,126			
					-	-	-	-	-	-	2,252	2,297	2,343	2,390



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2026 - 2035

ITEM	STATION	QTY	2026 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
OTHER														
Chain Saw Vent Master	Elora	1	3,600	10					3,897					
Chain Saw Vent Master	Fergus	1	3,600	10				3,820						
Rescue Circular Saw	Elora	2	2,700	10					2,923					3,227
Rescue Circular Saw	Fergus	1	2,700	10				2,865						
Port-A-Tank (2500 gal)	Elora	1	2,500	15		2,550								
Port-A-Tank (2500 gal)	Fergus	1	2,500	15		2,550								
Pressure Washer	Elora	1	4,000	10		4,080						4,595		
Pressure Washer	Fergus	1	4,000	10						4,505				
Air Compressor	Elora	1	5,000	15			5,202							
Air Compressor	Fergus	1	5,000	15										
Thermal Imaging Camera	Elora	2	14,000	10	14,000				15,154					
Thermal Imaging Camera	Fergus	2	14,000	10	14,000				15,154					
Fire Safety Trailer (Shared)	Fergus	1	15,000	15		15,300								
					28,000	24,480	5,202	6,686	37,127	-	4,505	4,595	-	3,227
STATION SUPPLIES														
Snow Blower	Fergus	1	2,000	10		2,040								
Bunker Gear Washing Machine	Elora	1	16,000	15										
Bunker Gear Washing Machine	Fergus	1	16,000	15					17,319					
Bunker Gear Dryer	Elora	2	6,000	8		6,120				6,624				7,171
Bunker Gear Dryer	Fergus	2	6,000	8	6,000				6,495				7,030	
AV System	Fergus	1	6,000	10	6,000									
					12,000	8,160	-	-	23,814	6,624	-	-	7,030	7,171
TOTAL SUPPRESSION EQUIPMENT					49,000	44,370	56,182	6,686	68,518	44,053	15,203	11,487	55,419	31,192



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2026 - 2035

ITEM	STATION	QTY	2026 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
FIREFIGHTER PERSONNEL EQUIPMENT														
RADIOS														
Portable Radios	Elora	15	1,500	10	3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
Portable Radios	Fergus	19	1,500	10	3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
					6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171
S.C.B.A. & CYLINDERS														
Self Contain Breathing Apparatus	Elora	17	7,000	15								136,694		
Self Contain Breathing Apparatus	Fergus	21	7,000	15								168,857		
SCBA Masks	Fergus/Elora	76	600	10			6,242					52,380		
SCBA Cylinders	Elora	17	1,500	15								29,291		
SCBA Cylinders	Fergus	21	1,500	15								36,184		
SCBA Air Compressor 10hp	Fergus	1	34,000	20										
SCBA Fill Station (3 cylinders)	Fergus	1	12,000	20										
SCBA Cascade (4 cylinders)	Fergus	1	12,000	20										
					-	-	6,242	-	-	-	-	423,406	-	-
BUNKER GEAR														
Bunker Gear	Elora	33	2,750	10	8,250	14,025		17,510					3,222	46,011
Bunker Gear	Fergus	36	2,750	10	27,500	8,415	2,861	20,428				18,953	12,888	16,433
					35,750	22,440	2,861	37,938	-	-	-	18,953	16,110	62,444
PERSONAL PROTECTIVE EQUIPMENT														
Personal Protective Equipment	Elora	33	3,750	10	11,250	19,125		23,877					4,394	62,742
Personal Protective Equipment	Fergus	36	3,750	10	37,500	11,475	3,902	27,857				25,845	17,575	22,408
New Recruit - Personal Protective Equipment	CW		2,500	Note 1	15,000									
New Recruit - Bunker Gear	CW		2,750	Note 1	16,500									
New Recruit - SCBA Masks	CW		600		3,600									
Boots	CW	8	650	Note 1	3,900									
Helmet	CW	29	570	Note 1	3,420									
Coveralls	CW	25	410	Note 1	2,460									
					93,630	30,600	3,902	51,734	-	-	-	25,845	21,969	85,150
TOTAL PERSONNEL EQUIPMENT					135,380	59,160	19,247	96,039	6,495	6,624	6,757	475,096	45,109	154,764
GRAND TOTAL - FIRE EQUIPMENT					224,380	152,490	104,976	116,521	94,496	155,013	21,960	498,070	128,062	377,410

Note 1: Once these items are purchased, their replacement will become part of the regularly scheduled personal protective equipment replacement



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%														
				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>JEFFERSON ELORA COMMUNITY CENTRE</u>														
Vending Machines		2023		15,000						16,600				
Office Furniture		2023		5,000					5,400					
Facility Signage		2023		10,000									11,700	
					-	-	-	-	5,400	16,600	-	-	11,700	-
Various Arena Equipment														
Hockey Nets	2 nets		5 years	8,000				8,500					9,400	
Lacrosse Nets - Minor	2 nets		7 years	5,000				5,300						
Lacrosse Nets - Junior/Senior	2 nets		10 years	6,000				6,400						
Ice Surface Edger	1		5 years	6,000				6,400					7,000	
Score Clock	1		15 years	20,000					21,600					
30 Second Clocks	2		15 years	4,000		4,100								
Power Electrical Box (for shows)	1	2024	20 years	10,000									11,700	
P.A. System- speakers	3		10 years	2,400								8,400		
P.A. System- amplifier	1		10 years	10,000								11,500		
Oscillating Fans	3		15 years	2,000	6,000									
E68381 - Scissor Lift (2017)	1		10 years	25,000						27,600				
AED	2		10 years	3,000										
					6,000	4,100	-	26,600	21,600	27,600	-	19,900	28,100	-
Lobby Equipment														
Lobby Furniture	3	2023	20 years	2,500									2,900	
Water Fountain	1	2023	10 years	7,000									8,200	
					-	-	-	-	-	-	-	-	11,100	-
Hall Equipment														
Tables 6' rectangle)	50		5 years	300					3,000					4,000
Tables - round	25		5 years	350					2,000					4,000
Chairs	300		5 years	100					6,000					1,000
Sound System	1		10 years	3,000		3,100								
Speakers	2		10 years	1,000		1,000								
Acoustic Tiles	24		10 years	5,000	5,000						5,600			
Projector	1		5 years	3,000			3,100					3,400		
Projector Screen	1		10 years	5,000									5,900	
Bar Freezer	1	2024	10 years	1,000										1,200
Dishwasher	1	2024	10 years	25,000								25,000		
Double Door Fridge	1	2024	10 years	5,000								5,000		
Beer Fridge	1	2024	10 years	7,000								7,000		
Kitchen Appliances (Stove, Griddle, Microwave, Coffee Maker)		2023		5,000									5,000	
					5,000	4,100	3,100	-	11,000	-	5,600	40,400	10,900	10,200



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%					(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE		COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Cleaning Equipment															
Floor Scrubbers	1	2024	5 years		10,000				10,600					11,700	
Snow blower	1	2024	5 years		1,500		1,500					1,700			
Carpet Cleaner	1		7 years		1,000							1,100			
Floor polisher	1		10 years		2,500										
						-	1,500	-	10,600	-	-	2,800	-	11,700	-
Arena Equipment															
Compressors (2)		2023													
Chiller	1	2023			50,000										
Condenser	1		15 years		98,000			102,000							
						-	-	102,000	-	-	-	-	-	-	-
Digital Sign					60,000										71,700
JEFFERSON ELORA COMMUNITY CENTRE SUB-TOTAL						11,000	9,700	105,100	37,200	38,000	44,200	8,400	60,300	73,500	81,900
CENTRE WELLINGTON COMMUNITY SPORTSPLEX															
Building Interior															
Vending Machine		2024			15,000							16,900			
Concession equipment (small, large & vending machines)					10,000										
Office Furniture					7,500	7,500	7,700								
Boardroom A Furniture					12,000										
Boardroom B Furniture					10,000		10,200								
Boardroom Blinds	6				2,500										
Streetscape Furniture															
Water Fountains	5				7,000	7,000	7,100								
Display Cabinets															
Facility Signage					12,000										
						14,500	25,000	-	-	-	-	16,900	-	-	-
Pad A Arena, Dressing Room Equipment															
Hockey Nets	2 nets		5 years		8,000		8,200					9,000			
Lacrosse Nets - Minor	2 nets		7 years		5,000		5,100							5,900	
Lacrosse Nets - Junior/Senior	2 nets		10 years		6,000		6,100							7,000	
Ice Surface Edger	1	2024	5 years		6,000				6,400						
Sound System	1				15,000	15,000									
Score Clocks	1		15 years		25,000	15,000						28,200			
30 Second Clocks	1		15 years		2,000						2,200				
Oscillating fan	2	2023	15 years		2,000										
						30,000	19,400	-	6,400	-	2,200	37,200	-	12,900	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%														
				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Pad B Arena, Dressing Room Equipment														
Hockey Nets	2 nets		5 years	8,000			8,300							
Lacrosse Nets	2 nets		7 years	5,000			5,200							
Sound System				20,000								23,000		
Score Clocks	1		15 years	25,000							28,200			
30 Second Clocks	1		15 years	2,000										
					-	-	13,500	-	-	-	28,200	23,000	-	-
Pool Equipment														
Various Pool Toys			varies	150	200	200	200	200	200	200	200	200	200	200
Lifeguard Equipment			varies	400	400	400	400	400	400	400	500	500	500	500
Various Pool Equipment			varies	2,750	2,800	2,800	2,900	2,900	3,000	3,000	3,100	3,200	3,200	3,300
Aquafit Equipment			varies	300	300	300	300	300	300	300	300	300	400	400
Tot Docks	3			4,000	4,000	4,100								
Pool Maintenance Equipment			varies	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,300	11,500	11,700	12,000
Bleachers														
					17,700	18,000	14,200	14,400	14,700	14,900	15,400	15,700	16,000	16,400
Hall Equipment														
Tables - 8' rectangle	50		5 years	300		3,000		3,000		3,000		3,000		4,000
Tables - round	35		5 years	350		2,800		2,800		2,800		2,800		2,800
Chairs	500		5 years	100		2,500		2,500		2,500		2,500		2,500
Table Carts				1,500	1,500									
Sound System	1		10 years	3,000				3,200	15,000					
Speakers	4		10 years	500					15,000					
					1,500	8,300	-	11,500	30,000	8,300	-	8,300	-	9,300
Cleaning Equipment														
Snow blower	1		5 years	1,000		1,000					1,100			
Floor Scrubber - Small	1		5 years	14,000					11,900					13,100
Floor Scrubber - 20"	1	2023	5 years	9,000				9,600					10,500	
Floor Scrubber - 28"	1	2024	5 years	11,000				11,700					12,900	
Floor Polisher	1		10 years	2,500										
					-	1,000	-	21,300	11,900	-	1,100	-	23,400	13,100
Weight Room / Fitness Equipment														
Weight Equipment			varies	15,000		15,300	15,600		16,200			17,200		
Cardio Equipment			varies	35,000		35,700	36,400			38,600			41,000	
Window Coverings				3,000	3,000									
					3,000	51,000	52,000	-	16,200	38,600	-	17,200	41,000	-
Pool Equipment														
Water Slide			20 years	125,000			10,000					143,600		
					-	-	10,000	-	-	-	-	143,600	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Hall Equipment														
Dishwasher	1		10 years	50,000			52,000							
Convection Ovens	1		10 years	14,000										
Stovetop Ovens	1		10 years	21,000		21,400								
Double Door Fridge	3		10 years	5,000								5,700		
Freezers	2		10 years	3,500								4,000		
					-	21,400	52,000	-	-	-	-	9,700	-	-
Arena Equipment														
Dehumidifier - Pad A														
Water Heaters	6		15 years	24,000	24,000	24,500								
Water Pump				20,000										
Front Door Air Curtain				10,000										
Condenser Replacement Pad A				100,000										
Condenser Replacement Pad B														
Compressor Replacement									162,400					
Olympia Laser				15,000	15,000									
E68380 - Scissor Lift (1998)	1		10 years	25,000										
AED	3		10 years	3,000										
					39,000	24,500	-	-	162,400	-	-	-	-	-
Digital Signs for Sportsplex	2		10 years	110,000							123,900			
CWCS SUB-TOTAL					105,700	168,600	141,700	53,600	235,200	64,000	222,700	217,500	93,300	38,800



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%															
				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	
Equipment Description	QTY	YEAR	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
<u>VICTORIA PARK SENIOR CENTRE</u>															
Building Interior															
Stove	2			1,500		3,100							3,500		
Freezers - Uprights	2			1,000									2,300		
Fridge	2			1,000									2,300		
Dishwasher				15,000									17,600		
Office Furniture				2,500											
Meeting Rooms															
Tables															
Chairs															
Sound System															
Window Coverings															
Water Fountain (Refrigerated)				5,000											
Water Heater	2		8 years	3,000		3,100					3,400				
AED	2		10 years	3,000		3,100			3,200					3,600	
Building Exterior															
Shed				10,000				10,600							
					-	9,300	-	10,600	3,200	-	3,400	-	25,700	3,600	
VICTORIA PARK SENIOR CENTRE SUB-TOTAL					-	9,300	-	10,600	3,200	-	3,400	-	25,700	3,600	
<u>FERGUS GRAND THEATRE</u>															
Building Interior															
Office Furniture				5,000	5,000									6,000	
Lobby Furniture				3,000		3,100									
Curtains/Rigging				50,000					54,100						
Theatre Seating				30,000									35,100		
Water Fountain				3,000									3,500		
					5,000	3,100	-	-	54,100	-	-	-	38,600	6,000	
Building Exterior															
Digital Signs	2			10,000									11,700		
					-	-	-	-	-	-	-	-	11,700	-	
Lighting															
Lighting Instruments				20,000		20,400									
Lighting Controls				5,000						5,500					
					-	20,400	-	-	-	5,500	-	-	-	-	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%														
				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
A/V														
Digital Projector			10 years	10,000									11,700	12,000
Large Screen			30 years	15,000				15,900						
Small Screen			30 years	1,500			1,600							
					-	-	1,600	15,900	-	-	-	-	11,700	12,000
Sound														
Sound Board				5,000			5,200							
Sound Equipment				10,000		10,200			10,800			11,500		
Amps														
					-	10,200	5,200	-	10,800	-	-	11,500	-	-
Communications														
Communications (Headsets, wireless systems)				2,000								2,300		
					-	-	-	-	-	-	-	2,300	-	-
Ladders														
FOH A-Frame Ladder			5 years	5,000	-	5,100	-	-	-	-	5,600	-	-	-
Other Equipment														
AED	1		10 years	3,000	-	-	-	-	-	-	-	-	3,500	-
FERGUS GRAND THEATRE SUB-TOTAL					5,000	38,800	6,800	15,900	64,900	5,500	5,600	13,800	65,500	18,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>BELWOOD HALL</u>														
Building Interior														
Stage Curtains									9,000					
Double Door Fridge									8,000					
Appliances - Other							900							
AED				1		10 years	3,000							
					-	-	900	-	17,000	-	-	-	-	-
BELWOOD HALL SUB-TOTAL					-	-	900	-	17,000	-	-	-	-	-
TOTAL EQUIPMENT REPLACEMENT					121,700	226,400	254,500	117,300	358,300	113,700	240,100	291,600	258,000	142,300



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Year				2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Equipment Description	QTY	Install	LIFE	UNIT COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
GENERAL PARK														
Bleachers														
CWSC Grounds (80 seat unit)	30	old	10 years	26,000										62,200
Elora CC Diamonds (40 seat unit)	5	old	10 years	10,000										12,000
Elora Lion's Park (40 seat unit) - B Diamond	3	old	10 years	10,000									11,700	
Highland Park - Tye (80 seat unit)	6	old	10 years	15,000		15,300							17,600	
Highland Park - (40 seat unit)	4	old	10 years	10,000									11,700	
Belwood Ball Diamond (80 seat unit)	3	old	10 years	15,000								17,200		
					-	15,300	-	-	-	-	-	17,200	41,000	74,200
Park Amenities (Benches, Tables, Garbage Cans)					10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fencing														
JECC Trail Fencing		10 years		10,000									11,700	
					-	-	-	-	-	-	-	-	11,700	-
Tennis Courts														
Tower Street Tennis Courts (TSTC) - fencing	1999	20 years		25,000					27,100					
TSTC - Re-colour coat surface	2010	5 years		80,000				84,900					93,700	
TSTC - Re-asphalt & colour surface		15 years		200,000					216,500					
TSTC - Replace lights		old	15 years	160,000						176,700				
CWCS - fencing	2009	20 years		25,000			26,000							
CWCS - re-colour coat surface	2022	5 years		65,000					70,400					
CWCS - Re-asphalt & re-colour coat	2022	15 years		150,000										
CWCS - replace lights	2009	15 years		100,000		102,000								
					-	102,000	26,000	84,900	314,000	176,700	-	-	93,700	-
Light Towers														
ECC Diamonds - "A" - Light Fixtures	6	old	2018	42,000										
ECC Diamonds - "A" - Light Towers				260,000										
ECC Diamonds - "B" - Light Fixtures		old	2019	42,000			43,700							
ECC Diamonds - "B" - Light Towers				260,000										
CWSC - Hardball	6	old	2013	80,000										
Victoria Park Soccer		2003	2020	120,000						132,500				
Victoria Park Rugby/Soccer		2003	2020	40,000		40,800								
Tye/Highland Park Diamonds		old	2015	100,000										
Belwood Ball Diamond		1997	2021	100,000			104,000							
					-	40,800	147,700	-	-	132,500	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	Year Install	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Shelters (25 years)														
Jefferson Elora Community Centre	1	1990	25 years	50,000										
CWSC Centre	1	old	25 years	40,000										
Bissell Park	1	1995	25 years	40,000		40,800								
Hoffer Park	1	old	25 years	20,000		20,400								
Confederation Park	1	old	25 years	10,000							10,000			
Stait Park	1		10 years	20,000			20,800							
Maple Park (Belwood)	1	old	25 years	50,000				53,100						
Haylock Park - Amphitheatre	1	2023	20 years	50,000										
Forfar Park	1	2022	25 years	50,000										
Westminster Park	1	2015	25 years	50,000										
Millburn Park	1	2013	25 years	50,000										
Southridge Park	1	2019	25 years	50,000										
Kirvan Park	1	2021	25 years	50,000										
Granwood Park	1	2022	25 years	50,000										
					-	61,200	20,800	53,100	-	-	10,000	-	-	-
Playground Equipment														
Belwood - Douglas Park (swings, spring toy, structure & slide)		2022	20 years	100,000										
Belwood - Maple Park (swings & slide)	1	2014	20 years	150,000								172,300		
ECC - play equipment	1		20 years	200,000										
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	20 years	100,000					108,200					
Elora - O'Brien Park	1	2021	20 years	100,000										
Elora - O'Brien Park - rubber flooring	1	2020	20 years	90,000										
Elora - Keating Park - play equipment	1	2015	20 years	100,000									117,200	
Elora - Drimmie Park - play equipment	1		20 years	100,000									117,200	
Elora - Foote Park - play equipment	1	2024	20 years	100,000										
Elora - Southridge - play equipment	1	2014	20 years	200,000							225,200			
Elora - Southridge - rubber flooring	1	2014	20 years	110,000							123,900			
CWCS - play equipment	1		20 years	150,000										
Fergus - Strathallan park - play equipment	1		20 years	150,000	150,000									
Fergus- Victoria Park (play structure)	1	2024	20 years	150,000										
Fergus - Tait Park - play equipment	1	2019	20 years	100,000										
Fergus- Stait Park - play equipment	1	2013	20 years	250,000				265,300						
Fergus - Stait Park - rubber flooring	1	2022	20 years	110,000				116,700						
Fergus- Graham Park	1	2022	20 years	100,000										
Fergus- Ferrier Park (play structure)	1	2022	20 years	100,000										
Fergus- Wilkie Park (play structure)	1		20 years	150,000	150,000									
Fergus - Wilkie Park (swings)	1		20 years	30,000				31,800						
Fergus- Confederation Park (play structure)	1		20 years	100,000										
Fergus - Webster Park - play equipment	1	2008	20 years	100,000		102,000								
Fergus - Beatty Park - play equipment	1	2008	20 years	100,000			104,000							
Fergus - Holman Park - play equipment	1	2008	20 years	100,000		102,000								
Fergus - Ryan - play equipment	1	2015	20 years	150,000									175,700	
Fergus - Ryan Park - rubber flooring	1	2017	20 years	90,000									105,400	



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%				(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	Year Install	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Fergus - Westminster - play equipment	1	2015	20 years	200,000										239,000
Salem - Veteran's Park - play equipment & swings	1	2018	20 years	100,000										
Elora - Elora Meadows Park - play equip	1	2018	20 years	150,000										
Fergus - Gibbons Drive Park - play equip	1	2019	20 years	100,000										
Fergus - Revell Park - play equip	1	2019	20 years	100,000										
Fergus - Kirvan Park - play equip	1	2023	20 years	100,000										
Fergus - Forfar Park - play equip	1	2023	20 years	100,000										
Fergus - Pattison Park - play equip	1	2012	20 years	150,000										
Elora - Granwood Park - play equip	1	2021	20 years	100,000										
Fergus - Milligan Park	1	2022	20 years	150,000										
					300,000	204,000	104,000	413,800	108,200	-	349,100	172,300	515,500	239,000
Water Bottle Filling Stations	5			10,000	10,000			10,600			11,300			12,000
SPORT SPECIFIC EQUIPMENT														
Backstops (Baseball) & Fencing														
Tye/Highland Park Diamond	1 old	15 years		50,000			52,000							
Highland Park - small diamond - Albert	1	2002	15 years	15,000										
Highland Park - small diamond - Princess	1	2002	15 years	15,000		15,300								
Webster Park	1 old													
Belwood Diamond - DO NOT REPLACE	1 old	15 years		50,000										
ECC Diamonds A	1 old	15 years		50,000				53,100						
ECC Diamond B	1 old	15 years		50,000		51,000								
FCC Diamond	1 old	15 years		50,000			52,000							
					-	66,300	104,000	53,100	-	-	-	-	-	-
Portable/Permanent Uprights (Soccer/Rugby/Basketball)														
Soccer- Victoria Park North	1 set	2002	10 years	10,000						11,000				
Soccer- Victoria Park South	1 set	2002	10 years	10,000			10,400							
Soccer- Victoria Park West	1 set	2003	10 years	10,000						11,000				
Soccer- Strathallan Park	1 set	old	10 years	3,000										3,600
Soccer- CWCS Grounds	2 set	old	10 years	5,000										6,000
Basketball - Douglas Park	1 net	old	10 years	5,000				5,300					5,900	
Basketball- Elora CC	2 nets	old	10 years	15,000										17,900
					-	-	10,400	5,300	-	22,000	-	-	5,900	27,500
Ramps & Other Equipment (Skateboard)														
CWCS Skateboard park	1 old	15 years		80,000										
ECC Skateboard park	1	2019	30 Years	400,000										
Disc Golf Targets	9	2024	10 years	5,400								6,200		
					-	-	-	-	-	-	-	6,200	-	-
Splash Pads														
Elora - O'Brien Park	1	2020	15 years	330,000										394,400
Fergus - Milburn Park (moved to capital)	1	2014	15 years	330,000										
					-	-	-	-	-	-	-	-	-	394,400



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%				(1.000) 2026 UNIT COST										
					(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	Year Install	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>REPAIR & MAINTENANCE EQUIPMENT</u>														
Lawn Mowers & Weed Eaters														
Small Lawn Equipment				1,200	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Snowblower (portable to outdoor washrooms)	1		4 years	1,500		1,500				1,700				1,800
Large Aerator	1	2015	10 yrs	12,000			12,500							
Aerator	1	old	5 years	2,000					2,200					2,400
Lawn Roller	1	2024	5 years	5,000			5,200					5,700		
FCC Ball Groomer	1	2023	5 years	15,000		15,300					16,900			
ECC Ball Groomer	1	2023	5 years	15,000		15,300					16,900			
Watering trailer	1	2021	10 years	10,000					10,800					
Watering Tank	1		10 years	10,000						11,000				
Rink Hoses	10	2025		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Paint Liners	2		5 years	3,000		3,100			3,200			3,400		
					6,500	41,700	24,200	6,500	22,700	19,200	40,300	15,600	6,500	10,700
Greenhouses														
Polyhouse	2	2006	10 years	6,000							6,800			
Poly for Greenhouse			5 years	8,500					9,200					10,200
Benches			10 years	15,000										
Heaters	5	2006	10 years	1,500			4,800							
Hanging Baskets			2 years	1,000	1,000		1,000		1,100		1,100		1,200	
					1,000	-	5,800	-	10,300	-	7,900	-	1,200	10,200
Signage														
Wayfinding Signs Repair & Maintenance					10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Park Identification					5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
					15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TOTAL EQUIPMENT REPLACEMENT					342,500	556,300	467,900	652,300	480,200	375,400	443,600	236,300	700,500	793,000

TAX SUPPORTED FACILITY REPLACEMENT FORECAST





**TOWNSHIP OF CENTRE WELLINGTON
FACILITY REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2026 - 2035**

Facility Description										
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>Parks & Recreation Facilities</u>										
Jefferson Elora Community Centre	150,000	60,000	26,000	125,000	15,000	100,000	40,000	-	-	-
Centre Wellington Community Sportsplex	79,000	326,700	127,300	154,900	51,500	125,000	201,800	125,000	15,000	15,000
Belwood Hall	15,000	50,000	15,600	26,500	18,000	220,000	-	-	-	-
CWCS Campground Washroom	-	-	20,800	-	45,000	-	-	-	-	-
Bissell Park Washroom	-	-	9,000	-	-	-	10,000	10,000	20,000	-
Forfar Park Washroom	-	-	-	-	-	4,000	5,000	-	8,000	-
Hoffer Park Washroom	-	-	-	-	-	-	-	-	26,000	-
O'Brien Park Washroom	-	-	-	-	-	-	-	11,000	-	-
Southridge Park Washroom	-	-	-	-	-	-	-	11,000	-	-
Tye Diamond Washroom/Concession	-	-	-	-	-	-	-	-	-	-
Victoria Park (Fergus) Washroom	-	-	-	-	-	-	-	-	-	-
Weigh Scale Building	11,000	10,000	-	-	-	-	-	10,900	-	-
Sub-Total	255,000	446,700	198,700	306,400	129,500	449,000	256,800	167,900	69,000	15,000
<u>Other Facilities</u>										
205 Queen Street	8,000	-	-	-	-	-	-	-	-	-
Elora Armoury	17,500	3,100	3,200	9,400	48,700	4,100	4,600	5,300	6,200	7,400
Elora Fire Hall	24,000	54,800	24,000	145,400	3,700	70,300	4,600	5,300	6,200	7,400
Elora Municipal Office	88,700	85,200	50,600	156,200	12,100	13,400	15,100	17,300	20,300	24,300
Elora Tourism Office	3,500	6,000	17,000	20,000	20,000	-	-	-	-	-
Elora Works Garage	19,000	18,000	39,600	2,200	2,400	2,600	6,300	123,300	3,900	4,700
Fergus Fire Hall	21,000	11,600	3,200	3,400	211,000	4,100	33,900	5,300	6,200	7,400
Fergus Grand Theatre	87,700	53,500	4,800	40,300	13,500	3,500	3,500	3,500	3,500	8,500
Fergus Works Garage	5,000	5,100	5,300	5,600	6,100	6,700	10,900	8,600	10,100	12,100
Highland Rugby Clubhouse	8,500	15,000	12,500	-	-	-	-	-	-	-
Pilkington Office	2,000	2,000	2,000	-	-	-	-	-	-	-
Pilkington Works Garage	5,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100
Victoria Park Seniors Centre	23,000	12,500	-	25,000	75,000	-	5,000	5,000	-	175,000
West Garafraxa Works Garage	13,000	144,800	28,100	193,200	43,000	2,600	217,900	3,300	3,900	4,700
West Garafraxa Office	14,500	1,000	3,000	-	-	-	-	-	-	-
Sub-Total	340,400	417,700	198,600	606,300	441,600	114,000	309,300	185,500	70,400	263,600
Total	595,400	864,400	397,300	912,700	571,100	563,000	566,100	353,400	139,400	278,600
<u>Reserve Forecast</u>										
January 1 Reserve Balance	670,643	574,343	227,043	365,843	13,243	31,243	87,343	172,343	504,043	1,052,743
Less: Facility replacements	(595,400)	(864,400)	(397,300)	(912,700)	(571,100)	(563,000)	(566,100)	(353,400)	(139,400)	(278,600)
Add: Operating budget contribution	379,000	394,000	410,000	431,000	457,000	484,000	513,000	544,000	544,000	582,000
Add: User Fee Contribution (Recreation Facilities)	110,000	113,000	116,000	119,000	122,000	125,000	128,000	131,000	134,000	137,000
Add: User Fee Contribution (Fergus Grand Theatre)	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100
December 31 Reserve Balance	574,343	227,043	365,843	13,243	31,243	87,343	172,343	504,043	1,052,743	1,503,243



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%			(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>JEFFERSON ELORA COMMUNITY CENTRE</u>													
Site works													
Parking Lot (line painting)													
Sidewalks			60,000		60,000								
				-	60,000	-	-	-	-	-	-	-	-
Building Exterior													
Roofing Systems				100,000									
Eaves Troughs													
Soffit & Fascia													
Caulking													
Exterior Walls							50,000						
Windows													
Doors								15,000					
Outdoor Washrooms				100,000	-	-	50,000	15,000	-	-	-	-	-
Building Interior													
Walls - common and service areas (painting & protective netting)													
Floors- common and service areas (vinyl & skate tiles)							75,000						
Lighting Fixtures - common and service areas													
Plumbing Fixtures - common and service areas													
Appliances - Other													
Cabinetry						26,000							
				-	-	26,000	75,000	-	-	-	-	-	-
Electrical Systems													
Distribution Panel - Main/intermediate													
Transformer			12,000										
Fire Alarm - Panel													
Emergency Lighting													
Exterior Lighting System													
				-	-	-	-	-	-	-	-	-	-
Mechanical Systems													
Heating System - common and service areas										40,000			
Exhaust Systems													
Arena Exhaust Fans													
Ice Making System													
Ice Rink De-humidification									100,000				
Domestic Water Shut-off Valves and Mains													
Domestic Water - Risers and Laterals													



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Facility Description	QTY	LIFE	Inflation Factor = 2%										
			(1.000) 2026 UNIT COST	(1.000) 2026	(1.020) 2027	(1.040) 2028	(1.061) 2029	(1.082) 2030	(1.104) 2031	(1.126) 2032	(1.149) 2033	(1.172) 2034	(1.195) 2035
Domestic Water - Hot water Boilers and Tanks													
Domestic Water Recirculating System													
Storm Water including Roof Drains													
Stand Heaters			50,000	50,000									
				50,000	-	-	-	-	100,000	40,000	-	-	-
Lobby Equipment													
Display Case	1	40 years	5,000										
				-	-	-	-	-	-	-	-	-	-
JEFFERSON ELORA COMMUNITY CENTRE SUB-TOTAL				150,000	60,000	26,000	125,000	15,000	100,000	40,000	-	-	-
<u>CENTRE WELLINGTON COMMUNITY SPORTSPLEX</u>													
Building Exterior													
Roofing Systems							55,000	30,000					
Exterior Walls													
Caulking													
Front Entrance Roof Painting							53,100						
Windows										50,000			
Doors - Entrance/Emergency Exits			3,300	20,000									
Doors - Bay (3)													
Exterior Lighting													
Fencing													
Parking Lot													
Sidewalks									60,000				
Eavestroughs/Downspouts													
				20,000	-	-	108,100	30,000	60,000	50,000	-	-	-
Building Interior													
Ceilings-common and service areas													
Mezzanine upgrades						8,300							
Community hall washroom upgrades													
Fitness change rooms upgrades													
Walls - common and service areas													
Community hall folding door covering repairs													



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%			(1.000) 2026 UNIT	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Floors- common and service areas			24,000	38,000									
Floors - Pool Changerooms Tile											110,000		
Interior Doors - common and service areas				5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Lighting Fixtures - common and service areas				5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Plumbing Fixtures - common and service areas				5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
T.V. Monitor Program													
Pool Windows						104,000							
Front Office Windows			10,000										
Front Office Counter Area													
Lighting for Streetscape										80,000			
Plumbing for Cross Connections													
Cabinetry													
Storage Lockers			10,000										
Hall of fame partitions													
				53,000	15,000	127,300	15,000	15,000	15,000	95,000	125,000	15,000	15,000
Electrical Systems													
Distribution Panel - Main/intermediate													
Fire Alarm - Panel													
Emergency Lighting													
Exterior Lighting System													
Pad B Lighting					54,000								
Door System/Entry System													
Security Surveillance					60,000								
				-	114,000	-	-	-	-	-	-	-	-
Mechanical system													
Heating system					60,000								
replace pad A arena gas heating													
Exhaust Systems													
Unity Hall HVAC										50,000			
Gord Brown Hall HVAC									50,000				
Pool Office HVAC							31,800						
Pool HVAC			500,000										
Pool HVAC Compressor Units (6)			20000/unit										
Domestic Water - Hot Water Boilers and Tanks													



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

			Inflation Factor = 2%										
			(1.000) 2026 UNIT COST	(1.000) 2026	(1.020) 2027	(1.040) 2028	(1.061) 2029	(1.082) 2030	(1.104) 2031	(1.126) 2032	(1.149) 2033	(1.172) 2034	(1.195) 2035
Facility Description	QTY	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Domestic Water Recirculating System													
Domestic Water Treatment System													
Fire Hoses Cabinets													
Sanitary Waste Removal System													
Storm Water including Roof Drains				-	60,000	-	31,800	-	50,000	50,000	-	-	-
Pool Equipment													
Pool Filtration Grates													
Pool Deck Tiles													
Men's Changeroom													
Women's Changeroom													
Family Changeroom													
Guard's Office/Changerooms													
Pool Boiler		15 years	65,000										
Main Pool Filters													
Leisure Pool Filter													
Spa Filter			16,000										
				-	-	-	-	-	-	-	-	-	-
Hall Equipment													
Flooring VCT	921 sq.m	15 years	60,000		61,200								
Dividing Wall	1	30 years	75,000		76,500								
				-	137,700	-	-	-	-	-	-	-	-
Weight Room / Fitness Equipment													
Women's Sauna	1	7 years	6,000							6,800			
Men's Sauna	1	7 years	6,000	6,000				6,500					
				6,000	-	-	-	6,500	-	6,800	-	-	-
CWCS SUB-TOTAL				79,000	326,700	127,300	154,900	51,500	125,000	201,800	125,000	15,000	15,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

			Inflation Factor = 2%										
			(1.000) 2026 UNIT COST	(1.000) 2026	(1.020) 2027	(1.040) 2028	(1.061) 2029	(1.082) 2030	(1.104) 2031	(1.126) 2032	(1.149) 2033	(1.172) 2034	(1.195) 2035
Facility Description	QTY	LIFE		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
BELWOOD HALL													
Site Work													
Sidewalks													
				-	-	-	-	-	-	-	-	-	-
Building Exterior													
Paint siding													
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000				26,500						
Eaves trough - Soffit & Fascia (\$3,500 in 2007)								18,000					
Windows (\$16,800 in 2007)									220,000				
Siding board & batten (\$17,750 in 2007)													
Caulking						15,600							
Doors				-	-	15,600	26,500	18,000	220,000	-	-	-	-
				-	-	15,600	26,500	18,000	220,000	-	-	-	-
Building Interior													
Ceilings - common and services areas													
Floors - common and service areas													
Lighting Fixtures - common and service areas													
Plumbing Fixtures - common and service areas													
				-	-	-	-	-	-	-	-	-	-
Electrical System													
Distribution Panel - Main/intermediate													
Emergency Lighting													
				-	-	-	-	-	-	-	-	-	-
Mechanical System													
Heating System - common and service areas				15,000									
Domestic Water Supply and Distribution													
Domestic Water - Risers and Laterals													
Domestic Water Treatment System													
Sanitary Waste Removal System					50,000								
				15,000	50,000	-	-	-	-	-	-	-	-
BELWOOD HALL SUB-TOTAL				15,000	50,000	15,600	26,500	18,000	220,000	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Facility Description	QTY	LIFE	Inflation Factor = 2%										
			(1.000) 2026 UNIT COST	(1.000) 2026	(1.020) 2027	(1.040) 2028	(1.061) 2029	(1.082) 2030	(1.104) 2031	(1.126) 2032	(1.149) 2033	(1.172) 2034	(1.195) 2035
CWCS CAMPGROUND WASHROOM													
Building Exterior													
Roof systems								30,000					
Soffit and fascia								15,000					
Building Interior													
Walls - common and service areas						20,800							
				-	-	20,800	-	45,000	-	-	-	-	-
CWCS CAMPGROUND SUB-TOTAL				-	-	20,800	-	45,000	-	-	-	-	-
BISSELL PARK WASHROOM													
Site												20,000	
Building Exterior											10,000		
Building Interior						9,000							
Electrical													
Mechanical										10,000			
HVAC													
Other													
BISSELL PARK WASHROOM SUB-TOTAL				-	-	9,000	-	-	-	10,000	10,000	20,000	-
FORFAR PARK WASHROOM													
Site													
Building Exterior													
Building Interior									4,000				
Electrical													
Mechanical										5,000			
HVAC													
Other												8,000	
FORFAR PARK WASHROOM SUB-TOTAL				-	-	-	-	-	4,000	5,000	-	8,000	-
HOFFER PARK WASHROOM													
Site													
Building Exterior												2,000	
Building Interior												10,000	
Electrical												4,000	
Mechanical												10,000	
HVAC													
Other													
HOFFER PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	26,000	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%													
			(1.000) 2026 UNIT	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>O'BRIEN PARK WASHROOM</u>													
Site													
Building Exterior											2,000		
Building Interior											4,000		
Electrical													
Mechanical											5,000		
HVAC													
Other													
O'BRIEN PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	11,000	-	-
<u>SOUTHRIDGE PARK WASHROOM</u>													
Site													
Building Exterior											2,000		
Building Interior											4,000		
Electrical													
Mechanical											5,000		
HVAC													
Other													
SOUTHRIDGE PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	11,000	-	-
<u>TYE DIAMOND WASHROOMS/CONCESSION</u>													
Site													
Building Exterior													
Building Interior													
Electrical													
Mechanical													
HVAC													
Other													
TYE DIAMOND WASHROOMS/CONCESSION SUB-TOTAL				-	-	-	-	-	-	-	-	-	-
<u>VICTORIA PARK (FERGUS) PARK WASHROOM</u>													
Site													
Building Exterior													
Building Interior													
Electrical													
Mechanical													
HVAC													
Other													
VICTORIA PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2026 - 2035**

Inflation Factor = 2%			(1.000) 2026 UNIT	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>WEIGH SCALE BUILDING</u>													
Site													
Building Exterior				2,000	9,500						10,900		
Building Interior				4,000	500								
Electrical													
Mechanical													
HVAC				5,000									
Other													
WEIGH SCALE BUILDING				11,000	10,000	-	-	-	-	-	10,900	-	-
TOTAL FACILITY REPLACEMENT				255,000	446,700	198,700	306,400	129,500	449,000	256,800	167,900	69,000	15,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2026 - 2035**

			Inflation Factor = 2%	(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>205 Queen Street</u>														
Site					-	-	-	-	-	-	-	-	-	-
Building Exterior					-	-	-	-	-	-	-	-	-	-
Building Interior					-	-	-	-	-	-	-	-	-	-
Electrical					-	-	-	-	-	-	-	-	-	-
Mechanical					-	-	-	-	-	-	-	-	-	-
HVAC					-	-	-	-	-	-	-	-	-	-
Other					8,000	-	-	-	-	-	-	-	-	-
205 QUEEN ST SUBTOTAL					8,000	-	-	-	-	-	-	-	-	-
<u>Elora Armoury</u>														
Site					-	-	-	-	10,000	-	-	-	-	-
Building Exterior					5,000	-	-	6,000	35,000	-	-	-	-	-
Building Interior					-	-	-	-	-	-	-	-	-	-
Electrical					-	-	-	-	-	-	-	-	-	-
Mechanical					-	-	-	-	-	-	-	-	-	-
HVAC					9,500	-	-	-	-	-	-	-	-	-
Other					3,000	3,100	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400
ELORA ARMOURY SUBTOTAL					17,500	3,100	3,200	9,400	48,700	4,100	4,600	5,300	6,200	7,400
<u>Elora Fire Hall</u>														
Site					-	-	-	-	-	66,200	-	-	-	-
Building Exterior					6,000	-	-	142,000	-	-	-	-	-	-
Building Interior					-	-	-	-	-	-	-	-	-	-
Electrical					-	15,000	-	-	-	-	-	-	-	-
Mechanical					15,000	-	-	-	-	-	-	-	-	-
HVAC					-	-	-	-	-	-	-	-	-	-
Other					3,000	39,800	24,000	3,400	3,700	4,100	4,600	5,300	6,200	7,400
ELORA FIRE HALL SUBTOTAL					24,000	54,800	24,000	145,400	3,700	70,300	4,600	5,300	6,200	7,400



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2026 - 2035**

			Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	2026 UNIT COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>Elora Municipal Office</u>													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				68,700	-	25,000	145,000	-	-	-	-	-	-
Building Interior				10,000	50,000	15,000	-	-	-	-	-	-	-
Electrical				-	25,000	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				10,000	10,200	10,600	11,200	12,100	13,400	15,100	17,300	20,300	24,300
ELORA MUNICIPAL OFFICE SUBTOTAL				88,700	85,200	50,600	156,200	12,100	13,400	15,100	17,300	20,300	24,300
<u>Elora Tourism Office</u>													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	13,000	-	-	-	-	-	-	-
Building Interior				-	-	-	20,000	-	-	-	-	-	-
Electrical				2,000	-	-	-	20,000	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	5,000	3,000	-	-	-	-	-	-	-
Other				1,500	1,000	1,000	-	-	-	-	-	-	-
ELORA TOURISM OFFICE SUBTOTAL				3,500	6,000	17,000	20,000	20,000	-	-	-	-	-
<u>Elora Works Garage</u>													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				10,000	8,000	37,500	-	-	-	-	120,000	-	-
Building Interior				-	8,000	-	-	-	-	-	-	-	-
Electrical				7,000	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other			36,000	2,000	2,000	2,100	2,200	2,400	2,600	6,300	3,300	3,900	4,700
ELORA WORKS GARAGE SUBTOTAL				19,000	18,000	39,600	2,200	2,400	2,600	6,300	123,300	3,900	4,700



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2026 - 2035**

			Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	2026 UNIT COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Fergus Fire Hall													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				16,000	-	-	-	207,300	-	29,300	-	-	-
Building Interior				-	8,500	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				2,000	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				3,000	3,100	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400
FERGUS FIRE HALL SUBTOTAL				21,000	11,600	3,200	3,400	211,000	4,100	33,900	5,300	6,200	7,400
Fergus Grand Theatre													
Site				15,000	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	5,000	10,000	-	-	-	-	5,000
Building Interior				20,700	1,500	1,500	33,300	1,500	1,500	1,500	1,500	1,500	1,500
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				50,000	50,000	1,300	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
FERGUS GRAND THEATRE SUBTOTAL				87,700	53,500	4,800	40,300	13,500	3,500	3,500	3,500	3,500	8,500
Fergus Works Garage													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				5,000	5,100	5,300	5,600	6,100	6,700	10,900	8,600	10,100	12,100
FERGUS WORKS GARAGE SUBTOTAL				5,000	5,100	5,300	5,600	6,100	6,700	10,900	8,600	10,100	12,100



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2026 - 2035**

Inflation Factor = 2%														
			(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	
Facility Description	QTY	LIFE	COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
<u>Highland Rugby Clubhouse</u>														
Site				-	-	-	-	-	-	-	-	-	-	
Building Exterior				-	-	-	-	-	-	-	-	-	-	
Building Interior				-	-	-	-	-	-	-	-	-	-	
Electrical				-	-	-	-	-	-	-	-	-	-	
Mechanical				3,500	-	6,000	-	-	-	-	-	-	-	
HVAC				-	15,000	6,500	-	-	-	-	-	-	-	
Other				5,000	-	-	-	-	-	-	-	-	-	
HIGHLAND RUGBY CLUBHOUSE SUBTOTAL				8,500	15,000	12,500	-	-	-	-	-	-	-	
<u>Pilkington Office</u>														
Site				-	-	-	-	-	-	-	-	-	-	
Building Exterior				-	-	-	-	-	-	-	-	-	-	
Building Interior				-	-	-	-	-	-	-	-	-	-	
Electrical				-	-	-	-	-	-	-	-	-	-	
Mechanical				-	-	-	-	-	-	-	-	-	-	
HVAC				-	-	-	-	-	-	-	-	-	-	
Other				2,000	2,000	2,000	-	-	-	-	-	-	-	
PILKINGTON OFFICE SUBTOTAL				2,000	2,000	2,000	-	-	-	-	-	-	-	
<u>Pilkington Works Garage</u>														
Site				-	-	-	-	-	-	-	-	-	-	
Building Exterior				-	-	-	-	-	-	-	-	-	-	
Building Interior				-	-	-	-	-	-	-	-	-	-	
Electrical				-	-	-	-	-	-	-	-	-	-	
Mechanical				-	-	-	-	-	-	-	-	-	-	
HVAC				-	-	-	-	-	-	-	-	-	-	
Other				5,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100	
PILKINGTON WORKS GARAGE SUBTOTAL				5,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2026 - 2035**

			Inflation Factor = 2%	(1.000) 2026 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<u>Victoria Park Seniors Centre</u>														
Site					-	-	-	-	15,000	-	-	-	-	-
Building Exterior					-	-	-	-	-	-	-	-	-	150,000
Building Interior					5,000	5,000	-	5,000	60,000	-	5,000	5,000	-	25,000
Electrical					-	-	-	20,000	-	-	-	-	-	-
Mechanical					18,000	7,500	-	-	-	-	-	-	-	-
HVAC					-	-	-	-	-	-	-	-	-	-
Other					-	-	-	-	-	-	-	-	-	-
VICTORIA PARK SENIORS CENTRE SUBTOTAL					23,000	12,500	-	25,000	75,000	-	5,000	5,000	-	175,000
<u>West Garafraxa Works Garage</u>														
Site					-	142,800	-	-	-	-	-	-	-	-
Building Exterior					7,000	-	-	191,000	40,600	-	215,000	-	-	-
Building Interior					-	-	-	-	-	-	-	-	-	-
Electrical					-	-	-	-	-	-	-	-	-	-
Mechanical					4,000	-	-	-	-	-	-	-	-	-
HVAC					-	-	26,000	-	-	-	-	-	-	-
Other					2,000	2,000	2,100	2,200	2,400	2,600	2,900	3,300	3,900	4,700
WEST GARAFRAXA PUBLIC WORKS GARAGE SUBTOTAL					13,000	144,800	28,100	193,200	43,000	2,600	217,900	3,300	3,900	4,700
<u>West Garafraxa Office</u>														
Site					-	-	-	-	-	-	-	-	-	-
Building Exterior					-	-	-	-	-	-	-	-	-	-
Building Interior					-	-	-	-	-	-	-	-	-	-
Electrical					-	-	-	-	-	-	-	-	-	-
Mechanical					8,500	-	-	-	-	-	-	-	-	-
HVAC					-	-	-	-	-	-	-	-	-	-
Other					6,000	1,000	3,000	-	-	-	-	-	-	-
WEST GARAFRAXA OFFICE SUBTOTAL					14,500	1,000	3,000	-	-	-	-	-	-	-
TOTAL FACILITY REPLACEMENT					340,400	417,700	198,600	606,300	441,600	114,000	309,300	185,500	70,400	263,600

ENVIRONMENTAL SUPPORTED EQUIPMENT REPLACEMENT FORECAST





TOWNSHIP OF CENTRE WELLINGTON EQUIPMENT REPLACEMENT FORECAST ENVIRONMENTAL SERVICES 2026 - 2035

Equipment Description	Qty	Inflation Factor = 2% 2026 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
WATER SERVICES												
Quick Cut Saw	2	1,500		1,500		1,600			1,700		1,800	
Tapping Machine	1	3,000	3,000						3,400			
Large Generator	2	80,000			83,200			88,300				
Locator Equipment	5	1,200	2,400		3,600			2,600		4,200		
Leak Detection System	1	25,000	25,000									
Tower Generators	4	3,500					15,200					16,800
Watermain Flushing Meter - 2015	2	2,200		2,200			2,400		2,500			2,600
Hydrant Transmitters - 2015	3	10,000			31,200						35,100	
Valve Turner - 2011	1	60,000	12,000									71,700
Compactor (Jumping Jack)	1	7,000				7,400					8,200	
Plate Tamper	1	4,500									5,300	
Dehumidifiers	9	5,000	5,000		5,200		5,400		5,600		5,900	
Safety Equipment - Harness, SRL, Tripods		10,000	5,000					5,500				
Washer and Dryer	2	1,500									3,600	
Pressure Washer (Electric)	1	2,200										2,600
Small Generators	2	1,200					1,300					1,400
Lift Gate (For 16-09)	1	8,500						9,400				
Truck Snow Plow (For 14-44)	1	12,000							13,500			
F1 Air Stripper Media	1	12,000			12,500					13,800		
WATER - SPCS												
Locator Equipment (Hetek) - 2021	1	5,000	5,000					5,500				
Uninterruptible Power Supply Batteries - Water	14	250			4,200				4,200			
Uninterruptible Power Supply Devices (14) - Water	14	2,000				29,400						
Handheld - Water Meter Reader - 2021 (R900 Belt Clip with Tablet)	1	6,000						6,600				
Handheld - Water Meter Reader - SPCS Backup	1	6,000		6,100								
2" Backflow Device	1	3,000	3,000									
Backflow Testing Device	1	3,000	3,000								3,500	
MRX-920 Mobile Data Collector	1	20,000					21,600					
2 Inch Water Meters with Pit Meter Heads	6	1,250					1,400					1,500
Trailers x 2 (1 spills, 1 education)	1	10,000	10,000									
Education Trailer Contents	1	10,000					10,800					12,000
AED - Fergus Waterworks Office	1	3,000					3,200					
POE Switches	19	200	3,800		35,000							
Firewalls	12	2,000		24,500					27,000			
Wireless AP	1	3,500					3,800					
Network Cards	30	600				19,100						
SCADA SIM Cards	1	2,500	2,500	2,600	2,600	2,700	2,700	2,800	2,800	2,900	2,900	3,000
SCADA Server Upgrades	1	25,000		25,000								
Two Way Radios	15	1,700										
Provision for Miscellaneous Equipment			7,000	7,500	7,500	8,000	8,000	8,500	8,500	9,000	9,000	9,500
TOTAL - WATER			86,700	69,400	185,000	68,200	75,800	129,200	69,200	29,900	75,300	121,100



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2026 - 2035**

Equipment Description	Qty	2026 COST	Inflation Factor = 2%									
			(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
WASTEWATER SERVICES												
Sewer Machine - Flex Rods	1	3,000	3,000									
Rodding Machine	1	8,000	8,000									
Sewage Pumping Station Generators	2	3,500			7,300					8,000		
Lateral Hand Sewer Camera	1	10,000				10,600						
Mainline Sewer Camera	1	90,000								103,400		
Uninterruptible Power Supply Batteries - Wastewater	24	250				7,200				7,200		
Uninterruptible Power Supply Devices - Wastewater	24	2,000				50,400						
Weed Eater	2	2,000		2,000			2,200		2,300			2,400
Hydraulic Ram Set	1	2,500						2,800				
Large Generator - Lift Station	1	80,000	80,000									
Truck Snow Blade - 2020	1	8,500			8,800							
2 x 4" Pumps with Hoses, Control Box and Cord (1 Fergus & 1 Elora)	2	7,500	15,000									
Quickcut and Trolley	1	2,000			2,100							
Vactor Heads/Guns/Accessories/Spares	1	20,000					10,800					11,950
Welders	2	5,000										
Motorized Pipe Vise and Threading Tools	1	7,000										
Davit Arms and Chainfalls/Spec Chain	1	15,000	5,000	5,100	5,200	5,300	5,400	5,533	5,633	5,733	5,867	5,967
Appliances Fridges/Stoves/Microwaves	1	1,500	150	150	160	160	160	170	170	170	180	180
2" Pumps x 3 and Hoses	3	1,700	1,700				1,800				2,000	2,000
Spare Submersible Pumps from Lift Stations	1	26,000			27,100						30,500	
Line Locators/Equipment	1	11,000						12,100				
Chem pump-LPS	1	2,000		2,000							2,300	
Snowblowers (1 Elora, 1 Fergus)	2	2,250	2,300					2,500		2,600		
Portable Gensets/Inverters	5	2,000	2,000		2,100		2,200		2,300		2,300	
Air Compressor - Large (Fergus)	1	4,000										4,800
Air Compressor - Small (Elora & Spills Trailer)	2	500			500	500			600	600		
Camera Truck Software	1	80,000							90,100			
Portable Hot Water Power Washer	1	6,000										
AEDs	2	3,000					6,400					
Grinder Pumps - LPS		40,000	40,000	40,800	41,600	42,400	43,300	44,200	45,000	45,900	46,900	47,800
Provision for Miscellaneous Equipment - Collections			7,500	7,500	7,500	8,000	8,000	8,500	8,500	9,000	9,000	9,500
WASTE WATER TREATMENT PLANTS												
Fergus A-frame (portable)	1	15,000				15,900						
Elora A-frame (portable)	1	15,000										17,900
Various Utility Hoists	6	3,000		3,100		3,200		3,300		3,400		3,600
Utility Hoist - 2 Ton	1	8,000						8,800				
2 Lab Quality Microscopes	2	5,000				5,300					5,900	
Lab Equipment	1	30,000					16,250					17,950
Laboratory Upgrades	1	40,000										



TOWNSHIP OF CENTRE WELLINGTON

EQUIPMENT REPLACEMENT FORECAST

ENVIRONMENTAL SERVICES

2026 - 2035

Equipment Description	Qty	Inflation Factor = 2% 2026 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Hoses- 1",2",2.5",3",4"	1	2,000	2,000					2,200				
UV/FE Testing Equip/Units	1	6,000	6,000					6,600				
Composite Samplers - Final Effluent x 2	2	15,000					32,400					
Composite Samplers - Raw Influent x 2	2	15,000					32,400					
Trailers x 2 (1 spills, 1 education)	1	10,000	10,000									
Trailer - Landscape	1	6,000									7,000	
Washer and Dryer	1	2,500					2,700					
Bug Zapper Lamps - 3x Fergus, 3 x Elora	6	1,000										7,200
Fergus WWTP - Digester Temperature Controls	1	20,000										
Arzen Blower - Elora WWTP	1	50,000										
Fergus Biogas Flare Burner Replacement	1	150,000				159,200						
Fergus Grit Removal System	1	250,000										
Fergus Sand Filter #2 Waste Discharge Pump	1	30,000	30,000									
POE Switches	19	200	3,800		35,000							
Firewalls	13	2,000		26,500					29,300			
Wireless Aps	1	4,000	4,000									
SCADA SIM Cards	1	2,500	2,500	2,600	2,600	2,700	2,700	2,800	2,800	2,900	2,900	3,000
SCADA Server Upgrades	1			25,000								
Two Way Radios	7	1,700										
Provision for Miscellaneous Equipment - Treatment Plants			12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
TOTAL - WASTEWATER			234,950	126,750	151,960	322,860	178,710	111,503	198,703	200,903	126,847	146,247
TOTAL EQUIPMENT REPLACEMENT			321,650	196,150	336,960	391,060	254,510	240,703	267,903	230,803	202,147	267,347
Reserve Forecast												
January 1 Reserve Balance			477,624	320,524	306,924	172,364	5,347	387	37,083	77,730	189,477	367,880
Less: Equipment replacements			(321,650)	(196,150)	(336,960)	(391,060)	(254,510)	(240,703)	(267,903)	(230,803)	(202,147)	(267,347)
Less: Procurement Charge			(450)	(450)	(600)	(957)	(450)	(600)	(450)	(450)	(450)	(600)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			165,000	183,000	203,000	225,000	250,000	278,000	309,000	343,000	381,000	423,000
December 31 Reserve Balance			320,524	306,924	172,364	5,347	387	37,083	77,730	189,477	367,880	522,933

10-YEAR CAPITAL FORECAST





10-Year Capital Forecast Summary

In addition to the capital budget, the Township prepares a 10-year capital forecast for inclusion in the annual budget process. Staff obtains approval for the first three years of the capital forecast. This means that 2026 capital projects are approved by Council, and 2027/2028 capital projects have preliminary approval. With this approach, priority capital projects can move forward with design and tendering prior to the year of construction to take advantage of favourable construction pricing. In addition, since capital projects often impact future operating budgets, any potential operating impacts are reflected in the 3-year operating forecast.

The development of a 10-year capital forecast is sound financial planning, as it provides:

- A roadmap for future capital projects;
- Identifies areas of opportunity and risk;
- Communicates the direction to the community;
- Takes advantage of favourable construction prices; and
- Stimulates discussion concerning the long-term impact of decisions made today on future services as well as operational challenges moving forward.

The 10-year capital forecast is a living document that changes due to many uncontrollable and diverse factors, including:

- New information (i.e. recent studies and master plans);
- Grant opportunities;
- New legislation/regulations;
- Economic conditions;
- Development/Growth;
- Environmental factors (i.e. climate change); and
- Political support.

Determining Capital Priorities

As discussed in the asset management introduction section, there is a calculation of asset risk/criticality within the asset management plan that assists staff in determining capital priorities for inclusion within the capital forecast. In addition to this calculation, other factors that assist in determining capital priorities include:

- Priorities included within the Township's Strategic Plan;
- Financing restrictions (see below);
- Determination if the project is mandatory;
- Project criticality due to health and safety or service disruption reasons;
- Potential future efficiencies or cost savings; and
- Normal lifecycle replacement.

Master Plans/Studies

The Township has numerous master plans and other studies that provide invaluable information regarding capital needs.

- Strategic Plan;
- Development Charges Background Study;
- Asset Management Plan;
- Condition Assessments (i.e. roads, bridges, facilities);
- Fire Master Plan;
- Parks and Recreation Plan;
- Trails Master Plan;
- Culture Action Plan;
- Transportation Plan;
- Water Supply Master Plan; and
- Water and Wastewater Servicing Master Plan.

The recommendations in these plans/studies span, at a minimum, 10 years and in some cases, over 20 years. The recommendations affecting the 2026 to 2035 period have been incorporated into the capital forecast; however, given the overlap of updates to a multitude of plans, and the development of the capital forecast, 2026 is being viewed as a transition year, with final reconciliation expected as part of the 2027 budget process.

Funding the 10-Year Capital Forecast

All 10 years of the capital forecast have been fully funded. From a tax supported capital perspective (excluding bridges and culverts), this is based on minimum expected funding available of approximately \$5.5 million to \$8 million per year (from taxation, Canada Community Building Fund, Ontario Community Infrastructure Fund (partial), and OLG funding). For bridges and culverts, the 10-year forecast is funded from the Dedicated Capital Levy and Ontario Community Infrastructure Fund (partial). For waterworks and wastewater, the first 10 years are funded through water and wastewater capital reserves.

Development Related Infrastructure

The anticipated timing of specific development within the Township was discussed by staff early in the creation of the 2026 Budget. This is important as there is development related infrastructure within the capital forecast that has both a cash flow and financial impact on the Township. Most development related projects have been positioned outside of the forecast period. Given the substantial cost required to fund these development related projects, it has been assumed that all growth-related costs associated with these projects will be 100% front-end funded through a service financing agreement (SFA) with the applicable developer(s). If/when applicable developers are approved to initiate their development, SFA discussions will take place



and applicable capital projects will be re-positioned in the 10-year capital forecast according to the terms of the agreement.

Development Charges (DC) Forecast

As discussed in the 2026 capital budget section, the Township is limited from a cash flow perspective when planning to use DC funding within the capital budget process. With 2026 being a transition year with an update to the Development Charges Background Study and by-law being conducted, staff had to deviate from initial budget direction in setting the capital forecast. For 2026, the forecast was developed using \$3,700,000 as the annual threshold for contributions to capital from a development charges perspective. This was determined based on anticipated DC proceeds received from developers annually (based on historical collections and projected development), as well as the projected use of DCs to fund growth related debt.

2027 and 2028 Project Highlights

The following represents project highlights for years 2027 and 2028. Staff are seeking preliminary approval of all projects in these years, so that planning and any design needs can be initiated in 2026.

2027 Capital Project Highlights

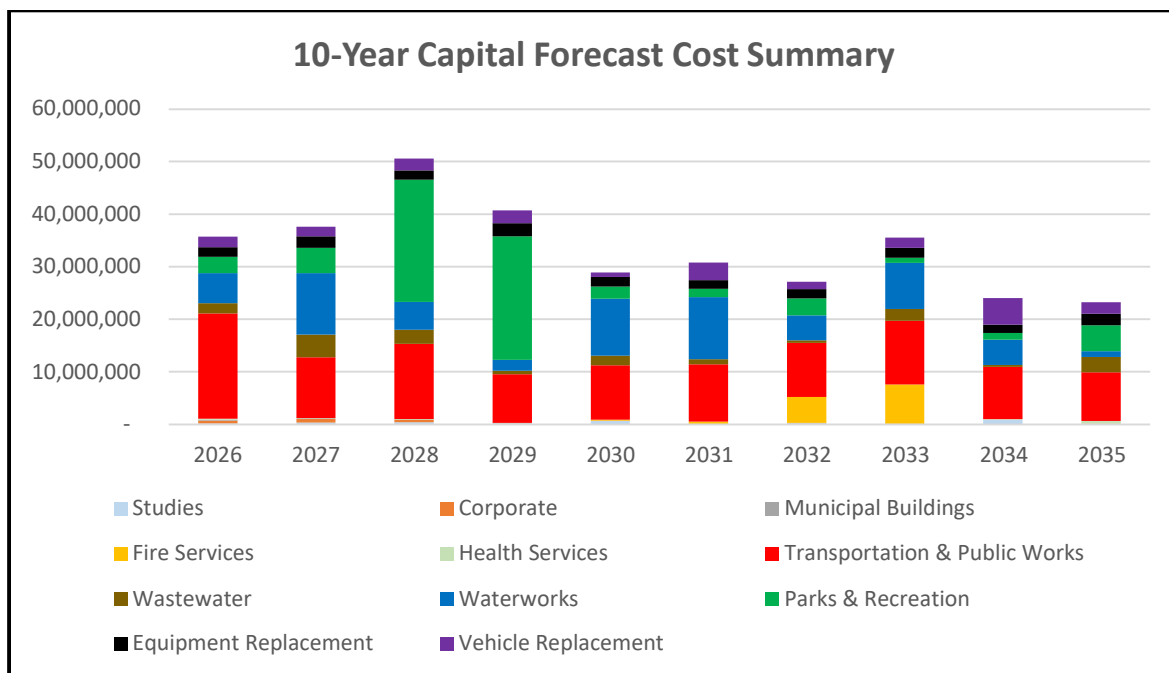
Project	Amount
ERP System including HR and Health & Safety	500,000
Sideroad 15 Bridge – 29-WG Bridge Replacement	3,390,000
Union St W – Tower St to Guelph Road	3,264,000
Guelph St – South of Cummings Cres to Union St	3,189,000
Princess St (Elora) – Moir St to David St	640,000
Sideroad 15 – Irvine St to Gerrie Rd – Major Resurfacing	450,000
Victoria Cres (Elora) – Henderson St to David St	1,070,000
Conservation Trail – Major Resurfacing	650,000
McAlister St – Argyll St to Highland Road Watermain and Storm Sewer Replacement	675,000
Beatty Line Watermain Extension – Sideroad 18 to Sideroad 15	2,250,000
Sideroad 15 Watermain Extension – Beatty Line to Well Area 7	2,090,000
Mary St – East Mill St to Church St – Watermain Replacement	845,000
Fergus Wastewater Treatment Plant Boiler Replacement	350,000
Fergus Wastewater Treatment Plant Headworks Bar Screen Replacement	900,000
Well F5R Treatment Facility Replacement and Upgrades Design	650,000
New Well – Area #7	3,500,000
Multi-Use Recreation Facility (MURF) Detailed Design	2,800,000



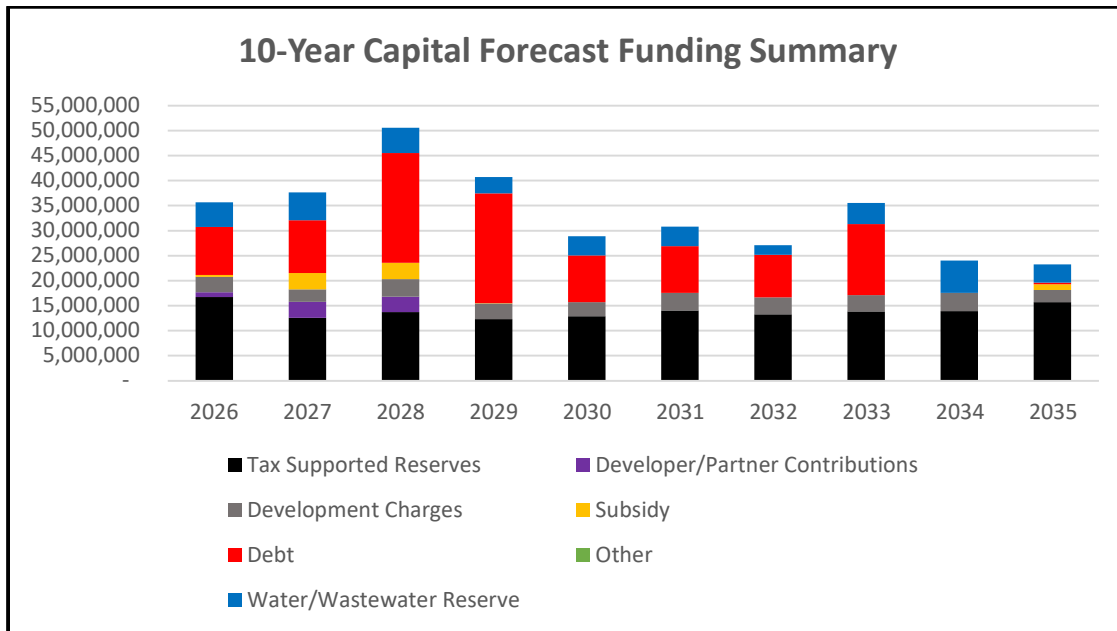
2028 Capital Project Highlights

Project	Amount
Transportation Plan Update	\$400,000
Continuation of ERP System Implementation	400,000
Sideroad 11 Bridge – 28-P	2,000,000
Fourth Line Bridge – 5-E	1,600,000
Middlebrook Place Boundary Bridge Removal – 180160	360,000
Single Axle Truck	420,000
Gerrie Road – Sideroad 10 (South) to Sideroad 15	650,000
Jones Baseline South – Fourth Line to Sixth Line (Nichol)	850,000
Gerrie Road – Sideroad 5 to Wellington Road 17	650,000
Sideroad 15 – Gerrie Rd to Well Area 7 – Major Resurfacing	885,000
Price St – Church St to James St	525,000
James St (Elora) – Metcalfe St to Victoria Cres	1,160,000
Continuation of Guelph St – South of Cummings Cres to Union St	3,189,000
Continuation of Union St W – Tower St to Guelph Road	3,264,000
Forfar St East – St David St to James St	1,595,000
Construction of Well F5R Treatment Facility Replacement and Upgrades	3,000,000
Construction of Multi-Use Recreation Facility	21,950,000

The graph below shows the distribution of projects by category/department over the forecast period.



The graph below shows the distribution of project funding by category/department over the forecast period.



In years of significant capital (i.e. 2028), additional capital is possible due to proposed debt financing and anticipated Service Financing Agreements (SFA) with developers. For more analysis on debt (both current and proposed debt), please refer to the “other information” at the end of this document.

The 10-year capital forecast is provided on the following pages.





TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
STUDIES												
Studies												
2017-001 - Update Corporate Strategic Plan - 2026		50,000	0	0	0	0	0	0	0	0	0	50,000
2018-006 - Development Charges Study - 2030		0	0	0	0	40,000	0	0	0	0	0	40,000
2019-038 - Transportation Plan Update		0	0	400,000	0	0	0	0	0	0	0	400,000
2020-056 - Township Wide Compensation Market Review - 2027		0	50,000	0	0	0	0	0	0	0	0	50,000
2021-042 - Water Supply Master Plan Update		0	0	0	200,000	0	0	0	0	0	0	200,000
2021-047 - Update Corporate Strategic Plan - 2030		0	0	0	0	50,000	0	0	0	0	0	50,000
2021-048 - Water, Wastewater and Stormwater Rate Study - 2030		0	0	0	0	90,000	0	0	0	0	0	90,000
2021-050 - Heritage Conservation District Study #1		0	0	0	0	35,000	0	0	0	0	0	35,000
2021-051 - Heritage Conservation District Plan #1		0	0	0	0	0	35,000	0	0	0	0	35,000
2021-052 - Heritage Conservation District Study #2		0	0	0	0	0	0	45,000	0	0	0	45,000
2021-053 - Heritage Conservation District Plan #2		0	0	0	0	0	0	0	45,000	0	0	45,000
2021-054 - Municipal Building Audit Update - 2027		0	200,000	0	0	0	0	0	0	0	0	200,000
2022-098 - Heritage Conservation District Study #3		0	0	0	0	0	0	0	0	50,000	0	50,000
2022-099 - Heritage Conservation District Plan #3		0	0	0	0	0	0	0	0	0	50,000	50,000
2023-012 - Energy Conservation and Demand Management Plan - 2029		0	0	0	10,000	0	0	0	0	0	0	10,000
2023-018 - Parks and Recreation Fees Study		40,000	0	0	0	0	0	0	0	0	0	40,000
2023-053 - Township Wide Compensation Market Review - 2031		0	0	0	0	0	50,000	0	0	0	0	50,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2025-031 - Active Transportation and Mobility Master Plan Update	0	0	0	0	0	0	0	0	300,000	0	300,000
2025-088 - Development Charges Study - 2035	0	0	0	0	0	0	0	0	0	80,000	80,000
2026-013 - Corporate Strategic Plan - 2034	0	0	0	0	0	0	0	0	50,000	0	50,000
2026-272 - Energy Audits	0	115,000	0	0	0	0	0	0	0	0	115,000
2026-274 - Municipal Building Audit Update - 2032	0	0	0	0	0	0	200,000	0	0	0	200,000
2026-275 - Backflow Surveys - 2029	0	0	0	20,000	0	0	0	0	0	0	20,000
2026-276 - Backflow Surveys - 2034	0	0	0	0	0	0	0	0	20,000	0	20,000
2026-329 - Water/Wastewater Servicing Plan Update	0	0	0	0	400,000	0	0	0	0	0	400,000
2026-550 - New Housing Action Plan	80,000	0	0	0	0	0	0	0	0	0	80,000
2026-649 - South Fergus Secondary Plan Amendment	0	0	0	0	0	0	0	0	500,000	0	500,000
2026-650 - Parks and Roads Enhancement Strategy	0	0	0	0	50,000	0	0	0	0	0	50,000
Total for Studies	170,000	365,000	400,000	230,000	665,000	85,000	245,000	45,000	920,000	130,000	3,255,000
TOTAL STUDIES	170,000	365,000	400,000	230,000	665,000	85,000	245,000	45,000	920,000	130,000	3,255,000
<u>CORPORATE</u>											
Corporate - IT&S											
2020-042 - Records Management System	0	75,000	30,000	30,000	0	0	0	0	0	0	135,000
2023-059 - Aerial Photography Update - 2027-2035	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000
2024-114 - Provision for New Office Equipment - 2027-2035	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
2025-075 - Qwestica Hosted Services	10,000	0	0	0	0	0	0	0	0	0	10,000
2026-001 - Provision for New Office Equipment - 2026	25,000	0	0	0	0	0	0	0	0	0	25,000
2026-257 - Web Application Firewall	10,000	0	0	0	0	0	0	0	0	0	10,000
2026-258 - Disaster Recovery Site	45,000	0	0	0	0	0	0	0	0	0	45,000
2026-259 - Cloud Application Security	15,000	0	0	0	0	0	0	0	0	0	15,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-359 - Comprehensive Monitoring System	0	60,000	0	0	0	0	0	0	0	0	60,000
Total for Corporate - IT&S	105,000	180,000	75,000	75,000	45,000	45,000	45,000	45,000	45,000	45,000	705,000
Corporate - Other											
2025-051 - ERP System including HR and Health & Safety	300,000	500,000	400,000	0	0	0	0	0	0	0	1,200,000
2026-545 - Municipal Law Enforcement Vehicle	45,000	0	0	0	0	0	0	0	0	0	45,000
2026-593 - Community Information & Wayfinding Signage	100,000	0	0	0	0	0	0	0	0	0	100,000
Total for Corporate - Other	445,000	500,000	400,000	0	0	0	0	0	0	0	1,345,000
TOTAL CORPORATE	550,000	680,000	475,000	75,000	45,000	45,000	45,000	45,000	45,000	45,000	2,050,000
<u>MUNICIPAL BUILDINGS</u>											
Municipal Buildings											
105-7031 - Township Facilities - Safety & Security	50,000	50,000	0	0	0	0	0	0	0	0	100,000
2026-269 - Business Park House Demolition	50,000	0	0	0	0	0	0	0	0	0	50,000
2026-271 - Building and Properties Roof Assessments	25,000	0	0	0	0	0	0	0	0	0	25,000
2026-273 - Rugby Building Future Use Strategy and AODA Compliance	50,000	0	0	0	0	0	0	0	0	0	50,000
2026-533 - Council Chambers Climate Control	0	30,000	0	0	0	0	0	0	0	0	30,000
2026-535 - Buildings and Properties Vehicle	0	0	50,000	0	0	0	0	0	0	0	50,000
Total for Municipal Buildings	175,000	80,000	50,000	0	0	0	0	0	0	0	305,000
TOTAL MUNICIPAL BUILDINGS	175,000	80,000	50,000	0	0	0	0	0	0	0	305,000
<u>FIRE SERVICES</u>											
Fire Services											
2010-002 - Equipment for Additional Firefighters	0	0	0	0	0	0	175,000	0	0	0	175,000
2010-078 - Tanker	0	0	0	0	0	0	0	1,000,000	0	0	1,000,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2010-079 - Pumper	0	0	0	0	0	0	0	1,400,000	0	0	1,400,000
2010-080 - New Fire Hall	0	0	0	0	200,000	200,000	4,700,000	4,700,000	0	0	9,800,000
2018-017 - Additional Equipment for New Fire Hall	0	0	0	0	0	0	0	420,000	0	0	420,000
2020-024 - Volunteer Firefighter Recruit Personal Protective Equipment - 2031	0	0	0	0	0	60,000	0	0	0	0	60,000
2022-001 - Additional SCBA & Cylinders for new Volunteer Firefighter Recruits	0	0	0	0	0	130,000	0	0	0	0	130,000
2026-555 - Portable Radios and Chargers	0	0	0	0	0	0	50,000	0	0	0	50,000
Total for Fire Services	0	0	0	0	200,000	390,000	4,925,000	7,520,000	0	0	13,035,000
TOTAL FIRE SERVICES	0	0	0	0	200,000	390,000	4,925,000	7,520,000	0	0	13,035,000
<u>HEALTH SERVICES</u>											
Cemeteries											
2016-039 - Belsyde Cemetery - Entry Obelisks and Columbarium	0	0	90,000	0	0	0	0	0	0	0	90,000
2016-040 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase I	60,000	0	0	0	0	0	0	0	0	0	60,000
2016-041 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase II	0	50,000	0	0	0	0	0	0	0	0	50,000
2016-042 - Belsyde Cemetery - Cremation Headstone Foundations - 2034	0	0	0	0	0	0	0	0	50,000	0	50,000
2022-077 - Elora Cemetery - In-Ground Cremation Area - Phase II	0	0	25,000	0	0	0	0	0	0	0	25,000
2022-078 - Elora Cemetery - Columbarium Area - Phase II	110,000	0	0	0	0	0	0	0	0	0	110,000
2026-246 - Belsyde Cemetery - Block D Retaining Wall and Grading	0	0	0	0	0	0	0	0	0	500,000	500,000
Total for Cemeteries	170,000	50,000	115,000	0	0	0	0	0	50,000	500,000	885,000
TOTAL HEALTH SERVICES	170,000	50,000	115,000	0	0	0	0	0	50,000	500,000	885,000
<u>TRANSPORTATION & PUBLIC WORKS</u>											
Active Transportation											
2015-002 - Sidewalk Repairs and Replacement - 2027-2035	0	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,125,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-005 - Sidewalk Repairs and Replacement - 2026		125,000	0	0	0	0	0	0	0	0	0	125,000
2026-268 - Maiden Lane - St David St Path - Maiden Lane to West of Tower St	DN	0	0	0	150,000	0	0	0	0	0	0	150,000
2026-284 - Guelph St - Elora St to South Fergus SPS	CE	0	270,000	0	0	0	0	0	0	0	0	270,000
2026-290 - Cameron St - St Andrew St E to Garafraxa St E	CZ	15,000	0	0	0	0	0	0	0	0	0	15,000
2026-293 - Smith St - David St to Victoria Cres Bikeway	AH	25,000	0	0	0	0	0	0	0	0	0	25,000
2026-294 - Victoria Cres - James St to Smith St	AG	0	45,000	0	0	0	0	0	0	0	0	45,000
2026-296 - Active Transportation Improved Amenities - 2027-2029		0	100,000	100,000	100,000	0	0	0	0	0	0	300,000
2026-297 - Wayfinding and Signage Improvements		70,000	0	0	0	0	0	0	0	0	0	70,000
2026-304 - Sideroad 4 - Wellington County Rd 21 to Second Line E Paved Shoulder	CQ	0	0	0	0	0	200,000	0	0	0	0	200,000
2026-305 - Second Line E - SR 4 to SR 10 Paved Shoulder	CP	0	0	0	0	0	200,000	0	0	0	0	200,000
2026-306 - Mary St - Church St to East Mill St Bikeway	CN	0	50,000	0	0	0	0	0	0	0	0	50,000
2026-308 - Jones Baseline - Second Line to Fourth Line Paved Shoulder	CM	0	0	0	0	100,000	0	0	0	0	0	100,000
2026-309 - Jones Baseline - Fourth Line to WR 22 Multi-use Path	DX	0	0	200,000	0	0	0	0	0	0	0	200,000
2026-310 - Colborne St - Gerrie Rd to Township Rd 20 Multi-Use Path	CL	0	0	0	0	0	0	0	0	605,000	0	605,000
2026-314 - St Andrew St E - Cameron St to Lamond St Bike Lane	CJ	0	0	0	0	0	0	0	25,000	0	0	25,000
2026-315 - St Andrew St E - Lamond St to Anderson St S Bike Lane	CJ	0	0	0	0	0	0	0	30,000	0	0	30,000
2026-317 - South St - WR7 to David St W Bikeway	BT	0	0	0	0	0	0	0	0	100,000	0	100,000
2026-318 - Union St W - Treatment Plant to Bridge St	BQ	0	150,000	0	0	0	0	0	0	0	0	150,000
2026-320 - North Queen St - David St to Church St Neighbourhood Bikeway	BK	0	0	0	65,000	0	0	0	0	0	0	65,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-321 - St George St W - Beatty Line N to St David St N Bikeway	BF	0	0	155,000	0	0	0	0	0	0	0	155,000
2026-322 - Forfar St E - St David St N to Gartshore St Bikeway	BE	0	0	145,000	0	0	0	0	0	0	0	145,000
2026-324 - St George St E - St David St N to Anderson St N Bikeway	AT	0	0	0	0	0	0	300,000	0	0	0	300,000
2026-325 - Irvine St - East Mill St to Colborne St Bikeway	AS	0	0	0	0	190,000	0	0	0	0	0	190,000
2026-327 - James St - Henderson St to Price St Bikeway	AN	0	0	10,000	0	0	0	0	0	0	0	10,000
2026-328 - Price St - James St to Church St Bikeway	AM	0	0	10,000	0	0	0	0	0	0	0	10,000
2026-330 - Church St W - Price St to Metcalfe St Bikeway	AL	0	0	0	0	0	20,000	0	0	0	0	20,000
2026-331 - St Andrew St W - Breadalbane St to St David St N Traffic Calming	AK	0	0	0	0	0	0	0	0	40,000	0	40,000
2026-332 - David St E - WR 18 to Irvine St Bikeway	AB	0	0	0	0	0	0	115,000	0	0	0	115,000
2026-333 - David St W - WR 7 to WR 18 Bike Lane	AB	0	0	0	0	0	0	20,000	0	0	0	20,000
2026-379 - Guelph St Link Trail - Union St W to Elora St		0	80,000	0	0	0	0	0	0	0	0	80,000
2026-450 - Trestle Bridge Trail Paving- Waterloo St to Beatty Line N		0	0	0	0	0	150,000	0	0	0	0	150,000
2026-607 - Union St W - Tower St to Guelph Rd {SFA}	CD	5,000	145,000	0	0	0	0	0	0	0	0	150,000
2026-651 - Fergus Grand River Trail Feasibility Study		200,000	0	0	0	0	0	0	0	0	0	200,000
2026-652 - St David St N - Edinburgh to SR19		0	0	0	0	100,000	0	0	0	0	0	100,000
Total for Active Transportation		440,000	965,000	745,000	440,000	515,000	695,000	560,000	180,000	870,000	125,000	5,535,000
Bridges and Major Culverts												
2011-043 - Sideroad 11 Bridge - 28-P		200,000	0	2,000,000	0	0	0	0	0	0	0	2,200,000
2012-096 - Second Line Bridge Deck - 31-WG		0	0	0	0	0	150,000	2,100,000	0	0	0	2,250,000
2014-043 - Washington St Bridge - 12-N		0	0	0	0	0	0	0	0	0	700,000	700,000
2014-073 - Fourth Line Bridge - 5-E		0	200,000	1,600,000	0	0	0	0	0	0	0	1,800,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2016-060 - Sideroad 5 Bridge Removal - 30-P	90,000	0	0	0	0	0	0	0	0	0	90,000
2016-063 - Sixth Line Bridge Removal - 3-E	0	0	0	150,000	0	0	0	0	0	0	150,000
2016-064 - First Line Bridge - 21-WG	0	0	0	0	0	0	0	2,800,000	0	0	2,800,000
2017-080 - Middlebrook Place Boundary Road Culvert - 170160	0	0	300,000	0	0	0	0	0	0	0	300,000
2017-089 - Sideroad 15 Bridge - 29-WG	200,000	3,390,000	0	0	0	0	0	0	0	0	3,590,000
2018-049 - Eighth Line W Bridge - 23-P	0	0	0	0	0	1,000,000	0	0	0	0	1,000,000
2019-006 - Bridge Repairs and Remediation - 2027 - 2035	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
2019-087 - Pre-Engineering - Bridges - 2027 - 2035	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
2020-051 - Bridge, Culvert and Retaining Wall Structure Inspection - 2028-2035	0	0	110,000	0	110,000	0	110,000	0	110,000	0	440,000
2020-058 - East West Garafraxa Townline Culvert - 0016	0	0	0	0	0	0	420,000	0	0	0	420,000
2021-070 - Middlebrook Place Boundary Bridge Removal - 180160	0	0	360,000	0	0	0	0	0	0	0	360,000
2023-073 - Middlebrook Road Bridge - 18-P	0	0	0	0	170,000	0	0	0	0	0	170,000
2023-074 - Third Line Bridge - 7-E	0	0	0	0	200,000	1,500,000	0	0	0	0	1,700,000
2024-077 - Sideroad 10 Culvert - 34-WG	0	0	0	0	425,000	0	0	0	0	0	425,000
2024-079 - Sideroad 10 Culvert - 4-N	90,000	0	0	0	0	0	0	0	0	0	90,000
2024-080 - Sideroad 5 Culvert - 7-N	95,000	0	0	0	0	0	0	0	0	0	95,000
2024-081 - Sideroad 5 Culvert - 22-N	0	0	0	0	620,000	0	0	0	0	0	620,000
2024-082 - Third Line West Culvert - 31-P	0	0	0	0	110,000	0	0	0	0	0	110,000
2024-083 - Sixth Line E Culvert - 9-P	0	0	0	0	85,000	0	0	0	0	0	85,000
2024-084 - Second Line E Culvert - 13-P	0	0	0	0	100,000	0	0	0	0	0	100,000
2024-121 - Sideroad 25 Culvert - 2050	0	0	0	0	0	0	0	350,000	0	0	350,000
2024-123 - Beatty Line Culvert - 2-N	0	0	0	0	0	0	100,000	0	0	0	100,000
2025-066 - Eighth Line Bridge - 22-P	0	0	0	0	300,000	0	0	0	0	0	300,000
2026-002 - Bridge Repairs and Remediation - 2026	100,000	0	0	0	0	0	0	0	0	0	100,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-003 - Pre-Engineering - Bridges - 2026	100,000	0	0	0	0	0	0	0	0	0	100,000
2026-010 - Bridge, Culvert and Retaining Wall Structure Inspections - 2026	110,000	0	0	0	0	0	0	0	0	0	110,000
2026-247 - Third Line Bridge - 2-WG	0	0	0	200,000	1,800,000	0	0	0	0	0	2,000,000
2026-248 - Third Line Bridge - 8-E	0	0	0	0	0	290,000	0	0	0	0	290,000
2026-249 - Second Line Culvert - 13-N	0	0	0	0	0	0	625,000	0	0	0	625,000
2026-250 - Fifth Line Culvert - 35-WG	0	0	0	0	0	0	0	0	0	850,000	850,000
2026-251 - Fourth Line Culvert - 16-N	0	0	0	0	0	0	0	0	0	800,000	800,000
2026-252 - Seventh Line Bridge - 8-WG	0	0	0	0	0	0	0	0	0	925,000	925,000
301-1055 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	0	0	0	0	0	3,000,000	0	3,000,000
301-1056 - Noah Road Culverts - 32-P and 33-P	3,350,000	0	0	0	0	0	0	0	0	0	3,350,000
301-7035 - Seventh Line Bridge - 1-E	480,000	0	0	0	0	0	0	0	0	0	480,000
301-7041 - Weisenberg Road Bridge - 5-P	0	0	0	1,100,000	0	0	0	0	0	0	1,100,000
Total for Bridges and Major Culverts	4,815,000	3,790,000	4,570,000	1,650,000	4,120,000	3,140,000	3,555,000	3,350,000	3,310,000	3,475,000	35,775,000
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	420,000	0	0	0	0	0	0	0	420,000
2014-012 - Rubber Tire Excavator	0	0	0	300,000	0	0	0	0	0	0	300,000
2017-017 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2027-2035	0	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	990,000
2021-009 - Road Condition Assessments - 2027 - 2032	0	240,000	0	0	0	0	240,000	0	0	0	480,000
2023-097 - West Garafraxa Salt Storage Facility Replacement	0	0	0	0	0	0	140,000	0	0	0	140,000
2025-076 - Gzowski Street Abutment Removal	50,000	0	0	0	0	0	0	0	0	0	50,000
2026-004 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2026	110,000	0	0	0	0	0	0	0	0	0	110,000
2026-241 - Melville St Retaining Wall Repair (#15, #16)	AI	0	0	0	0	15,000	0	0	0	0	15,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-546 - Backhoe		220,000	0	0	0	0	0	0	0	0	0	220,000
2026-547 - Construction Inspector Vehicle		65,000	0	0	0	0	0	0	0	0	0	65,000
2026-548 - Utility Van		75,000	0	0	0	0	0	0	0	0	0	75,000
2026-549 - Tandem Dump Truck		485,000	0	0	0	0	0	0	0	0	0	485,000
2026-556 - Snow Storage and Treatment Facility		0	0	200,000	1,800,000	0	0	0	0	0	0	2,000,000
2026-608 - Tower Street Streetlight Pole Replacements and Electrical Upgrades		0	55,000	0	0	0	0	0	0	0	0	55,000
303-0299 - Corporate Operations Facilities		8,136,700	0	0	0	0	0	0	0	0	0	8,136,700
Total for Public Works - Other		9,141,700	405,000	730,000	2,210,000	125,000	110,000	490,000	110,000	110,000	110,000	13,541,700
Roadways - Rural												
2009-047 - Second Line – SR 10 to SR 14 Double Surface Treatment	CP	0	0	0	0	0	800,000	0	0	0	0	800,000
2012-070 - Eighth Line E – SR 14 to 350m North of SR 12		0	0	0	0	675,000	0	0	0	0	0	675,000
2012-072 - Fourth Line E – SR 10 to SR 4		0	0	0	0	0	0	1,445,000	0	0	0	1,445,000
2012-073 - Sixth Line E – WR 21 (Inverhaugh) to SR 10		1,500,000	0	0	0	0	0	0	0	0	0	1,500,000
2012-074 - Sideroad 4 - WR 7 to Second Line	CQ	0	0	0	0	0	270,000	0	0	0	0	270,000
2012-078 - Gerrie Rd – SR 10 (South) to SR 15	DD	0	0	650,000	0	0	0	0	0	0	0	650,000
2012-082 - Jones Baseline South – Fourth Line to Sixth Line (Nichol)	DX	0	0	650,000	0	0	0	0	0	0	0	650,000
2012-083 - Gerrie Rd – SR 10 (South) to SR 5	DD	0	0	0	970,000	0	0	0	0	0	0	970,000
2012-084 - Gerrie Rd – SR 5 - WR 17	DD	0	0	650,000	0	0	0	0	0	0	0	650,000
2012-093 - 4th Line (WG) - Eramosa-Garafraxa Townline to WR 18		0	0	0	0	0	0	0	1,000,000	0	0	1,000,000
2015-059 - Gerrie Rd - Walser Extension to SR 15		0	0	0	0	0	0	0	0	2,150,000	0	2,150,000
2019-107 - Sixth Line - WR 19 to SR 15		0	0	0	0	0	0	0	0	800,000	0	800,000
2019-108 - Sixth Line - Hwy 6 to Jones Baseline		0	0	0	0	0	650,000	0	0	0	0	650,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2019-109 - Jones Baseline - Second Line to Fourth Line	CM	0	0	0	0	855,000	0	0	0	0	0	855,000
2021-063 - Tar and Chip Resurfacing - 2027		0	160,000	0	0	0	0	0	0	0	0	160,000
2022-004 - Third Line - SR 5 (South) to SR 5 (North)		0	0	0	0	0	0	0	320,000	0	0	320,000
2023-006 - Tar and Chip Resurfacing - 2032		0	0	0	0	0	0	160,000	0	0	0	160,000
2023-084 - Gravel to Asphalt Road Conversion - Eramosa-West Garafraxa Townline (5th Line to WR 26)		300,000	0	0	0	0	0	0	0	0	0	300,000
2023-087 - Gravel Road Conversion - SR 20 from Second Line to Fifth Line		0	0	0	450,000	0	0	0	0	0	0	450,000
2023-088 - Gravel Road Conversion - Second Line from SR 20 to SR 25		0	0	0	310,000	0	0	0	0	0	0	310,000
2023-089 - Gravel Road Conversion - Sixth Line from SR 20 to SR 25		0	0	0	310,000	0	0	0	0	0	0	310,000
2024-034 - Fifth Line - WR 22 to Bridge 4-E - Minor Resurfacing		0	0	0	0	405,000	0	0	0	0	0	405,000
2024-038 - Eramosa-Garafraxa Townline - Third Line to Fourth Line - Minor Resurfacing		0	0	0	0	0	0	0	0	75,000	0	75,000
2024-041 - South River Road - First Line to Union St W - Minor Resurfacing		0	0	0	0	0	330,000	0	0	0	0	330,000
2024-043 - Sixth Line E - SR 14 to SR 12 Minor Resurfacing		0	0	0	0	0	0	0	275,000	0	0	275,000
2024-050 - Jones Baseline - SR 20 to Nichol-Peel Townline - Minor Resurfacing		0	0	0	165,000	0	0	0	0	0	0	165,000
2024-051 - Nichol-Peel Townline - Hwy 6 to Jones Baseline - Minor Resurfacing		0	0	0	0	0	0	0	0	275,000	0	275,000
2024-055 - Sideroad 15 - Irvine St to Gerrie Rd - Major Resurfacing		0	450,000	0	0	0	0	0	0	0	0	450,000
2024-056 - Sideroad 15 - Gerrie Rd to Well Area 7 - Major Resurfacing		0	0	885,000	0	0	0	0	0	0	0	885,000
2025-061 - Sideroad 15 - Beatty Line N to Hwy 6 Minor Resurfacing		0	0	0	0	215,000	0	0	0	0	0	215,000
2025-077 - First Line - WR 7 to Bridge St - Minor Resurfacing		120,000	0	0	0	0	0	0	0	0	0	120,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
F0083 - Second Line - Highway 6 to Jones Baseline {SFA}	BH	70,000	0	0	0	0	0	0	0	0	0	70,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline		0	0	0	0	0	0	325,000	0	0	0	325,000
F0102 - Fourth Line - Jones Baseline to Highway 6		0	0	0	0	0	520,000	0	0	0	0	520,000
F0108 - Sideroad 25 - WR 16 to Eighth Line		0	0	0	0	0	0	1,500,000	0	0	0	1,500,000
F0109 - Fourth Line E – SR 14 to SR 10		0	0	0	0	0	0	0	0	700,000	0	700,000
Total for Roadways - Rural		1,990,000	610,000	2,835,000	2,205,000	2,150,000	2,570,000	3,430,000	1,595,000	4,000,000	0	21,385,000
Roadways - Urban												
2010-055 - David St - Geddes St to Aqua St	AB	0	0	0	0	0	0	340,000	0	0	0	340,000
2012-012 - John St. (Fergus) - Provost Lane to Tower St.	AP	0	0	0	0	75,000	0	0	0	0	0	75,000
2012-022 - Church St - Metcalfe St to Price St	AL	0	0	0	0	0	90,000	0	0	0	0	90,000
2012-039 - James St (Elora) - Metcalfe St to Victoria Cres	AN	0	35,000	575,000	0	0	0	0	0	0	0	610,000
2016-029 - David St - Aqua St to John St N	AC	0	0	0	0	0	375,000	0	0	0	0	375,000
2016-034 - David St - John St N to Irvine St	AD	0	0	0	0	0	195,000	0	0	0	0	195,000
2016-050 - North Queen St - Colborne St to David St	BK	0	0	0	370,000	0	0	0	0	0	0	370,000
2016-056 - Princess St (Elora) - Moir St to David St	AE	0	125,000	0	0	0	0	0	0	0	0	125,000
2017-022 - Garafraxa St - Provost Lane to St David St	AF	0	0	0	0	0	0	0	170,000	0	0	170,000
2017-029 - Price St - Church St to James St	AM	0	0	250,000	0	0	0	0	0	0	0	250,000
2017-053 - Tower St N - Hill St W to Garafraxa St W	AQ	0	0	0	130,000	0	0	0	0	0	0	130,000
2017-056 - Tower St N - Hill St W to St George St W	AR	0	0	0	120,000	0	0	0	0	0	0	120,000
2017-059 - Irvine St - East Mill St to Colborne St	AS	0	0	0	0	900,000	0	0	0	0	0	900,000
2017-063 - Victoria Cres (Elora) - Henderson St to David St	AG	0	420,000	0	0	0	0	0	0	0	0	420,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2017-066 - Moir St - Smith St to Geddes St	CG	0	0	0	60,000	0	0	0	0	0	0	60,000
2017-067 - Smith St - David St to Henderson St	AH	895,000	0	0	0	0	0	0	0	0	0	895,000
2017-090 - Patrick St Retaining Wall (Elora Cataract Trail #093)		0	0	0	0	0	0	0	400,000	0	0	400,000
2019-011 - Gerrie Rd - WR 18 to Patrick St	BG	0	0	0	0	0	120,000	0	0	0	0	120,000
2019-053 - WR 19 Sidewalk - Broadway St to Smith St		0	0	0	0	0	0	0	250,000	0	0	250,000
2019-101 - Melville St - Moir St to David St	AI	0	0	0	0	285,000	0	0	0	0	0	285,000
2019-104 - St George St E - Gowrie St to Cameron St	AT	0	0	0	0	0	0	205,000	0	0	0	205,000
2021-032 - Nichol St - Victoria St to High St Reconstruction	AV	0	0	0	0	0	0	0	300,000	0	0	300,000
2021-035 - Wellesley St - Colborne St to Church St Reconstruction	AW	0	0	0	0	0	0	310,000	0	0	0	310,000
2021-039 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	AX	0	0	0	0	185,000	0	0	0	0	0	185,000
2022-011 - St Andrew St E - Lamond St to Anderson St	CJ	0	0	0	0	0	0	0	765,000	0	0	765,000
2022-061 - Beatty Line and Millage Lane Intersection - Full Signalization		310,000	0	0	0	0	0	0	0	0	0	310,000
2023-030 - New Pedestrian Crossings - Bridge St and Trail		0	0	0	0	0	0	0	0	0	100,000	100,000
2023-043 - Traffic Calming Measures - 2027-2035		0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
2023-083 - Salem Semi-Urban Road Drainage Improvements and Gravel Road Conversion (Washington, George & James)	CH	0	0	0	0	0	110,000	0	0	0	0	110,000
2023-086 - Gravel Road Conversions - Single Surface Treatments (Guelph St, River Alley in Fergus)		0	0	0	0	0	0	85,000	0	0	0	85,000
2024-023 - Chalmers Street - East Mill to Church	BC	0	0	0	0	0	0	0	330,000	0	0	330,000
2024-028 - Torrance Lane - SR 9 to End - Major Resurfacing		410,000	0	0	0	0	0	0	0	0	0	410,000
2024-029 - First Line - Spencer Dr to South River Road - Minor Resurfacing		75,000	0	0	0	0	0	0	0	0	0	75,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2024-032 - Conservation Trail - Major Resurfacing		0	650,000	0	0	0	0	0	0	0	0	650,000
2024-033 - Argyll St - McAlister to McTavish St - Major Resurfacing	CT	0	0	0	0	0	260,000	0	0	0	0	260,000
2024-035 - Cameron St - St Patrick St to George St - Major Resurfacing	CZ	80,000	0	0	0	0	0	0	0	0	0	80,000
2024-036 - Gow St - Atchison Lane to George St E - Major Resurfacing		0	0	0	0	0	0	0	0	0	145,000	145,000
2024-037 - Moir St - Mary St to John St - Major Resurfacing		75,000	0	0	0	0	0	0	0	0	0	75,000
2024-040 - Microsurfacing - 2027-2035		0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
2024-042 - Blair St, Angelica St, Bon Accord St, Can Robert St, Omar St - Major Resurfacing		0	0	0	0	0	0	0	1,075,000	0	0	1,075,000
2024-044 - Allan Drive - Skeen St to Amalia Cres - Major Resurfacing		0	0	0	145,000	0	0	0	0	0	0	145,000
2024-045 - St George St E - Cameron St to Herrick St - Major Resurfacing		0	0	0	175,000	0	0	0	0	0	0	175,000
2024-047 - McQueen Blvd - Tower St to Millburn Blvd - Major Resurfacing		0	0	0	0	0	0	0	0	0	180,000	180,000
2024-048 - Woodhill Dr - Elizabeth Cres to St David St N - Major Resurfacing		0	165,000	0	0	0	0	0	0	0	0	165,000
2024-049 - Tower St S - Albert St W to Princess St - Minor Resurfacing		0	0	0	85,000	0	0	0	0	0	0	85,000
2024-052 - Maiden Lane - River Alley to St Andrew St W - Major Resurfacing	DN	0	0	0	35,000	0	0	0	0	0	0	35,000
2025-025 - Water Street (Elora) Pedestrian Crossing Upgrade		80,000	0	0	0	0	0	0	0	0	0	80,000
2025-028 - Provost Parking Lot Improvements	CF	180,000	0	0	0	0	0	0	0	0	0	180,000
2025-029 - Fergus Curling Club Parking Lot Major Resurfacing	BY	85,000	0	0	0	0	0	0	0	0	0	85,000
2025-078 - Intersection Signalization - Farley Road/SR 18/Beatty Line		300,000	0	0	0	0	0	0	0	0	0	300,000
2025-082 - St Andrew St W - Tower St to St David St	BA	0	0	0	70,000	0	1,000,000	0	0	0	0	1,070,000
2025-083 - St Andrew St W - Tower St to Breadalbane St	AK	0	0	0	0	0	0	0	0	800,000	0	800,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-006 - Traffic Calming Measures - 2026		100,000	0	0	0	0	0	0	0	0	0	100,000
2026-008 - Microsurfacing - 2026		50,000	0	0	0	0	0	0	0	0	0	50,000
2026-238 - Asphalt Spot Repairs - 2026		100,000	0	0	0	0	0	0	0	0	0	100,000
2026-239 - New Pedestrian Crossing - Irvine St and David St		100,000	0	0	0	0	0	0	0	0	0	100,000
2026-255 - New Pedestrian Crossing - Sideroad 18 and Vincent St		100,000	0	0	0	0	0	0	0	0	0	100,000
2026-552 - Major Resurfacing - Tower St S and Bridge St - 100m North of McQueen Blvd to Queen St W		0	0	0	0	0	0	0	0	0	1,300,000	1,300,000
2026-589 - Guelph St - South of Cummings Cres to Union St {SFA}	DT	95,000	1,040,000	1,040,000	0	0	0	0	0	0	0	2,175,000
F0024 - Union St W - Tower St to Guelph Rd {SFA}	CD	95,000	846,000	846,000	0	0	0	0	0	0	0	1,787,000
F0040 - Forfar St E - St David St to James St	BE	0	0	400,000	0	0	0	0	0	0	0	400,000
F0059 - St George St W - Maple St to Beatty Line	BF	0	0	30,000	0	0	0	0	0	0	0	30,000
Total for Roadways - Urban		3,130,000	3,381,000	3,241,000	1,290,000	1,545,000	2,250,000	1,040,000	3,390,000	900,000	1,825,000	21,992,000
Storm Drainage												
2013-021 - Hill St Drainage Within Subdivision, Elora	BD	0	0	0	0	0	0	0	800,000	0	0	800,000
2025-070 - Storm Water Pond Sediment Removal - 2027-2035		0	100,000	0	100,000	0	100,000	0	100,000	0	0	400,000
2025-071 - Open Channel Rehabilitation - 2027 - 2034		0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	500,000
2026-009 - Storm Water Pond Sediment Removal - 2026		100,000	0	0	0	0	0	0	0	0	0	100,000
2026-016 - Chalmers Street - East Mill to Church	BC	0	0	0	0	0	0	0	670,000	0	0	670,000
2026-017 - Church St - Metcalfe St to Price St	AL	0	0	0	0	0	185,000	0	0	0	0	185,000
2026-018 - David St - Aqua St to John St N	AC	0	0	0	0	0	375,000	0	0	0	0	375,000
2026-019 - David St - Geddes St to Aqua St	AB	0	0	0	0	0	0	700,000	0	0	0	700,000
2026-020 - David St - John St N to Irvine St	AD	0	0	0	0	0	195,000	0	0	0	0	195,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-021 - Fergus Curling Club Parking Lot Storm Sewer	BY	15,000	0	0	0	0	0	0	0	0	0	15,000
2026-024 - Forfar St E - St David St to James St	BE	0	0	400,000	0	0	0	0	0	0	0	400,000
2026-026 - Garafraxa St - Provost Lane to St David St	AF	0	0	0	0	0	0	0	170,000	0	0	170,000
2026-032 - Argyll St - McAllister St to McTavish St	CT	0	0	0	0	0	90,000	0	0	0	0	90,000
2026-065 - East Mill St - Melville St to Kertland St	DA	0	0	0	0	0	455,000	0	0	0	0	455,000
2026-067 - Elgin St - Scotland St to Union St E	DB	0	0	0	105,000	0	0	0	0	0	0	105,000
2026-083 - Gerrie Rd - WR 18 to Patrick St	BG	0	0	0	0	0	250,000	0	0	0	0	250,000
2026-091 - Irvine St - East Mill St to Colborne St	AS	0	0	0	0	900,000	0	0	0	0	0	900,000
2026-092 - James St (Elora) - Metcalfe St to Victoria Cres	AN	0	70,000	275,000	0	0	0	0	0	0	0	345,000
2026-093 - John St. (Fergus) - Provost Lane to Tower St.	AP	0	0	0	0	155,000	0	0	0	0	0	155,000
2026-094 - Provost Parking Lot Improvements	CF	20,000	0	0	0	0	0	0	0	0	0	20,000
2026-095 - Smith St - David St to Henderson St	AH	150,000	0	0	0	0	0	0	0	0	0	150,000
2026-096 - Victoria Cres (Elora) - Henderson St to David St	AG	0	120,000	0	0	0	0	0	0	0	0	120,000
2026-099 - Melville St - Moir St to David St	AI	0	0	0	0	285,000	0	0	0	0	0	285,000
2026-100 - Moir St - Smith St to Geddes St	CG	0	0	0	60,000	0	0	0	0	0	0	60,000
2026-101 - Nichol St - Victoria St to High St Reconstruction	AV	0	0	0	0	0	0	0	150,000	0	0	150,000
2026-102 - North Queen St - Colborne St to David St	BK	0	0	0	370,000	0	0	0	0	0	0	370,000
2026-103 - Price St - Church St to James St	AM	0	0	100,000	0	0	0	0	0	0	0	100,000
2026-104 - Princess St (Elora) - Moir St to David St	AE	0	265,000	0	0	0	0	0	0	0	0	265,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-105 - Salem Semi-Urban Road Drainage Improvements and Gravel Road Conversion (Washington, George & James)	CH	0	0	0	0	0	225,000	0	0	0	0	225,000
2026-108 - Second Line - Highway 6 to Jones Baseline {SFA}	BH	65,000	0	0	0	0	0	0	0	0	0	65,000
2026-112 - St Andrew St E - Lamond St to Anderson St	CJ	0	0	0	0	0	0	0	1,485,000	0	0	1,485,000
2026-113 - St Andrew St W - Tower St to Breadalbane St	AK	0	0	0	0	0	0	0	0	185,000	0	185,000
2026-114 - St Andrew St W - Tower St to St David St	BA	0	0	0	0	0	150,000	0	0	0	0	150,000
2026-115 - St George St E - Gowrie St to Cameron St	AT	0	0	0	0	0	0	205,000	0	0	0	205,000
2026-116 - St George St W - Maple St to Beatty Line	BF	0	0	30,000	0	0	0	0	0	0	0	30,000
2026-117 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	AX	0	0	0	0	375,000	0	0	0	0	0	375,000
2026-118 - Tower St N - Hill St W to Garafraxa St W	AQ	0	0	0	260,000	0	0	0	0	0	0	260,000
2026-119 - Tower St N - Hill St W to St George St W	AR	0	0	0	120,000	0	0	0	0	0	0	120,000
2026-120 - Union St W - Tower St to Guelph Rd {SFA}	CD	75,000	709,000	709,000	0	0	0	0	0	0	0	1,493,000
2026-122 - Wellesley St - Colborne St to Church St Reconstruction	AW	0	0	0	0	0	0	310,000	0	0	0	310,000
2026-145 - Irvine St - East Mill to Outlet S of East Mill	AS	0	0	0	0	175,000	0	0	0	0	0	175,000
2026-146 - Irvine St - Colborne St to Sophia St		0	0	0	0	0	0	0	0	0	1,580,000	1,580,000
2026-157 - Mary St - Church St to East Mill St	CN	0	95,000	0	0	0	0	0	0	0	0	95,000
2026-158 - McAlister St - Highland Rd to Argyll St	DO	0	325,000	0	0	0	0	0	0	0	0	325,000
2026-162 - Melville St - Outfall to Moir St		0	0	0	0	0	0	0	0	0	895,000	895,000
2026-170 - North Queen St - Colborne St to Outfall		0	0	0	0	0	0	0	0	0	1,110,000	1,110,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-178 - Perth St - Albert St to Prince's St		0	0	0	0	0	0	0	0	400,000	0	400,000
2026-193 - South St - Wellington Rd 7 to David St W	BT	0	0	0	0	0	0	0	0	125,000	0	125,000
2026-243 - Stormwater Master Plan Update		0	0	0	300,000	0	0	0	0	0	0	300,000
2026-590 - Guelph St - South of Cummings Cres to Union St {SFA}	DT	75,000	670,000	670,000	0	0	0	0	0	0	0	1,415,000
Total for Storm Drainage		500,000	2,454,000	2,184,000	1,415,000	1,890,000	2,125,000	1,215,000	3,475,000	710,000	3,685,000	19,653,000
TOTAL TRANSPORTATION & PUBLIC WORKS		20,016,700	11,605,000	14,305,000	9,210,000	10,345,000	10,890,000	10,290,000	12,100,000	9,900,000	9,220,000	117,881,700

WASTEWATER

Wastewater System

2012-023 - Church St - Metcalfe St to Price St	AL	0	0	0	0	0	30,000	0	0	0	0	30,000
2012-031 - St Andrew St W - Tower St to St David St	BA	0	0	0	65,000	0	400,000	0	0	0	0	465,000
2012-040 - James St (Elora) - Metcalfe St to Victoria Cres	AN	0	0	25,000	0	0	0	0	0	0	0	25,000
2012-058 - David St - Geddes St to Aqua St	AB	0	0	0	0	0	0	20,000	0	0	0	20,000
2013-015 - Sideroad 18 Reconstruction - Vincent St to Steele St	AO	0	0	0	0	0	0	0	530,000	0	0	530,000
2014-014 - John St. (Fergus) - Provost Lane to Tower St.	AP	0	0	0	0	25,000	0	0	0	0	0	25,000
2016-030 - David St - Aqua St to John St N	AC	0	0	0	0	0	20,000	0	0	0	0	20,000
2016-032 - David St - John St N to Irvine St.	AD	0	0	0	0	0	10,000	0	0	0	0	10,000
2016-051 - North Queen St - Colborne St to David St	BK	0	0	0	35,000	0	0	0	0	0	0	35,000
2016-057 - Princess St (Elora) - Moir St to David St	AE	0	125,000	0	0	0	0	0	0	0	0	125,000
2017-024 - Garafraxa St - Provost Lane to St David St	AF	0	0	0	0	0	0	0	200,000	0	0	200,000
2017-031 - Price St - Church St to James St	AM	0	0	30,000	0	0	0	0	0	0	0	30,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2017-054 - Tower St N - Hill St W to Garafraxa St W	AQ	0	0	0	125,000	0	0	0	0	0	0	125,000
2017-057 - Tower St N - Hill St W to St George St W	AR	0	0	0	80,000	0	0	0	0	0	0	80,000
2017-060 - Irvine St - East Mill St to Colborne St	AS	0	0	0	0	80,000	0	0	0	0	0	80,000
2017-064 - Victoria Cres (Elora) - Henderson St to David St	AG	0	30,000	0	0	0	0	0	0	0	0	30,000
2017-068 - Smith St - David St to Henderson St	AH	35,000	0	0	0	0	0	0	0	0	0	35,000
2019-103 - Melville St - Moir St to David St	AI	0	0	0	0	55,000	0	0	0	0	0	55,000
2019-106 - St George St E - Gowrie St to Cameron St	AT	0	0	0	0	0	0	145,000	0	0	0	145,000
2020-021 - Fergus WWTP Boiler Replacement		0	350,000	0	0	0	0	0	0	0	0	350,000
2020-022 - Fergus WWTP Secondary Digester Clean Out - 2030		0	0	0	0	120,000	0	0	0	0	0	120,000
2021-034 - Nichol St - Victoria St to High St Reconstruction	AV	0	0	0	0	0	0	0	30,000	0	0	30,000
2021-037 - Wellesley St - Colborne St to Church St Reconstruction	AW	0	0	0	0	0	0	30,000	0	0	0	30,000
2021-041 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	AX	0	0	0	0	760,000	0	0	0	0	0	760,000
2024-017 - Storm and Sanitary Sewer CCTV Inspections - 2028 to 2035		0	0	250,000	0	250,000	0	250,000	0	250,000	0	1,000,000
2024-019 - Sewer Relining and Repairs - 2027 to 2035		0	400,000	0	400,000	0	400,000	0	400,000	0	400,000	2,000,000
2024-020 - Schedule C Class EA for Fergus WWTP Expansion		0	0	0	0	0	0	0	500,000	0	0	500,000
2024-025 - Chalmers Street - East Mill to Church	BC	0	0	0	0	0	0	0	575,000	0	0	575,000
2025-013 - Elora WWTP Tertiary Treatment Bypass Flow Meter		20,000	0	0	0	0	0	0	0	0	0	20,000
2025-014 - Fergus WWTP Primary Digester Roof Replacement		0	0	0	0	0	0	0	0	0	2,400,000	2,400,000
2025-018 - Fergus WWTP Tertiary Treatment Bypass Flow Meter		10,000	0	0	0	0	0	0	0	0	0	10,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2025-064 - Douglas Cres - Forfar St to Gzowski St - Sanitary Sewer Replacement	AY	430,000	0	0	0	0	0	0	0	0	0	430,000
2025-085 - St Andrew St W - Tower St to Breadalbane St	AK	0	0	0	0	0	0	0	0	150,000	0	150,000
2026-011 - Storm and Sanitary Sewer CCTV Inspections - 2026		250,000	0	0	0	0	0	0	0	0	0	250,000
2026-242 - Inflow and Infiltration Study Update		0	0	0	0	125,000	0	0	0	0	0	125,000
2026-244 - Wastewater System Hydraulic Model Updates		0	0	0	0	150,000	0	0	0	0	0	150,000
2026-364 - Fergus WWTP Primary Digester Clean Out		0	150,000	0	0	0	0	0	0	0	0	150,000
2026-365 - Waste to Energy Study		85,000	0	0	0	0	0	0	0	0	0	85,000
2026-467 - Fergus WWTP Primary Digester Mixing System Replacement		0	150,000	0	0	0	0	0	0	0	0	150,000
2026-469 - Fergus WWTP Secondary Clarifier No 1 Cleanout & Rehabilitation		0	65,000	0	0	0	0	0	0	0	0	65,000
2026-470 - Fergus WWTP Secondary Clarifier No 1 Cleanout & Rehabilitation - 2031		0	0	0	0	0	65,000	0	0	0	0	65,000
2026-471 - Fergus WWTP Secondary Clarifier No 1 Cleanout & Rehabilitation - 2035		0	0	0	0	0	0	0	0	0	65,000	65,000
2026-472 - Fergus WWTP Secondary Clarifier No 2 Cleanout & Rehabilitation		0	0	65,000	0	0	0	0	0	0	0	65,000
2026-473 - Fergus WWTP Secondary Clarifier No 2 Cleanout & Rehabilitation - 2032		0	0	0	0	0	0	65,000	0	0	0	65,000
2026-475 - Elora WWTP Secondary Clarifier No 3 Cleanout & Rehabilitation		0	65,000	0	0	0	0	0	0	0	0	65,000
2026-476 - Elora WWTP Secondary Clarifier No 3 Cleanout & Rehabilitation - 2031		0	0	0	0	0	65,000	0	0	0	0	65,000
2026-477 - Elora WWTP Secondary Clarifier No 3 Cleanout & Rehabilitation - 2035		0	0	0	0	0	0	0	0	0	65,000	65,000
2026-478 - Fergus WWTP Aeration Basin Rehabilitation		440,000	0	0	0	0	0	0	0	0	0	440,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-479 - Fergus WWTP Headworks Bar Screen Replacement		100,000	900,000	0	0	0	0	0	0	0	0	1,000,000
2026-483 - Elora WWTP Aeration Basin Blower Rebuilds		60,000	0	0	0	0	0	0	0	0	0	60,000
2026-536 - Tower Street Sewage Pumping Station Repairs		85,000	0	0	0	0	0	0	0	0	0	85,000
2026-539 - Fergus WWTP Grit Removal System Replacement		0	0	0	0	250,000	0	0	0	0	0	250,000
2026-591 - New Forcemain on Guelph St - South Fergus SPS to Union St {SFA}	DT	100,000	906,500	906,500	0	0	0	0	0	0	0	1,913,000
360-0936 - Fergus WWTP Dewatering Pit Upgrades		230,000	0	0	0	0	0	0	0	0	0	230,000
360-7062 - Fergus WWTP Emergency Power Improvement		0	200,000	0	0	0	0	0	0	0	0	200,000
F0042 - Forfar St E - St David St to James St	BE	0	0	325,000	0	0	0	0	0	0	0	325,000
F0061 - St George St W - Maple St to Beatty Line	BF	0	0	90,000	0	0	0	0	0	0	0	90,000
F0097 - Union St Forcemain - Guelph Rd Athol to Tower to Fergus WWTP {SFA}	CD	100,000	960,000	960,000	0	0	0	0	0	0	0	2,020,000
Total for Wastewater System		1,945,000	4,301,500	2,651,500	705,000	1,815,000	990,000	510,000	2,235,000	400,000	2,930,000	18,483,000
TOTAL WASTEWATER		1,945,000	4,301,500	2,651,500	705,000	1,815,000	990,000	510,000	2,235,000	400,000	2,930,000	18,483,000
<u>WATERWORKS</u>												
Waterworks System												
2010-041 - Colborne St - Gerrie Rd Easterly	CL	0	0	0	0	0	0	0	0	1,400,000	0	1,400,000
2012-024 - Church St - Metcalfe St to Price St	AL	0	0	0	0	0	150,000	0	0	0	0	150,000
2012-041 - James St (Elora) - Metcalfe St to Victoria Cres	AN	0	0	275,000	0	0	0	0	0	0	0	275,000
2012-059 - David St - Geddes St to Aqua St	AB	0	0	0	0	0	0	240,000	0	0	0	240,000
2014-015 - John St. (Fergus) - Provost Lane to Tower St.	AP	0	0	0	0	10,000	0	0	0	0	0	10,000
2016-031 - David St - Aqua St to John St N	AC	0	0	0	0	0	210,000	0	0	0	0	210,000
2016-033 - David St - John St N to Irvine St	AD	0	0	0	0	0	90,000	0	0	0	0	90,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2016-052 - North Queen St - Colborne St to David St	BK	0	0	0	335,000	0	0	0	0	0	0	335,000
2016-058 - Princess St (Elora) - Moir St to David St	AE	0	125,000	0	0	0	0	0	0	0	0	125,000
2017-023 - Garafraxa St - Provost Lane to St David St	AF	0	0	0	0	0	0	0	140,000	0	0	140,000
2017-030 - Price St - Church St to James St	AM	0	0	135,000	0	0	0	0	0	0	0	135,000
2017-037 - Tower St - Belsyde Ave to Wellington Dr - Watermain Replacement		0	0	0	0	0	0	0	0	875,000	0	875,000
2017-052 - Water St - Victoria St to WR 7		0	0	0	0	0	0	0	0	250,000	0	250,000
2017-055 - Tower St N - Hill St W to Garafraxa St W	AQ	0	0	0	125,000	0	0	0	0	0	0	125,000
2017-058 - Tower St N - Hill St W to St George St W	AR	0	0	0	80,000	0	0	0	0	0	0	80,000
2017-061 - Irvine St - East Mill St to Colborne St	AS	0	0	0	0	450,000	0	0	0	0	0	450,000
2017-065 - Victoria Cres (Elora) - Henderson St to David St	AG	0	455,000	0	0	0	0	0	0	0	0	455,000
2017-069 - Smith St - David St to Henderson St	AH	655,000	0	0	0	0	0	0	0	0	0	655,000
2019-031 - Gerrie Rd - WR 18 to Patrick St	BG	0	0	0	0	0	100,000	0	0	0	0	100,000
2019-032 - First Line Watermain Extension - Existing Stub to ER5 (East Limit)		0	0	0	0	0	0	0	0	0	1,040,000	1,040,000
2019-034 - Guelph St - South Fergus SPS to Union St {SFA}	DT	60,000	572,500	572,500	0	0	0	0	0	0	0	1,205,000
2019-102 - Melville St - Moir St to David St	AI	0	0	0	0	360,000	0	0	0	0	0	360,000
2019-105 - St George St E - Gowrie St to Cameron St	AT	0	0	0	0	0	0	195,000	0	0	0	195,000
2021-027 - Douglas Cres - Forfar St to Gzowski St - Watermain Replacement	AY	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
2021-028 - McAlister St - Argyll St to Highland Rd - Watermain Replacement	DO	0	350,000	0	0	0	0	0	0	0	0	350,000
2021-029 - Elgin St - Scotland St to Union St - Watermain Replacement	DB	0	0	0	1,220,000	0	0	0	0	0	0	1,220,000
2021-030 - WR 7 - David St W North to End - Watermain Replacement		0	0	0	0	0	0	0	0	550,000	0	550,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2021-033 - Nichol St - Victoria St to High St Reconstruction	AV	0	0	0	0	0	0	0	150,000	0	0	150,000
2021-036 - Wellesley St - Colborne St to Church St Reconstruction	AW	0	0	0	0	0	0	345,000	0	0	0	345,000
2021-061 - Water Taking Permit/Licence Renewal		0	0	0	0	0	0	0	450,000	0	0	450,000
2021-068 - Fergus Well F4 Liner		0	0	0	0	0	0	0	50,000	0	0	50,000
2022-044 - WR 18 Watermain Extension - WR 7 to New Well #3	BU	0	0	0	0	0	0	3,255,000	3,255,000	0	0	6,510,000
2022-051 - Beatty Line Watermain Extension - SR 18 to SR 15	BV	0	2,250,000	0	0	0	0	0	0	0	0	2,250,000
2022-052 - SR 15 Watermain Extension - Beatty Line to Well Area 7	BV	0	2,090,000	0	0	0	0	0	0	0	0	2,090,000
2022-104 - Annual Water Meter Purchases - 2027-2035		0	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	630,000
2023-016 - Septic Inspections - 2028		0	0	35,000	0	0	0	0	0	0	0	35,000
2023-048 - St Andrew St W - St David to Provost Lane - Watermain Replacement	BA	0	0	0	65,000	0	250,000	0	0	0	0	315,000
2023-049 - East Mill St - Melville St to Wellesley St Watermain Replacement	DA	0	0	0	0	0	1,800,000	0	0	0	0	1,800,000
2023-050 - South Street Watermain Extension	BT	0	0	0	0	0	0	0	0	515,000	0	515,000
2024-022 - Chalmers Street - Moir to David - Watermain Replacement		0	0	0	0	575,000	0	0	0	0	0	575,000
2024-024 - Chalmers Street - East Mill to Church	BC	0	0	0	0	0	0	0	575,000	0	0	575,000
2025-008 - Elora Well #4 - Standby Generator		200,000	0	0	0	0	0	0	0	0	0	200,000
2025-030 - Well F5R Treatment Facility Replacement and Upgrades		0	650,000	3,000,000	0	0	0	0	0	0	0	3,650,000
2025-080 - Hill St (Elora) - Extension of Municipal Services	BD	0	0	0	0	0	0	0	600,000	0	0	600,000
2025-084 - St Andrew St W - Tower St to Breadalbane St	AK	0	0	0	0	0	0	0	0	335,000	0	335,000
2026-012 - Annual Water Meter Purchases - 2026		70,000	0	0	0	0	0	0	0	0	0	70,000
2026-245 - Water System Hydraulic Model Updates		0	0	0	0	150,000	0	0	0	0	0	150,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-541 - Fergus Well #7 - Standby Power		0	200,000	0	0	0	0	0	0	0	0	200,000
2026-542 - Gartshore Water Tower Internal Coating		90,000	0	0	0	0	0	0	0	0	0	90,000
2026-543 - Cable Racks for Communications Infrastructure at Scotland, Bridge and Daniel Water Towers		30,000	0	0	0	0	0	0	0	0	0	30,000
2026-544 - SCADA and Instrumentation Strategy Implementation		70,000	115,000	150,000	165,000	75,000	0	0	0	0	0	575,000
2026-592 - Upsize Existing Watermain on Union St - Guelph St to Tower St {SFA}	CD	65,000	604,000	604,000	0	0	0	0	0	0	0	1,273,000
2026-629 - New Water Reservoir in Fergus	DY	0	0	0	0	7,530,000	7,530,000	0	0	0	0	15,060,000
2026-635 - Connection of New Reservoir to Low Pressure Zone in Fergus	DY	0	0	0	0	810,000	810,000	0	0	0	0	1,620,000
2026-636 - Connection of New Reservoir to High Pressure Zone in Fergus	DY	0	0	0	0	810,000	810,000	0	0	0	0	1,620,000
330-0806 - F2 Well Additional Capacity		2,800,000	0	0	0	0	0	0	0	0	0	2,800,000
330-0998 - New Well - Area #3		0	0	0	0	0	0	600,000	3,500,000	0	0	4,100,000
330-0999 - New Well - Area #7		600,000	3,500,000	0	0	0	0	0	0	0	0	4,100,000
330-1024 - Mary St - East Mill St to Church St - Watermain Replacement	CN	0	700,000	0	0	0	0	0	0	0	0	700,000
330-1081 - Chlorine System Improvements		60,000	0	0	0	0	0	0	0	0	0	60,000
F0025 - Union St W - Tower St to Guelph Rd	BQ	0	0	0	0	0	0	0	0	830,000	0	830,000
F0041 - Forfar St E - St David St to James St	BE	0	0	325,000	0	0	0	0	0	0	0	325,000
F0060 - St George St W - Maple St to Beatty Line	BF	0	0	110,000	0	0	0	0	0	0	0	110,000
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	BH	65,000	0	0	0	0	0	0	0	0	0	65,000
Total for Waterworks System		5,765,000	11,681,500	5,276,500	2,060,000	10,840,000	11,820,000	4,705,000	8,790,000	4,825,000	1,110,000	66,873,000
TOTAL WATERWORKS		5,765,000	11,681,500	5,276,500	2,060,000	10,840,000	11,820,000	4,705,000	8,790,000	4,825,000	1,110,000	66,873,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
<u>PARKS & RECREATION</u>												
Facilities - Belwood Hall												
513-0739 - Belwood Hall Accessibility Design & Renovation		980,000	0	0	0	0	0	0	0	0	0	980,000
Total for Facilities - Belwood Hall		980,000	0	0	0	0	0	0	0	0	0	980,000
Facilities - CW Community Sportsplex												
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	DU	0	0	0	0	0	0	0	0	0	3,300,000	3,300,000
2023-080 - Pool HVAC		0	0	0	0	0	0	650,000	0	0	0	650,000
2023-082 - Fergus Sportsplex - Asphalt Parking Area Resurfacing	DQ	0	0	0	660,000	0	0	0	0	0	0	660,000
2023-098 - Fergus Sportsplex - Main Switchgear		0	0	0	0	0	340,000	0	0	0	0	340,000
2023-102 - Fergus Sportsplex Pad A Chiller		0	0	0	0	0	0	0	0	200,000	0	200,000
2023-103 - Fergus Sportsplex Heat Recovery Ventilator		0	0	0	0	0	110,000	0	0	0	0	110,000
2025-032 - Vending Machines for Sportsplex		35,000	0	0	0	0	0	0	0	0	0	35,000
2025-044 - Sportsplex Hall Exit - Concrete Pad		10,000	0	0	0	0	0	0	0	0	0	10,000
2026-270 - Sportsplex Event Sub Panel and Electrical Drop Update		15,000	0	0	0	0	0	0	0	0	0	15,000
2026-277 - Sportsplex Domestic Water Booster Pump		55,000	0	0	0	0	0	0	0	0	0	55,000
2026-487 - Sportsplex Indoor Needs Assessment	DQ	50,000	0	0	0	0	0	0	0	0	0	50,000
2026-494 - Multi-Use Recreation Facility (MURF)	DQ	300,000	2,800,000	21,950,000	21,950,000	0	0	0	0	0	0	47,000,000
2026-529 - Sportsplex Roof A Replacement - Pool Roof		480,000	0	0	0	0	0	0	0	0	0	480,000
2026-530 - Sportsplex Roof E Replacement - Streetscape		310,000	0	0	0	0	0	0	0	0	0	310,000
2026-531 - Sportsplex Roof C Replacement - Pool Changerooms		0	270,000	0	0	0	0	0	0	0	0	270,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-532 - Sportsplex Roof D, G, and H Replacements (Hall Kitchen, Pad B Changerooms, Ice-Resurfacers Room)		0	0	0	315,000	0	0	0	0	0	0	315,000
2026-537 - Sportsplex Roof J Replacement - Hall Roof		0	0	0	0	0	0	0	325,000	0	0	325,000
2026-538 - Sportsplex Roof K Replacement - Weightroom Roof		0	0	0	0	0	0	165,000	0	0	0	165,000
2026-561 - Maintenance Groomer/Brush	DQ	0	0	20,000	0	0	0	0	0	0	0	20,000
2026-562 - Vehicle for MURF	DQ	0	0	65,000	0	0	0	0	0	0	0	65,000
2026-563 - Indoor Utility Vehicle	DQ	0	0	25,000	0	0	0	0	0	0	0	25,000
2026-568 - Floor Scrubber	DQ	0	0	15,000	0	0	0	0	0	0	0	15,000
2026-587 - Fergus Sportsplex Pad B Chiller		0	0	0	0	200,000	0	0	0	0	0	200,000
2026-654 - Tractor for MURF		0	0	80,000	0	0	0	0	0	0	0	80,000
Total for Facilities - CW Community Sportsplex		1,255,000	3,070,000	22,155,000	22,925,000	200,000	450,000	815,000	325,000	200,000	3,300,000	54,695,000
Facilities - Jefferson Elora Community Centre												
2024-067 - Jefferson Elora Community Centre Equipment Storage Building		0	125,000	0	0	0	0	0	0	0	0	125,000
2026-490 - Jefferson Elora Community Centre Additional Ice Pad	DR	0	0	0	0	0	0	0	0	0	300,000	300,000
2026-553 - Jefferson Elora Community Centre Roof		0	0	0	0	320,000	0	0	0	0	0	320,000
513-1094 - Jefferson Elora Community Centre - Asphalt Parking Area Resurfacing		0	320,000	0	0	0	0	0	0	0	0	320,000
Total for Facilities - Jefferson Elora Community Centre		0	445,000	0	0	320,000	0	0	0	0	300,000	1,065,000
Grounds - CW Community Sportsplex												
2026-484 - Sportsplex Grounds Plan		0	100,000	0	0	0	0	0	0	0	0	100,000
2026-485 - Sportsplex Lands Site Development Study		200,000	200,000	0	0	0	0	0	0	0	0	400,000
2026-486 - Sportsplex Lands Detailed Concept Phase A Buildout		0	250,000	0	0	0	0	0	0	0	0	250,000
2026-498 - Sportsplex Lands Grading		0	0	735,000	0	0	0	0	0	0	0	735,000



TOWNSHIP OF CENTRE WELLINGTON

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IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
550-0875 - Outdoor Multi-Use Court (Victoria Park)	20,000	0	0	0	0	0	0	0	0	0	20,000
Total for Grounds - CW Community Sportsplex	220,000	550,000	735,000	0	0	0	0	0	0	0	1,505,000
Parks											
2010-171 - Barrier Free Children's Play Structures	0	0	0	0	375,000	0	0	0	0	0	375,000
2014-026 - Bissell Park - Parking Lot Improvements	0	0	300,000	0	0	0	0	0	0	0	300,000
2021-085 - Parks Large Mower	0	0	0	100,000	0	0	0	0	0	0	100,000
2024-068 - Utility Vehicle	30,000	0	0	0	0	0	0	0	0	0	30,000
2024-069 - Trail Groomer	30,000	0	0	0	0	0	0	0	0	0	30,000
2024-118 - North Fergus Children's Splashpad & Washroom	0	0	0	35,000	550,000	0	0	0	0	0	585,000
2025-033 - Urban Forestry Landscape Truck	160,000	0	0	0	0	0	0	0	0	0	160,000
2025-035 - Parks Vehicle	0	65,000	0	0	0	0	0	0	0	0	65,000
2025-037 - Storybrook Phase III Park	0	0	0	0	200,000	0	0	0	0	0	200,000
2025-039 - Webster Park Upgrades	20,000	100,000	0	0	0	0	0	0	0	0	120,000
2025-059 - Disc Golf Course - Elora	10,000	0	0	0	0	0	0	0	0	0	10,000
2025-086 - Millburn Park Splashpad Replacement	0	0	0	325,000	0	0	0	0	0	0	325,000
2026-500 - Rectangular Pitches Class A	0	0	0	0	145,000	725,000	725,000	0	0	0	1,595,000
2026-501 - Rectangular Pitches Class A	0	0	0	0	0	0	0	145,000	725,000	725,000	1,595,000
2026-504 - Rectangular Pitches Class B	0	0	0	0	60,000	295,000	295,000	0	0	0	650,000
2026-505 - Rectangular Pitches Class B	0	0	0	0	0	0	0	60,000	295,000	295,000	650,000
2026-506 - Rectangular Pitch Class B	0	0	0	0	0	0	0	0	0	295,000	295,000
2026-508 - Pitch Washroom and Waterfill Station	0	0	0	0	0	25,000	220,000	0	0	0	245,000
2026-513 - Rectangular Pitches Upgrades	0	200,000	0	0	0	0	0	0	0	0	200,000
2026-514 - Water Fill Stations	0	0	0	0	35,000	0	0	0	0	0	35,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

	IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
2026-524 - New Multi-Use Courts		0	0	0	40,000	390,000	0	0	0	0	0	430,000
2026-528 - Outdoor Pickleball Courts		0	0	0	0	0	20,000	325,000	0	0	0	345,000
2026-534 - Wilkie Park Accessibility Upgrades		60,000	0	0	0	0	0	0	0	0	0	60,000
2026-551 - Strathallan Park Accessibility Upgrades	DP	60,000	0	0	0	0	0	0	0	0	0	60,000
2026-560 - Fergus Skatepark		0	0	0	0	0	0	825,000	0	0	0	825,000
2026-578 - Lawn Roller		0	0	0	0	5,000	0	0	0	0	0	5,000
2026-579 - Aerator		0	0	0	0	5,000	0	0	0	0	0	5,000
2026-580 - Overseeder		0	0	0	0	20,000	0	0	0	0	0	20,000
2026-582 - Zero Turn Mower		0	0	0	0	0	60,000	0	0	0	0	60,000
2026-586 - Utility Vehicle		0	0	0	0	0	0	0	0	0	30,000	30,000
550-0450 - Park Identification - All Parks		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
550-0608 - Veteran's Park (Salem) Landscaping and Rehabilitation		0	0	0	0	0	0	0	460,000	0	0	460,000
550-0817 - Confederation Park Improvements		150,000	0	0	0	0	0	0	0	0	0	150,000
550-0939 - Strathallan Park Redesign	DP	15,000	0	0	0	0	0	0	0	0	0	15,000
550-0940 - Granwood Gate Park Amenities		90,000	0	0	0	0	0	0	0	0	0	90,000
550-1096 - Millburn Park Playground and Washroom		0	375,000	0	0	0	0	0	0	0	0	375,000
550-7071 - Storybrook Phase II Park		25,000	0	0	0	0	0	0	0	0	0	25,000
Total for Parks		655,000	745,000	305,000	505,000	1,790,000	1,130,000	2,395,000	670,000	1,025,000	1,350,000	10,570,000
Parks and Recreation - Other												
2025-041 - Recreation Facilities Vehicle		0	0	0	65,000	0	0	0	0	0	0	65,000
2025-042 - Recreation Facilities Vehicle		0	0	65,000	0	0	0	0	0	0	0	65,000
2026-569 - Floor Scrubber		0	0	0	0	0	0	15,000	0	0	0	15,000
Total for Parks and Recreation - Other		0	0	65,000	65,000	0	0	15,000	0	0	0	145,000
TOTAL PARKS & RECREATION		3,110,000	4,810,000	23,260,000	23,495,000	2,310,000	1,580,000	3,225,000	995,000	1,225,000	4,950,000	68,960,000



TOWNSHIP OF CENTRE WELLINGTON

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IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
VEHICLE REPLACEMENT											
Building - Vehicle Replacement											
210-9500 - Building Vehicle Replacement	45,000	45,900	0	0	48,700	0	202,800	0	52,700	53,800	448,900
Total for Building - Vehicle Replacement	45,000	45,900	0	0	48,700	0	202,800	0	52,700	53,800	448,900
By-Law Compliance - Vehicle Replacement											
245-9500 - By-law Enforcement Vehicle Replacement	0	45,900	0	0	0	0	0	0	52,700	0	98,600
Total for By-Law Compliance - Vehicle Replacement	0	45,900	0	0	0	0	0	0	52,700	0	98,600
Fire - Vehicle Replacement											
205-9500 - Fire Vehicle Replacement	0	25,500	26,000	1,485,700	297,700	1,656,100	0	275,700	644,400	0	4,411,100
207-9500 - Wellington County Fire Rescue Training Officer Vehicle Replacement	0	0	0	84,900	0	0	0	0	0	0	84,900
Total for Fire - Vehicle Replacement	0	25,500	26,000	1,570,600	297,700	1,656,100	0	275,700	644,400	0	4,496,000
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	30,000	30,600	46,800	69,000	0	198,700	315,300	229,800	252,000	35,900	1,208,100
Total for Parks & Recreation - Vehicle Replacement	30,000	30,600	46,800	69,000	0	198,700	315,300	229,800	252,000	35,900	1,208,100
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	1,120,000	1,402,500	1,919,600	700,400	416,800	1,368,000	636,300	1,297,900	2,929,400	1,768,800	13,559,700
Total for Public Works - Vehicle Replacement	1,120,000	1,402,500	1,919,600	700,400	416,800	1,368,000	636,300	1,297,900	2,929,400	1,768,800	13,559,700
Wastewater - Vehicle Replacement											
360-9500 - Wastewater Vehicle Replacement	400,000	124,950	208,000	0	70,400	0	73,200	0	544,850	98,700	1,520,100
Total for Wastewater - Vehicle Replacement	400,000	124,950	208,000	0	70,400	0	73,200	0	544,850	98,700	1,520,100
Water - Vehicle Replacement											
330-9500 - Water Vehicle Replacement	400,000	155,550	67,600	69,000	0	71,800	185,800	97,600	544,850	218,200	1,810,400
335-9500 - Wellington Source Water Protection Vehicle Replacement	0	0	0	0	0	44,200	0	0	0	0	44,200
Total for Water - Vehicle Replacement	400,000	155,550	67,600	69,000	0	116,000	185,800	97,600	544,850	218,200	1,854,600



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
TOTAL VEHICLE REPLACEMENT	1,995,000	1,830,900	2,268,000	2,409,000	833,600	3,338,800	1,413,400	1,901,000	5,020,900	2,175,400	23,186,000
<u>FACILITIES AND EQUIPMENT REPLACEMENT</u>											
Facilities Replacement											
105-9800 - Facilities Replacement	340,400	417,700	198,600	606,300	441,600	114,000	309,300	185,500	70,400	263,600	2,947,400
Total for Facilities Replacement	340,400	417,700	198,600	606,300	441,600	114,000	309,300	185,500	70,400	263,600	2,947,400
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	224,380	152,490	104,976	116,521	94,496	155,013	21,960	498,070	128,062	377,410	1,873,378
Total for Fire - Equipment Replacement	224,380	152,490	104,976	116,521	94,496	155,013	21,960	498,070	128,062	377,410	1,873,378
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	129,800	178,200	166,300	65,400	72,000	160,800	209,700	140,800	119,400	66,600	1,309,000
Total for IT Hardware - Equipment Replacement	129,800	178,200	166,300	65,400	72,000	160,800	209,700	140,800	119,400	66,600	1,309,000
P&R Buildings - Equipment Replacement											
505-9800 - P&R Buildings Replacement	255,000	446,700	198,700	306,400	129,500	449,000	256,800	167,900	69,000	15,000	2,294,000
Total for P&R Buildings - Equipment Replacement	255,000	446,700	198,700	306,400	129,500	449,000	256,800	167,900	69,000	15,000	2,294,000
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	121,700	226,400	254,500	117,300	358,300	113,700	240,100	291,600	258,000	142,300	2,123,900
Total for P&R Facilities - Equipment Replacement	121,700	226,400	254,500	117,300	358,300	113,700	240,100	291,600	258,000	142,300	2,123,900
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	342,500	556,300	467,900	652,300	480,200	375,400	443,600	236,300	700,500	793,000	5,048,000
Total for P&R Parks - Equipment Replacement	342,500	556,300	467,900	652,300	480,200	375,400	443,600	236,300	700,500	793,000	5,048,000
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	60,600	54,600	39,400	266,700	9,900	43,900	12,100	131,500	73,000	243,900	935,600
Total for Public Works - Equipment Replacement	60,600	54,600	39,400	266,700	9,900	43,900	12,100	131,500	73,000	243,900	935,600



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2026 - 2035

IP	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Wastewater - Equipment Replacement											
360-9600 - Wastewater Equipment Replacement	234,950	126,750	151,960	322,860	178,710	111,503	198,703	200,903	126,847	146,247	1,799,433
Total for Wastewater - Equipment Replacement	234,950	126,750	151,960	322,860	178,710	111,503	198,703	200,903	126,847	146,247	1,799,433
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	86,700	69,400	185,000	68,200	75,800	129,200	69,200	29,900	75,300	121,100	909,800
Total for Water - Equipment Replacement	86,700	69,400	185,000	68,200	75,800	129,200	69,200	29,900	75,300	121,100	909,800
TOTAL FACILITIES AND EQUIPMENT REPLACEMENT	1,796,030	2,228,540	1,767,336	2,521,981	1,840,506	1,652,516	1,761,463	1,882,473	1,620,509	2,169,157	19,240,511
Grand Total:	35,692,730	37,632,440	50,568,336	40,705,981	28,894,106	30,791,316	27,119,863	35,513,473	24,006,409	23,229,557	334,154,211



Township of Centre Wellington 10-Year Capital Forecast - Financing

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Total Capital Expenditures	35,692,730	27,632,440	50,568,336	40,705,981	28,894,106	30,791,316	27,119,863	35,513,473	24,006,409	23,229,557	324,154,211
External Sources of Financing											
Subsidies	421,750	3,227,969	3,227,968	76,500	-	-	-	-	-	1,170,000	8,124,187
Development Charges	3,069,500	2,521,500	3,510,000	3,097,000	2,840,000	3,516,100	3,390,500	3,263,000	3,660,000	2,454,200	31,321,800
Developer/Partner Contributions	923,250	3,225,031	3,080,032	-	-	-	-	-	-	-	7,228,313
Total External Sources of Financing	4,414,500	8,974,500	9,818,000	3,173,500	2,840,000	3,516,100	3,390,500	3,263,000	3,660,000	3,624,200	46,674,300
Internal Sources of Financing											
Debentures	9,586,400	10,553,200	21,950,000	21,950,000	9,350,000	9,350,000	8,489,900	14,209,900	-	300,000	105,739,400
Water Capital Reserves	2,179,900	2,689,200	3,583,900	1,940,900	1,693,900	2,563,900	949,000	2,094,000	4,825,900	84,700	22,605,300
Wastewater Capital Reserves	1,661,100	2,406,100	875,100	847,100	1,825,100	1,015,100	500,100	1,810,100	357,100	2,955,100	14,252,000
Capital Levy/OCIF Reserves	4,440,000	3,431,000	4,210,000	1,520,000	3,920,000	2,990,000	3,555,000	3,070,000	3,010,000	3,475,000	33,621,000
Vehicle Replacement Reserves	1,950,000	1,785,000	2,268,000	2,329,000	784,900	2,987,700	1,210,600	1,901,000	4,968,200	2,121,600	22,306,000
Equipment Replacement Reserves	1,796,030	2,228,540	1,767,336	2,521,981	1,840,506	1,652,516	1,761,463	1,882,473	1,620,509	2,169,157	19,240,511
Other Reserves and Reserve Funds	9,664,800	5,564,900	6,096,000	6,423,500	6,639,700	6,716,000	7,263,300	7,283,000	5,564,700	8,499,800	69,715,700
Total Internal Sources of Financing	31,278,230	28,657,940	40,750,336	37,532,481	26,054,106	27,275,216	23,729,363	32,250,473	20,346,409	19,605,357	287,479,911
Total Sources of Financing	35,692,730	37,632,440	50,568,336	40,705,981	28,894,106	30,791,316	27,119,863	35,513,473	24,006,409	23,229,557	334,154,211

OTHER INFORMATION





Asset Management Progress Report

In an earlier section, the importance and requirements of asset management (AM) planning was outlined. In this section, an evaluation of the Township's budget forecast to the recommendations within the AM Plan will be conducted. As per Ontario Regulation 588/17 this annual review of progress towards AM recommendations is mandatory.

Not only does AM planning continue to be an important decision-making tool for the Township, it also ensures compliance with the current Canada Community-Building Fund (formerly Federal Gas Tax) agreement, informs the Ontario Community Infrastructure Fund (OCIF) calculations (as of 2023), and provides the ability for the Township to apply for future provincial application-based capital grants. The AM Plan provides a transparent and documented approach to maintaining Township owned assets in a manner that allows services to be provided to residents and other stakeholders.

At the time the current AM Plan was approved in 2025, the Township had the following investment in capital assets:

Area	Replacement Cost (2024 \$)
Tax Supported	\$ 875,281,712
Water Supported	\$ 134,895,719
Wastewater Supported	\$ 174,963,246
Total	\$ 1,185,140,677

Replacement values of assets under the Township's control total of approximately \$1.2 billion, or approximately \$33,780 per capita.

To effectively manage these assets, the 2025 AM Plan calculated the optimal funding levels required to maintain current levels of service provided to Township residents, and calculated that the current levels of annual funding in relation to optimal annual levels were as follows:

Annual Funding vs. Target:

Bridges & Culverts	65% - Dedicated Funding
Roads/Buildings/Vehicles/Equipment	52% - Taxation / Grants
Water	60% - Water Rates
Wastewater	61% - Wastewater Rates

The Township's updated Asset Management plan further contemplated options to achieve the optimal funding levels, and the following recommendations were put

forward, and unanimously endorsed by Council. Comments provided in green represent progress on these recommendations.

1. Staff to closely monitor external sources of funding trends, given the associated risks of relying on this funding from an asset management perspective.
 - Analysis of external vs. internal sources of capital funding included in the 2026 Budget and will be monitored annually.
2. OCIF funding received will continue to be dedicated to bridge, culvert, and roads related rehabilitation and replacement needs.
 - OCIF funding received over and above 2021 funding levels (including the top-up received in 2022) had been allocated to roads related projects since the 2023 Budget and remains consistent with the strategy employed in developing the 2026 Budget.
3. The OLG Allocation Policy is to be reviewed considering the goal to maximize funding available for asset management purposes.
 - The OLG Allocation policy was amended and approved by Council on November 10, 2025. The result maintained the available funding for asset management purposes at 92% of OLG funds received annually.
4. Planned debt payments over the ten-year capital forecast are not to exceed 15% of Township revenues.
 - Planned debt over the 10-year forecast does not exceed 15% of Township estimated revenues.
5. A proportion of annual taxation assessment growth is to be allocated to asset investment as outlined in chapter 5.
 - 25% of assessment growth had been allocated to asset investment within the 2026 Budget.
6. To provide meaningful increases in tax supported asset investment over time, an annual increase equivalent to a 2.0% increase in taxation is needed. Other available funding increases, such as a proportion of assessment growth would reduce the net impact on taxation.
 - An increase equivalent to a 1.83% increase in taxation has been instated in the 2026 Budget when factoring in a \$200,000 allocation to the Forestry cost centre in the operating budget. This is lower than the level recommended in the 2025 Asset Management Plan, and Council's direction, and was reduced to minimize the impact on the tax levy.

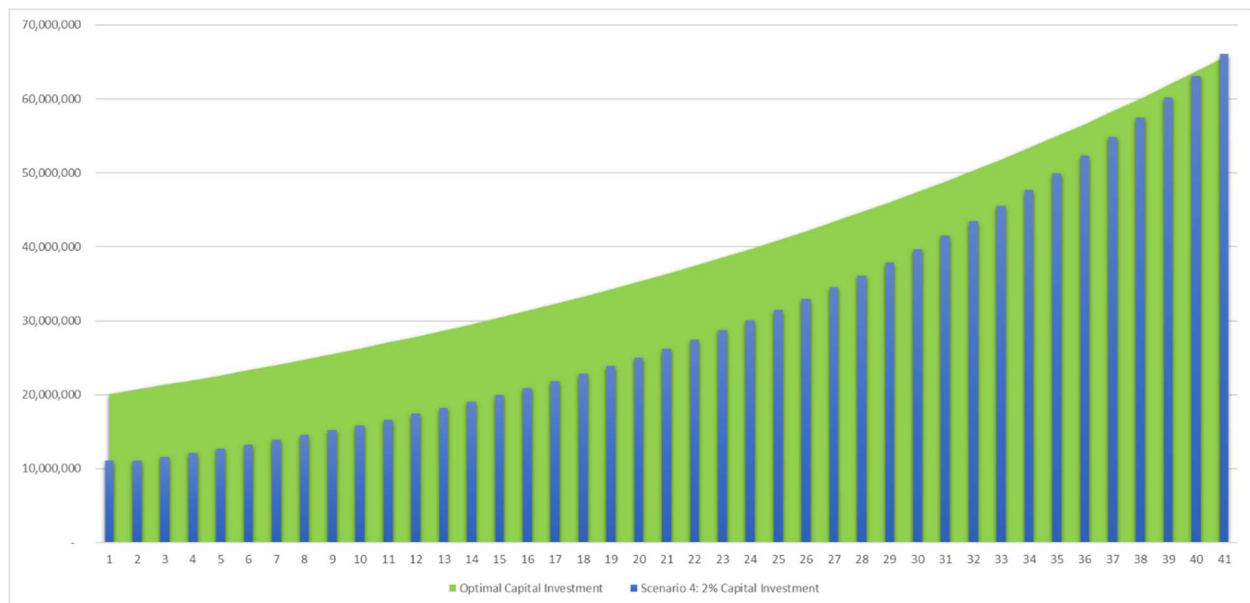


7. To continue to follow Water and Wastewater Rate Study recommended rate increases.

- Water and wastewater rates for 2026 are based on Draft Water and Wastewater Rate Study recommendations.

Tax Supported Assets

The graph below originates from the Township's 2025 AM Plan and compares the optimal annual investment in capital (in green) to the recommended annual investment in capital (in blue). As shown in the graph, following the recommendations in the AM Plan results in reducing the tax supported annual investment gap over time.



The table below provides a detailed look at the annual funding gap for 2018 to the 2026 Budget, including 2027 and 2028 forecast years.

Consistent Tax Supported Funding	Historical Information (Previous AM Plans)									2025 AM Plan		
	2014 (first AM Plan)	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Forecast	2028 Forecast
Transfer to General Capital Reserve	700,500	800,500	825,000	850,000	875,000	900,000	900,000	1,022,900	1,188,200	1,200,500	1,422,400	1,654,300
Dedicated Capital Levy	-	915,300	1,208,200	1,516,200	1,528,441	1,577,580	1,611,012	1,658,173	1,770,763	1,816,272	1,852,597	1,889,649
Canada Community-Building Fund (Gas Tax)	794,200	850,200	855,200	855,200	894,100	1,753,600	932,955	932,955	1,018,300	1,018,300	1,059,032	1,059,032
OCIF Funds	-	793,377	1,216,174	1,216,174	1,271,559	1,271,559	2,985,485	2,985,485	2,157,013	1,941,312	1,747,181	1,572,463
OLG Funds	2,150,000	2,125,000	2,165,000	2,200,000	740,000	1,001,000	2,430,000	2,655,000	2,576,000	2,576,000	2,576,000	2,576,000
Transfer to Vehicle/Equipment/Facility Replacement	1,065,000	1,512,000	1,619,000	1,661,000	1,673,000	1,810,000	1,968,700	2,240,900	2,425,300	2,589,000	2,765,000	2,933,000
Total	4,709,700	6,996,377	7,888,574	8,298,574	6,982,100	8,313,739	10,828,152	11,495,413	11,135,576	11,141,384	11,422,210	11,684,444
AM Plan Recommended Phase-In		6,900,000	7,900,000	8,600,000	9,000,000	9,600,000	10,381,069	10,762,384	11,145,176	11,116,039	11,608,907	12,155,892
Annual Phase-In Funding Gap		96,377	(11,426)	(301,426)	(2,017,900)	(1,286,261)	447,083	733,029	(9,600)	25,345	(186,698)	(471,448)
Optimal Capital Investment		15,000,000	15,500,000	15,900,000	16,400,000	17,845,828	18,382,000	18,933,000	20,107,987	20,712,000	21,333,000	21,972,000
Annual Optimal Funding Gap		-8,003,623	-7,611,426	-7,601,426	-9,417,900	-9,532,089	-7,563,848	-7,437,587	-8,972,411	-9,570,616	-9,910,790	-10,287,556

Significant progress on capital investment has been made since the first Township AM Plan was approved in 2014. The Township has been able to keep up with the recommended phased-in funding increases in many years, predominantly due to:

- The introduction of the dedicated capital levy;



- Increases to the Canada Community-Building Fund (CCBF);
- The introduction of OCIF funding from the province; and
- Increases in transfers to capital reserves.

However, from 2019 to 2022, the phased-in funding gap widened. This was partially due to external sources of funding being impacted by COVID-19. In addition, approved budgets did not include the recommended funding increase outlined in the Township's AM Plan.

Current projections for 2026 show that the Township continues to approximate the Asset Management Plan's phased-in funding to close the existing infrastructure funding gap; however, absent increased funding from internal sources, forward looking forecasts suggest that the Township will once again fall behind in reaching its optimal funding goals.

This is a result of reductions in OCIF funding allocations, which have been offset slightly by:

- Modification to the OLG funding allocations approved by Council;
- Implementation of an annual increase equivalent to a 2.0% increase in taxation; and
- Moderate increases to replacement reserve allocations.

Note: Significant reliance on external funding sources (i.e. OCIF, CCBF, and OLG) is not a sustainable methodology to maintain the Township's infrastructure as the Township has no control over the amounts or frequency of these allocations. It is recommended that these, in concert with internal funding allocations be reviewed regularly to ensure the sustainability of the Township's AM Plan. Planned, regular increases to the Township's contribution from the tax levy in support of the tax supported capital program reduces significant fluctuation to the annual levy requirements and provides for a sustainable funding source to support the Township's asset infrastructure.

With each year, the optimal annual capital investment grows with capital inflation and is expected to reach approximately \$24.7 million by 2032. Decisions made as part of the budget processes each year will determine our ability to mitigate the annual funding gap.





Increases to the Township’s available internal capital funding have been shown in the 2027 and 2028 forecast years, resulting in trailing phased-in investment level targets for those years. This will be discussed in future budgets and is shown for information purposes for 2026.

Eliminating the funding gap is a significant initiative that takes many years of recommended increases in capital funding. The Township has made good progress on this in the past, while minimizing the impact on taxation annually.

Water & Wastewater Supported Assets

The Township has been proactive in preparing a Water and Wastewater Rate Study every 5 years. While there is a need to prepare Financial Plans every 5 years for licence renewal purposes, the extra step of calculating rates is recommended best practice.

The rates recommended for both water and wastewater were calculated in the Council approved Rate Study based on requirements to move towards “full cost sustainability”. This means that rate revenue provides for annual operating and capital costs and plans for the future replacement of water and wastewater assets.

As mentioned above, the Township has been following the recommended rate increases from the Rate Study on an annual basis. An updated Rate Study was prepared in 2020 and was incorporated into Township AM Planning practices in 2025.





Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	2026	2025	2024	2023	2022
STUDIES	160,000	425,000	810,000	845,000	735,000
CORPORATE	598,800	316,550	354,950	296,450	599,320
MUNICIPAL BUILDINGS	560,400	325,700	258,950	408,000	105,000
FIRE SERVICES	224,380	1,180,900	282,940	1,149,260	304,050
HEALTH SERVICES	170,000	135,000	90,000	-	55,000
TRANSP: ACTIVE TRANSPORTATION	440,000	-	-	-	-
TRANSP: ROADS URBAN	3,130,000	10,715,000	8,325,000	11,381,000	3,962,600
TRANSP: ROADS RURAL	1,990,000	1,160,000	1,725,000	1,285,000	1,675,300
TRANSP: STRUCTURES	4,815,000	2,185,000	2,240,000	4,335,000	4,535,000
TRANSP: STORM DRAINAGE	500,000	170,000	50,000	575,000	40,000
PUBLIC WORKS MISC	10,262,300	19,337,850	3,358,000	2,582,100	2,121,600
PARKS & REC: FACILITIES & OTHER	2,641,700	1,213,300	1,759,100	1,713,400	1,390,200
PARKS & REC: PARKS	1,217,500	1,404,000	551,500	761,400	503,400
GRAND TOTAL - TAX SUPPORTED	26,710,080	38,568,300	19,805,440	25,331,610	16,026,470
<u>USER PAY CAPITAL</u>					
WASTEWATER	2,726,050	6,462,800	2,775,450	2,288,350	1,370,400
WATERWORKS	6,256,600	3,769,050	5,326,500	7,774,500	3,220,850
GRAND TOTAL - USER PAY	8,982,650	10,231,850	8,101,950	10,062,850	4,591,250
TOTAL	35,692,730	48,800,150	27,907,390	35,394,460	20,617,720
DEBT FINANCING	(12,072,800)	(12,946,300)	(1,699,300)	(2,324,510)	1,099,280
NON-DEBT TOTAL	23,619,930	35,853,850	26,208,090	33,069,950	21,717,000



Township of Centre Wellington Reserve / Reserve Fund Activity for 2026

<u>Description</u>	<u>Balance at Jan. 1/26</u>	<u>Projected Transfers in - 2026</u>	<u>Projected Transfers out - 2026</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/26</u>
<u>Tax Supported Reserves and Reserve Funds</u>					
<u>Reserve Accounts</u>					
<u>General - Capital Reserves</u>					
General Capital Reserve	3,301,480	1,200,500	2,724,500	-	1,777,480
Sub-total	3,301,480	1,200,500	2,724,500	-	1,777,480
<u>Fire - Capital Reserves</u>					
Structural Fire Revenue Reserve	86,350	-	-	-	86,350
Sub-total	86,350	-	-	-	86,350
<u>Public Works - Capital Reserves</u>					
Street Lights Reserve	463,500	100,000	-	-	563,500
Elora Meadows Ground Water Collection Reserve	61,590	6,500	-	-	68,090
Summerfield Phase I - Ground Water Collection Reserve	16,420	3,000	-	-	19,420
Summerfield Phase II - Ground Water Collection Reserve	13,480	2,600	-	-	16,080
Storybrook Phase I - Ground Water Collection Reserve	41,130	8,700	-	-	49,830
Haylock - Ground Water Collection Reserve	28,800	17,700	-	-	46,500
Sorbara Ground Water Collection Reserve	17,980	8,400	-	-	26,380
Sub-total	642,900	146,900	-	-	789,800
<u>Parks & Recreation - Capital Reserves</u>					
P&R: Facilities Repairs and Maintenance Reserve	-	110,000	110,000	-	-
P&R - Cash in Lieu of Trees Reserve	31,100	-	-	-	31,100
Sub-total	31,100	110,000	110,000	-	31,100
<u>Vehicle and Equipment Replacement Reserves</u>					
Vehicle Replacement Reserve	153,707	1,470,000	1,152,950	142,500	613,257
Wellington County Fire Rescue Training Officer: Vehicle Replacement Reserve	52,220	8,000	-	-	60,220
Facility Replacement Reserve	670,643	499,100	595,400	-	574,343
Equipment Replacement Reserve	1,010,027	780,000	880,287	-	909,740
Sub-total	1,886,597	2,757,100	2,628,637	142,500	2,157,560



Township of Centre Wellington Reserve / Reserve Fund Activity for 2026

Description	Balance at Jan. 1/26	Projected Transfers in - 2026	Projected Transfers out - 2026	Investment or Other Revenue	Projected Balance at Dec. 31/26
<u>Other Reserves</u>					
Working Capital Reserve	1,109,660	-	-	-	1,109,660
Contingency Reserve	189,450	-	-	-	189,450
VPSC Expansion Loan from Reserve	(200,830)	98,970	-	-	(101,860)
Election Reserve	97,550	25,200	122,700	-	50
WSIB ABO Reserve	1,113,320	85,000	102,500	-	1,095,820
Insurance Claim Reserve	161,000	70,000	75,000	-	156,000
Employee Future Benefit Reserve	88,600	65,000	65,000	-	88,600
Land Sale Reserve	(3,875,250)	-	1,571,600	-	(5,446,850)
Fergus Theatre Reserve	-	10,100	10,100	-	-
Reserve for Legal Matters	394,610	-	125,000	-	269,610
Cemetery Expansion Reserve	22,370	86,260	170,000	-	(61,370)
GRCA Levy Stabilization Reserve	33,430	-	-	-	33,430
CWCI Loan Reserve	650,000	-	-	-	650,000
MacDonald Trust Reserve	15,270	-	-	-	15,270
CIP Reserve	33,850	-	15,000	-	18,850
Wind Turbine Capital Reserve	24,480	22,000	220,000	-	(173,520)
Neighbourhood Wellness Reserve	13,370	-	5,600	-	7,770
Tax Rate Stabilization Reserve	1,000,000	-	-	-	1,000,000
Parking Matters Reserve	185,000	184,000	45,000	-	324,000
Sub-total	1,055,880	646,530	2,527,500	-	(825,090)
Total Tax Supported Reserves	7,004,307	4,861,030	7,990,637	142,500	4,017,200
<u>Reserve Funds</u>					
Cash-In-Lieu Parkland Reserve Fund	615,700	-	150,230	14,300	479,770
Cash-In-Lieu Parking Reserve Fund	45,140	-	-	1,200	46,340
VPC - Seniors Reserve Fund	407,330	35,900	4,000	11,200	450,430
OLGC Reserve Fund	2,600,400	2,576,000	2,480,000	69,900	2,766,300
Community Impact Grants Reserve Fund	150,510	112,000	125,000	3,800	141,310
Heritage Reserve Fund	205,370	-	87,400	4,300	122,270
Economic Development Reserve Fund	948,620	56,000	436,150	20,000	588,470
Canada Community-Building Reserve Fund	175,880	1,018,300	1,140,000	3,000	57,180
Newdon Industries Public Swim Reserve Fund	5,610	-	1,260	100	4,450
Building Code Reserve Fund	3,570,240	-	632,350	85,900	3,023,790
Capital Levy Reserve Fund	2,575,500	1,816,270	2,540,000	58,400	1,910,170
OCIF Reserve Fund	675,180	1,941,310	2,590,000	9,300	35,790
WSIB Excess Loss Reserve Fund	885,330	110,000	-	24,800	1,020,130
Community Partner Reserve Fund	236,870	190,200	62,700	7,900	372,270
Termite Management Reserve Fund	498,600	100,000	250,000	11,200	359,800
Housing Reserve Fund	-	56,000	-	700	56,700
Total Tax Supported Reserve Funds	13,596,280	8,011,980	10,499,090	326,000	11,435,170
Total Tax Supported Reserve and Reserve Funds	20,600,587	12,873,010	18,489,727	468,500	15,452,370



Township of Centre Wellington Reserve / Reserve Fund Activity for 2026

<u>Description</u>	<u>Balance at Jan. 1/26</u>	<u>Projected Transfers in - 2026</u>	<u>Projected Transfers out - 2026</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/26</u>
<u>User Pay Reserves</u>					
<u>Reserve Accounts</u>					
<u>Environmental Services - Capital Reserves</u>					
ENV: Vehicle Replacement Reserve	887,838	245,000	802,000	40,000	370,838
Wellington Source Water Protection: Vehicle Replacement Reserve	20,830	5,000	-	-	25,830
ENV: Equipment Replacement Reserve	477,624	165,000	322,100	-	320,524
Sub-total	1,386,292	415,000	1,124,100	40,000	717,192
<u>Waterworks - Capital Reserves</u>					
Waterworks Capital Reserve	7,700,040	2,023,640	2,179,900	-	7,543,780
Salem Bridge Watermain Loan from Reserve	(464,640)	72,800	-	-	(391,840)
F2 Additional Well Capacity Loan from Reserves	(820,760)	72,840	-	-	(747,920)
F5 Additional Well Capacity Loan from Reserves	(722,180)	64,090	-	-	(658,090)
Sub-total	5,692,460	2,233,370	2,179,900	-	5,745,930
<u>Wastewater - Capital Reserves</u>					
Wastewater Capital Reserve	7,226,610	2,116,240	1,661,100	-	7,681,750
Sub-total	7,226,610	2,116,240	1,661,100	-	7,681,750
Total User Pay Reserves	14,305,362	4,764,610	4,965,100	40,000	14,144,872
<u>Development Charge Reserve Funds</u>					
Fire	2,224,500	119,300	77,900	65,300	2,331,200
Public Works	677,710	277,200	1,834,810	23,300	(856,600)
Roads	15,141,950	1,506,000	3,357,850	454,600	13,744,700
Parks & Recreation	6,896,260	768,200	2,734,180	208,200	5,138,480
Corporate	(480,780)	79,700	390,730	(12,600)	(804,410)
Waterworks	6,161,950	891,900	1,540,660	189,000	5,702,190
Wastewater	4,075,120	857,700	1,671,810	128,800	3,389,810
Total Development Charge Reserve Funds	34,696,710	4,500,000	11,607,940	1,056,600	28,645,370



Township of Centre Wellington **Analysis of Current and Projected Debt** **Fiscal 2026**

Year Issued	Purpose of Debt	A Balance at Jan 1, 2026	B New Debt	C 2026 Principal Payments	D 2026 Interest Payments	C + D Total Payments	A + B - C Balance at Dec 31, 2026
2014	FCM - Green Municipal Fund (Elora WWTP)	4,994,194	-	511,778	97,312	609,090	4,482,416
2020	Infrastructure Ontario (Employment Lands)	1,812,364	-	105,275	44,298	149,573	1,707,089
2021	Infrastructure Ontario (Operations Facility Land)	3,174,097	-	157,821	92,480	250,301	3,016,276
2022	County of Wellington (Refinance 2012 Debt - Elora WWTP)	4,200,000	-	600,000	142,500	742,500	3,600,000
2026	Land Adjacent to Sportsplex & Middlebrook Well Land (Estimate)	-	5,875,000	94,040	126,606	220,646	5,780,960
2026	Operations Centre Construction (Estimate)	-	21,687,376	347,144	467,363	814,507	21,340,232
2026	Well Areas 3 & 7 and Water Supply Strategy (Estimate)	-	6,655,000	106,525	143,415	249,940	6,548,475
		14,180,655	34,217,376	1,922,583	1,113,974	3,036,557	46,475,448



2026 Township Debt Forecast

2025 was a year of significant long-term planning and forecasting for the Township. The planning documents developed indicate the need for significant Township spending for growth-related infrastructure to provide services to both current and new residents as the Township continues to grow.

Identification of large-scale projects has introduced significant pressure on our debt supported growth needs. These pressures must be measured against our externally (and internally) imposed debt-servicing limitations to ensure sound financial planning continues to be at the forefront of our budgeting and forecasting efforts.

As a municipality operating in Ontario, we are restricted in terms of our ability to service our capital projects through the issuance of debt. Annually, the Ministry of Municipal Affairs & Housing calculates a metric that is known as our Annual Repayment Limit (ARL) which is 25% of net revenues less net debt charges. For 2025, this was calculated as \$8,000,001 and was predicated on our 2023 Financial Information Return Filing (always calculated 2 years in arrears). This metric dictates the remaining debt capacity of the Township in terms of annual debt servicing costs. Beyond this externally imposed limitation, the Township has implemented an internal debt servicing cap of 15% of own source revenues through our Asset Management Planning to ensure we maintain capacity for emergent and unplanned needs.

For 2026, the long-term debt forecast suggests that we can stay within our self-imposed 15% cap; however, staff are aware of a number of large-scale projects (such as an additional ice pad at the Jefferson Elora Community Centre, expansion of the Fergus Wastewater Treatment Plant, and Middlebrook Well site development) just outside the 10-year horizon that will continue to increase pressure on our debt capacity.

Appreciating the current constraints, and potential future pressures on debt servicing needs, Provincial and Federal grants to offset municipal cost pressures has never been more in focus. Immediately, the Multi-Use Recreational Facility stands-out as a large-scale facility identified through consultation and planning processes that will require significant debt financing, and if not supported through other funding sources, is in jeopardy of proceeding as a viable project. In its current form, the debt forecast suggests that, at a minimum, this project would need to receive \$8M in external funding for the Township to continue to have debt servicing costs below the 15% cap over the forecast timeline.

Additionally, staff continue to investigate other governance structures to free-up capacity within our tax-supported service delivery areas. This includes investigation into creation of a municipal services corporations for the provision of rate supported water and wastewater services. A water and wastewater municipal services corporation may

have a favourable impact on the Township's debt capacity; however, this needs to be further investigated.

Worth noting is that most of the debt serviced projects being considered in the forecast are growth related, and as such, are serviced through development charge proceeds. Having growth pay for growth through future collections of development charges provides Council and staff the flexibility to either advance or postpone projects based on prevailing market trends and annual budget adjustments.





Township of Centre Wellington

Current & Projected Debt Summary Charts

2026 Budget & Capital Forecast

Projected New Debt

Project Description	Prior Years Approved & Unissued	Annual Debt Requirements											
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	TOTAL
2010-078 - Tanker	-	-	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
2010-079 - Pumper	-	-	-	-	-	-	-	-	1,400,000	-	-	-	1,400,000
2010-080 - New Fire Hall	-	-	-	-	-	200,000	200,000	4,700,000	4,700,000	-	-	-	9,800,000
2012-075 - Beatty Line N – SR 18 to SR 15	-	-	-	-	-	-	-	-	-	-	-	968,000	968,000
2018-017 - Additional Equipment for New Fire Hall	-	-	-	-	-	-	-	-	420,000	-	-	-	420,000
2022-044 - WR 18 Watermain Extension - WR 7 to New Well #3	-	-	-	-	-	-	-	3,189,900	3,189,900	-	-	-	6,379,800
2022-051 - Beatty Line Watermain Extension - SR 18 to SR 15	-	-	2,205,000	-	-	-	-	-	-	-	-	-	2,205,000
2022-052 - SR 15 Watermain Extension - Beatty Line to Well Area 7	-	-	2,048,200	-	-	-	-	-	-	-	-	-	2,048,200
2022-055 - Sideroad 15 - Beatty Line N to Hwy 6	-	-	-	-	-	-	-	-	-	-	-	1,154,000	1,154,000
2026-490 - Jefferson Elora Community Centre Additional Ice Pad	-	-	-	-	-	-	-	-	-	-	300,000	13,000,000	13,300,000
2026-494 - Multi-Use Recreation Facility (MURF)	-	300,000	2,800,000	21,950,000	21,950,000	-	-	-	-	-	-	-	47,000,000
2026-557 - Middlebrook Well Site	-	-	-	-	-	-	-	-	-	-	-	8,800,000	8,800,000
2026-629 - New Water Reservoir in Fergus	-	-	-	-	-	7,530,000	7,530,000	-	-	-	-	-	15,060,000
2026-635 - Connection of New Reservoir to Low Pressure Zone in Fergus	-	-	-	-	-	810,000	810,000	-	-	-	-	-	1,620,000
2026-636 - Connection of New Reservoir to High Pressure Zone in Fergus	-	-	-	-	-	810,000	810,000	-	-	-	-	-	1,620,000
303-0299 - Corporate Operations Facilities	21,687,376	-	-	-	-	-	-	-	-	-	-	-	21,687,376
330-0806 - F2 Well Additional Capacity	-	2,800,000	-	-	-	-	-	-	-	-	-	-	2,800,000
330-0998 - New Well - Area #3	2,117,500	-	-	-	-	-	-	600,000	3,500,000	-	-	-	6,217,500
330-0999 - New Well - Area #7	2,117,500	600,000	3,500,000	-	-	-	-	-	-	-	-	-	6,217,500
F0171 - Future Expansion of Fergus WWTP	-	-	-	-	-	-	-	-	-	-	-	6,415,200	6,415,200
Middlebrook Well Site Acquisition	1,875,000	-	-	-	-	-	-	-	-	-	-	-	1,875,000
330-0805 - Water Supply Strategy - Phase 2 Groundwater Investigation Study	2,420,000	-	-	-	-	-	-	-	-	-	-	-	2,420,000
Land Acquisition - Property Adjacent to the Centre Wellington Community Sportsplex	4,000,000	-	-	-	-	-	-	-	-	-	-	-	4,000,000
Total Projected New Debt	34,217,376	3,700,000	10,553,200	21,950,000	21,950,000	9,350,000	9,350,000	8,489,900	14,209,900	-	300,000	30,337,200	164,407,576



Township of Centre Wellington Current & Projected Debt Summary Charts 2026 Budget & Capital Forecast

Projected New Debt Payments

Year	New Debt		Annual Debt Payments (Principal & Interest)*										
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Prior Years Approved & Unissued	34,217,376	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100	2,585,100
2026	3,700,000	-	279,500	279,500	279,500	279,500	279,500	279,500	279,500	279,500	279,500	279,500	279,500
2027	10,553,200	-	-	797,300	797,300	797,300	797,300	797,300	797,300	797,300	797,300	797,300	797,300
2028	21,950,000	-	-	-	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300
2029	21,950,000	-	-	-	-	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300	1,658,300
2030	9,350,000	-	-	-	-	-	706,400	706,400	706,400	706,400	706,400	706,400	706,400
2031	9,350,000	-	-	-	-	-	-	706,400	706,400	706,400	706,400	706,400	706,400
2032	8,489,900	-	-	-	-	-	-	-	641,400	641,400	641,400	641,400	641,400
2033	14,209,900	-	-	-	-	-	-	-	-	1,073,600	1,073,600	1,073,600	1,073,600
2034	-	-	-	-	-	-	-	-	-	-	-	-	-
2035	300,000	-	-	-	-	-	-	-	-	-	-	22,700	22,700
2036	30,337,200	-	-	-	-	-	-	-	-	-	-	-	2,292,000
Total Projected New Debt Payments	164,407,576	2,585,100	2,864,600	3,661,900	5,320,200	6,978,500	7,684,900	8,391,300	9,032,700	10,106,300	10,106,300	10,129,000	12,421,000

* Assumed new debt over a term of 20 years at 4.3% per year. Also assumes debt payments begin in the year following debt issuance.

Existing Debt Payments

Department	Annual Debt Payments (Principal & Interest)											
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Tax Supported	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301
Economic Development Supported	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573
Waterworks Supported	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater Supported	1,351,590	1,331,040	1,310,040	1,288,440	1,266,240	1,243,590	1,220,640	609,090	609,090	-	-	-
Total Existing Debt Payments	1,751,464	1,730,914	1,709,914	1,688,314	1,666,114	1,643,464	1,620,514	1,008,964	1,008,964	399,874	399,874	399,874

Combined Existing & Projected New Debt Payments

	2024 Actual Payments	2025 Actual Payments	Projected Annual Debt Payments (Principal & Interest)											
			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Tax Supported	870,508	466,420	1,699,425	1,722,087	1,933,629	3,591,929	5,250,229	5,265,339	5,280,449	5,635,528	6,203,686	6,203,686	6,226,386	7,368,865
Economic Development Supported	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573
Waterworks Supported	467,788	287,934	890,206	1,147,044	1,732,802	1,732,802	1,732,802	2,424,092	3,115,382	3,401,703	3,907,145	3,907,145	3,907,145	4,571,992
Wastewater Supported	1,390,890	1,371,690	1,597,360	1,576,810	1,555,810	1,534,210	1,512,010	1,489,360	1,466,410	854,860	854,860	245,770	245,770	730,444
Total Projected Debt Payments (Existing & New)	2,878,759	2,275,617	4,336,564	4,595,514	5,371,814	7,008,514	8,644,614	9,328,364	10,011,814	10,041,664	11,115,264	10,506,174	10,528,874	12,820,874

A + B



Township of Centre Wellington

Current & Projected Debt Summary Charts

2026 Budget & Capital Forecast

Annual Debt Repayment Limit Analysis

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Projected Net Revenues (Adjusted)	48,472,481	50,653,743	52,933,161	55,315,153	57,804,335	60,405,530	63,123,779	65,964,349	68,932,745	72,034,718	75,276,281	78,663,713	82,203,581	85,902,742
25% of Net Revenues	12,118,120	12,663,436	13,233,290	13,828,788	14,451,084	15,101,383	15,780,945	16,491,087	17,233,186	18,008,680	18,819,070	19,665,928	20,550,895	21,475,685
Less Debt Servicing Costs (Principal and Interest)	2,878,759	2,275,617	4,336,564	4,595,514	5,371,814	7,008,514	8,644,614	9,328,364	10,011,814	10,041,664	11,115,264	10,506,174	10,528,874	12,820,874
Calculated ARL Limit	9,239,361	10,387,819	8,896,726	9,233,274	9,079,270	8,092,869	7,136,331	7,162,723	7,221,372	7,967,016	7,703,806	9,159,754	10,022,021	8,654,811
Applicable Year (see note)	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
% Debt Repayment (% Projected Revenues)	5.9%	4.5%	8.2%	8.3%	9.3%	11.6%	13.7%	14.1%	14.5%	13.9%	14.8%	13.4%	12.8%	14.9%
% Debt Repayment Allowed	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%

Note: Annual Debt Repayment Calculations are performed by the province for any given year using financial results from 2 years prior.

Percentage of Debt by Area

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Tax Supported	20%	39%	37%	36%	51%	61%	56%	53%	56%	56%	59%	59%	57%
Economic Development Supported	7%	3%	3%	3%	2%	2%	2%	1%	1%	1%	1%	1%	1%
Waterworks Supported	13%	21%	25%	32%	25%	20%	26%	31%	34%	35%	37%	37%	36%
Wastewater Supported	60%	37%	34%	29%	22%	17%	16%	15%	9%	8%	2%	2%	6%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%



Township of Centre Wellington

Debt Projection Summary Graphs

2026 Budget and Capital Forecast

