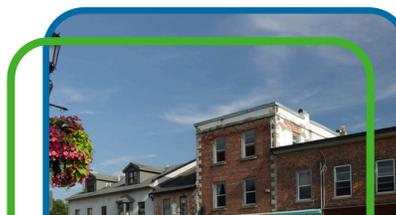


2025 BUDGET





2025 Budget

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INTRODUCTION

Message from the CAO

April 2025

We are pleased to present the Township of Centre Wellington's 2025 Budget for Council's consideration. This Budget continues to support the strategic priorities set by Council, while addressing ongoing challenges related to growth, rising service demands, and increasing asset investment.

We remain responsive to the evolving needs of our businesses and residents, delivering quality services while remaining mindful of economic pressures. Each year, the Township's goal is to balance demands and costs of services, while remaining fiscally responsible.

In 2023, Township staff collaborated with the newly elected Council and the community to develop the Township's 2023 to 2026 Strategic Plan, a guiding document for this Council term and beyond. At the halfway mark of this Council term, staff conducted a review of the Strategic Plan, confirming that Council's current direction aligns closely with its established goals. The 2025 Business Plan operationalizes this Strategic Plan, focusing on staff initiatives that are above and beyond the core services delivered to the community as part of the day-to-day operations of the Township.

This budget reflects the ongoing collaboration and dedicated effort of Township staff. The initiatives recommended for 2025 showcase the breadth, complexity, and volume of work managed to support Centre Wellington.

Thank you to all who contributed to the development of this Draft Budget. Together, we look forward to advancing progress on Township strategic initiatives and sharing our progress.

Yours truly,



Dan Wilson, CPA, CA
Chief Administrative Officer

2023 to 2026 Strategic Plan

Our 2023 to 2026 Strategic Plan is a guiding document that sets the overall direction of our Council and the Township. It is a living plan for Centre Wellington's future, setting direction for the short and long term based on feedback gathered from Council, staff, and our community.

The four-year plan outlines strategic goals, priorities, and initiatives, which guide how we track our progress and align our business plans and budgets. The plan also helps staff understand how their day-to-day responsibilities fit into the long-term goals of the organization, and how all departments and divisions work together to make a difference for the Township.

As part of the Strategic Plan process, a review of the Plan was conducted with Council in 2024. Minor changes were made and are reflected below. Council's current direction continues to align with the goals established through the Strategic Plan as established in 2023.

VISION

The community to experience life along the Grand River.

MISSION

We are an active, caring, innovative, safe, and connected community.

WE VALUE



Integrity



Collaboration



Innovation



**Equity, Diversity
& Inclusion**

The 2023 to 2026 Strategic Plan was developed through a comprehensive consultation process.

The Strategic Plan truly reflects the aspirations of Council, staff, businesses, and residents who share an inclusive, connected and engaged vision for our community.

The five goals incorporated into the Strategic Plan are:

- Economic Prosperity
- Managing Growth
- Activity, Health, & Wellness
- Environmental Stewardship
- Governance

Each goal along with the priorities incorporated into each goal are shown below.

Economic Prosperity



Create the conditions for economic prosperity.

- Make our downtowns vibrant.
- Support agriculture and agri-food businesses.
- Ensure people working in our community can afford to live here.
- Welcome and accommodate tourists/tourism.
- Support and attract business development, retention, and expansion.

Governance



Provide innovative and sustainable governance.

- Generate sustainable and diverse revenue sources that can be incorporated into long-term financial planning.
- Provide sustainable and resilient infrastructure for our community.
- Become an employer of choice.
- Provide innovative and efficient service delivery.

Managing Growth



Managing growth while enhancing the community's unique character.

- Become a model community for housing variety.
- Plan for a sustainable and liveable community.

Environmental Stewardship



Championing environmental stewardship.

- Develop proactive climate change strategies.
- Protect our farmland.
- Protect our natural features.
- Protect and enhance rural and urban forests.



Activity, Health & Wellness

Improve the activity, health and wellness of our community.

- Support and encourage arts and culture.
- Create an inclusive, equitable, and accessible community.
- Develop a safe and active transportation network.
- Collaborate for recruitment and retention of Health Care professionals.
- Foster youth safety and engagement.
- Provide excellent recreational facilities and programs.
- Encourage and appreciate volunteerism.

2025 Business Plan

The annual Business Plan is the roadmap for how the Township of Centre Wellington operationalizes Council's Strategic Plan and achieves strategic priorities while making a difference in our community. With a continued focus on implementing strategic growth and investment in Township infrastructure, the Business Plan outlines what initiatives staff will focus on for the year to ensure the appropriate allocation of resources to deliver the programs and services residents and businesses rely on every day.

Priorities included in the 2025 Business Plan are outlined to ensure staff achieve the Strategic goals set out by Council. These additional priorities are outside of the core service areas and are ambitious priorities set by staff. The Business Plan is the platform through which staff will report to Council and the community on progress through this term of council.

The 2025 Business Plan focuses on maintaining and improving existing programs and services, increasing investment in infrastructure renewal, and enhancing service delivery. As the penultimate year of the current strategic plan, it emphasizes building a strong foundation for achieving long-term goals in 2026 and beyond.

The Business Plan is structured in alignment with the Township's organizational services. Each business plan project and strategic plan action is described with a direct relationship to strategic goals.

Progress on these priorities will be shared throughout the year and reported to Council and the public until project/priority completion. The complete 2025 Business Plan is provided in a separate document.



Office of the CAO

- Administration
- Strategic Initiatives & Communications
- Centre Wellington Fire Rescue



Human Resources

- Employee Relations
- Talent Management
- Learning & Development
- Compensation & Benefits
- Health & Safety
- HR Management & Compliance



Corporate Services

- Financial Services
- Legislative Services
- Municipal Law Enforcement
- Vital Statistics
- Records Management
- Purchasing & Risk
- Information Technology (IT)
- Payroll



Planning & Development Services

- Land Use & Development Planning
- Official Plan & Zoning
- Building Services
- Heritage
- Economic Development



Community Services

- Parks & Open Spaces
- Recreation Facility Operations & Programming
- Community Development, Culture & Tourism
- Volunteer Coordination
- Seniors Centre
- Cemeteries Administration
- Township Buildings & Properties

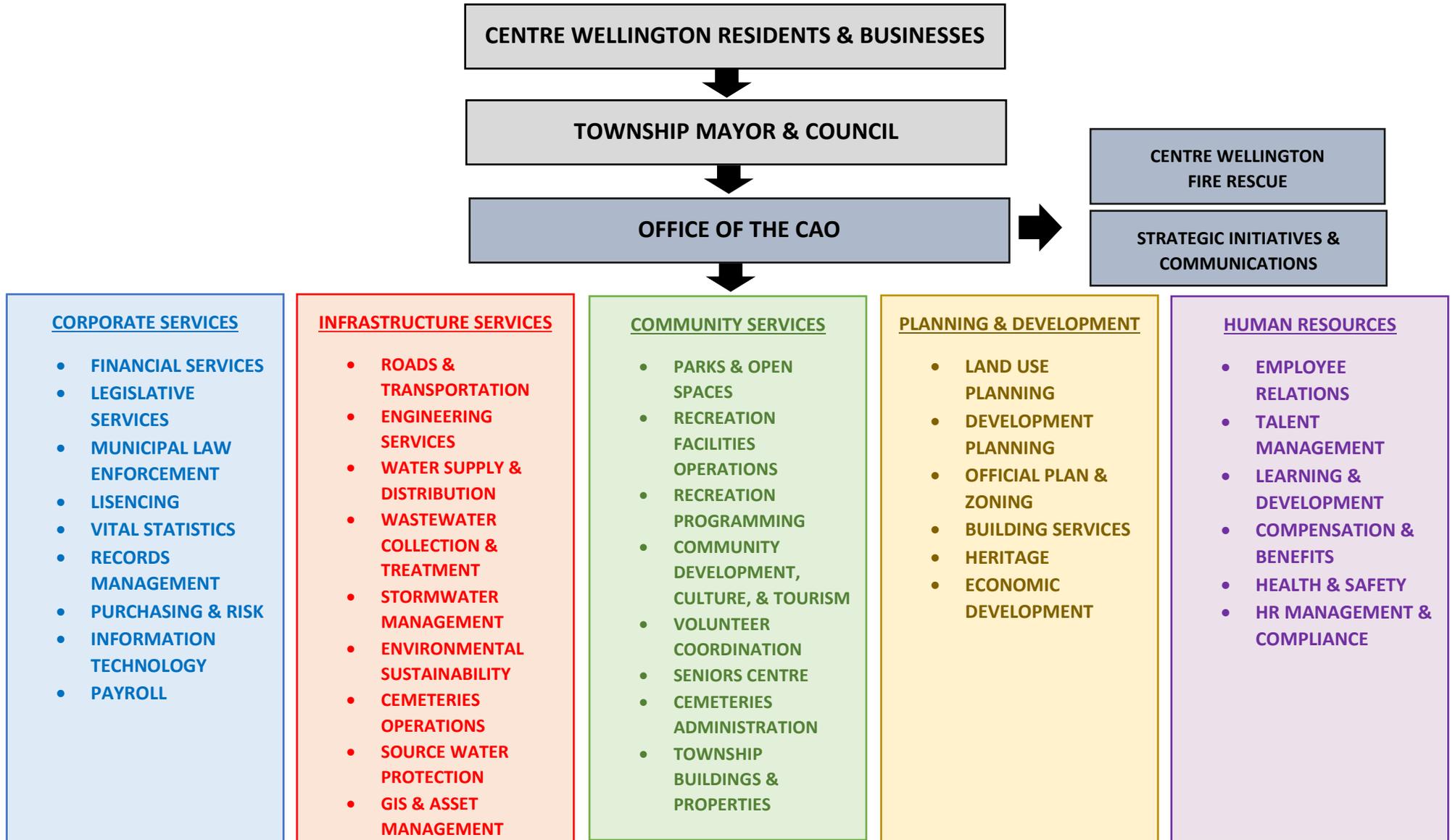


Infrastructure Services

- Roads & Transportation
- Engineering Services
- Water Services & Environmental Sustainability
- Wastewater Collection & Treatment
- Stormwater Management
- Cemeteries Operations
- Source Water Protection
- GIS & Asset Management



Centre Wellington Organizational Structure





Asset Management Planning

Overview

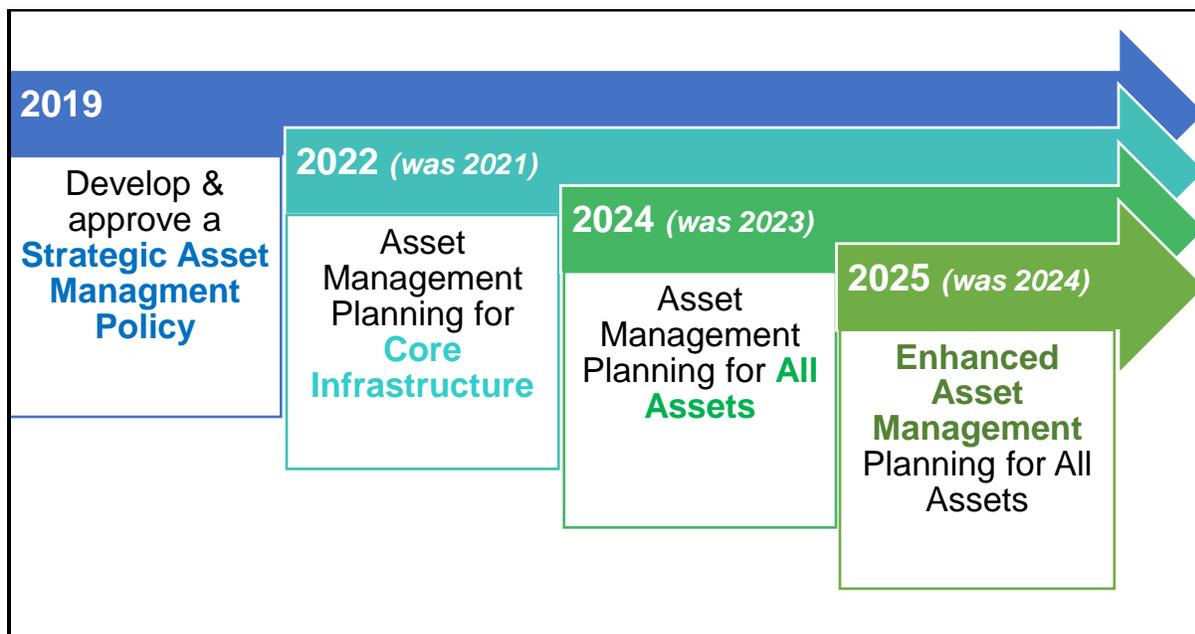
Asset management planning has been identified by the Province of Ontario as a priority for a number of years. The following timeline illustrates the progression in Ontario municipalities since the year 2000.

Year	Action
2000	Province communicates the need to start asset planning.
2002	The Walkerton Inquiry outlines the need to have full cost pricing (water).
2009	Public Sector Accounting Board (PSAB) section 3150 is approved, requiring municipalities to maintain an inventory of capital assets owned.
2012	Asset Management "Building Together" guide is published, providing asset management best practices to Ontario municipalities.
2014	The Province starts linking grant funding to the requirement to have an asset management plan.
2016	The Infrastructure for Jobs and Prosperity Act is passed, making asset management a legislated requirement for public sector entities in Ontario.
2017	Ontario Regulation 588/17 is passed, providing more detailed asset management requirements for municipalities in Ontario.
2019	Strategic Asset Management Policy required to be implemented in all municipalities in Ontario (as per Ontario Regulation 588/17).
2022	Asset Management Plan required for core infrastructure in compliance with Ontario Regulation 588/17.

Municipalities have been conducting asset management practices for many years. The more recent requirements require municipalities to document, refine, expand, integrate, and report on these practices going forward using specific approaches.

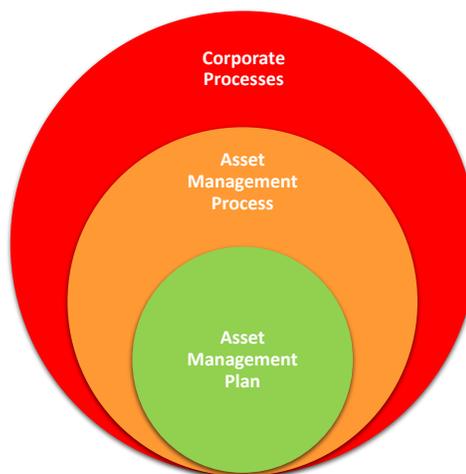
Ontario Regulation 588/17 relating to asset management planning for municipal infrastructure was passed in December 2017, providing specifics regarding asset management planning requirements for Ontario municipalities. A phased in approach to compliance was established by the province from 2019 to 2024. A Strategic Asset Management Policy was required to be in place in 2019, representing the first

requirement of the regulation. In March 2021, due to the impacts of COVID-19 on municipalities, the province provided a 1-year extension for all remaining compliance due dates. The updated compliance dates are as follows (all effective July 1st):



To date, the Township has been compliant with or exceeded all Provincial requirements. However, with the introduction of Ontario Regulation 588/17, significant time and resourcing will be required to meet the identified compliance deadlines. In 2019, Township Council approved a Strategic Asset Management Policy, the first requirement of Ontario Regulation 588/17. This Policy has since been updated and endorsed by Council in June of 2024. In 2022 the Township approved an Asset Management Plan that exceeded the 2022 requirements of the regulation, and was compliant with the 2024 requirements. Please visit www.centrewellington.ca/assetmanagement for more details.

The more significant challenges around regulation compliance will include the integration of asset management planning into existing Township processes, the ability to continually update and improve the Township's asset management plan, and the requirement of all Township departments to include asset management planning within existing workloads and staff compliments.



Asset management is more than just the development of a plan. Asset management is a process that results in clear and effective decision making regarding the provision of services within the Township. An



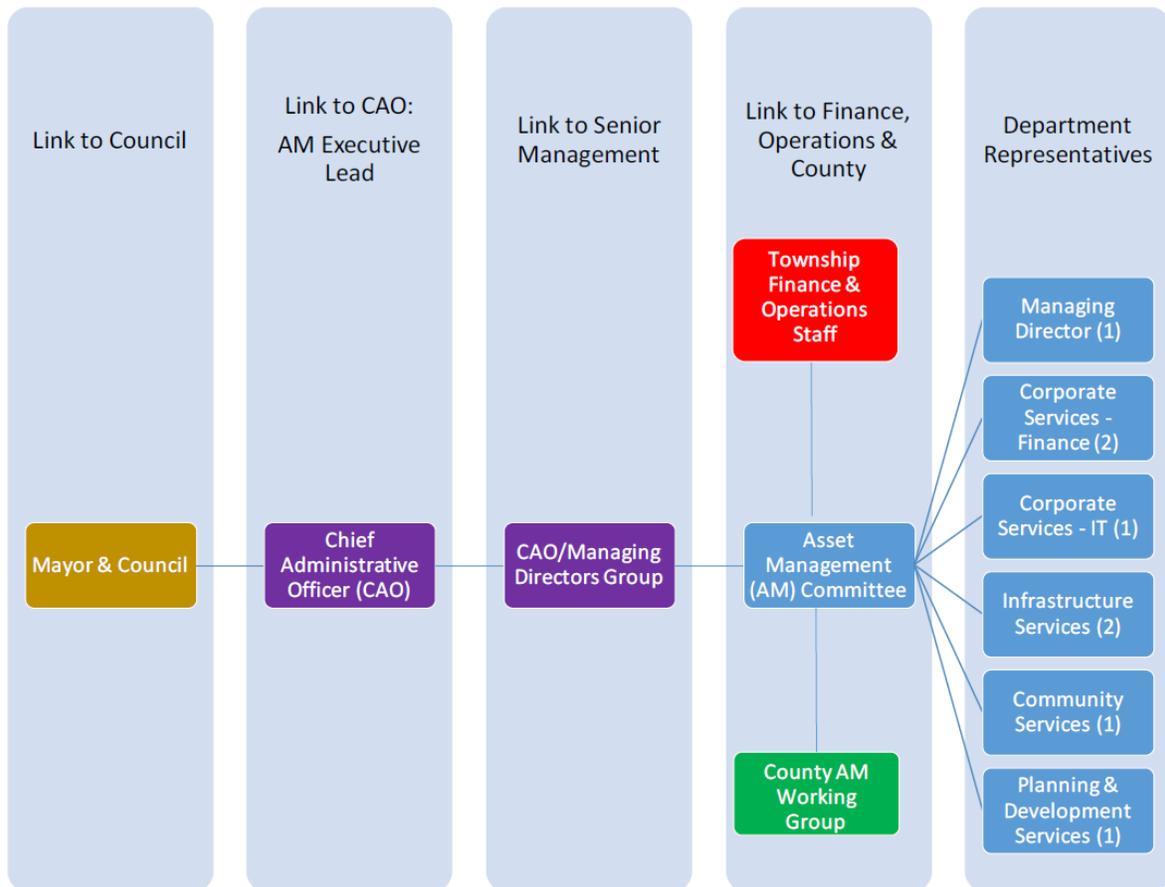
asset management plan is an output from that process. The asset management process is integrated with other corporate processes, so that decisions are made based on the strategic direction of the Township.

The asset management process includes the following key areas:

- ✓ Policies and strategies.
- ✓ Integration with day-to-day operations.
- ✓ Plans for updates and continuous improvements to the planning process.
- ✓ Use of tools, such as best practices and software.
- ✓ An internal governance structure.
- ✓ Council approval and support.
- ✓ Public engagement and communication.
- ✓ Asset management plan development.

An internal Township Asset Management Committee has been established and approved through the Strategic Asset Management Policy, with minimum staff representatives from all Township departments. In addition, a County-wide asset management working group has been established with representatives from each lower-tier municipality within the County, and the County itself.

Township Asset Management Governance Structure



The Township has had a formal Asset Management Plan in place since 2014 and has been completing full cost pricing water and wastewater rate studies since the early 2000's. Both of these documents have been key resources within the annual budget process. It is important to keep the asset management planning process up-to-date so that accurate information is used to inform the budget process.

Capital Project Prioritization

The Township’s asset management plan uses a process of prioritizing capital projects based on the following formula:

Asset Risk/Criticality = Asset Probability of Failure X Asset Consequence of Failure
--

Probability of Failure estimates the likelihood of an asset failing while providing services. This is determined primarily based on the overall condition rating of each asset. The lower the condition rating, the higher likelihood that the asset will fail. Other variables assist in determining probability of failure, including bridge load restrictions, watermain break history, asset life, and traffic counts. Please refer to the following table:

Asset Class	Probability of Failure
Road Base	Age and Average Daily Traffic (ADT)
Road Surface	Overall Condition Index (OCI)
Bridges and Culverts	Average Daily Traffic (ADT), Bridge Condition Index (BCI) and Load Limits
Pedestrian Bridges	Bridge Condition Index (BCI) and Load Limits
Facility Assets	Building Condition Audit Results
Vehicles	Age Based
Equipment	
Land Improvements	
Water Network Assets	Main Breaks per 100m and Age Based
Wastewater Network Assets	Forcemain Status and Age Based

Consequence of Failure estimates the overall impact on the Township if the asset does fail while providing service. Consequences can include delayed service delivery, environmental factors, cost factors (i.e. asset rehabilitation/replacement or litigation), and potential injury. Variables used to determine consequence of failure for each asset include the following:



Asset Class	Consequence of Failure
Road Base	Average Daily Traffic (ADT) and Speed Limit
Road Surface	
Bridges and Culverts	Emergency Response Time, Detour Length, Average Daily Traffic (ADT), Local Access, and Heritage Status
Pedestrian Bridges	Bridge Condition Index (BCI) and Load Limits
Facility Assets	Determined by Township Staff
Vehicles	
Equipment	
Land Improvements	
Water Network Assets	Static Pressure (kPa), Redundancy, Pipe Diameter (mm), Average Daily Traffic (ADT), and Accessibility of Pipes
Wastewater Network Assets	Forcemain Status, Pipe Diameter (mm), Proximity to Water, Average Daily Traffic (ADT), and Accessibility of Pipes

With both probability of failure and consequence of failure determined, overall risk/criticality is calculated and used to prioritize capital projects within the asset management plan and annual budget process.

		CoF				
		Very Low	Low	Moderate	High	Critical
PoF	Very Low	Very Low	Low	Low	Moderate	Moderate
	Low	Low	Low	Moderate	Moderate	Moderate
	Moderate	Low	Moderate	Moderate	High	High
	High	Moderate	Moderate	High	High	Critical
	Critical	Moderate	Moderate	High	Critical	Critical

Priorities deemed “critical” or “high” are specifically outlined within the asset management plan.

Asset Management Plan Recommendations

The Township’s 2022 Asset Management Plan outlined the following recommendations:

- Staff to closely monitor external sources of funding trends, given the associated risks of relying on this funding from an asset management perspective.
- Increases in OCIF funding received in 2022 as well as ongoing increases in OCIF funding received going forward will be dedicated to roads related rehabilitation and replacement needs.
- The OLG Allocation Policy is to be reviewed considering the goal to maximize funding available for asset management purposes.



- Planned debt payments over the ten-year capital forecast is not to exceed 15% of Township revenues.
- A proportion of annual taxation assessment growth is to be allocated to asset investment.
- To provide meaningful increases in tax supported asset investment over time, an annual increase equivalent to a 2.0% increase in taxation is needed. Other available funding increases, such as a proportion of assessment growth would reduce the net impact on taxation.
- To continue to follow Water and Wastewater Rate Study recommended rate increases.

All recommended water and wastewater rate increases have been made to date.

A comparison of Asset Management Plan recommendations to the 2025 Budget will be provided in a later section.

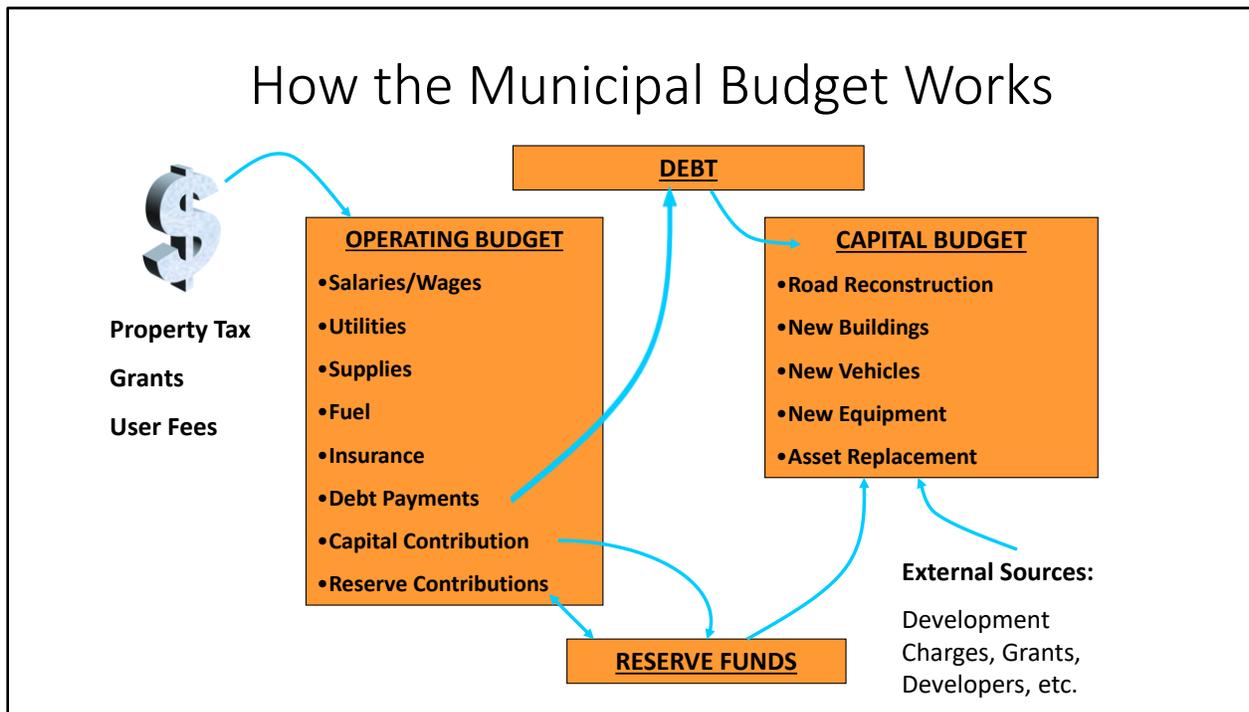




The Budget Process and Timing

Overview

The Township's budget is segregated into an operating budget and a capital budget. While they are seen as two separate budgets, they are very much connected. As shown in the figure below, as money is collected from taxpayers and other organizations, it flows into the operating budget. The operating budget is used to fund day-to-day costs such as salaries, utilities, supplies, fuel, and insurance.



The operating budget also funds annual debt payment obligations, however debt payments considered growth related are offset by development charges funding.

The capital budget is used to fund one-time or infrequent projects. While most of these projects are asset related (i.e. roads, bridges, etc.), some can relate to intangible needs such as studies. A project must have a minimum cost of \$5,000 to be included in the capital budget.

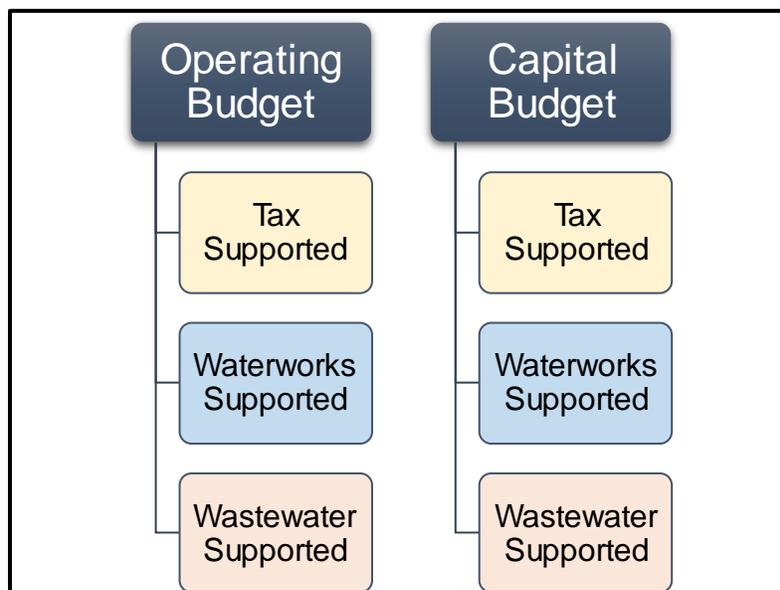
The operating budget and capital budget are connected through both reserves/reserve funds and debt.

Reserves and reserve funds are where the Township allocates funds for future needs. Reserves are more generic in use (i.e. capital vs. operating) while reserve funds are more specific in use (i.e. parkland) and earn interest annually. The Township is obligated to maintain reserve funds for areas such as development charges, Canada

Community-Building Fund (formerly Federal Gas Tax) proceeds and cash in lieu of parkland. Typically, reserves and reserve funds are funded through contributions from the operating budget and are used to fund capital projects or in some cases, operating costs.

Debt is a source of funding that only appears within the capital budget. The Township has a projected use of debt within the budget (and long-term capital forecast) that must remain within provincial debt capacity allocations. When debt funding is used, there is a corresponding impact on the operating budget, in the form of annual principal and interest debt payments.

Both the operating and capital budgets are further segregated into tax supported budgets, water rate supported budgets, and wastewater rate supported budgets.



The net tax supported budget expenditures, after accounting for other revenues such as user fees, are funded from property taxation. Taxation rates are calculated each year based on this budget funding requirement. The net water and wastewater supported budgets are funded by water and wastewater rates respectively. Water and wastewater rates are established each year within the Township’s annual Fees and Charges By-law and are based on the Township approved Water & Wastewater Rate Study.

The Township maintains a 10-year capital forecast. Year 1 of the forecast period (i.e. 2025) represents the capital projects to be approved by Council through the budget process. Years 2 and 3 of the forecast period (i.e. 2026 and 2027) represent the detailed forecast to be approved by Council, with the remaining years (2028 to 2034) provided for information purposes.

The Township has provided a 3-year operating forecast as part of this budget process. This forecast provides a high-level look at the Township’s anticipated tax-supported operating needs to 2027. Year 1 of the forecast (i.e. 2025) represents the operating



budget to be approved by Council through the budget process. Years 2 and 3 (i.e. 2026 and 2027) are provided for information purposes only.

2025 Budget Process

For the 2025 budget, pre-budget meetings were conducted in June, September, and November to obtain direction from Council and review various drafts of the Preliminary Draft Capital Budget and Forecast. In addition, input was provided by residents through the Township website (Connect CW), and presentation at a Township key projects meeting held in October.

Township staff are presenting the 2025 Draft Budget to Council for their review as early as feasible, with budget approval planned in December 2024. This approach should allow for the Township to take advantage of favourable tender pricing that is typically offered earlier in the year before competition from other municipalities begins.

In addition, the fees and charges by-law is being presented to Council during the budget process. Fees and charges affect both operating budgets (i.e. user fee revenue) and capital budgets (equipment and replacement funding). Therefore combining these processes gives Council and the public more input and information affecting the budget.

Budget Timeline

The following timeline illustrates the process followed during the creation of the 2025 Budget:

2024	June	<ul style="list-style-type: none"> - Capital budget discussions initiated at a staff level. - Preparation of vehicle and equipment replacement schedules initiated. - 2025 Budget Directions Report approved by Council. - Council approval of the 2025 Budget Timeline.
	August	<ul style="list-style-type: none"> - Updating 10-year bridge and culvert plan. - Operating budget discussions initiated at a staff level.
	September	<ul style="list-style-type: none"> - Salary, wages & benefit calculations for 2025 commenced. - 2025 staffing strategy initiated with Senior Management Team. - 2025 Preliminary Draft Capital Budget presented to Council
	October	<ul style="list-style-type: none"> - 2025 Preliminary Draft Capital Budget shared with the public at the Key Projects Meeting. - Public Engagement survey released through Connect CW.
	November	<ul style="list-style-type: none"> - 3-year staffing strategy developed. - Preliminary Draft 10-year Capital Forecast presented to Council. - Completion of 2025 Draft Capital Budget and Draft 10-year Capital Forecast. - Completion of 2025 Draft Operating Budget. - Development of 3-year Operating Forecast. - Publish 2025 Draft Budget Book.
	December	<ul style="list-style-type: none"> - Budget deliberation meetings – December 3rd and 5th. - Proposed budget approval (December 16th Council meeting).



Direction Provided by Council

During preliminary budget meetings, Council provided the following direction to staff in the development of the 2025 Budget:

1. Maintain a **tax rate increase** equal to or less than 4.5% (excluding asset and termite management allocations), with recommendations to reduce further.
2. Instate an increase equivalent to a 2% increase in taxation during the 2025 Draft Budget process to support **Asset Management Planning** Activities.
3. That staff instate an increase of \$88,500 to the total levy requirement for the 2025 Draft Budget process to generate the funds required to ensure sufficient Termite Management program funding.
4. Assume assessment growth equal to 2.5%.
5. Increase fees and charges for 2025 by 4.5%, other than where pressure on rates indicates an alternate rate change would be appropriate.
6. Maintain a 3-year funding average of approximately \$1,900,000 in growth related capital projects to be funded by development charges within the Draft Ten Year Capital Forecast.
7. Capital Funding:

\$7,870,000 General Capital, Canada Community-Building Fund (formerly Federal Gas Tax), OLG funding, and Ontario Community Infrastructure Fund (OCIF) proceeds;
8. Approval of the **Budget Timeline** for 2025.





TAX SUPPORTED OPERATING BUDGET

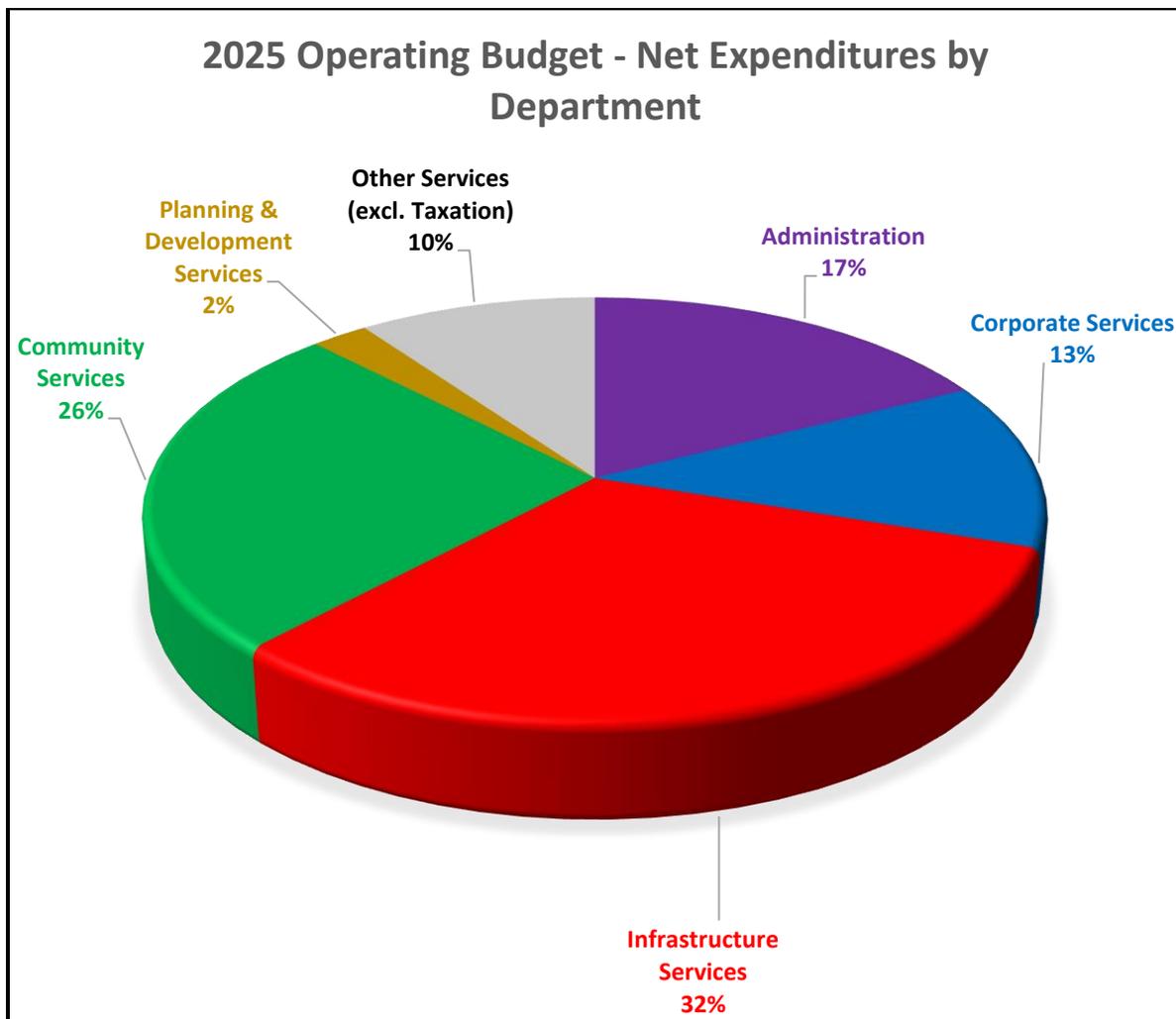


Tax Supported Operating Budget Overview

The operating budget typically involves expenditures and revenue associated with the day-to-day provision of Township services. Expenditures that are one-time costs in excess of \$5,000 that may be operating in nature, such as maintenance items or studies are included within the capital budget. This is normal practice as it eliminates significant fluctuations in taxation levies due to large one-time expenditures.

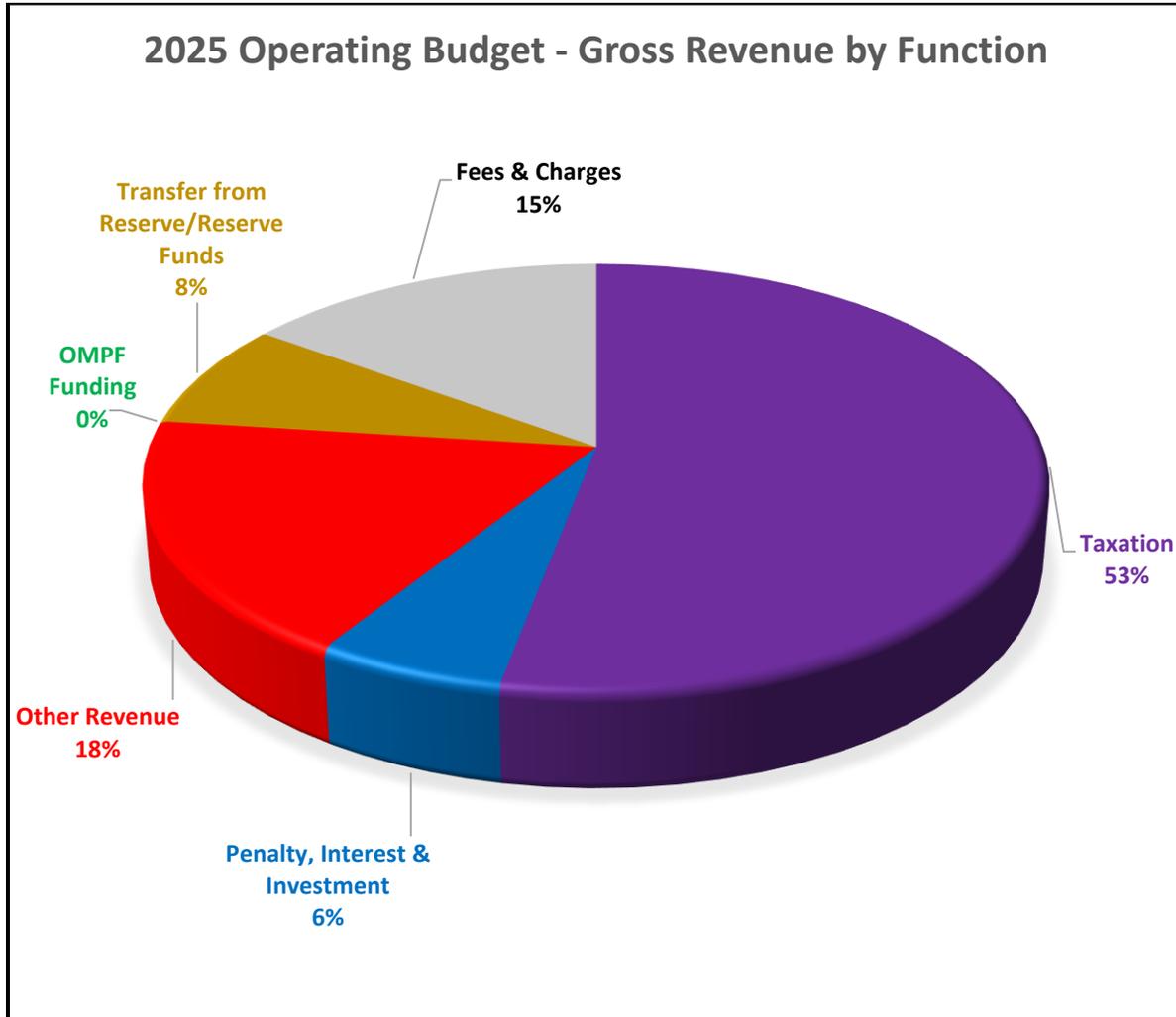
2025 Tax Supported Operating Budget

The 2025 tax supported operating budget totals \$41,265,107. After deducting other revenues, the net operating budget to be funded from general taxation is \$20,714,244 (excluding the dedicated capital levy). The net 2025 operating budget is broken down by department as follows:



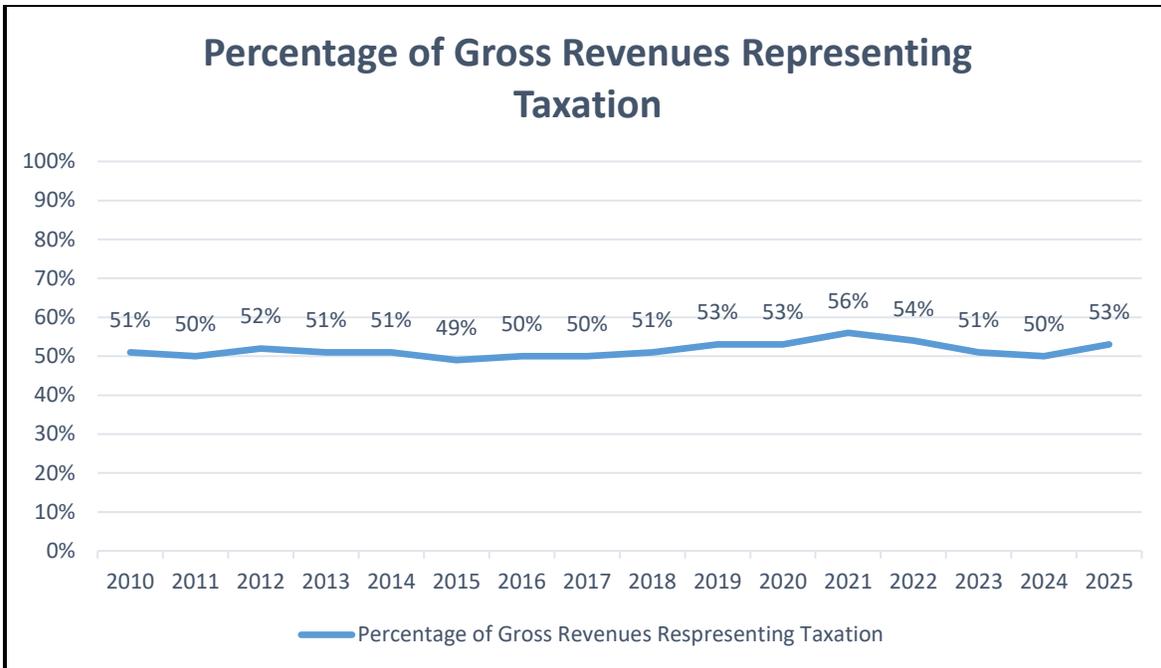
The budget breakdown of each department into specific budget areas is provided below this overview section, along with a summary of the overall budget for each department.

From a gross revenue perspective, the 2025 operating budget is broken down into the following revenue types:

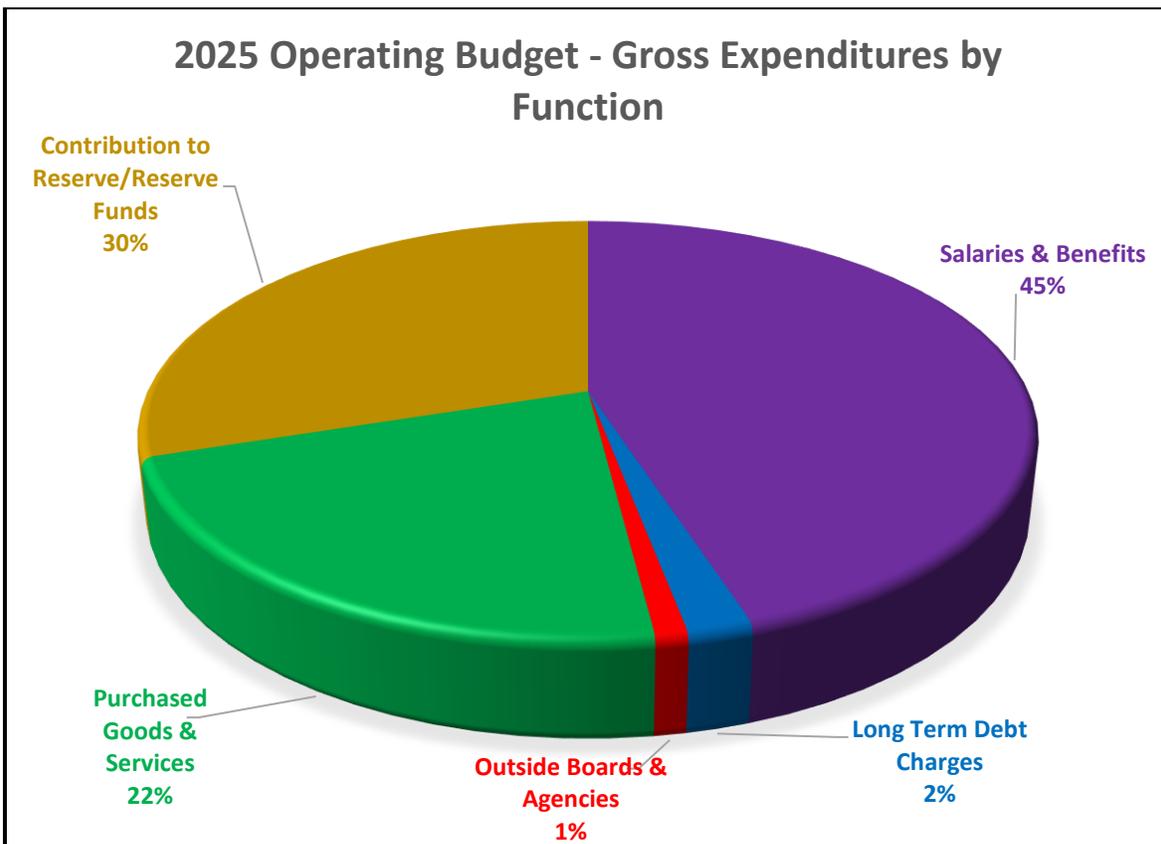


As shown above, property taxation continues to be the most significant revenue source, making up 53% of gross operating revenues. This percentage has remained relatively consistent over the past 10 years, as shown below. The increase in 2021 is primarily due to the COVID-19 pandemic including a decrease in investment income due to the low interest rate environment. Increasing interest rates throughout 2022 and 2023 significantly improved investment income estimates for the Township and resulted in a lower percentage of gross revenues representing taxation in 2023 and 2024. The increase in 2019 was due to Council approving the elimination of separate taxation levies for streetlights. Since 2019, annual street light costs have been incorporated into the general taxation levy.

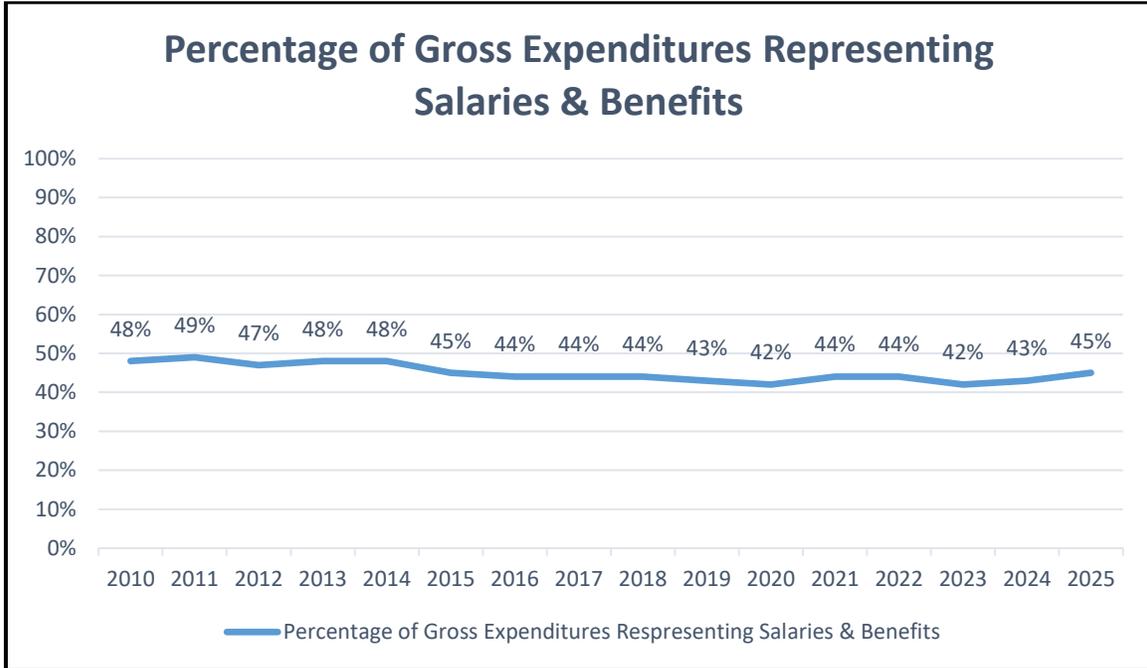




From a gross expenditure perspective, approximately 45% represents salaries and benefits, as shown below.



The percentage of gross expenditures representing salaries and benefits has been relatively consistent since 2014, as shown in the graph below.



2024 Actual Amounts

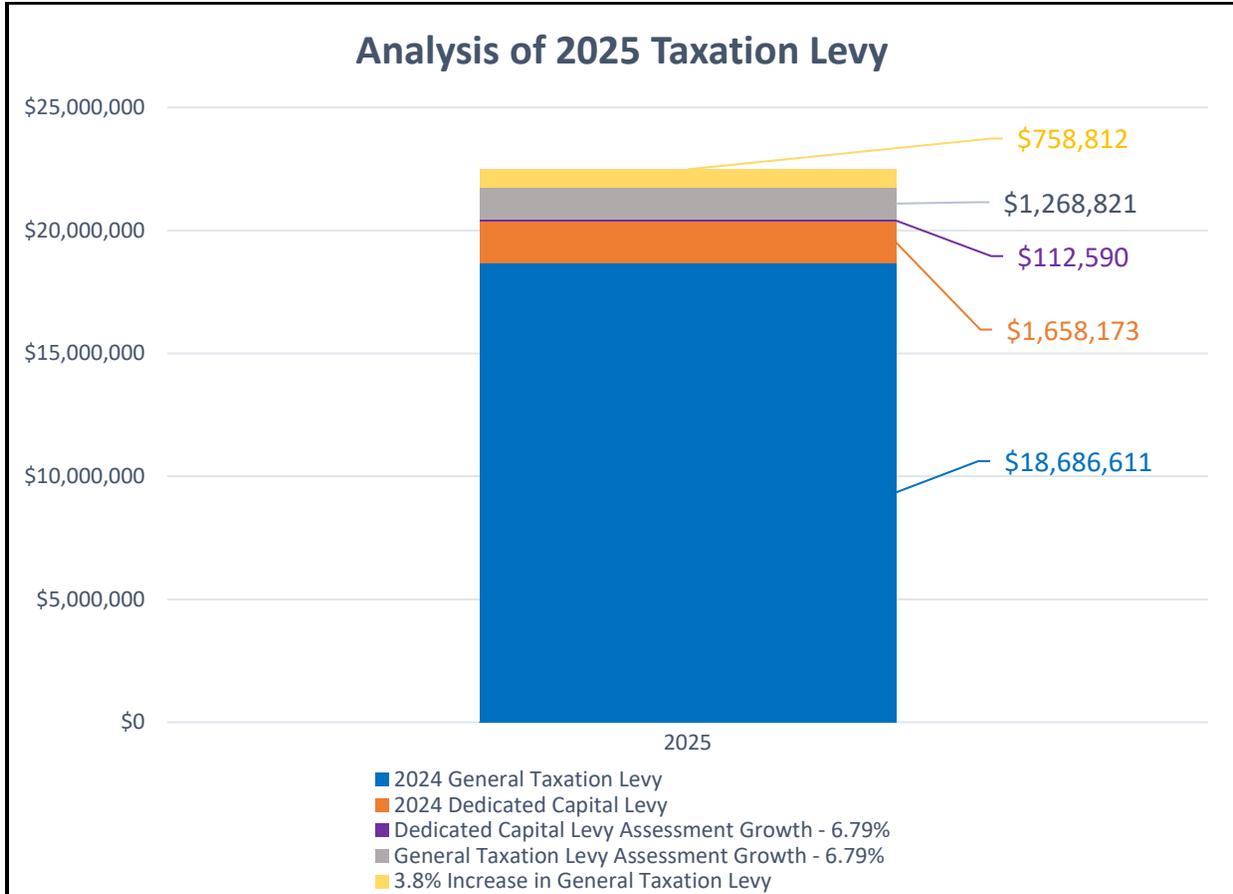
Users of the budget document are cautioned that 2024 actual amounts presented on the departmental operating budget pages are unaudited.





Property Taxation Summary

Overall, the 2025 taxation levy totals \$22,485,007, representing a \$20,714,244 general taxation levy and a \$1,770,763 dedicated capital levy. This includes assessment growth on the general levy of \$1,268,821 (representing a 6.79% increase), and assessment growth on the dedicated capital levy of \$112,590 (representing a 6.79% increase).



The average assessed residential property in Centre Wellington in 2025 is valued at \$393,972. The impact on this average assessed property is as follows:

 <p>2025 Average Assessed Residential Property: \$393,972</p>		\$	%
	2024 Township Taxation Levy	\$ 1,308	
	Add: Levy Change (2025 Budget)	\$ 50	3.80%
	2025 Township Taxation Levy	\$ 1,358	
	2024 Township Dedicated Capital Levy	\$ 115	
	Add: Levy Change (2025 Budget)	\$ -	0.00%
	2025 Dedicated Capital Levy	\$ 115	
	2025 Total Township Taxation Levy	\$ 1,473	3.49%
	2024 County Levy	\$ 2,629	
	Add: Levy Change for 2025	\$ 103	3.90%
2025 County Taxation Levy	\$ 2,732		
2025 Education Taxation Levy	\$ 584	0.00%	
2025 Total Taxation Levy	\$ 4,789	3.28%	

In summary, a residential property in Centre Wellington assessed at \$393,972 would pay an additional \$50 in 2025 as a result of the Township’s budget. This is broken down between \$50 for general taxation purposes and \$0 with respect to the dedicated capital levy, netting to an overall Township impact of 3.49%. Including the County and Education levies, the overall “blended” tax rate increase is approximately 3.28%.

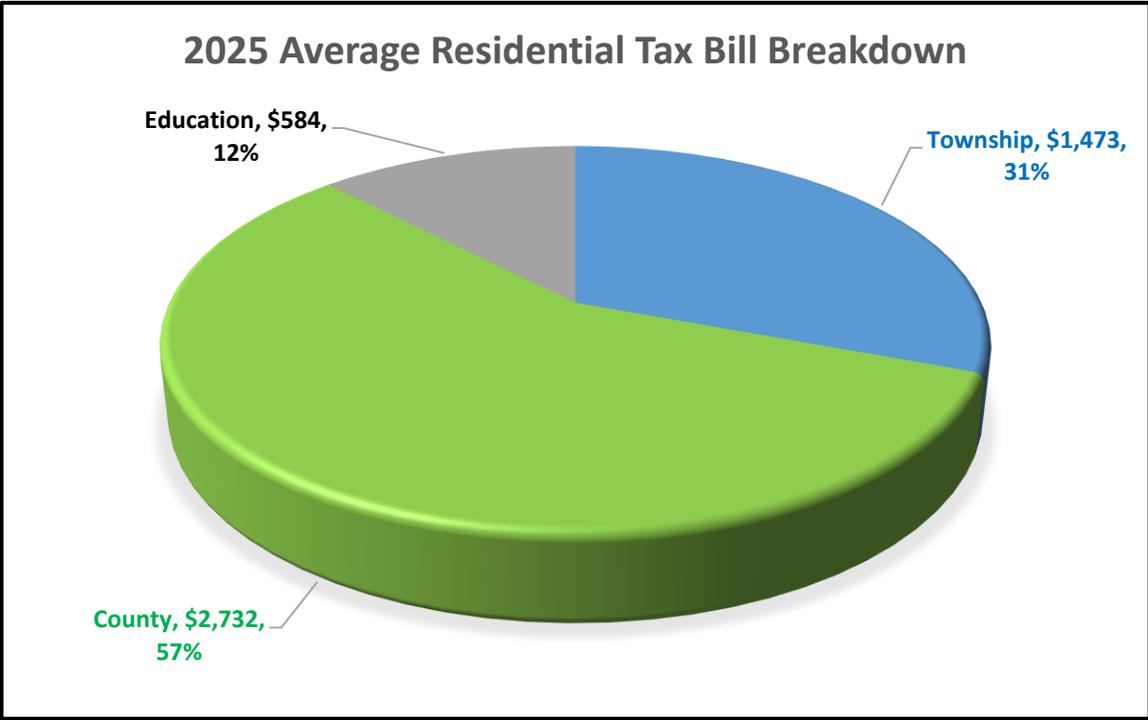
The table below provides a summary of Township only taxation dollar increases per \$100,000 in property assessment:

Tax Analysis: Per \$100,000 of Residential Taxation Assessment

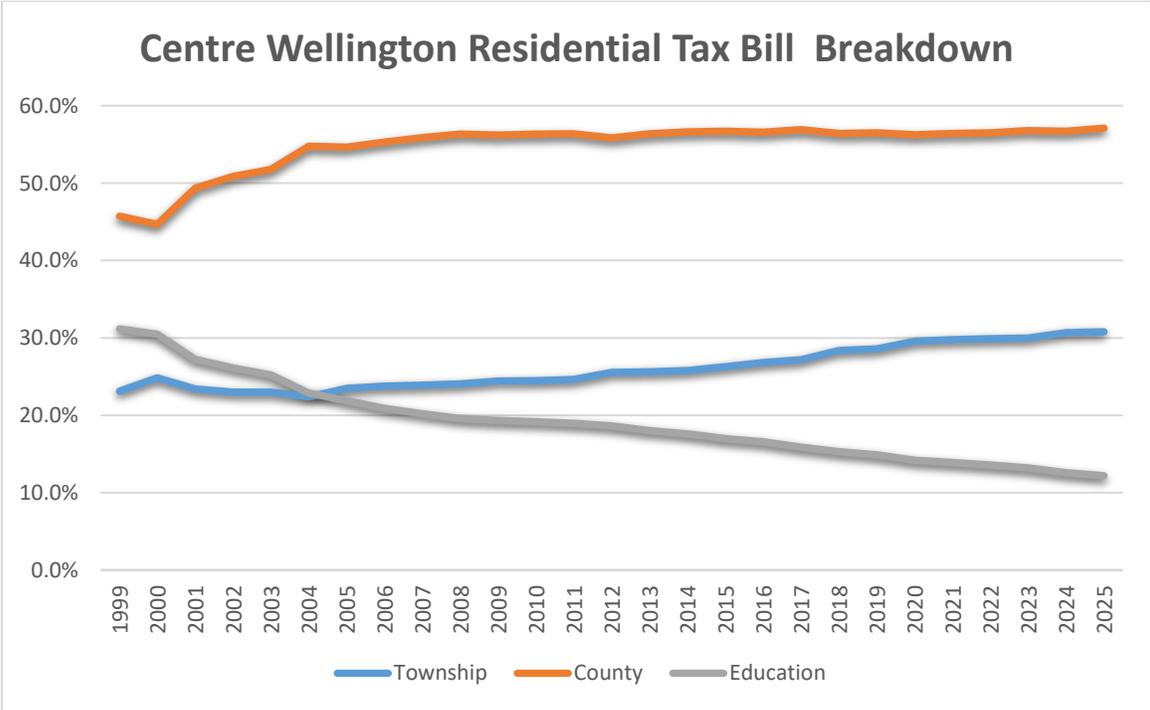
Assessment	Increase to Township Taxation Levy	Increase to Township Dedicated Capital Levy	Total Township Increase
100,000	12.62	0.00	12.62
200,000	25.24	0.00	25.24
300,000	37.86	0.00	37.86
400,000	50.48	0.00	50.48
500,000	63.10	0.00	63.10
600,000	75.72	0.00	75.72
700,000	88.34	0.00	88.34
800,000	100.96	0.00	100.96

Looking at the residential tax bill breakdown graphically (see below), approximately 57% will be remitted to Wellington County, 12% to School Boards, and 31% is retained at the Township.





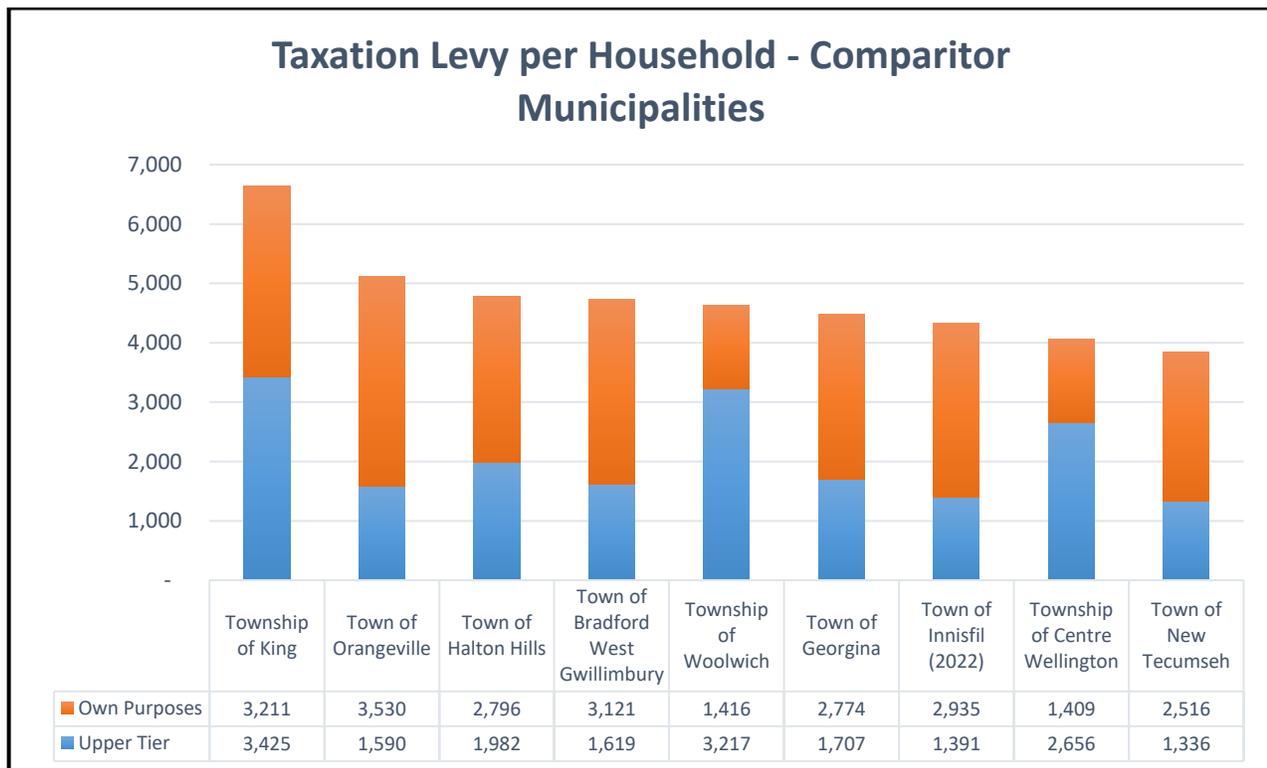
The graph below shows this residential tax bill breakdown historically since amalgamation in 1999. Education percentages continue to decrease, given the Province’s commitment to not increase the Education levy rates.



Property Taxation and Assessment Comparator Analysis

The two charts below include a comparator analysis of “taxation levy per household”, which is calculated by taking the combined upper and lower tier taxation levies for the municipality in 2023 and dividing by the total number of households that were in that municipality in 2023. This information is based on each municipality’s 2023 Financial Information Return (FIR) and is intended to provide a method of comparing taxation levels across municipalities of different sizes.

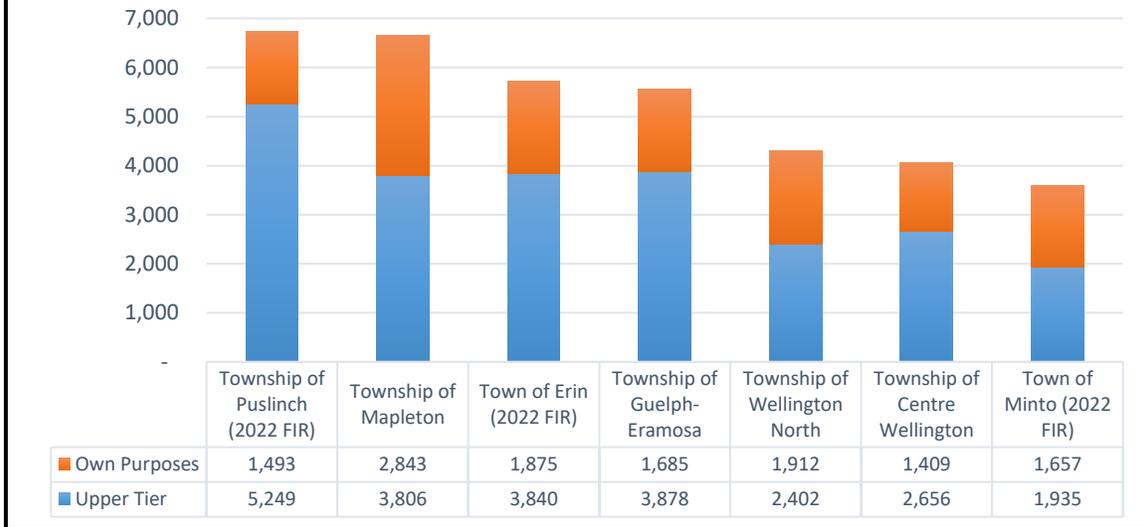
The first chart illustrates the taxation levy per household calculation across municipalities that are similar to Centre Wellington. In this case, Centre Wellington’s levy of \$4,066 is the second lowest within the sample group. King and Orangeville were the highest with a levy of \$6,636 and \$5,120 respectively. The average levy across the group is \$4,737.



The second chart illustrates the taxation levy per household calculation across municipalities in Wellington County. In this case, Centre Wellington’s levy of \$4,066 is the second lowest within the sample group, just ahead of Minto (2022). Puslinch (2022) was the highest with a levy of \$6,742 and the average levy across the group was \$5,303.



Taxation Levy per Household - Wellington County Municipalities



The tables below show the same comparator groups from a taxation assessment perspective, illustrating total taxation assessment, the distribution of that assessment between residential, farmland, and other, and the calculated taxation assessment per capita for each municipality. Each table is sorted, highest to lowest, from an assessment per capita perspective.

Comparator Municipalities	Total Assessment	Residential %	Farmland %	Other %	Assessment per Capita	% Levy Upper Tier
Township of King	10,707,519,075	89%	6%	5%	370,643	52%
Town of Halton Hills	14,717,157,933	83%	3%	14%	233,788	41%
Town of Innisfil (2022)	9,105,910,878	88%	5%	7%	206,488	32%
Town of Bradford West Gwillimbury	4,408,009,626	87%	5%	8%	188,864	34%
Township of Woolwich	5,562,142,495	69%	16%	14%	206,005	69%
Town of Georgina	9,085,506,388	91%	2%	6%	179,843	38%
Town of New Tecumseh	7,807,878,581	84%	6%	11%	175,920	35%
Township of Centre Wellington	5,582,974,318	78%	14%	8%	157,845	65%
Town of Orangeville	4,408,009,626	84%	0%	16%	143,879	31%

Wellington County	Total Assessment	Residential %	Farmland %	Other %	Assessment per Capita	% Levy Upper Tier
Township of Puslinch (2022)	2,522,880,518	79%	8%	13%	299,986	78%
Township of Mapleton	2,995,433,507	40%	54%	5%	272,114	57%
Town of Erin (2022)	2,797,983,309	79%	16%	5%	233,535	67%
Township of Guelph-Eramosa	3,248,343,318	75%	19%	6%	224,178	70%
Township of Wellington North	2,277,998,609	50%	40%	9%	183,251	56%
Township of Centre Wellington	5,582,974,318	78%	14%	8%	157,845	65%
Town of Minto (2022)	1,294,157,809	59%	31%	10%	132,057	54%





Significant Areas Impacting the Tax Supported Operating Budget

Each year there are significant impact areas within the budget that are identified. These can be both expenditures and revenues that have had notable changes in comparison to the prior year, or new service areas that have been proposed.

Major expenditures can fluctuate significantly from year to year due to factors such as weather (i.e. snow maintenance) and other events (i.e. volunteer firefighter wages, and tax write-offs). Consistent with prior years, budgeting for these items is done using annualized averages. A similar approach is used to budget for revenues that can vary considerably from year to year, such as planning revenue, supplementary taxes, and cemetery revenues.

The following impact areas have been identified for the 2025 Budget:

Taxation Assessment Growth

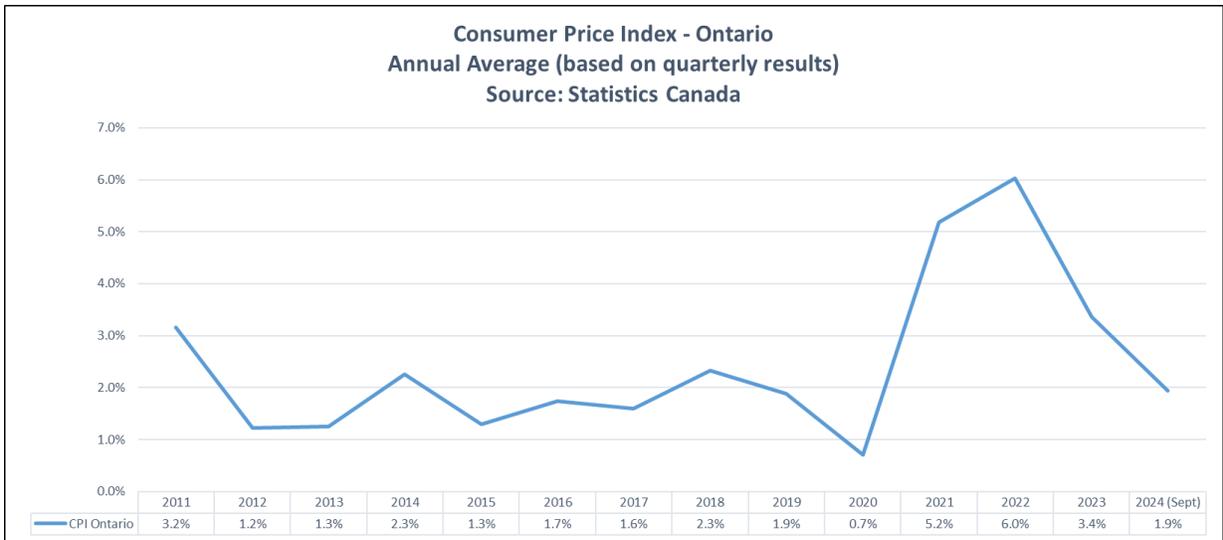
As discussed in the Taxation Summary above, assessment growth for 2025 totals 6.79%. This results in \$1,268,821 in additional taxation revenue, before any increase in tax rates is applied. Assessment growth is generated through Township growth, therefore the 2025 Budget has allocated this additional revenue to fund budget increases that are required due to growth. A summary of these areas is provided below.

2025 Growth Related Impact Areas	Amount
Staffing Strategy Implementations (36%)	\$456,877
Asset Management Contribution (25%)	317,205
Contribution to Other Operating Expenses (39%)	494,739
Total 2025 Assessment Growth	\$1,268,821

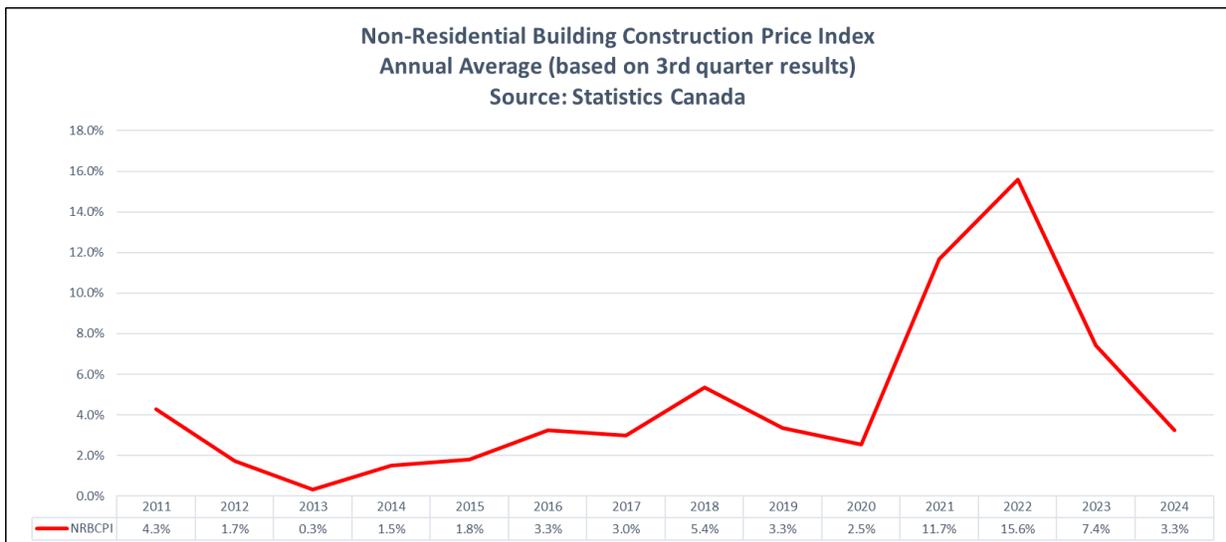
Historical practice includes allocating 50% of assessment growth to the staffing strategy implementation, however this was reduced to 36% for 2025 to assist with growth related operating impacts to further reduce the tax rate increase.

Inflation (Operating & Capital)

The table below provides a 14-year historical trending of the Ontario Consumer Price Index (CPI). As shown, CPI has increased by approximately 1.9% (based on 2024 September results), a decrease from operating inflation figures from a year ago. This implies that consumer goods (i.e. Township operating costs) are approximately 1.9% more expensive now in comparison to last year.



The table below provides a 14-year historical trending of the Non-Residential Building Consumer Price Index (NRBCPI). This index is used by municipalities across the Province in determining capital inflation for development charge indexing purposes. As shown, NRBCPI has increased by approximately 3.3%, an increase from capital inflation figures from a year ago. This implies that capital costs (i.e. Township capital projects) are approximately 3.3% more expensive now in comparison to last year.



Both operating and capital inflation affect the Township’s operating budget. The operating budget is made up of operating related costs (such as utilities and wages) as well as capital related transfers to reserves. In addition, there are debt related costs that are based on agreed upon terms and conditions that are not impacted by inflationary factors. To estimate a blended inflationary impact on the Township’s 2025 Budget, the following table was prepared.



Combined Township Index (Tax Supported)

<i>Description</i>	<i>2024 Net Expenditures</i>	<i>Inflation Factor</i>
Operating Costs	\$ 27,127,084	1.9%
Capital Transfers-Internal	5,016,973	3.3%
Capital Transfers-External	6,868,440	3.3%
Debt Payments (net)	323,189	0.0%
Total Net Expenditures	\$ 39,335,686	2.3%

Weighted Index

This table illustrates that, if 2024 budget levels were adequate, a 2.3% increase in gross expenditures would be required to keep up with applicable inflationary factors going into 2025. Township staff are presenting a general levy tax rate increase of 3.8%, inclusive of all special levies (with a Township combined levy increase of 3.49%), which protects the Township from the impacts of inflation and shields the municipality from risk of falling behind in required operating and capital investment levels.

Staffing Costs

As the Township grows and introduces new or higher levels of service, there is a need to expand staffing levels. In summary, the following new positions have been included within the 2025 Budget. The next section will discuss the staffing strategy for the 2025 to 2027 period (and beyond), including explanations for each position.

2025 Budget				
Department	Position	Position Status		Comments
Corporate Services	By-law Clerk and Licensing Officer	Permanent	Full-time	90% Revenue, 10% W/WW Rates
Infrastructure Services	GIS Technician	Permanent	Full-time	50% Tax, 50% W/WW Rates
Infrastructure Services	Engineering Technologist – Transportation	Permanent	Full-time	100% Tax
Infrastructure Services	Winter Operator/Utility Locator	Permanent	Full-time	40% Tax, 60% Water Rates
Infrast / Community	Parks & Roads Operator	Permanent	Full-time	100% Tax
Community Services	Customer Service Representatives	Permanent	Full-time	100% Tax
Community Services	Parks Maintenance Crew Member x 2	Temporary	Full-time	100% Tax
Community Services	Capital Project Manager	Permanent	Full-time	70% Capital, 30% Tax
Planning & Development	Landscape Architect Planner	Permanent	Full-time	60% Development Fees, 20% Capital, 20% Tax

2025 Budget - Assistant Program				
Department	Position	Position Status		Comments
Corporate Services	Information Technology (IT) Assistant	Temporary	Full-time	80% Tax, 20% W/WW Rates
Community Services	DEI Assistant	Temporary	Full-time	100% Tax
Community Services	Community Development Assistant	Temporary	Full-time	100% Tax
Planning & Development	Heritage Assistant	Temporary	Full-time	100% Heritage Reserve Fund

In addition to new positions, other changes to wages and benefits within the 2025 Budget are:



- Cost of living adjustment (COLA) increased 2.5% per the Employee Memorandum of Agreement with the Township's Staff Association.
- Impacts of the Council endorsed compensation market review.
- CPP maximums have increased 9.24%.
- EI maximums have increased 2.70%.
- 6.8% increase in group benefit premium costs.
- Staff movement through the salary pay grid.

Transfers to Capital – Internally Generated

Transfers to facility, equipment and vehicle replacement reserves from the tax supported operating budget total \$2,425,300 in 2025. This represents a \$184,400 increase from 2024. These replacement reserve transfers ensure the Township has sufficient funding available to replace end of life vehicles and equipment in 2025 and beyond.

The contribution from the tax supported operating budget to the General Capital Reserve has also increased by \$165,300 in the 2025 Budget. This increase is largely facilitated by an annual increase equivalent to a 2.0% increase in taxation supported by Council, as recommended in the 2022 Asset Management Plan.

The total amount of internal funding contributed from the tax supported operating budget (including the Dedicated Capital Levy) to the Township's capital program is \$5,384,263. This represents a \$3,618,763 increase from the 2014 Budget. To meet the future infrastructure challenges identified in the Township's Asset Management Plan, it is important the Township continue to direct an increasing portion of budget funding to capital needs.

A graph illustrating the increases in internal capital funding since 2014 is provided below.



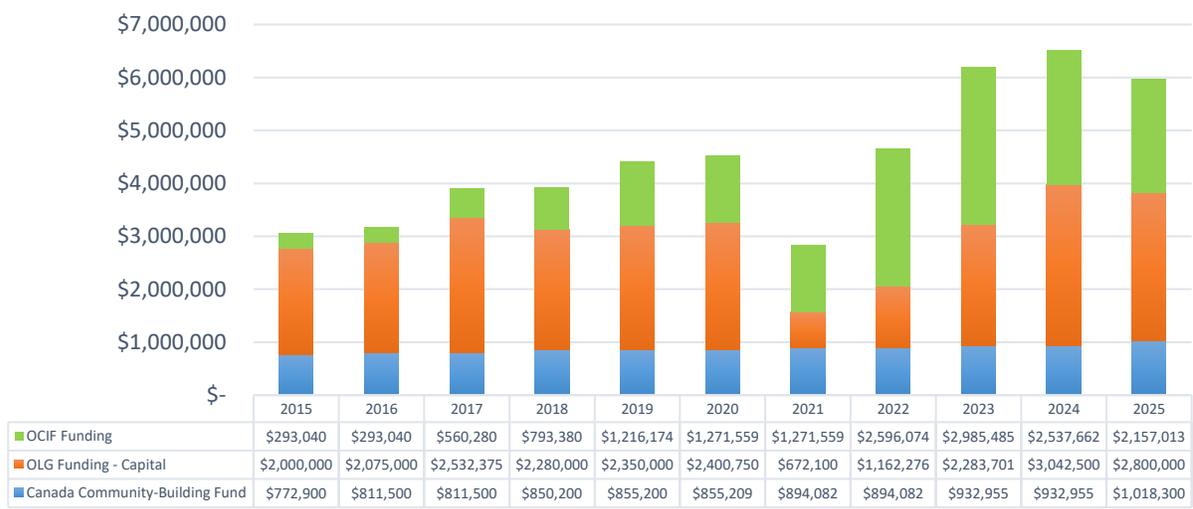
Tax Supported Contributions to Capital (Internal)



Transfers to Capital – Externally Generated

The following chart provides an analysis of externally generated capital investments that have been provided to the Township annually since 2015.

Tax Supported Contributions to Capital (External)



A portion of Ontario Community Infrastructure Fund (OCIF) funding is combined with dedicated capital levy funding each year to fund the Township's bridge and culvert capital program.



OLG funds, a portion of OCIF, and the Canada Community-Building Fund (formerly Federal Gas Tax) grant assist in funding other tax supported capital programs (other than bridges and culverts). As part of the 2025 pre-budget meetings, Council endorsed an update to the OLG Funding Allocation Policy. With OLG funding in 2024 anticipated to be \$2,800,000, the new Council approved distribution is as follows:

- \$2,576,000 to Township Capital (92%);
- \$112,000 Community Impact Grants (4%);
- \$56,000 to Termite Management Subsidy Program (2%); and
- \$56,000 to Heritage (2%).

Typically, some OLG funding allocations are dedicated to Economic Development, however for 2025 this has been temporarily redirected to the Termite Management Subsidy Program.

Funds are maintained in Township reserve funds until distributed to projects and initiatives through the annual budget process.

Termite Management Subsidy Program

During 2024 Council endorsed a subsidy program to facilitate active termite management with an estimated maximum cost of \$1,390,000 beginning in 2024. The program is anticipated to last five years and a Termite Management Reserve Fund has been established to stabilize taxation impacts from potential fluctuating annual expenditures over the term of the program. It is anticipated that the reserve will require annual funding of \$240,000. This requirement is funded from OLG proceeds of \$56,000 and \$184,000 transfer from the tax supported operating budget in 2025. This transfer represents a \$32,500 increase from the 2024 budget.

Tax Increment Equivalent Grant (TIEG)

The Township of Centre Wellington adopted a Community Improvement Plan in 2015. At the time, the Township's CIP authorized two categories of financial incentives, Level One and Level Two Incentives. Among the Level Two Incentives offered is a Tax Increment Equivalent Grant (TIEG). Qualification for a Level Two Incentive required a site to be identified by Council as a Priority Site. Collectively the Elora South Inc. properties were identified as a Priority Site by Council in 2015, and a TIEG agreement was executed in 2022. Council has since adopted updates to the CIP program which remove the multi-level incentive approach. Future TIEG agreements will adhere to the updated CIP program when endorsed.

A TIEG is calculated as a portion of the municipal property taxation increase due to the "substantial" development, redevelopment, or rehabilitation of an eligible building or property. The increase in property taxation, or "tax increment", is calculated by subtracting the municipal portion of property taxes before development from the municipal portion of the property taxes after development.



During the 2024 calendar year The Elora South Inc. condominium building was subject to a supplemental tax assessment which has increased the value of the property. As such staff have calculated and included an anticipated grant expense payment in 2025. The impact on taxation from the introduction of this new TIEG in 2025 is \$200,200.

Parking Enforcement Expenditures

Beginning in 2025 parking enforcement expenditures will be captured in the operating budget. Historically, while conducting the parking pilot, both revenues and expenditures were recorded in a capital project. With the inclusion of parking in the Township's core service provision, these expenditures are now being presented within the operating budget and are offset by associated revenues. The operating budget impact in 2025 is \$178,700.

Parks and Recreation Revenues

Upon completion of renovations at the Jefferson Elora Community Centre (JECC) in late 2023, revenues have increased to reflect normal operations of the facility. Furthermore, additional revenue generation from program offerings (i.e. day camps, drop-in programs, pickleball, etc.) at the JECC are anticipated for 2025.

The Centre Wellington Community Sportsplex is also expanding aquatic lessons and admissions for 2025 and repurposing hall space at the facility for programming purposes instead of primarily rentals.

Fees and charges for Parks and Recreation activities are proposed to increase by 2.5% in 2025.



Summary of 2025 Impact Areas

The following table represents a consolidation of all significant impact areas within the 2025 Budget. The total percentage impact represents the 3.8% increase in the regular tax levy.

Area	\$ Impact	% Impact on Tax Rate
Wages and Benefits Increase	1,481,672	7.42%
Increase in Tax Increment Equivalent Grant (TIEG) Expenditures	203,200	1.02%
Increase in Parking Enforcement Expenditures	178,700	0.90%
Increase in Contribution to the General Capital Reserve	165,300	0.83%
Reduction in Partner Revenue for Human Resources Services	126,000	0.63%
Increase in Insurance Premiums	112,400	0.56%
Increase in Transfer to Vehicle Replacement Reserve	100,000	0.50%
Increase in Hydro, Water, and Gas Utility Expenses	95,200	0.48%
Increase in IT&S Software Licencing Costs	89,400	0.45%
Reduction in IT&S Revenue from Other Municipalities	86,000	0.43%
Increase in Transfer to Equipment and Facility Replacement Reserves	84,400	0.42%
Reduction in Partner Revenue for Fire Chief Services	82,800	0.41%
Increase in Transportation Services Material Costs for Gravel Resurfacing	40,000	0.20%
Net Reduction in Transfers from Reserves for the Restructured Planning and Development Coordinator Position	36,900	0.18%
Increase in Transfer to Termite Management Reserve Fund	32,500	0.16%
Increase in Transportation Services Material and Contracted Expenditures for Streetlighting	30,000	0.15%
Increase in Dispatch Charges for Fire Services	24,500	0.12%
Decrease in Planning Revenue	18,900	0.09%
Net Increase in Tourism Expenditures for the Implementation of the Shuttle Bus Program	18,000	0.09%
Increase in P&R ActiveNet Service Charges	15,300	0.08%
Increase in P&R Fleet Repair & Maintenance Expenditures	15,000	0.08%
Increase in Bank Charges	15,000	0.08%
Increase in P&R Facility Repair & Maintenance Expenditures at the Centre Wellington Community Sportsplex	14,000	0.07%
Increase in Conferences, Seminars and Training Expenditures	13,000	0.07%
Increase in Transfer to WSIB Reserve	11,800	0.06%
Increase in Maintenance Costs for the New Washroom at the Elora Tourism Office Location	11,500	0.06%
Increase in Transportation Services Material Costs for Dust Suppressant	10,000	0.05%
Increase in Postage Expenditures	10,000	0.05%
Increase in Transportation Services for Winter Control Materials Net of Rental Expenditures	10,000	0.05%
Increase in Aggregate Resources Revenue	(10,000)	-0.05%
Increase in Payments in Lieu of Taxation (PIL) Revenue	(11,400)	-0.06%
Increase in Heritage Reserve Funding for Heritage Assistant Position	(17,000)	-0.09%
Decrease in Fleet Fuel Expenditures	(18,000)	-0.09%
Increase in Fire Rescue Revenue From Reports and Tower Rental	(20,700)	-0.10%
Increase in Committee of Adjustment Revenue	(28,000)	-0.14%
Net Increase in Fergus Grand Theatre Revenue	(34,650)	-0.17%
Decrease in Transfer to Cemetery Reserve	(46,900)	-0.24%
Increase in Supplementary Taxation Revenue Net of Write-offs	(50,000)	-0.25%
Increase in Interest and Penalties Revenue on Taxes Receivable	(50,000)	-0.25%
Increase in Investment Revenue	(78,100)	-0.39%
Increase in By-Law Enforcement Revenue from Parking Charges	(78,500)	-0.39%
Increase in By-Law Enforcement Revenue from Short-Term Rental Accommodation Fees	(87,700)	-0.44%
Increase in General Administration Cost Recovery from the Environmental Budget	(89,500)	-0.45%
Increase in Building Division Revenue	(146,600)	-0.73%
Decrease in Net Debt	(206,100)	-1.03%
Increase in P&R Facilities and Parks Revenue	(259,000)	-1.30%
Net Increase in Other Minor Items	128,311	0.64%
Net Increase in Tax Rate Before Assessment Growth	2,027,633	10.16%
Less: Assessment Growth	(1,268,821)	-6.79%
Net Increase in Tax Levy/Rate Due to Items Listed Above	758,812	3.80%





Staffing Strategy

2025 to Beyond 2027

New staff positions are required for several reasons, including:

- **Growth Demands:** To meet the needs of our community and maintain levels of service as growth occurs. In some cases, departments are restructured to accommodate planned growth.
- **Legislation:** To ensure various municipal, provincial, and federal legislation requirements are met.
- **New Services:** To provide new services and/or programs as approved by Council, typically through the Strategic Plan.

For 2025 staffing positions, the Township's Senior Management Team went through a rigorous process of identifying staffing needs in each department. These positions were then prioritized, ranked, and short listed based on scores received as well as available funding. The Township's Chief Administrative Officer provided final approval of 2025 positions, with funding allocations to be approved by Council as part of the 2025 Budget process. This approach is an annual process.

During the year Council may receive funding approval requests outside of the budget process for new staffing positions when required funding can be accommodated.

A list of new positions for 2025 is provided below, as well as positions forecasted by staff for 2026, 2027, and beyond. *Please note that proposed positions for 2026, 2027, and beyond are subject to change as all positions are re-prioritized and scored annually.*

2025 Budget

Corporate Services

By-law Clerk and Licensing Officer (90% Revenue, 10% W/WW Rates)

Permanent, Full time, 1.0 FTE

Through recent developments (acquisition of the parking administration from the County of Wellington and the proposed new Short Term Accommodation Licensing By-law) it has become apparent that administrative support for the By-law and Licensing Division is needed, particularly for by-laws such as Parking, Parking on Private Property, Site Alteration, Noise and Licensing. Through anticipated future growth there will be associated expectations for more timely by-law enforcement, which will require administrative support. Primary functions of this position will include processing parking tickets (notices, inquiries, trial dates and documents, MTO referrals), reviewing and processing yearly applications and payments, scheduling of inspections, preparation of court materials and appeals committee documentation, maintaining various computer software systems, responding to parking and general by-law phone and email inquiries, etc. It is also anticipated the transition from the Provincial Offences system to the Administration Monetary Penalty System will require additional administrative support.

Infrastructure Services

GIS Technician (50% Tax, 50% W/WW Rates)

Permanent, Full time, 1.0 FTE

A new GIS Technician position is required to keep up with current levels of service, respond to pressure from growth, keep up with ever-changing legislative requirements, develop new programs, and to improve existing programs. The position will respond to the overall GIS needs of the Corporation and the public. The GIS Technician is responsible for the development, management, analysis, and distribution of the Township's GIS services to support corporate priorities and departmental requirements. This position also supports the Township of Centre Wellington's asset management, source water protection, and maintenance management programs through data analyses, database design, risk model development, and quality control.

Engineering Technologist – Transportation (100% Tax)

Permanent, Full time, 1.0 FTE

The Engineering Technologist – Transportation provides engineering review and technical support on transportation safety, traffic control and capacity, active transportation and micro-mobility, and transportation planning related to the Township's transportation network. The position is also responsible for coordinating transportation capital projects, implementing the Township's Speed Limit Policy and Technical Approach (including annual reporting and the implementation of traffic calming measures), reviewing engineering designs to ensure conformance with safety and design standards, and completing warrant analyses for stop signs, traffic signals, and pedestrian crossings. The Township receives hundreds of concerns related to transportation safety on an annual basis, and this position will also play a key role in addressing these concerns.

Winter Operator/Utility Locator – (40% Tax, 60% Water Rates)

Permanent, Full time, 1.0 FTE

This position provides one added seasonal position for utility locates and replaces one winter seasonal hire. Through the winter, as a Winter Control Operator, this role performs a variety of duties associated with winter road and sidewalk maintenance which includes the operation of heavy equipment and/or vehicles requiring a valid DZ license and/or operation of snowplow/sanding equipment. In addition, the Winter Control Operator performs labourer activities related to snow clearing, road maintenance, documents road condition inspections and other duties as assigned. As the Utility Locator for the duration of the year, this position is responsible for scheduling and completing requests for water, wastewater and storm water utility service locates. Accurate and detailed documentation is required to protect municipal underground utilities during construction.

Parks & Roads Operator (100% Tax)

Permanent, Full time, 1.0 FTE

This position is designed to enable the Township to meet peak demand for services based on seasonal trends. This shared position reports to the Manager of Public Works during the winter season and the Manager of Parks for the remainder of the year. The Parks & Roads Operator is part of a front-line team directly responsible for carrying out the day-to-day maintenance and clean-up of parks and roads, so that the citizens of Centre Wellington can enjoy outdoor recreation in clean and well-maintained settings and can commute throughout the Township of Centre Wellington safely and easily.

Community Services

Customer Service Representatives (100% Tax)

Permanent Full time, 0.58, 0.60 FTE

FTE	2024	2025	Difference
Sportsplex	2.69	3.27	0.58
Victoria Park Seniors Centre	1.07	1.07	0.00
Jefferson Elora Community Centre	0.64	0.66	0.02
Fergus Grand Theatre	0.40	1.00	0.60
Elora Information Centre (Tourism)	1.31	1.29	-0.02
Total	6.11	7.29	1.18

The Customer Service Representatives are responsible for providing front desk reception, registration, and information services in line with public access to programs and facilities at the Centre Wellington Community Sportsplex, Jefferson Elora Community Centre, Victoria Park Seniors Centre, Fergus Grand Theatre and the Elora Information Centre (Tourism). The Customer Service Representatives provides clerical and back up services to ensure that systems and procedures for managing and supporting programs and facilities are kept up to date.

Parks Maintenance Crew Members – 2 x 4-month placements (100% Tax)

Seasonal, Full time, 0.7 FTE

By 2025 there will be approximately 7 additional hectares of park land in Centre Wellington, compared to 2018. The Master Plan calls for an additional 14 hectares by 2028. The Township's grass cutting standard is to cut parks and open space once a week and cutting sports fields twice a week. The Township is currently not able to meet this standard. The addition of 2 seasonal students would coincide with the hiring of 1 shared Parks & Roads Operator with Public Works in 2025. These additional students and shared seasonal staff would allow for Community Services to also provide increased weekend garbage support for community events and organizations, including the BIA's, horticultural societies, and other community events.

Capital Project Manager – Community Services (70% Capital, 30% Tax)

Permanent, Full time, 1.0 FTE

Within the Buildings and Properties Division of the Community Services Department, the Capital Project Manager is responsible for directing and managing studies, equipment replacement, and capital projects related to Township owned buildings and properties, including but not limited to municipal administration buildings, public works shops, recreation facilities, fire halls, the Fergus Grand Theatre, etc.

Planning and Development

Landscape Architect Planner (60% Development Fees, 20% Capital, 20% Tax)

Permanent, Full time, 1.0 FTE

The Landscape Architect Planner is responsible for providing landscape architectural and parks planning expertise by reviewing and commenting on development applications. The Landscape Architect Planner is also responsible for the design of new and replacement facilities, parks, sports fields, playgrounds, and trails, including the development of schedules, budgets, work plans, and coordinating with project consultants and/or contractors.

Temporary, Full time, Assistant Positions

To address the need for increased capacity in certain areas, several temporary full-time positions have been introduced. These roles will enable staff to respond to current workload demands and operational needs while allowing for flexibility and affordability in the staffing strategy. By utilizing temporary full-time staff (in either 4-month or 8-month contracts), expected service levels can be maintained and key projects supported without committing to permanent hires at this time.

Information Technology (IT) Assistant, Corporate Services (80% Tax, 20% W/WW Rates)

Temporary, Full time, 8 months

IT is actively pursuing a strategic expansion to accelerate the Township's development and streamline the efficiency of ticket resolution and project delivery. The mission is to foster a thriving community through technological advancement and superior service management. To achieve this, the division is seeking a talented IT Assistant who will play a supporting role in the Township's sophisticated software and hardware systems over an 8-month period. Their contributions will be key to optimizing operational workflows, ensuring that services remain agile and responsive to internal stakeholders, and the community's needs. The role is designed to be a catalyst for innovation, driving improvements that will benefit both internal processes and the public's interaction with Township services.

DEI Assistant, Community Services (100% Tax)

Temporary, Full time, 4 months

The DEI Advisory Committee has several initiatives that they would like to see implemented for the community. Some examples include creating an equity calendar, creating and scheduling appropriate social media posts for the entire year, making proactive amendments to the flagpole policy, creating a grant program for diverse and inclusive community led initiatives and looking at how events can be more inclusive. An individual specializing in a program related to DEI could spend the summer completing this work, participate in the advisory committee working groups, and assist with setting up speakers for the advisory committee.

Community Development Assistant, Community Services (100% Tax)

Temporary, Full time, 4 months

The Community Development Assistant will assist the Community Development Coordinator in the planning, coordination, and execution of various festivals and events, support the implementation of the Cultural Action Plan, and provide occasional front desk coverage at the Township's Tourism office. The position will also serve as the point of contact for the Township's Cultural Resource Centre, handling rental requests and managing event resources. This position is ideal for students interested in community development, cultural initiatives, event management, and public service.

Heritage Assistant, Planning and Development (100% Heritage Reserve Fund)

Temporary, Full time, 4 months

This position will assist in increasing the number of designations in the Township to help preserve and protect the Township's cultural heritage resources from demolition or inappropriate alteration. This position will provide support to heritage planning staff by conducting extensive research on heritage properties, assisting in drafting statements of value, conducting site visits to identify heritage attributes, prepare designation reports to heritage committee and council and draft designation by-laws and associated legislated notices.

2026 Forecast

(Subject to change in future budgets)

Administration

Communications Coordinator (80% Tax, 20% W/WW Rates)

Permanent, Full time, 1.0 FTE

The Communications Coordinator reports to the Manager of Strategic Initiatives and Communications within the Office of the CAO and coordinates the Corporate Communications under the Manager's supervision by developing, implementing, and maintaining a broad range of communications and outreach initiatives supporting the Township of Centre Wellington. The Communications Coordinator plays an integral role in providing advice and direction, development, delivery, and coordination of the Township's brand. Responsible for communication planning, media inquiries, public relations, corporate website, social media engagement, corporate advertising, branding, marketing, internal communications, public consultation, civic engagement, and emergency communications information. The introduction of this role will allow for the Manager of Strategic Initiatives and Communications to manage and oversee high-level communications and strategic planning initiatives, providing more support to the CAO in this area.

Human Resources

Human Resources Professional (80% Tax, 20% W/WW Rates)

Permanent, Full time, 1.0 FTE

This position will be responding to the human resources related matters of the organization. This position has a significant focus on attraction, selection, and retention of new employees, providing timely human resources advice, guidance, coaching, and information to employees, supervisors, and managers in accordance with professional human resources practices, corporate policies and procedures, related employee memorandum of agreements, and labour legislation/regulations. This position will also play an important role in the Township's annual Learning & Development Program for Township staff.

Infrastructure Services

Supervisor of Design and Construction (50% W/WW Rates, 50% Tax)

Permanent, Full time, 1.0 FTE

The Supervisor of Design and Construction position will be based in the Engineering Services Division and will lead a team responsible for overseeing all aspects of infrastructure construction projects, from detailed design to project completion. This position will work closely with project stakeholders, engineering consultants, and contractors to ensure infrastructure projects are constructed cost effectively and in conformance with technical standards and specifications.

Source Protection Coordinator (100% Partner Funded)

Permanent, Full time, 1.0 FTE

Reporting to the Risk Management Official, the Source Protection Coordinator provides Wellington County-wide support and coordination for the Wellington Source Water Protection Program including implementation of education and outreach programs, coordinating, and completing development

reviews, supporting the delivery of Part IV of the Clean Water Act and other data management and administrative tasks. This position supports program implementation in the Township of Centre Wellington and partner municipalities in Wellington County.

Customer Accounts/Billing Coordinator (100% W/WW Rates)

Permanent, Full time, 1.0 FTE

With the expansion of the Township's water and wastewater infrastructure, increases in the number of customer accounts, and requests from customers to better manage their water use, many municipalities in Ontario are proceeding with Advanced Metering Infrastructure (AMI) or Smart Meter technology. AMI allows water customers to view their water use in real-time and make more efficient use of water. AMI will also assist the Township in detecting a wide range of water leaks in the distribution system and provide improved customer service. A Customer Accounts/Billing Coordinator position would be required for the full-scale implementation of AMI.

Wastewater Operator (Linear) (100% Wastewater Rates)

Permanent, Full time, 1.0 FTE

This position is responsible for operations and maintenance of the Township's wastewater and sewage systems including maintenance, monitoring, and emergency repairs. This position is responsible for all technical aspects of wastewater systems including wastewater treatment plants, sewage pumping stations, low pressure sewer systems, forcemains, mains, storm water management ponds, and conveyance channels. Provided the Operator meets the requirements under the Ontario Water Resources Act, the Wastewater Operator acts as Operator in Charge and/or Overall Responsible Operator. The Wastewater Operator is responsible for onsite operations, directs contractors and summer students as needed, participates in the on-call and call-out rotations and must be available to periodically work weekends and outside normal working hours.

QMS and Regulatory Compliance Coordinator (50% W/WW Rates, 50% Tax)

Permanent, Full time, 1.0 FTE

This position is responsible for Public Works Policy and Operations Manual development, updates, and regular audits as part of a Quality Management System. This position will also prepare, implement, and monitor the Township's Salt Management Plan and Risk Management Plans under the Clean Water Act.

Community Services

Facility Attendant - Bissell Park (100% Tax)

Temporary, Part time, 0.4 FTE

This position is to maintain the ice surface at Bissell Park as well as assist in the maintenance and cleaning of other recreational facilities. Bissell Park is proposed to have artificial ice, that will require staff to maintain the playing surface and the facility. The hours of operations will commence in mid December and run until mid March. The facility will operate from 10am until 10pm daily. The duties would include ice making, ice maintenance, snow removal, ice re-surfacing, legislated compressor checks and the overall maintenance of the facility. This position would not be required to be on site for the entire time of operations. This position would be responsible for opening, closing, cleaning and maintaining the park washrooms as well as to assist with the cleaning and maintenance at our recreation facilities.

Parks Maintenance Crew Members - Trails (2 x 4-month placements) (100% Tax)

Seasonal, Full time, 0.7 FTE

Reporting to the Urban Forestry Coordinator, these two crew members would service and maintain the existing trail network in accordance with the completed Accessibility and Mobility Master Plan level of service standards. Additional duties would include assisting the Urban Forestry Coordinator with pruning, planting etc. as well as parks and horticulture duties including playground surface tilling and maintenance, grounds repair, brushing, event support, and garbage collection.

2027 Forecast

(Subject to change in future budgets)

Administration

Fire Life Safety Educator (FLSE) (100% Tax)

Permanent, Full time, 1.0 FTE

Fire Life Safety Education is an important component of the Fire Prevention Division. FLSE personnel educate the community about fire safety and fire safety regulations. The delivery of Public Education and certain components of Fire Prevention is mandated for every municipality under the Fire Protection and Prevention Act (FPPA). The Ontario Office of the Fire Marshal has outlined the Three Lines of Defence Model which is to support fire risk reduction and mitigation. The three lines of defence are Public Education and Prevention, Fire Safety Standards and Code Enforcement, and Emergency Response. The Fire Prevention and Public Education division is responsible for conducting fire safety inspections in all types of occupancies within Centre Wellington. The number of fire deaths in Ontario continues to rise every year. Having a FLSE will help to mitigate this trend.

Corporate Services

Supervisor of Accounting and Operations (80% Tax, 20% W/WW Rates)

Permanent, Full time, 1.0 FTE

Due to significant growth in the Township, additional reporting requirements from senior levels of government and increased internal support from growth in other departments, staff resources in Financial Services are approaching capacity. This position will aid the Manager of Finance and the Supervisor of Accounting and Capital to ensure timely preparation of annual reporting requirements, assist in the preparation of the annual operating budget, and be a financial resource for all Township departments in the preparation of studies, master plans, and the implementation of special projects.

Infrastructure Services

Supervisor of Capital Projects & Infrastructure Planning (50% Capital, 50% Development Fees)

Permanent, Full time, 1.0 FTE

The Supervisor of Capital Projects & Infrastructure Planning will be based in the Engineering Services Division and will lead a team responsible for overseeing the planning, design, and construction of capital projects. This position will oversee the completion of studies such as Master Plans and Municipal Class Environmental Assessments and will provide input into the annual Capital Budget process to ensure the timely and effective delivery of infrastructure capital projects.

Construction Crew/Winter Control Operator (50% W/WW Rates, 50% Tax)

Permanent, Full time, 2.0 FTE

The Winter Control Operator performs a variety of duties associated with winter road and sidewalk maintenance which includes the operation of heavy equipment and/or vehicles requiring a valid DZ license and/or operation of snowplow/sanding equipment. In addition, the Winter Control Operator performs labourer activities related to snow clearing, road maintenance, documents road condition inspections and work other duties as assigned. Outside of the winter months, this position performs labourer activities related to Township construction.

Water Operator - Special Projects and Customer Services (100% Water Rates)

Permanent, Full time, 1.0 FTE

This position is responsible for operational aspects of the Township's water systems that focus on water metering processes, infrastructure locating, water quality and supply issues, new development service installations, backflow prevention and participating in relevant capital projects. This position will also include operational aspects of water supply, treatment, storage, distribution, and participation in the development and implementation of the Drinking Water Quality Management System.

Wastewater Operator (Linear) (100% Wastewater Rates)

Permanent, Full Time, 1.0 FTE

This position is responsible for operations and maintenance of the Township's wastewater and sewage systems including maintenance, monitoring, and emergency repairs. This position is responsible for all technical aspects of wastewater systems including wastewater treatment plants, sewage pumping stations, low pressure sewer systems, forcemains, mains, storm water management ponds, and conveyance channels. Provided the Operator meets the requirements under the Ontario Water Resources Act, the Wastewater Operator acts as Operator in Charge and/or Overall Responsible Operator. The Wastewater Operator is responsible for onsite operations, directs contractors and summer students as needed, participates in the on-call and call-out rotations and must be available to periodically work weekends and outside normal working hours.

Planning and Development

Policy Planner (100% Tax)

Permanent, Full time, 1.0 FTE

Supports the Planning and Development department in the development, coordination, and/or preparation of long-range plans, policies, and special studies to guide the future growth of the Township in accordance with County and Provincial and other municipally initiated policy initiatives such as the Official Plan, Community Improvement Plans, redevelopment plans, heritage conservation, development monitoring and growth management. This position also supports the strategic evaluation of emerging trends and new planning requirements.

Engineering Technologist – Development (100% Development Fees)

Permanent Full time, 1.0 FTE

A second Development Engineering Technologist is required to address the volume of new development activity, increased workload resulting from a transfer of subdivision inquiries/duties from Infrastructure Services post-preliminary acceptance, and a more proactive approach/involvement in on-site meetings, inspections, etc. within the Township. This position would assist with the review of various types of site plan applications, request for information (development related), lot grading inquiries, reviews and inspections, release of security deposits, assistance in the preparation of development agreements, and

would also work with Infrastructure Services staff to confirm and determine the municipal infrastructure requirements for new developments. In addition, the position will assist in responding to both development enquiries and pre-consultation requests. It is the intent that the funding for this position would come predominantly through development application fee revenue.

Beyond 2027

The positions forecasted for “beyond 2027” will be brought into the Staffing Strategy when they are inserted into the 3-year forecast period. Please refer to the summary of positions on the following pages.

Summary of Positions by Year

2025 Budget				
Department	Position	Position Status		Comments
Corporate Services	By-law Clerk and Licensing Officer	Permanent	Full-time	90% Revenue, 10% W/WW Rates
Infrastructure Services	GIS Technician	Permanent	Full-time	50% Tax, 50% W/WW Rates
Infrastructure Services	Engineering Technologist – Transportation	Permanent	Full-time	100% Tax
Infrastructure Services	Winter Operator/Utility Locator	Permanent	Full-time	40% Tax, 60% Water Rates
Infrast / Community	Parks & Roads Operator	Permanent	Full-time	100% Tax
Community Services	Customer Service Representatives	Permanent	Full-time	100% Tax
Community Services	Parks Maintenance Crew Member x 2	Temporary	Full-time	100% Tax
Community Services	Capital Project Manager	Permanent	Full-time	70% Capital, 30% Tax
Planning & Development	Landscape Architect Planner	Permanent	Full-time	60% Development Fees, 20% Capital, 20% Tax

2025 Budget - Assistant Program				
Department	Position	Position Status		Comments
Corporate Services	Information Technology (IT) Assistant	Temporary	Full-time	80% Tax, 20% W/WW Rates
Community Services	DEI Assistant	Temporary	Full-time	100% Tax
Community Services	Community Development Assistant	Temporary	Full-time	100% Tax
Planning & Development	Heritage Assistant	Temporary	Full-time	100% Heritage Reserve Fund

2026 Forecast				
Department	Position	Position Status		Comments
Administration	Communications Coordinator	Permanent	Full-time	80% Tax, 20% W/WW Rates, 1.0 FTE
Human Resources	Human Resources Professional	Permanent	Full-time	80% Tax, 20% W/WW Rates, 1.0 FTE
Infrastructure Services	Supervisor of Design and Construction	Permanent	Full-time	50% W/WW Rates, 50% Tax, 1.0 FTE
Infrastructure Services	Source Protection Coordinator	Permanent	Full-time	100% Partner (County) funded, 1.0 FTE
Infrastructure Services	Customer Accounts/Billing Coordinator	Permanent	Full-time	100% W/WW Rates, 1.0 FTE
Infrastructure Services	Wastewater Operator (Linear)	Permanent	Full-time	100% Wastewater Rates, 1.0 FTE
Infrastructure Services	QMS and Regulatory Compliance Coordinator	Permanent	Full-time	50% W/WW Rates, 50% Tax, 1.0 FTE
Community Services	Facility Attendant – Bissell Park	Temporary	Part-time	100% Tax, 0.4 FTE
Community Services	Parks Maintenance Crew Members - Trails (2)	Temporary	Full-time	100% Tax, 0.7 FTE

2027 Forecast

Department	Position	Position Status		Comments
Administration	Fire Life Safety Educator (FLSE)	Permanent	Full-time	100% Tax, 1.0 FTE
Corporate Services	Supervisor of Accounting and Operations	Permanent	Full-time	80% Tax, 20% W/WW Rates, 1.0 FTE
Infrastructure Services	Supervisor of Capital Projects & Infrastructure Planning	Permanent	Full time	50% Capital, 50% Dev Fees, 1.0 FTE
Infrastructure Services	Construction Crew/Winter Control Operator x2	Permanent	Full-time	50% W/WW Rates, 50% Tax, 2.0 FTE
Infrastructure Services	Water Operator - Special Projects and Customer Service	Permanent	Full time	100% Water Rates, 1.0 FTE
Infrastructure Services	Wastewater Operator (Linear)	Permanent	Full time	100% Wastewater Rates, 1.0 FTE
Planning & Development	Policy Planner	Permanent	Full-time	100% Tax, 1.0 FTE
Planning & Development	Engineering Technologist - Development	Permanent	Full time	100% Development Fees, 1.0 FTE

Moved from 2026 given funding constraints.

Beyond 2027 Forecast

Department	Position	Position Status		Comments
Administration	Volunteer Firefighters (6 positions)	Permanent	On-Call	100% Tax
Administration	Volunteer Firefighters (19 positions)	Permanent	On-Call	100% Tax
Infrastructure Services	Roads Operator	Permanent	Full time	100% Tax
Infrastructure Services	Labourer	Permanent	Full time	1.0 FTE
Infrastructure Services	Mechanic (2)	Permanent	Full time	50% W/WW Rates, 50% Tax
Community Services	Sportsfields and Trail Operators (2)	Permanent	Full Time	100% Tax
Community Services	Horticulture Coordinator	Permanent	Full time	100% Tax

Moved from 2027 given funding constraints.

2025 Budget: Funding the Staffing Strategy

2025 Staffing Strategy

2025 Budget				
Department	Position	Position Status		Comments
Corporate Services	By-law Clerk and Licensing Officer	Permanent	Full-time	90% Revenue, 10% W/W Rates
Infrastructure Services	GIS Technician	Permanent	Full-time	50% Tax, 50% W/W Rates
Infrastructure Services	Engineering Technologist – Transportation	Permanent	Full-time	100% Tax
Infrastructure Services	Winter Operator/Utility Locator	Permanent	Full-time	40% Tax, 60% Water Rates
Infrast / Community	Parks & Roads Operator	Permanent	Full-time	100% Tax
Community Services	Customer Service Representatives	Permanent	Full-time	100% Tax
Community Services	Parks Maintenance Crew Member x 2	Temporary	Full-time	100% Tax
Community Services	Capital Project Manager	Permanent	Full-time	70% Capital, 30% Tax
Planning & Development	Landscape Architect Planner	Permanent	Full-time	60% Development Fees, 20% Capital, 20% Tax
Total				

2025 Budget - Assistant Program				
Department	Position	Position Status		Comments
Corporate Services	Information Technology (IT) Assistant	Temporary	Full-time	80% Tax, 20% W/W Rates
Community Services	DEI Assistant	Temporary	Full-time	100% Tax
Community Services	Community Development Assistant	Temporary	Full-time	100% Tax
Planning & Development	Heritage Assistant	Temporary	Full-time	100% Heritage Reserve Fund
Total - Assistant Program				

NEW FTE	Funded from Prior Budgets	Assessment Growth	Water and/or Wastewater	Revenue	Capital	Reserves	Partner	Total Salary & Benefits
1.00	-	-	9,746	87,716	-	-	-	97,462
1.00	-	52,579	52,579	-	-	-	-	105,158
1.00	-	105,158	-	-	-	-	-	105,158
0.69	25,631	4,262	44,838	-	-	-	-	74,730
0.69	25,631	49,100	-	-	-	-	-	74,730
1.18	-	105,014	-	-	-	-	-	105,014
0.70	-	32,446	-	-	-	-	-	32,446
1.00	-	36,893	-	-	86,083	-	-	122,975
1.00	-	24,595	-	73,785	24,595	-	-	122,975
8.25	51,261	410,045	107,163	161,501	110,678	-	-	840,648

Duration	Funded from Prior Budgets	Assessment Growth	Water and/or Wastewater	Revenue	Capital	Reserves	Partner	Total Salary & Benefits
8 months	19,000	12,718	3,179	-	-	-	-	34,897
4 months	-	17,057	-	-	-	-	-	17,057
4 months	-	17,057	-	-	-	-	-	17,057
4 months	-	-	-	-	-	17,057	-	17,057
	19,000	46,832	3,179	-	-	17,057	-	86,068

Taxation Assessment Growth Analysis

100%	2025 Assessment Growth	6.79%	1,268,821
25%	Asset Investment	1.70%	317,205
50%	Operating - Staff	3.39%	634,411
25%	Operating - Other	1.70%	317,205

Staffing:

Taxation Assessment Growth Requested	456,877
Taxation Assessment Growth Available	634,411

Surplus/(Deficit) 177,534 Used in Operating



Township of Centre Wellington 2025 Tax Supported Operating Budget Summary

Description	2024 Budget			2025 Budget			Budget Change 2024/2025	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Administration</u>								
Mayor and Council	301,130	(5,000)	296,130	332,892	(15,000)	317,892	21,763	7.3%
Office of the CAO and Communications	643,692	-	643,692	701,081	-	701,081	57,390	8.9%
Human Resources	969,503	(196,000)	773,503	950,798	(65,000)	885,798	112,296	14.5%
Fire Rescue	2,005,673	(191,341)	1,814,332	2,170,705	(129,200)	2,041,505	227,173	12.5%
Wellington County Fire Rescue Training Officer	172,600	(172,600)	-	182,200	(182,200)	-	-	0.0%
Emergency Management	2,800	-	2,800	2,800	-	2,800	-	0.0%
<u>Corporate Services</u>								
Legislative Services	684,419	(66,200)	618,219	707,209	(70,200)	637,009	18,790	3.0%
Financial Services	1,414,092	(199,450)	1,214,642	1,505,418	(202,300)	1,303,118	88,476	7.3%
Information Technology and Services	1,357,842	(172,000)	1,185,842	1,434,553	(86,000)	1,348,553	162,710	13.7%
General Administration	(613,985)	(170,500)	(784,485)	(638,428)	(195,300)	(833,728)	(49,243)	6.3%
205 Queen St, Fergus Building	43,950	-	43,950	48,925	-	48,925	4,975	11.3%
By-law Enforcement and Licensing	211,379	(89,500)	121,879	502,047	(255,700)	246,347	124,468	102.1%
Stray Animal Control	192,000	(87,400)	104,600	197,300	(87,400)	109,900	5,300	5.1%
Livestock Act	650	(400)	250	650	(400)	250	-	0.0%
Tile Drain Loans	1,318	(1,318)	-	-	-	-	-	0.0%
<u>Infrastructure Services</u>								
Transportation Services - Administration	1,749,194	-	1,749,194	2,041,867	-	2,041,867	292,672	16.7%
Transportation Services - Operations	4,877,940	(139,200)	4,738,740	5,123,598	(138,100)	4,985,498	246,758	5.2%
Centre Wellington Downtown - Maintenance	49,870	-	49,870	50,514	-	50,514	644	1.3%
Crossing Guards	79,726	-	79,726	85,602	-	85,602	5,877	7.4%
Cemeteries	266,900	(266,900)	-	275,600	(275,600)	-	-	0.0%
<u>Community Services</u>								
Parks, Recreation and Culture Administration	2,242,024	(1,700)	2,240,324	2,454,527	(3,000)	2,451,527	211,203	9.4%
Parks & Recreation - Centre Wellington Community Sport	2,608,601	(1,652,130)	956,471	2,890,355	(1,859,460)	1,030,895	74,424	7.8%



Township of Centre Wellington 2025 Tax Supported Operating Budget Summary

Description	2024 Budget			2025 Budget			Budget Change 2024/2025	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Community Services</u>								
Parks & Recreation - Jefferson Elora Community Centre	575,248	(338,000)	237,248	622,645	(382,100)	240,545	3,297	1.4%
Parks & Recreation - Belwood Hall	27,093	(7,000)	20,093	22,901	(4,800)	18,101	(1,992)	-9.9%
Parks & Recreation - Parks	615,807	(53,800)	562,007	689,837	(58,100)	631,737	69,729	12.4%
Parks & Recreation - Forestry	75,800	(25,800)	50,000	80,000	(30,000)	50,000	(1)	0.0%
Parks & Recreation - Greenhouses	24,200	-	24,200	17,700	-	17,700	(6,500)	-26.9%
Victoria Park Seniors Centre	579,813	(239,100)	340,713	633,144	(283,300)	349,844	9,131	2.7%
Centre Wellington Downtown - Beautification	89,643	-	89,643	99,047	-	99,047	9,405	10.5%
Fergus Weigh Scale Building	7,875	-	7,875	8,175	-	8,175	300	3.8%
Elora Public Washrooms	15,900	-	15,900	31,000	-	31,000	15,100	95.0%
Fergus Grand Theatre	233,012	(110,150)	122,862	292,965	(144,800)	148,165	25,304	20.6%
Tourism	255,036	-	255,036	323,873	(42,000)	281,873	26,837	10.5%
Grants to Community Groups	162,980	(130,000)	32,980	141,150	(118,000)	23,150	(9,830)	-29.8%
Community Development	316,176	(183,900)	132,276	372,496	(197,700)	174,796	42,519	32.1%
Buildings and Properties Management	235,467	-	235,467	243,675	-	243,675	8,207	3.5%
<u>Planning & Development Services</u>								
Building	1,540,896	(1,835,300)	(294,404)	1,617,708	(1,981,900)	(364,192)	(69,788)	23.7%
Termite Management Program	429,500	(278,000)	151,500	462,000	(278,000)	184,000	32,500	21.5%
Planning	1,142,366	(769,200)	373,166	1,317,781	(783,000)	534,781	161,615	43.3%
Economic Development	362,191	(111,600)	250,591	248,722	(24,800)	223,922	(26,669)	-10.6%
Committee of Adjustment	5,100	(32,000)	(26,900)	5,100	(60,000)	(54,900)	(28,000)	104.1%
Heritage Centre Wellington	11,300	-	11,300	106,657	(92,050)	14,607	3,307	29.3%
<u>Other Services</u>								
Grand River Conservation Authority	117,560	(117,560)	-	119,184	(119,184)	-	-	0.0%
Other Health Services	32,700	(22,700)	10,000	33,925	(22,700)	11,225	1,225	12.3%
Contribution to Capital Fund	5,016,973	-	5,016,973	5,484,263	-	5,484,263	467,290	9.3%
Ontario Non-Specific Grants	-	(142,000)	(142,000)	-	(142,000)	(142,000)	-	0.0%



Township of Centre Wellington 2025 Tax Supported Operating Budget Summary

Description	2024 Budget			2025 Budget			Budget Change 2024/2025	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<i>Other Services</i>								
Other Revenues and Expenses	6,894,140	(9,730,250)	(2,836,110)	6,004,913	(8,975,188)	(2,970,275)	(134,165)	4.7%
Net Debt	1,124,919	(801,730)	323,189	870,934	(753,819)	117,115	(206,074)	-63.8%
Fergus BIA	71,656	(71,656)	-	77,156	(77,156)	-	-	0.0%
Elora BIA	74,517	(74,517)	-	78,243	(78,243)	-	-	0.0%
Taxation - Payment in Lieu	-	(255,000)	(255,000)	-	(266,400)	(266,400)	(11,400)	4.5%
Taxation - Township Purposes	36,500	(20,594,784)	(20,558,284)	239,700	(22,785,007)	(22,545,307)	(1,987,023)	9.7%
Total 2025 Operating Budget	39,335,686	-39,335,686	-	41,265,107	-41,265,107	-		

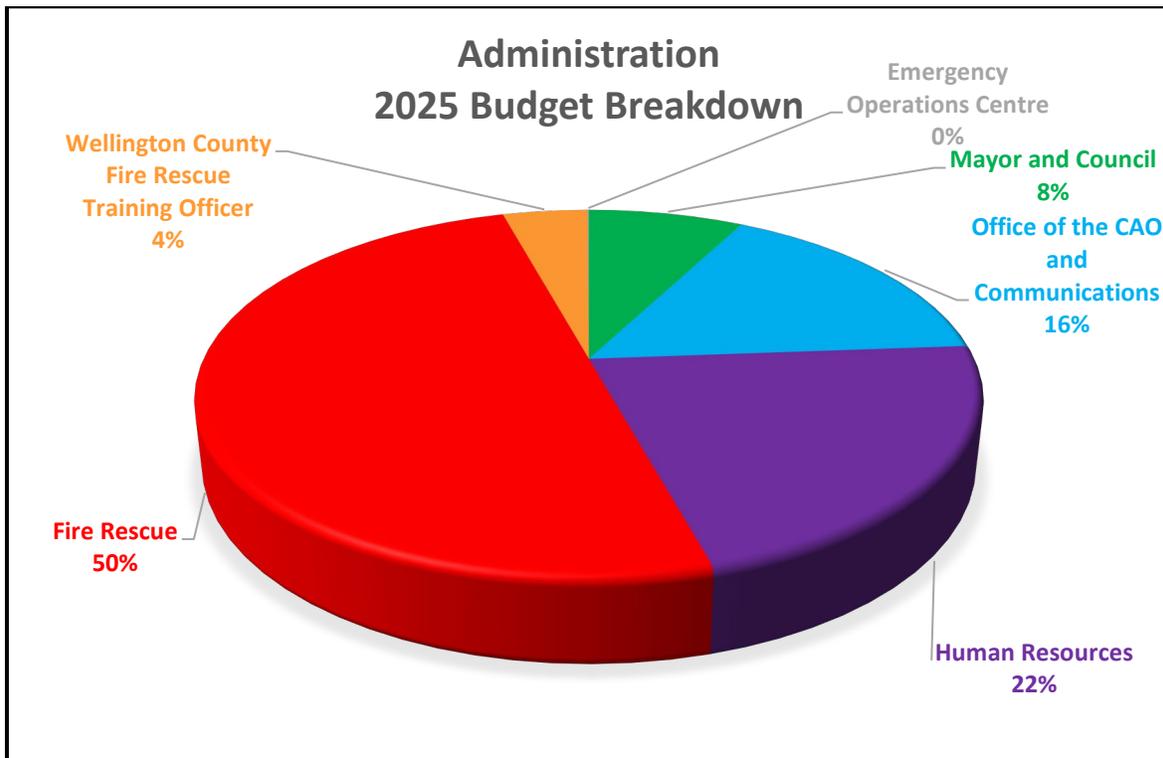


Administration Summary

Administration is made up of the following budget areas:

- ✓ Mayor and Council
- ✓ Office of the CAO and Communications
- ✓ Human Resources
- ✓ Fire Rescue
- ✓ Wellington County Fire Rescue Training Officer
- ✓ Emergency Operations Centre

The combined gross expenditure budget for Administration for 2025 is \$4,340,477 which is broken down as follows:





**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Administration - Mayor and Council

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Mayor and Council - Revenue	(5,000)	(6,740)	(15,000)	(10,000)	200.0%
<i>Total Revenues</i>	(5,000)	(6,740)	(15,000)	(10,000)	200.0%
<u>Expenses</u>					
Mayor and Council - Wages & Benefits	248,130	243,705	270,092	21,963	8.9%
Mayor and Council - Conferences/Training/Communications	28,000	24,465	29,400	1,400	5.0%
Mayor and Council - Administration	20,000	17,541	18,400	(1,600)	-8.0%
Mayor and Council - Operations & Maintenance	5,000	12,440	15,000	10,000	200.0%
<i>Total Expenses</i>	301,130	298,150	332,892	31,763	10.5%
<i>Net Budget Mayor and Council</i>	296,130	291,411	317,892	21,763	7.3%

Major Changes Impacting This Budget

1. Budgeted amounts for the Mayor's golf tournament are reflected in the revenue and operations & maintenance lines.
2. The increase in wages and benefits is due to the final phase-in of the Council Remuneration Review and Update approved by Council in 2023. Also included are a cost of living increase, and statutory benefit and health care plan adjustments.
3. An additional \$200 for each member of Council has been included for conferences, training, and communications.
4. Expenditures associated with employee recognition have been relocated to the Human Resources division and accounts for the reduction in the administration line.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Administration - Office of the CAO and Communications

The Office of the CAO is responsible for providing direction and effective leadership to the whole organization and is the administrative representative to the community. The department is responsible for oversight and coordination of Township strategic planning initiatives, working with all departments on strategic planning progress, timelines, strategic priority setting, and coordinating all cross-departmental strategic initiatives, plans and projects.

The department includes Corporate Communications, responsible for developing and managing clear and consistent communications as well as branding and visual guidelines on behalf of the Township through the Township's website, social media, e-newsletters, surveys, presentations, news releases, etc. This includes the execution of a digital strategy, promotion, and day-to-day digital operations for the Township. Staff also support Council and staff in internal and external communications and provide communication needs during emergency situations.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
<i>Total Revenues</i>	-	-	-	-	0.0%
<u>Expenses</u>					
Office of the CAO and Communications - Wages & Benefits	610,992	628,043	664,331	53,340	8.7%
Office of the CAO and Communications - Administration	32,700	28,710	36,750	4,050	12.4%
<i>Total Expenses</i>	643,692	656,753	701,081	57,390	8.9%
<i>Net Budget Office of the CAO and Communications</i>	643,692	656,753	701,081	57,390	8.9%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
2. The administration line includes a \$2,000 increase in conferences and training expenditures and a \$1,200 increase for social media software in 2025.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Administration - Human Resources

The Human Resources (HR) department plays a vital role in supporting the efficient delivery of municipal services by managing the Township's workforce. This includes overseeing the recruitment, hiring, and retention of qualified staff to ensure that positions meet the diverse needs of the community while complying with labour laws and provincial regulations, such as the Ontario Employment Standards Act and Human Rights Code. The HR department is responsible for employee benefits and compensation that incorporates equitable pay structures and compliance with legal frameworks. Furthermore, it addresses employee relations and conflict resolution thereby ensuring a safe and inclusive work environment through the lens of diversity, equity, and inclusion programs. The HR team also develops training and professional development initiatives, helping employees stay current with changing municipal needs and regulations.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Human Resources - Revenue	(126,000)	(36,346)	-	126,000	-100.0%
Human Resources - Transfers from Reserves	(70,000)	(69,644)	(65,000)	5,000	-7.1%
<i>Total Revenues</i>	(196,000)	(105,990)	(65,000)	131,000	-66.8%
<u>Expenses</u>					
Human Resources - Wages & Benefits	743,153	618,054	726,848	(16,304)	-2.2%
Human Resources - Administration	21,450	15,868	20,750	(700)	-3.3%
Human Resources - Operations & Maintenance	139,900	142,339	138,200	(1,700)	-1.2%
Human Resources - Transfer to Reserves	65,000	65,000	65,000	-	0.0%
<i>Total Expenses</i>	969,503	841,261	950,798	(18,704)	-1.9%
<i>Net Budget Human Resources</i>	773,503	735,271	885,798	112,296	14.5%

Major Changes Impacting This Budget

1. The reduction in revenue is due to the termination of an agreement with the Township of Puslinch for the provision of human resources services in 2024.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes two co-op student positions, for four months each, that will be available to assist other divisions at a combined cost of \$34,100. These wage increases are offset by staffing adjustments in 2025 for two maternity leaves in the Human Resources division that commenced in 2024.
3. Transfers from reserves includes a \$65,000 transfer from the Employee Future Benefits Reserve to fund anticipated expenditures for retiree health benefits in 2025 which are included in the operations and maintenance line. A subsequent transfer of \$65,000 to reserves is budgeted to fund the Employee Future Benefits Reserve in 2025.
4. The operations and maintenance line includes a \$5,000 decrease in retiree health benefit expenditures and a \$3,000 increase in the Township's Employee Recognition Program expenditures with \$2,000 of the amount being transferred from the Mayor and Council division.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Administration - Fire Rescue

Centre Wellington Fire Rescue is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Fire Rescue - Revenue	(191,341)	(183,165)	(129,200)	62,141	-32.5%
<i>Total Revenues</i>	(191,341)	(183,165)	(129,200)	62,141	-32.5%
<u>Expenses</u>					
Fire Rescue - Wages & Benefits	1,655,833	1,739,777	1,774,005	118,172	7.1%
Fire Rescue - Administration	38,850	41,806	42,350	3,500	9.0%
Fire Rescue - Operations & Maintenance	127,375	130,622	156,675	29,300	23.0%
Fire Rescue - Fleet Repair & Maintenance	126,325	163,201	138,175	11,850	9.4%
Fire Rescue - Fergus Fire Station	52,200	47,795	55,200	3,000	5.7%
Fire Rescue - Elora Fire Station	19,500	17,653	19,200	(300)	-1.5%
Fire Rescue - Transfers to Reserves	-	14,190	-	-	0.0%
Fire Rescue - Cost Recovery	(14,410)	(14,410)	(14,900)	(490)	3.4%
<i>Total Expenses</i>	2,005,673	2,140,635	2,170,705	165,032	8.2%
<i>Net Budget Fire Rescue</i>	1,814,332	1,957,470	2,041,505	227,173	12.5%

Major Changes Impacting This Budget

1. The reduction in revenue is mainly due to the termination of an agreement with the Township of Puslinch for the provision of Fire Chief services in 2024. This \$82,800 revenue reduction is offset by anticipated revenues from reports and compensation for the use of a tower at the Fergus fire station.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Also included in wages and benefits is a \$81,800 increase in estimated volunteer firefighter (VFF) wage costs. The wage cost is in line with the annualized average cost per VFF for a complement of 66 VFFs. Furthermore, the increase includes an additional \$7,500 contribution to the WSIB reserve and \$13,000 for personnel equipment.
3. An increase in association dues accounts for an increase in the administration line.
4. The increase in the operations and maintenance line is due to an increase in annual dispatch fees paid to the City of Guelph and radio licenses.
5. The increase in the fleet repairs and maintenance line is due to an increase in fleet insurance premiums, vehicle GPS charges, firefighting supplies for the fleet, and fleet repair and maintenance expenditures.
6. The increase in expenditures at the Fergus fire station is mainly due to an increase in repairs and maintenance for fire station equipment.
7. The cost recovery line represents the proportion of all Fire Rescue division expenditures incurred for administering the Wellington County Fire Rescue Training Officer budget.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Administration - Wellington County Fire Rescue Training Officer

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire Rescue. The Wellington County Fire Rescue Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Wellington County Fire Rescue Training Officer - Revenue	(172,600)	(173,181)	(182,200)	(9,600)	5.6%
<i>Total Revenues</i>	(172,600)	(173,181)	(182,200)	(9,600)	5.6%
<u>Expenses</u>					
Wellington County Fire Rescue Training Officer - Wages & Benefits	130,850	133,339	138,900	8,050	6.2%
Wellington County Fire Rescue Training Officer - Administration	5,900	3,473	5,900	-	0.0%
Wellington County Fire Rescue Training Officer - Fleet Repair & Maintenance	6,050	6,568	6,900	850	14.0%
Wellington County Fire Rescue Training Officer - Transfers to Reserves	8,000	8,000	8,000	-	0.0%
Wellington County Fire Rescue Training Officer - Cost Recovery Applied	21,800	21,800	22,500	700	3.2%
<i>Total Expenses</i>	172,600	173,181	182,200	9,600	5.6%
<i>Net Budget Wellington County Fire Rescue Training Officer</i>	-	-	-	-	0.0%

Major Changes Impacting This Budget

1. Wages and benefits include movement of staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
2. The transfer to reserves is for the future replacement of the Wellington County Fire Rescue Training Officer's vehicle.
3. Cost recovery applied represents an estimate of administration expenses and Fire Rescue division overhead costs allocated to the Wellington County Fire Rescue Training Officer division.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Administration - Emergency Management

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<i>Expenses</i>					
Emergency Operations Centre - Expenses	2,800	1,475	2,800	-	0.0%
<i>Total Expenses</i>	2,800	1,475	2,800	-	0.0%
<i>Net Budget Emergency Management</i>	2,800	1,475	2,800	-	0.0%

Major Changes Impacting This Budget

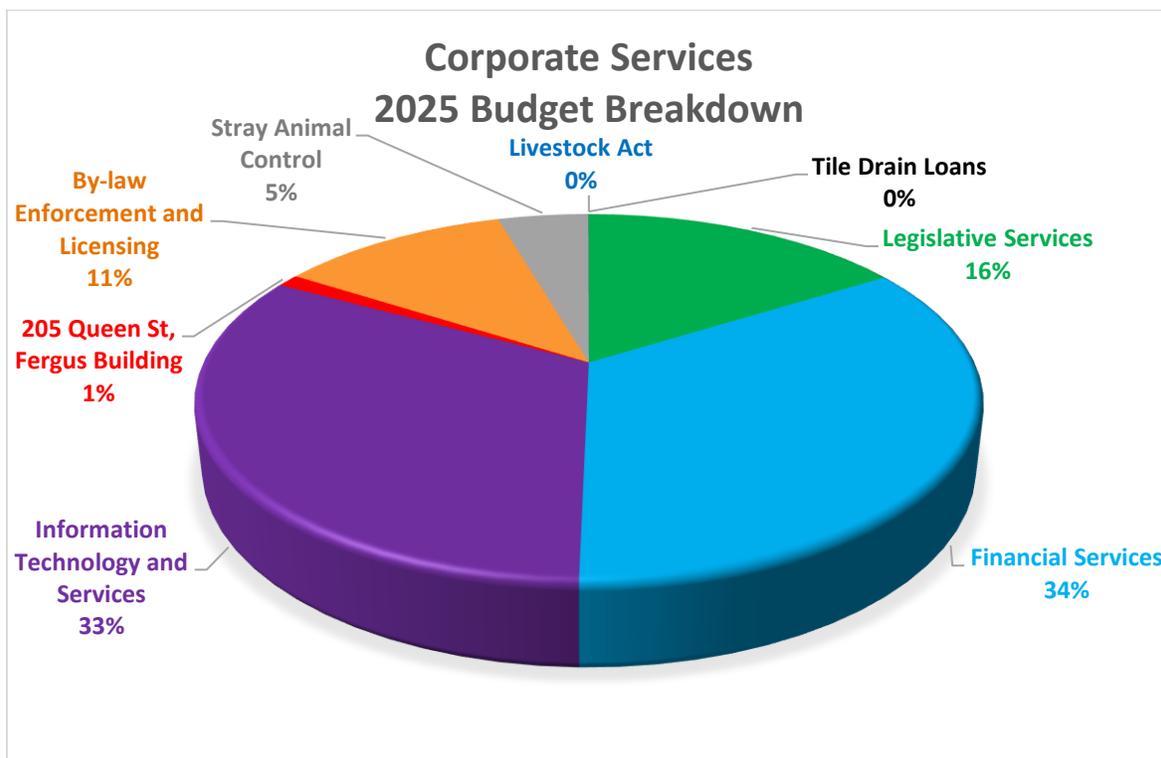


Corporate Services Summary

Corporate Services is made up of the following budget areas:

- ✓ Legislative Services
- ✓ Financial Services
- ✓ Information Technology and Services
- ✓ General Administration
- ✓ 205 Queen St, Fergus Building
- ✓ By-law Enforcement and Licensing
- ✓ Stray Animal Control
- ✓ Livestock Act
- ✓ Tile Drain Loans

The combined gross expenditure budget for Corporate Services for 2025 is \$3,757,673, which is broken down as follows:





Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Corporate Services - Legislative Services

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, as well as County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and by-law enforcement. A team of customer service associates provide a variety of front line services to customers.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Legislative Services - Revenue	(56,500)	(79,434)	(60,500)	(4,000)	7.1%
Legislative Services - Transfers from Reserves	(9,700)	(26,151)	(9,700)	-	0.0%
<i>Total Revenues</i>	(66,200)	(105,585)	(70,200)	(4,000)	6.0%
<u>Expenses</u>					
Legislative Services - Wages & Benefits	622,419	624,507	645,509	23,090	3.7%
Legislative Services - Administration	25,600	24,031	25,300	(300)	-1.2%
Legislative Services - Operations & Maintenance	11,200	27,302	11,200	-	0.0%
Legislative Services - Transfers to Reserves	25,200	25,200	25,200	-	0.0%
<i>Total Expenses</i>	684,419	701,039	707,209	22,790	3.3%
<i>Net Budget Legislative Services</i>	618,219	595,453	637,009	18,790	3.0%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
2. An increase to civil marriage ceremonies revenue accounts for the increase in the revenue line.
3. The operations and maintenance line includes the expected cost of maintaining the voting register (\$2,700) and estimated costs for integrity commissioner assistance (\$7,000) in 2025. These expenditures are funded by transfers from the Election Reserve and the Reserve for Legal Matters. The operations and maintenance line also includes a \$1,500 provision for costs associated with records management.
4. The transfer to reserves is required to accumulate sufficient Election Reserve funds for the 2026 election.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - Financial Services

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and administration, purchasing and risk management, accounting and financial reporting, payroll administration, investment and borrowing, and development charges administration.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Financial Services - Revenue	(199,450)	(211,913)	(202,300)	(2,850)	1.4%
<i>Total Revenues</i>	(199,450)	(211,913)	(202,300)	(2,850)	1.4%
<u>Expenses</u>					
Financial Services - Wages & Benefits	1,332,792	1,342,785	1,416,118	83,326	6.3%
Financial Services - Administration	36,300	31,874	41,300	5,000	13.8%
Financial Services - Operations & Maintenance	45,000	52,025	48,000	3,000	6.7%
<i>Total Expenses</i>	1,414,092	1,426,684	1,505,418	91,326	6.5%
<i>Net Budget Financial Services</i>	1,214,642	1,214,771	1,303,118	88,476	7.3%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
2. The increase in the administration line is due to an increase in conference and training expenditures and office supplies.
3. An increase in year end audit costs accounts for the change in the operations and maintenance line.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Corporate Services - Information Technology and Services

Information Technology and Services (IT) is responsible for delivering secure and strategic technology services across the Township. IT security is a set of cybersecurity strategies that prevents unauthorized access to organizational assets such as computers, networks, and data. It maintains the integrity and confidentiality of sensitive information, blocking the access of sophisticated hackers. The IT division also provides core infrastructure for Township service delivery, such as automation of business processes and efficient and effective communications. IT manages the use of network and operating systems, and assists Township staff by providing the required functionality and communication tools (Email, websites, social media). IT continues to deliver new emerging technologies throughout the Township.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Information Technology and Services - Revenue	(172,000)	(91,850)	(86,000)	86,000	-50.0%
<i>Total Revenues</i>	(172,000)	(91,850)	(86,000)	86,000	-50.0%
<u>Expenses</u>					
Information Technology and Services - Wages & Benefits	715,292	614,679	703,293	(12,000)	-1.7%
Information Technology and Services - Administration	21,050	22,024	23,050	2,000	9.5%
Information Technology and Services - Corporate Support	621,500	604,562	708,210	86,710	14.0%
<i>Total Expenses</i>	1,357,842	1,241,265	1,434,553	76,710	5.6%
<i>Net Budget Information Technology and Services</i>	1,185,842	1,149,415	1,348,553	162,710	13.7%

Major Changes Impacting This Budget

1. The reduction in the revenue line is due to a \$10,000 decrease in revenue anticipated from IT services provided to the Town of Minto and a \$76,000 decrease in IT services that were anticipated to be provided to other interested lower tier municipalities in the County.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes an eight-month IT Assistant position with a cost of \$34,900 and the restructuring of a position within the division. Lastly, with the reduction in revenue anticipated from other municipalities, the unfilled Application Support Analyst position approved in a previous budget was eliminated resulting in a reduction of \$94,600.
3. The increase in the administration line is due to additional conference and training expenditures.
4. The change in the corporate support line is mainly due to increased costs for Microsoft licensing to improve cyber security risk (\$50,000), software licensing costs in 2025 for CityView (\$10,500) and CityWide (\$11,500), and GIS application integrations (\$13,000). Corporate support also includes a \$2,700 reduction in internet service charges from Centre Wellington Communications Inc. for 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - General Administration

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
General Administration - Revenue	(29,500)	(28,430)	(27,500)	2,000	-6.8%
General Administration - Transfers from Reserves	(141,000)	(183,375)	(167,800)	(26,800)	19.0%
<i>Total Revenues</i>	(170,500)	(211,805)	(195,300)	(24,800)	14.5%
<u>Expenses</u>					
General Administration - Administration	83,650	83,977	93,300	9,650	11.5%
General Administration - Operations & Maintenance	508,950	557,951	564,825	55,875	11.0%
General Administration - Transfers to Reserves	22,000	22,000	22,000	-	0.0%
General Administration - Cost Recovery	(1,228,585)	(1,228,585)	(1,318,553)	(89,968)	7.3%
<i>Total Expenses</i>	(613,985)	(564,657)	(638,428)	(24,443)	4.0%
<i>Net Budget General Administration</i>	(784,485)	(776,462)	(833,728)	(49,243)	6.3%

Major Changes Impacting This Budget

1. A \$2,000 decrease in revenue from miscellaneous sources accounts for the reduction in the revenue line.
2. Transfers from reserves includes a \$102,800 transfer from the WSIB Reserve, and a \$65,000 transfer from the Insurance Claims Reserve. The increase in reserve transfers is due to a requirement to fund a \$16,800 increase in WSIB claim expenditures and a \$10,000 increase in estimated insurance claim expenditures in 2025.
3. The change in the administration line is due to a \$10,000 increase in postage costs resulting from a 25% rate increase in January 2025.
4. The change in the operations and maintenance line is mainly due to:
 - a \$10,000 increase in estimated insurance claim expenditures in 2025;
 - a \$16,800 increase in estimated WSIB claim expenditures in 2025;
 - a \$5,000 increase to professional fees;
 - a \$4,500 increase in insurance costs; and
 - a \$15,000 increase in bank charges due to increasing payments received by credit card for various Township services.
5. Transfers to reserves include a \$22,000 transfer to the Wind Turbine Capital Reserve. The receipt of funds annually, subject to an agreement, is included in revenue in the General Administration division.
6. General administration cost recovery represents the proportion of all General Government divisions' net expenditures incurred for administering the Environmental Services operating budgets, the Wellington County Fire Rescue Training Officer budget, and the Wellington Source Water Protection budget.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - 205 Queen St, Fergus Building

Formerly medical offices, this Township facility is now host to staff from various divisions. This facility also serves as a hoteling option for hybrid work from home employees with several stations established as common use touchdowns.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
205 Queen St, Fergus Building - Administration	4,300	5,599	6,100	1,800	41.9%
205 Queen St, Fergus Building - Operations and Maintenance	39,650	43,312	42,825	3,175	8.0%
<i>Total Expenses</i>	43,950	48,911	48,925	4,975	11.3%
Net Budget 205 Queen St, Fergus Building	43,950	48,911	48,925	4,975	11.3%

Major Changes Impacting This Budget

1. The increase in the administration line is due to increased photocopier and supplies expenditures as more Township staff are accommodated at this facility.
2. The increase in the operations and maintenance line is due to additional expenditures for caretaking, utilities and insurance.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Corporate Services - By-law Enforcement and Licensing

By-law Enforcement enforces and gains compliance with municipal by-laws and Provincial legislation/regulation. Officers respond to complaints and enforce by-laws related to noise, zoning, property standards, etc., conduct inspections, issue warnings or violation notices, apply penalties when necessary and educates the community.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
By-law Enforcement - By-Law Enforcement Revenue	(84,500)	(179,416)	(250,700)	(166,200)	196.7%
By-law Enforcement - Transfers from Reserves	(5,000)	(4,016)	(5,000)	-	0.0%
<i>Total Revenues</i>	(89,500)	(183,431)	(255,700)	(166,200)	185.7%
<u>Expenses</u>					
By-law Enforcement - Wages & Benefits	197,479	141,665	306,797	109,318	55.4%
By-law Enforcement - Administration	5,400	6,112	6,650	1,250	23.1%
By-law Enforcement - Operations & Maintenance	5,200	15,452	184,700	179,500	3,451.9%
By-law Enforcement - Fleet Repair and Maintenance	3,300	4,033	3,900	600	18.2%
<i>Total Expenses</i>	211,379	167,262	502,047	290,668	137.5%
<i>Net Budget By-law Enforcement and Licensing</i>	121,879	(16,169)	246,347	124,468	102.1%

Major Changes Impacting This Budget

1. The revenue line includes parking revenue from year round enforcement of \$160,000, a small provision for fines, and new short-term rental accommodation revenue of \$87,700.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes a new By-Law Clerk and Licensing Officer position with a total cost to this division of \$87,700.
3. Expenditures associated with year round outsourced parking enforcement (\$167,200) and parking ticket processing charges (\$11,500) accounts for the majority of the increase in the operations and maintenance line.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - Stray Animal Control

The Township annually licenses dogs through DocuPet, encourages responsible pet ownership and provides animal control services and enforcement in partnership with the Guelph Humane Society.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Stray Animal Control - Revenue	(87,400)	(93,137)	(87,400)	-	0.0%
<i>Total Revenues</i>	(87,400)	(93,137)	(87,400)	-	0.0%
<u>Expenses</u>					
Stray Animal Control - Operations & Maintenance	192,000	189,272	197,300	5,300	2.8%
<i>Total Expenses</i>	192,000	189,272	197,300	5,300	2.8%
<i>Net Budget Stray Animal Control</i>	104,600	96,135	109,900	5,300	5.1%

Major Changes Impacting This Budget

- The majority of estimated stray animal control costs are based on a contract with the Guelph Humane Society.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - Livestock Act

The Ontario Wildlife Damage Compensation Program (OWDCP) provides compensation to eligible producers whose livestock and/or poultry have been injured or killed as a result of wildlife predation. The Township provides the services of a Livestock Investigator and ensures the application for compensation is completed and filed with the Ministry of Agriculture, Food & Rural Affairs.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Livestock Act - Revenue	(400)	(1,312)	(400)	-	0.0%
<i>Total Revenues</i>	(400)	(1,312)	(400)	-	0.0%
<u>Expenses</u>					
Livestock Act - Expenses	650	1,648	650	-	0.0%
<i>Total Expenses</i>	650	1,648	650	-	0.0%
<i>Net Budget Livestock Act</i>	250	336	250	-	0.0%

Major Changes Impacting This Budget

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**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Corporate Services - Tile Drain Loans

		2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
					\$	%
<u>Revenues</u>						
Tile Drain Loans - Debt Repayments		(1,318)	(1,318)	-	1,318	-100.0%
	<i>Total Revenues</i>	(1,318)	(1,318)	-	1,318	-100.0%
<u>Expenses</u>						
Tile Drain Loans - Debt Payments		1,318	1,318	-	(1,318)	-100.0%
	<i>Total Expenses</i>	1,318	1,318	-	(1,318)	-100.0%
<i>Net Budget Tile Drain Loans</i>		-	-	-	-	0.0%

Major Changes Impacting This Budget

1. Tile drain loans are fully recovered by the Township. All outstanding tile drain loans were settled in 2024.

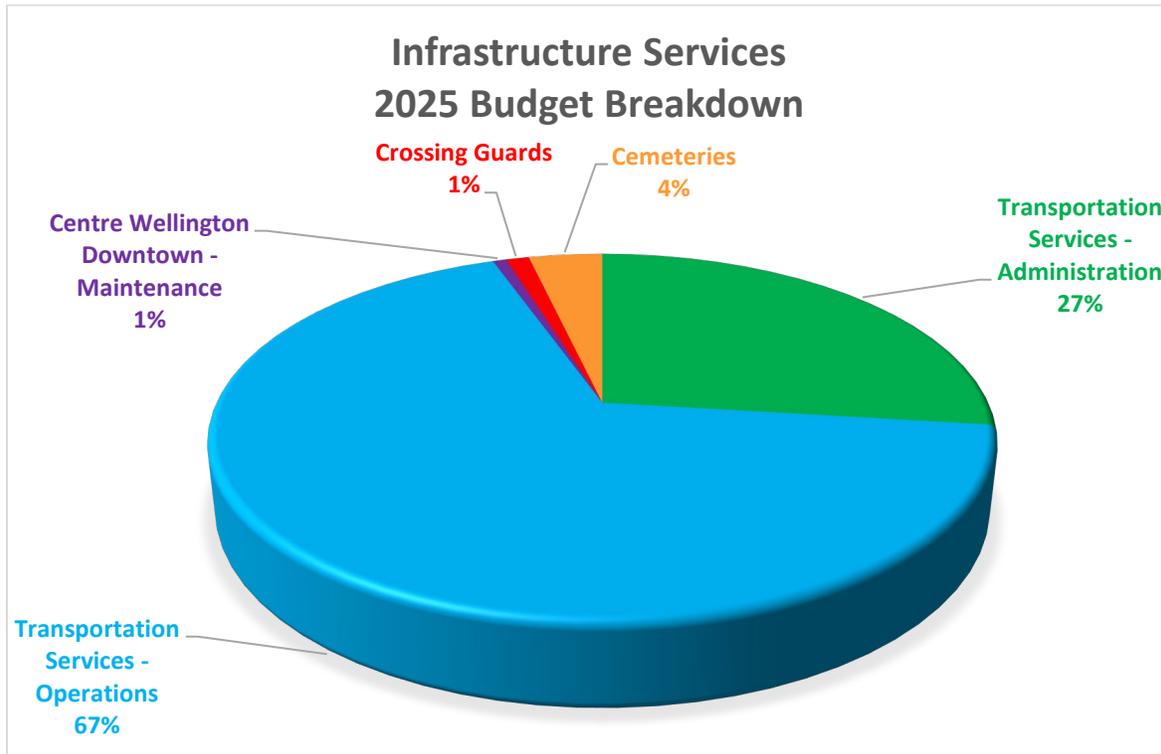


Infrastructure Services Summary

Infrastructure Services is made up of the following budget areas:

- ✓ Transportation Services - Administration
- ✓ Transportation Services - Operations
- ✓ Centre Wellington Downtown - Maintenance
- ✓ Crossing Guards
- ✓ Cemeteries

The combined gross expenditure budget for Infrastructure Services for 2025 is \$7,577,181, which is broken down as follows:





Township of Centre Wellington

**2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Infrastructure Services - Transportation Services - Administration

Transportation Services (Public Works Division) maintains the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, snow plowing and removal for 929 lane km of roads, grading, dust suppression, gravel shoulder maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage (3,982 signs), traffic signals, pavement markings, stormwater conveyance channel, ditch and catch basin cleanouts, culverts and bridge maintenance. Public Works also maintains 114 km of sidewalks, crosswalks, and boulevards.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
Expenses					
PW Administration - Wages & Benefits	1,123,112	1,102,106	1,354,759	231,647	20.63%
PW Administration - Administration	57,000	61,619	62,250	5,250	9.21%
PW Administration - Operations & Maintenance	583,632	626,591	639,967	56,335	9.65%
PW Administration - Cost Recovery	(14,550)	(14,550)	(15,110)	(560)	3.85%
<i>Total Expenses</i>	1,749,194	1,775,767	2,041,867	292,672	16.73%
Net Budget Transportation Services - Administration	1,749,194	1,775,767	2,041,867	292,672	16.73%

Major Changes Impacting This Budget

- The combined Transportation Services Administration and Operations budgets are increasing by \$539,431 (8.31%).
- Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes 50% of the cost of a new GIS Technician position with an estimated cost to this division of \$52,600 and a new Engineering Technologist - Transportation position with a total cost of \$105,200.
- The increase in the administration line is due to minor increases to telecommunications, training, and association and membership expenditures.
- The increase in the operations and maintenance line is due to:
 - a \$28,200 increase in insurance costs for Transportation Services' buildings;
 - a \$7,500 increase for vehicle GPS charges;
 - a \$2,500 increase in professional fees; and
 - additional hourly labour charges allocated to this line for non-operational time (i.e. training, meetings, supervision, etc.) that cannot be allocated to specific cost centres.
- Transportation Services cost recovery represents the proportion of all Transportation Services expenditures incurred for administering the Wellington Source Water Protection budget.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Infrastructure Services - Transportation Services - Operations

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
PW Operations - Revenue	(139,200)	(137,896)	(138,100)	1,100	-0.8%
<i>Total Revenues</i>	(139,200)	(137,896)	(138,100)	1,100	-0.8%
<u>Expenses</u>					
PW Operations - Fleet Repair & Maintenance	1,090,591	1,157,746	1,088,503	(2,088)	-0.2%
PW Operations - Fergus Works Garage	44,655	62,972	58,307	13,652	30.6%
PW Operations - Elora Works Garage	48,232	45,288	56,271	8,040	16.7%
PW Operations - West Garafraxa Works Garage	35,052	30,765	33,366	(1,686)	-4.8%
PW Operations - Pilkington Works Garage	28,530	18,571	26,606	(1,925)	-6.7%
PW Operations - Bridges & Culverts	94,702	95,570	95,725	1,023	1.1%
PW Operations - Grass Cutting/Weed Spray	138,157	133,239	154,017	15,861	11.5%
PW Operations - Rural Tree Maintenance & Care	163,919	248,641	193,146	29,227	17.8%
PW Operations - Ditching	70,970	62,932	71,614	644	0.9%
PW Operations - Curb/Gutter/Basin	40,290	55,471	45,178	4,889	12.1%
PW Operations - Bituminous Pavement Patch	125,672	156,022	146,210	20,538	16.3%
PW Operations - Crack Sealing and Asphalt Repair	25,000	25,000	25,000	-	0.0%
PW Operations - Street Cleaning	54,702	51,878	55,725	1,023	1.9%
PW Operations - Shoulder Maintenance	52,970	72,228	53,614	644	1.2%
PW Operations - Road Patrol	88,919	68,018	90,403	1,485	1.7%
PW Operations - Debris Pick Up	21,685	27,325	25,895	4,209	19.4%
PW Operations - Grading	102,425	124,439	104,275	1,849	1.8%
PW Operations - Dustlaying	454,702	426,740	465,725	11,023	2.4%
PW Operations - Gravel Resurfacing	607,948	595,756	641,614	33,666	5.5%
PW Operations - Snow Removal	40,970	11,133	41,614	644	1.6%
PW Operations - Plowing, Sanding & Scarifying	787,129	804,613	765,108	(22,022)	-2.8%
PW Operations - Snow Fence/Culvert Thawing	3,201	-	2,870	(331)	-10.4%
PW Operations - Safety Devices	192,425	209,991	215,082	22,657	11.8%
PW Operations - Street Lighting	212,000	323,324	268,000	56,000	26.4%



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Infrastructure Services - Transportation Services - Operations

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
PW Operations - Municipal Parking Lots	27,238	22,101	27,743	504	1.9%
PW Operations - Sidewalk Winter Maintenance	136,642	161,790	138,953	2,311	1.7%
PW Operations - Sidewalk Cleaning	8,104	4,182	8,371	267	3.3%
PW Operations - Sidewalk-Other	8,753	20,082	12,523	3,770	43.1%
PW Operations - Line Painting	97,485	109,696	102,807	5,322	5.5%
PW Operations - Storm Sewer	17,117	40,691	38,816	21,700	126.8%
PW Operations - Storm Water Pond Maintenance	14,555	5,088	20,418	5,862	40.3%
PW Operations - Municipal Drains	4,500	2,592	5,000	500	11.1%
PW Operations - Snow Removal - Fergus County Roads	-	(827)	-	-	0.0%
PW Operations - Snow Removal - Elora County Roads	-	827	-	-	0.0%
PW Operations - Transfers to Reserves	38,700	40,734	45,100	6,400	16.5%
<i>Total Expenses</i>	4,877,940	5,214,619	5,123,598	245,658	5.0%
Net Budget Transportation Services - Operations	4,738,740	5,076,723	4,985,498	246,758	5.2%

Major Changes Impacting This Budget

1. The change in revenue is mainly due to a \$5,000 increase in engineering revenue and a \$6,400 increase in groundwater collection fees charged. This is offset by reductions to fees from municipal access permits (\$8,000) and storm connection revenue (\$4,500).
2. The change in the fleet repair and maintenance line is mainly due to a \$20,000 decrease in estimated fleet fuel costs, offset by a \$7,600 increase in vehicle insurance premiums and a \$10,100 increase in hourly labour charges allocated to this cost centre.
3. Dustlaying includes a \$10,000 increase for the purchase of dust suppressant.
4. Gravel resurfacing includes a \$40,000 increase for materials.
5. Plowing, sanding & scarifying includes a \$30,000 increase for the purchase of sand and salt. This is offset by the removal of \$20,000 for the rental of a plow truck.
6. Streetlighting includes an increase in material and contracted expenditures of \$30,000 and hydro costs of \$26,000.
7. The \$6,400 increase in groundwater collection fees accounts for the change in the transfers to reserves line. These fees are transferred to reserves to fund the replacement of various subdivisions' groundwater collection systems at the end of their useful lives.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Infrastructure Services - Centre Wellington Downtown - Maintenance

The Township's Infrastructure Services department provides a variety of services to support the various programs and maintenance in downtown Fergus and Elora. These services include, but are not necessarily limited to: garbage and litter removal, snow shoveling, banner and flag installations, street furniture installations, and seasonal lighting installations. Snow plowing and maintenance of the Riverwalk area, including parking lot, Riverwalk pathway and walkway around the Fergus library are included in this budget.

Expenditures associated with beautification in Centre Wellington's downtown areas are managed by the Community Services department and included in their operating budget on the Centre Wellington Downtown - Beautification page. Costs associated with repairs and maintenance in Centre Wellington's downtown areas are overseen by the Infrastructure Services department and included in their operating budget on the Infrastructure Services - Centre Wellington Downtown - Maintenance page.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
Centre Wellington Downtown - Maintenance - Operations & Maintenance	49,870	46,230	50,514	644	1.3%
<i>Total Expenses</i>	49,870	46,230	50,514	644	1.3%
<i>Net Budget Centre Wellington Downtown - Maintenance</i>	49,870	46,230	50,514	644	1.3%

Major Changes Impacting This Budget

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**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Infrastructure Services - Crossing Guards

The Township is responsible for eight (8) crossing guards at the following locations: Belsyde Ave at JD Hogarth Public School; Tower Street at Belsyde Ave; Millburn Street at McTavish Street; Garafraxa Street at Victoria Terrace; Garafraxa Street at Perry Street; St. David Street at St. Joseph's Catholic School; St. Andrew Street and Lamond Street; and Forfar Street at Victoria Terrace. Crossing guards are present at these locations before and after school from September to June.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
Crossing Guards - Wages & Benefits	79,726	86,486	85,602	5,877	7.4%
<i>Total Expenses</i>	79,726	86,486	85,602	5,877	7.4%
<i>Net Budget Crossing Guards</i>	79,726	86,486	85,602	5,877	7.4%

Major Changes Impacting This Budget

1. Wages and benefits include a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Infrastructure Services - Cemeteries

The Township is responsible for the administration and maintenance of Elora Cemetery and Belsyde Cemetery (Fergus). Operations and maintenance activities include lawn, vegetation, tree and gravel access road maintenance, burial plot openings and closings, garbage removal, chapel maintenance and repairs, and monument foundation repairs (approximately 25 per year).

The Township also maintains four rural cemeteries located at the following locations: Mount Pleasant Cemetery (Wellington Rd 22), Ponsonby Pioneer Cemetery (Wellington Rd 7), Mount Carmel Cemetery (Sixth Line, West Garafraxa) and Bon Accord Cemetery (Irvine St). Maintenance includes grass cutting at all locations and only openings/closings at Mount Carmel.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Cemeteries - Revenue	(266,900)	(327,471)	(275,600)	(8,700)	3.3%
<i>Total Revenues</i>	(266,900)	(327,471)	(275,600)	(8,700)	3.3%
<u>Expenses</u>					
Cemeteries - Wages & Benefits	-	-	54,368	54,368	0.0%
Cemeteries - Operations & Maintenance	138,037	157,320	139,232	1,195	0.9%
Cemeteries - Transfers to Reserves	128,863	170,151	82,000	(46,863)	-36.4%
<i>Total Expenses</i>	266,900	327,471	275,600	8,700	3.3%
<u>Net Budget Cemeteries</u>	-	-	-	-	0.0%

Major Changes Impacting This Budget

1. Budgeted revenues for interment and plot sales are consistent with annualized historical averages. The revenue line also includes a reduction in investment income anticipated for 2025.
2. The wages and benefits line includes a 50% allocation of the Cemetery Administrator and Licensing Officer position that was included 100% in the Parks and Recreation division in the prior year's budget.
3. An increase in cemetery licensing costs, columbarium inscription costs, and chapel utilities accounts for the majority of the increase to the operations and maintenance line.
4. The cemeteries division is budgeted as a cost neutral division. As a result, a transfer to the Cemetery Expansion Reserve is required to offset the budgeted \$27,100 surplus from operating the cemeteries in 2025. The transfer to reserves also includes \$54,900 of revenues redirected to cemetery reserves for the future expansion and sustainability of the Elora and Belsyde cemeteries.

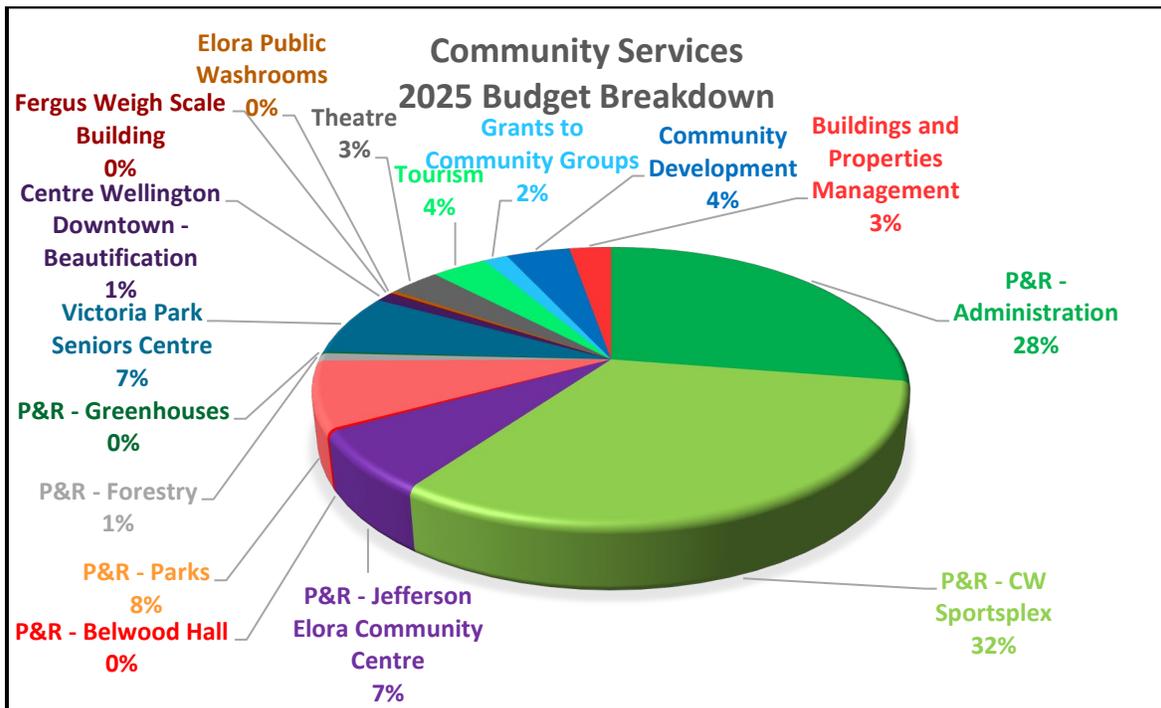


Community Services Summary

Community Services is made up of the following budget areas:

- ✓ Parks, Recreation and Culture Administration
- ✓ Parks & Recreation - Centre Wellington Community Sportsplex
- ✓ Parks & Recreation – Jefferson Elora Community Centre
- ✓ Parks & Recreation - Belwood Hall
- ✓ Parks & Recreation - Parks
- ✓ Parks & Recreation - Forestry
- ✓ Parks & Recreation - Greenhouses
- ✓ Victoria Park Seniors Centre
- ✓ Centre Wellington Downtown - Beautification
- ✓ Fergus Weigh Scale Building
- ✓ Elora Public Washrooms
- ✓ Fergus Grand Theatre
- ✓ Tourism
- ✓ Grants to Community Groups
- ✓ Community Development
- ✓ Buildings and Properties Management

The combined gross expenditure budget for Community Services for 2025 is \$8,923,489, which is broken down as follows:





Township of Centre Wellington

2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Parks, Recreation and Culture Administration

Community Services is comprised of the following direct public health, wellness and safety services: Parks and Recreation Facilities, Horticultural and Community Beautification, Forestry, Cemetery Administration, Community Development, Older Adults, Tourism, Culture, Marketing, Theatre, and Buildings and Properties. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private and not-for-profit sector programs, community programs, service clubs and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide, drop in programs, registration services, and facility maintenance operations.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Parks, Recreation and Culture Administration - Revenue	(1,700)	(4,048)	(3,000)	(1,300)	76.5%
<i>Total Revenues</i>	(1,700)	(4,048)	(3,000)	(1,300)	76.5%
<u>Expenses</u>					
Parks, Recreation and Culture Administration - Wages & Benefits	1,808,467	1,801,495	1,969,081	160,614	8.9%
Parks, Recreation and Culture Administration - Administration	79,300	89,331	95,900	16,600	20.9%
Parks, Recreation and Culture Administration - Operations & Maintenance	238,882	225,590	239,346	464	0.2%
Parks, Recreation and Culture Administration - Fleet Repair & Maintenance	115,375	173,747	150,200	34,825	30.2%
<i>Total Expenses</i>	2,242,024	2,290,163	2,454,527	212,503	9.5%
<i>Net Budget Parks, Recreation and Culture Administration</i>	2,240,324	2,286,116	2,451,527	211,203	9.4%

Major Changes Impacting This Budget

1. The overall increase in the Parks, Recreation and Culture budget is \$350,161 (8.56%).
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the change in the wages line includes the following:
 - a new Customer Service Clerk position with a cost of \$89,000;
 - a new P&R Capital Project Manager position with 30% of the cost allocated to this division (\$36,900); and
 - 50% of the Cemetery Administrator and Licensing Officer position has been allocated to the Cemeteries division resulting in a reduction to the wages and benefits line of \$50,900.
3. The increase in the administration line is mainly due to a \$15,300 increase in ActiveNet service charges.
4. The change in the operations and maintenance line includes a \$9,700 increase in insurance premiums and a \$7,000 increase in professional fees. This is offset by a reduction in labour costs allocated to the cost centre for hourly staff.
5. The increase in the fleet repair and maintenance line is due to a \$14,900 increase for fleet insurance, \$4,900 for new fleet GPS charges, and a \$15,000 increase for fleet repairs and maintenance expenditures.



Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results

Community Services - Parks & Recreation - Centre Wellington Community Sportsplex

Located at 550 Belsyde Avenue East this multi use facility includes twin pad surfaces, aquatic facility, fitness centre, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Fall Fair and Scottish Festival. The administration offices for Parks and Recreation are located at this site.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Centre Wellington Community Sportsplex - Revenue	(805,620)	(1,001,150)	(920,500)	(114,880)	14.26%
Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(662,950)	(779,349)	(712,000)	(49,050)	7.4%
Centre Wellington Community Sportsplex - Program Revenue - Fitness	(38,000)	(50,897)	(45,000)	(7,000)	18.42%
Centre Wellington Community Sportsplex - Program Revenue	(130,800)	(190,596)	(170,000)	(39,200)	29.97%
Centre Wellington Community Sportsplex - Transfers from Reserves	(14,760)	(22,524)	(11,960)	2,800	-18.97%
<i>Total Revenues</i>	(1,652,130)	(2,044,516)	(1,859,460)	(207,330)	12.55%
<u>Expenses</u>					
Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	928,925	997,160	1,023,325	94,400	10.16%
Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	735,251	869,735	823,067	87,816	11.94%
Centre Wellington Community Sportsplex - P&R Facilities: Concessions	25,000	35,670	38,000	13,000	52.0%
Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,500	1,167	2,500	-	0.0%
Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	747,755	786,549	802,678	54,924	7.35%
Centre Wellington Community Sportsplex - House	12,775	10,866	11,700	(1,075)	-8.41%
Centre Wellington Community Sportsplex - P&R Facilities: Grounds	21,600	19,643	21,500	(100)	-0.46%
Centre Wellington Community Sportsplex - P&R Fitness Program	38,999	47,334	52,939	13,940	35.74%
Centre Wellington Community Sportsplex - P&R Weight Room	6,380	2,612	6,450	70	1.1%
Centre Wellington Community Sportsplex - P&R Programs	89,416	82,929	108,196	18,780	21.0%
<i>Total Expenses</i>	2,608,601	2,853,664	2,890,355	281,754	10.8%
Net Budget Parks & Recreation - Centre Wellington Community Sportsplex	956,471	809,147	1,030,895	74,424	7.78%

Major Changes Impacting This Budget

1. The overall increase in revenue is due to the following:
 - an average fee increase of 2.5% for most services and programs offered in 2025;
 - additional ice rentals, hall rentals, weight room utilization and vending and concession revenue;
 - additional aquatic revenue anticipated from lessons, admissions, and fitness programming; and
 - increased utilization of the halls at the Sportsplex for recreation programming purposes.
2. The transfer from reserves line includes:
 - \$1,260 from the Newdon Industries Public Swim Reserve Fund to sponsor free public swimming; and
 - \$10,700 from the Community Partner Reserve Fund for sponsored public skating and swimming.
3. The increase in the operating costs line is due to increased utility charges of \$73,500, and facility insurance premiums of \$17,500.
4. The increase in the repairs and maintenance line is due to a \$14,000 increase in externally sourced repair and maintenance costs and an increase in hourly staff labour costs allocated to this line.
5. The increase in the concessions line is offset by a similar increase to concession and vending revenue included in the revenue line.
6. Increases to the aquatic centre, fitness programs, and programs lines are due to an increase in hourly staff labour costs allocated to those lines.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Parks & Recreation - Jefferson Elora Community Centre

The Jefferson Elora Community Centre is located at 29 David Street West and is comprised of a 185' by 85' ice pad with 900 capacity seating, and medium size hall.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
JECC - Revenue	(270,900)	(332,608)	(302,900)	(32,000)	11.8%
JECC - Program Revenue	(58,500)	(52,055)	(70,000)	(11,500)	19.7%
JECC - Transfer from Reserves	(8,600)	(9,623)	(9,200)	(600)	7.0%
<i>Total Revenues</i>	(338,000)	(394,287)	(382,100)	(44,100)	13.0%
<u>Expenses</u>					
JECC - P&R Facilities: Operating Costs	288,700	283,670	290,250	1,550	0.5%
JECC - P&R Facilities: Repairs & Maintenance	230,045	180,547	254,374	24,329	10.6%
JECC - P&R Facilities: Concessions	4,000	11,585	10,000	6,000	150.0%
JECC - P&R Facilities: Halls	1,500	1,904	1,500	-	0.0%
JECC - Grounds	1,500	757	1,500	-	0.0%
JECC - P&R Facilities - Programs	49,503	40,723	65,021	15,518	31.3%
<i>Total Expenses</i>	575,248	519,186	622,645	47,397	8.2%
Net Budget Parks & Recreation - Jefferson Elora Community Centre	237,248	124,899	240,545	3,297	1.4%

Major Changes Impacting This Budget

1. The increase in revenue is due to additional ice rentals, floor rentals, and vending revenue.
2. Program revenue includes an increase in revenue from day camps.
3. A transfer from the Community Partner Reserve Fund for sponsored public skating accounts for the transfer from reserves line.
4. Included in the operating costs line is a \$12,400 increase in facility insurance premiums and a \$13,800 reduction in utility expenditures.
5. The increase in the repairs and maintenance and programs lines are due to an increase in hourly staff labour costs allocated to those lines.
6. The increase in the concessions line is offset by a similar increase to vending revenue included in the revenue line.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Parks & Recreation - Belwood Hall

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Belwood Hall - Revenue	(7,000)	(8,105)	(4,800)	2,200	-31.4%
<i>Total Revenues</i>	(7,000)	(8,105)	(4,800)	2,200	-31.4%
<u>Expenses</u>					
Belwood Hall - P&R Facilities: Operating Costs	27,093	16,240	22,901	(4,192)	-15.5%
<i>Total Expenses</i>	27,093	16,240	22,901	(4,192)	-15.5%
<i>Net Budget Parks & Recreation - Belwood Hall</i>	20,093	8,135	18,101	(1,992)	-9.9%

Major Changes Impacting This Budget

1. The reduction in both revenues and expenditures are due to the anticipated closure of Belwood Hall for renovations commencing in September 2025.



Township of Centre Wellington

2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Parks & Recreation - Parks

A variety of parks are spread throughout Centre Wellington. Many active parks include soccer pitches, tennis courts, ball diamonds, and rugby fields. Passive parks include natural areas, river front open space, trails, and areas for socialization.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Victoria Park (Fergus) - Revenue	(5,800)	(7,350)	(7,000)	(1,200)	20.69%
JECC Ball Diamond - Revenue	(16,500)	(16,764)	(17,000)	(500)	3.03%
Tye Park - Revenue	(2,650)	(2,827)	(2,800)	(150)	5.66%
Kirvan Park - Revenue	-	-	(1,400)	(1,400)	0.0%
South Ridge Park - Revenue	(3,900)	(3,928)	(4,000)	(100)	2.56%
Strathallan Park - Revenue	(1,350)	(1,353)	(1,400)	(50)	3.7%
Belwood Ball Diamond - Revenue	(1,500)	(1,166)	(1,600)	(100)	6.67%
Bissell Park - Revenue	(2,600)	(6,890)	(4,000)	(1,400)	53.85%
Passive Parks - Revenue	(19,500)	(20,716)	(18,900)	600	-3.08%
<i>Total Revenues</i>	(53,800)	(60,993)	(58,100)	(4,300)	7.99%
<u>Expenses</u>					
Belwood Ball Diamond - Operations & Maintenance	2,700	1,452	3,300	600	22.22%
Bissell Park - Operations & Maintenance	13,400	10,690	13,500	100	0.75%
CWCS Ball Diamond - Operations & Maintenance	1,000	-	1,000	-	0.0%
JECC Ball Diamond - Operations & Maintenance	8,000	8,772	8,000	-	0.0%
Kirvan Park - Operations & Maintenance	-	-	3,600	3,600	0.0%
Parks - General - Operations & Maintenance	422,957	398,126	481,937	58,979	13.94%
Passive Parks - Operations & Maintenance	112,200	115,316	113,700	1,500	1.34%
South Ridge Park - Operations & Maintenance	17,600	14,659	16,400	(1,200)	-6.82%
Strathallan Park - Operations & Maintenance	3,700	3,095	3,700	-	0.0%
Tower Street Tennis Courts - Operations & Maintenance	1,200	527	4,200	3,000	250.0%
Tye Park - Operations & Maintenance	4,550	8,266	6,400	1,850	40.66%
Victoria Park (Fergus) - Operations & Maintenance	28,500	34,322	34,100	5,600	19.65%
<i>Total Expenses</i>	615,807	595,225	689,837	74,029	12.02%
Net Budget Parks & Recreation - Parks	562,007	534,233	631,737	69,729	12.41%

Major Changes Impacting This Budget

1. The increase in the parks - general line is due to some hourly labour costs associated with the new Parks Crew Member positions and a Parks and Roads Operator position being allocated to this expenditure line.
2. The increase in expenditures at the Tower Street Tennis Courts is due to biannual cleaning of the courts' surfaces in 2025.
3. The increase in expenditures at Victoria Park (Fergus) is due to a \$5,600 increase in utility charges.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Parks & Recreation - Forestry

Forestry is responsible for the inspection and identification of safety concerns related to trees, woodlots and natural areas, as well as the enhancement of the condition and the quantity of public trees. Forestry programs include the tree inventory, hazard tree management, emerald ash borer management, community maintenance pruning, street tree planting, and community tree planting events.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Forestry - Revenue	(25,800)	(6,000)	(5,000)	20,800	-80.6%
Forestry - Transfers from Reserves	-	-	(25,000)	(25,000)	0.0%
<i>Total Revenues</i>	(25,800)	(6,000)	(30,000)	(4,200)	16.3%
<u>Expenses</u>					
Forestry - Operations & Maintenance	75,800	49,019	80,000	4,199	5.5%
Forestry - Transfers to Reserves	-	6,000	-	-	0.0%
<i>Total Expenses</i>	75,800	55,019	80,000	4,199	5.5%
<i>Net Budget Parks & Recreation - Forestry</i>	50,000	49,019	50,000	(1)	0.0%

Major Changes Impacting This Budget

1. A decrease in revenue anticipated from public tree permits accounts for the reduction in the revenue line.
2. A \$25,000 transfer from the Cash in Lieu of Trees Reserve is anticipated to fund tree planting expenditures included in the operations and maintenance line in 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Parks & Recreation - Greenhouses

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. The Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
Greenhouses - Operations & Maintenance	24,200	16,146	17,700	(6,500)	-26.9%
<i>Total Expenses</i>	24,200	16,146	17,700	(6,500)	-26.9%
<i>Net Budget Parks & Recreation - Greenhouses</i>	24,200	16,146	17,700	(6,500)	-26.9%

Major Changes Impacting This Budget

1. \$7,000 of plant and seed costs have been reallocated to the Centre Wellington Downtown - Beautification division in 2025. This accounts for the reduction in the operations and maintenance line.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Victoria Park Seniors Centre

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Senior Centre Advisory Board.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Victoria Park Seniors Centre - Revenue	(235,100)	(306,148)	(279,300)	(44,200)	18.8%
Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0%
<i>Total Revenues</i>	(239,100)	(310,148)	(283,300)	(44,200)	18.5%
<u>Expenses</u>					
Victoria Park Seniors Centre - Wages & Benefits	283,883	252,112	290,294	6,411	2.3%
Victoria Park Seniors Centre - Administration	10,450	4,959	10,450	-	0.0%
Victoria Park Seniors Centre - Operations & Maintenance	118,700	124,550	133,100	14,400	12.1%
Victoria Park Seniors Centre - VPC - Programs	129,800	166,639	157,300	27,500	21.2%
Victoria Park Seniors Centre - Transfers to Reserves	36,980	62,253	42,000	5,020	13.6%
<i>Total Expenses</i>	579,813	610,514	633,144	53,331	9.2%
Net Budget Victoria Park Seniors Centre	340,713	300,365	349,844	9,131	2.7%

Major Changes Impacting This Budget

1. The increase in the revenue line is due to an increase in the Provincial SALC operating grant of \$7,300, and \$41,900 of estimated increases to programming and membership revenues. This is offset by a \$5,000 reduction in estimated minor capital grants from the Province.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. This is offset by a reduction in hourly staff labour costs allocated to the wages and benefits line in 2025.
3. The increase in the operations and maintenance line is due to:
 - a \$6,000 increase in facility insurance costs;
 - a \$2,100 increase in utility costs; and
 - a \$5,000 increase in facility maintenance costs as elevator inspection and maintenance is required in 2025.
4. The increase in the programs line is due to \$32,500 of additional programming expenditures offset by a reduction of \$5,000 for minor capital items funded by grants from the Province in 2025.
5. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for future capital projects and the purchase/repair of furniture or equipment at the Centre and are to be utilized based on recommendations from the Victoria Park Senior Centre Advisory Board.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Centre Wellington Downtown - Beautification

The Township's Community Services department provides a variety of services to support the beautification of both the Elora and Fergus downtowns. These services include, however are not limited to: plantings and garden maintenance supplies, hanging basket and ground planters installation, maintenance and watering, utility expenses at the Green Space and for irrigation of gardens, grass cutting at Templin Gardens, Green Space maintenance, litter pick up, property tax levy for the Green Space, and a donation to the Fergus Horticultural Society for their volunteer work to beautify the Fergus downtown.

Expenditures associated with beautification in Centre Wellington's downtown areas are managed by the Community Services department and included in their operating budget on the Centre Wellington Downtown - Beautification page. Costs associated with repairs and maintenance in Centre Wellington's downtown areas are overseen by the Infrastructure Services department and included in their operating budget on the Infrastructure Services - Centre Wellington Downtown - Maintenance page.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
Centre Wellington Downtown - Beautification - Operations & Maintenance	89,643	62,286	99,047	9,405	10.5%
<i>Total Expenses</i>	89,643	62,286	99,047	9,405	10.5%
Net Budget Centre Wellington Downtown - Beautification	89,643	62,286	99,047	9,405	10.5%

Major Changes Impacting This Budget

1. The increase in expenditures is mainly due to \$7,000 of plant and seed expenditures reallocated from the Greenhouse budget in 2025. Also included is an additional \$1,500 for weekend garbage pickup in the downtown areas for the April to October period.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Fergus Weigh Scale Building

The Fergus Weigh Scale Building is located at 150 Provost Lane. The building/property is designated under the Ontario Heritage Act and houses public washrooms for the Fergus downtown area.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Expenses</u>					
Fergus Weigh Scale Building - Operations & Maintenance	7,875	6,337	8,175	300	3.8%
<i>Total Expenses</i>	7,875	6,337	8,175	300	3.8%
<i>Net Budget Fergus Weigh Scale Building</i>	7,875	6,337	8,175	300	3.8%

Major Changes Impacting This Budget

- The increase in the operations and maintenance line is due to an increase in insurance costs for the facility.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Elora Public Washrooms

The Elora public washrooms are located at 10 East Mill St.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<i>Expenses</i>					
Elora Public Washrooms - Operations & Maintenance	15,900	16,169	31,000	15,100	95.0%
<i>Total Expenses</i>	15,900	16,169	31,000	15,100	95.0%
<i>Net Budget Elora Public Washrooms</i>	15,900	16,169	31,000	15,100	95.0%

Major Changes Impacting This Budget

- The increase in 2025 is mainly due to \$14,800 of estimated operating costs for the new washroom planned at the Tourism Office location.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Fergus Grand Theatre

The Community Services Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West. The facility provides a venue for a variety of cultural activities including live theatre, music, and special events. The facility is approximately 90 years old, thus having significant historical value to the community.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Fergus Grand Theatre - Revenue	(110,150)	(151,244)	(144,800)	(34,650)	31.5%
<i>Total Revenues</i>	(110,150)	(151,244)	(144,800)	(34,650)	31.5%
<u>Expenses</u>					
Fergus Grand Theatre - Wages & Benefits	138,237	141,958	178,085	39,848	28.8%
Fergus Grand Theatre - Administration	16,200	22,213	19,900	3,700	22.8%
Fergus Grand Theatre - Operations & Maintenance	71,375	89,273	85,381	14,006	19.6%
Fergus Grand Theatre - Transfers to Reserves	7,200	10,896	9,600	2,400	33.3%
<i>Total Expenses</i>	233,012	264,340	292,965	59,954	25.7%
<i>Net Budget Fergus Grand Theatre</i>	122,862	113,096	148,165	25,304	20.6%

Major Changes Impacting This Budget

1. The increase in revenue is due to:
 - a \$15,000 increase in rental revenue; and
 - an \$8,600 increase in service charge revenue;
 - a \$13,500 increase in revenue from summer camps;
 - a \$7,000 decrease to in-house productions and programming which is offset by a corresponding decrease in the operations and maintenance line; and
 - minor increases from other revenue sources.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, wages include an increase of \$33,600 in hourly staff time allocated to this cost centre for coverage at the theatre in 2025.
3. An increase in ticketing charges, due to an expected increase in revenues, results in an increase to the administration line.
4. The operations and maintenance expenditure line includes minor increases for facility repairs and maintenance, camp materials and hourly staff labour costs for operating the theatre summer camps.
5. Transfers to reserves represents a transfer to the Fergus Grand Theatre Repairs and Maintenance Reserve. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges By-law annually.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Tourism

The Township's tourism strategy includes an ongoing partnership with the Regional Tourism Organization 4 (RT04), Elora & Fergus BIA's and other leaders in Tourism to support and increase the tourism profile of Elora and Fergus as a significant tourism destination. The budget supports the Elora Visitor Centre and the maintenance of 7 information kiosks located at a variety of locations in Centre Wellington. The tourism budget includes the costs of staffing the visitor centre, and numerous marketing initiatives to support tourism and growth in Centre Wellington and implementation of the tourism theme in the Economic Development Strategic Action Plan.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Tourism - Revenue	-	(6,319)	(42,000)	(42,000)	0.0%
<i>Total Revenues</i>	-	(6,319)	(42,000)	(42,000)	0.0%
<u>Expenses</u>					
Tourism - Wages & Benefits	181,286	171,575	187,073	5,787	3.2%
Tourism - Administration	30,750	28,715	32,450	1,700	5.5%
Tourism - Operations & Maintenance	43,000	47,896	104,350	61,350	142.7%
<i>Total Expenses</i>	255,036	248,186	323,873	68,837	27.0%
<i>Net Budget Tourism</i>	255,036	241,867	281,873	26,837	10.5%

Major Changes Impacting This Budget

1. The revenue line includes amounts anticipated to be received from Wellington County and various local partners to fund the Shuttle Bus program in 2025.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
3. The increase in the administration line is due to an increase in occupancy costs at the Tourism Office in Elora.
4. The increase in the operations and maintenance line is mainly due to the inclusion of \$60,000 of estimated expenditures to operate the Shuttle Bus program in 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Grants to Community Groups

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Grants to Community Groups - Transfers from Reserves	(130,000)	(132,355)	(118,000)	12,000	-9.2%
<i>Total Revenues</i>	(130,000)	(132,355)	(118,000)	12,000	-9.2%
<u>Expenses</u>					
Grants to Community Groups - Specific Annual Grants	32,980	32,945	23,150	(9,830)	-29.8%
Grants to Community Groups - Community Investment Grants	125,000	131,487	113,000	(12,000)	-9.6%
Grants to Community Groups - Community Connect Program	5,000	868	5,000	-	0.0%
<i>Total Expenses</i>	162,980	165,300	141,150	(21,830)	-13.4%
<i>Net Budget Grants to Community Groups</i>	32,980	32,945	23,150	(9,830)	-29.8%

Major Changes Impacting This Budget

1. Community Investment Grants totaling \$113,000 are funded by a transfer from the Community Impact Grant reserve fund (i.e. OLG gaming proceeds). In 2025, Community Investment Grants are allocated 50% to the Community Impact Grants stream and 50% to the Arts, Culture Festivals, and Events stream.
2. The reduction in Specific Annual Grants is due to the removal of two organizations from the category. These organizations are eligible to apply for a Community Investment Grant in 2025 and future years.
3. The Neighbourhood Wellness and Connectivity Grants program was restructured and rebranded as the Community Connect program in 2025 and is funded by a \$5,000 transfer from the Neighbourhood Wellness Reserve



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Community Services - Community Development

The Community Development division's mandate is to:

- support community festivals and events ensuring they happen safely and successfully using Township assets;
- manage a Community Resource Centre of popular rental items for community festivals and events;
- support committees that help build community while additionally supporting community initiatives through the Grants to Community Groups;
- promote and celebrate local arts and culture in Centre Wellington;
- liaise with various organizations to strengthen and support the cultural landscape of the Township; and
- manage the Community Partnership Program designed to advertise community-minded businesses that bring additional amenities to the community, as a means to reduce dependence on the residential tax base.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Community Development - Revenue	(183,900)	(203,263)	(197,700)	(13,800)	7.5%
<i>Total Revenues</i>	(183,900)	(203,263)	(197,700)	(13,800)	7.5%
<u>Expenses</u>					
Community Development - Wages & Benefits	93,476	94,297	133,946	40,469	43.3%
Community Development - Administration	4,300	5,308	6,350	2,050	47.7%
Community Development - Operations & Maintenance	89,000	47,389	88,000	(1,000)	-1.1%
Community Development - Transfers to Reserves	129,400	181,240	144,200	14,800	11.4%
<i>Total Expenses</i>	316,176	328,235	372,496	56,319	17.8%
<i>Net Budget Community Development</i>	132,276	124,972	174,796	42,519	32.1%

Major Changes Impacting This Budget

1. The revenue line includes Community Partnership Program revenue and board and ice resurfer advertising revenue at the arenas in the Township.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes a four-month DEI Assistant position with a cost of \$17,100 and a four-month Community Development Assistant position with a cost of \$17,100.
3. A \$2,000 increase in conference and training expenditures accounts for the change in the administration line.
4. The transfer to reserves is equivalent to the net surplus from administering the Community Partnership Program annually and is transferred to the Community Partner Reserve Fund.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Community Services - Buildings and Properties Management

The Buildings and Properties division is responsible for planning, coordinating, and directing maintenance, capital improvements and equipment replacement for Township facilities. Coordination of facility projects throughout the planning, implementation, supervision, and evaluation stages with contractors, supervisors, and departmental managers is overseen by this division.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<i>Expenses</i>					
Buildings & Properties Management - Wages & Benefits	218,467	224,909	228,825	10,357	4.7%
Buildings & Properties Management - Administration	5,100	1,862	5,100	-	0.0%
Buildings & Properties Management - Operations & Maintenance	6,000	4,053	4,000	(2,000)	-33.3%
Buildings & Properties Management - Fleet Repair & Maintenance	5,900	2,533	5,750	(150)	-2.5%
<i>Total Expenses</i>	235,467	233,357	243,675	8,207	3.5%
<i>Net Budget Buildings and Properties Management</i>	235,467	233,357	243,675	8,207	3.5%

Major Changes Impacting This Budget

1. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, there is a reduction of \$5,000 of hourly labour costs allocated to this division in 2025.
2. The operations and maintenance line includes a \$2,000 reduction in expenditures for the purchase of tools and miscellaneous supplies for use in the maintenance of Township facilities.

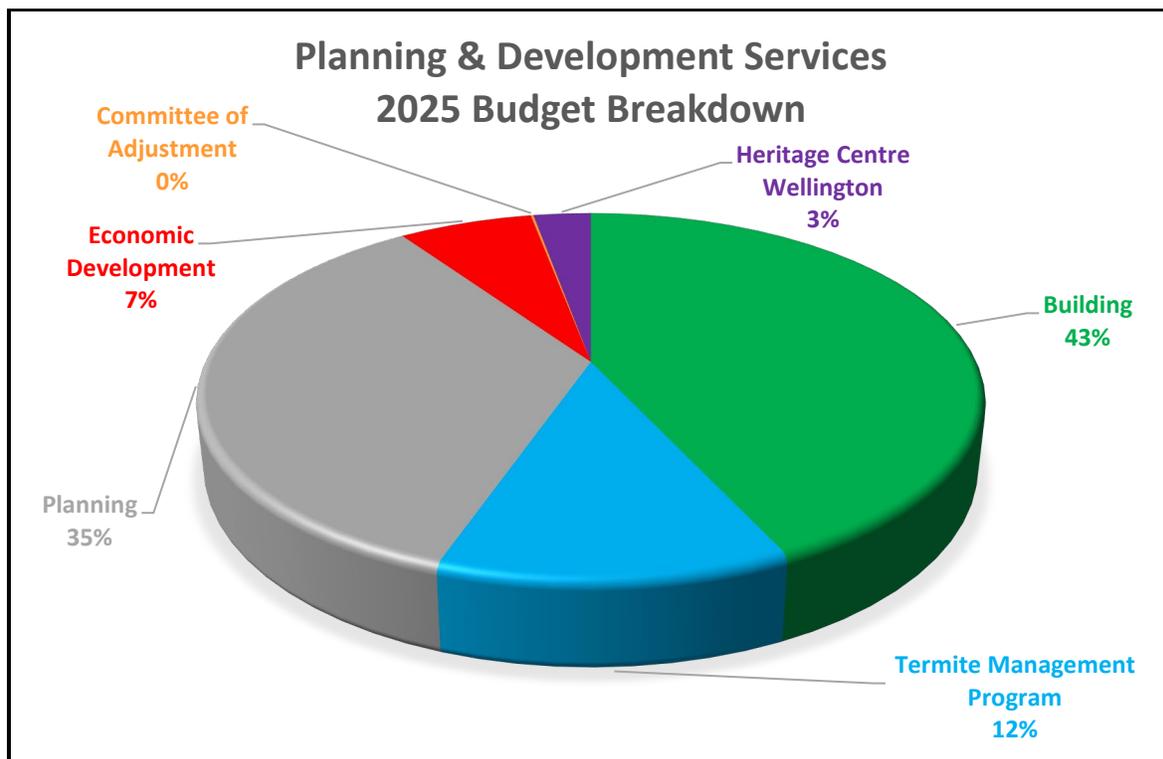


Planning & Development Services Summary

Planning & Development Services is made up of the following budget areas:

- ✓ Building
- ✓ Termite Management Program
- ✓ Planning
- ✓ Economic Development
- ✓ Committee of Adjustment
- ✓ Heritage Centre Wellington

The combined gross expenditure budget for Planning & Development Services for 2025 is \$3,757,968, which is broken down as follows:





**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Planning & Development Services - Building

The role and responsibility of the Building division is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of the Ontario Building Code Act as well as municipal bylaws such as the Building By-law, Zoning By-law, Sign By-law, Property Standards By-law, and the Site Alteration By-law.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<i>Revenues</i>					
Building - Revenue	(1,835,300)	(1,145,279)	(1,981,900)	(146,600)	8.0%
Building - Transfer from Reserves	-	(506,238)	-	-	0.0%
<i>Total Revenues</i>	(1,835,300)	(1,651,516)	(1,981,900)	(146,600)	8.0%
<i>Expenses</i>					
Building - Wages & Benefits	1,460,846	1,291,920	1,529,208	68,362	4.7%
Building - Administration	40,000	28,317	40,000	-	0.0%
Building - Operations & Maintenance	15,550	40,888	15,800	250	1.6%
Building - Fleet Repair & Maintenance	24,500	20,588	32,700	8,200	33.5%
<i>Total Expenses</i>	1,540,896	1,381,712	1,617,708	76,812	5.0%
<i>Net Budget Building</i>	(294,404)	(269,804)	(364,192)	(69,788)	23.7%

Major Changes Impacting This Budget

1. The Township is required to maintain a reserve fund under Bill 124 in the event of a loss from permitting activities. As such, the Township budgets revenue from building permits based on the estimated cost of implementing the Building Code legislation under Bill 124. The increase in revenue is a direct result of the cost neutral calculation under Bill 124.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
3. Minor increases to fleet repairs and maintenance, GPS charges, insurance, and fuel costs accounts for the increase in the fleet repairs and maintenance line.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Planning & Development Services - Termite Management Program

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Termite Management Program - Transfer from Reserves	(278,000)	(6,863)	(278,000)	-	0.0%
<i>Total Revenues</i>	(278,000)	(6,863)	(278,000)	-	0.0%
<u>Expenses</u>					
Termite Management Program - Operations & Maintenance	278,000	6,863	278,000	-	0.0%
Termite Management Program - Transfers to Reserves	151,500	151,500	184,000	32,500	21.5%
<i>Total Expenses</i>	429,500	158,363	462,000	32,500	7.6%
<i>Net Budget Termite Management Program</i>	151,500	151,500	184,000	32,500	21.5%

Major Changes Impacting This Budget

1. A new termite management program for the Township will commence in 2025. Estimated costs associated with the subsidy program are included in the operations and maintenance line. A Termite Management reserve fund was established to stabilize taxation impacts from potential fluctuating annual expenditures over the term of the subsidy program.
2. The transfer from reserves line consists of a transfer from the Termite Management Reserve Fund.
3. The transfer to reserves line represents a transfer to the Termite Management Reserve Fund.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Planning & Development Services - Planning

The Planning and Development division is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation and review of planning policies and regulations such as official plan policies, design guidelines, development standards, and zoning regulations. Short term planning includes the processing of planning applications including Official Plan and Zoning Bylaw amendments, minor variances, site plan approvals, plans of subdivision, and lot grading plan approvals and inspections. The Planning division is also responsible for the administration of heritage designations, the heritage registry, heritage permits, and Planning staff provide advice and guidance to Heritage Centre Wellington.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Planning - Revenue	(744,200)	(260,112)	(725,300)	18,900	-2.5%
Planning - Transfers from Reserves	(25,000)	(4,976)	(57,700)	(32,700)	130.8%
<i>Total Revenues</i>	(769,200)	(265,087)	(783,000)	(13,800)	1.8%
<u>Expenses</u>					
Planning - Wages & Benefits	1,087,416	1,000,307	1,257,781	170,365	15.7%
Planning - Administration	13,950	13,797	15,000	1,050	7.5%
Planning - Operations & Maintenance	41,000	37,602	45,000	4,000	9.8%
<i>Total Expenses</i>	1,142,366	1,051,707	1,317,781	175,415	15.4%
<i>Net Budget Planning</i>	373,166	786,619	534,781	161,615	43.3%

Major Changes Impacting This Budget

1. Revenue is calculated based on an annualized historical average and adjusted for additional revenue anticipated from the new Landscape Architect Planner position included in the 2025 budget.
2. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes:
 - a restructured Planning and Development Coordinator position results in an increase to the wages line of \$11,900. This position provides support for the Planning, Building, and Economic Development divisions. One-third of the cost of this position is funded by a transfer from the Building Code Reserve Fund (\$32,700) and is included in the transfer from reserves line; and
 - 80% of a new Landscape Architect Planner position with a cost of \$98,380 to this division.
3. The operations and maintenance line includes \$25,000 of estimated Ontario Land Tribunal (formerly OMB and LPAT) hearing expenditures in 2025. These costs are funded by an equivalent transfer from the Reserve for Legal Matters. The increase in the operations and maintenance line is due to additional external consulting costs due to Planning Act policy changes and other reviews related to urban boundary expansion in 2025.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Planning & Development Services - Economic Development

Economic development priorities are focused on encouraging business retention and expansion; facilitating downtown revitalization and enhancement; facilitating commercial and industrial development projects and investment; managing the community's employment lands; supporting small businesses; collaboration with key stakeholders; and providing economic and community information.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Economic Development - Transfer from Reserves	(99,600)	(12,043)	(21,800)	77,800	-78.1%
Economic Development - Revenue	(12,000)	(12,000)	(3,000)	9,000	-75.0%
<i>Total Revenues</i>	(111,600)	(24,043)	(24,800)	86,800	-77.8%
<u>Expenses</u>					
Economic Development - Wages & Benefits	252,791	159,154	157,522	(95,269)	-37.7%
Economic Development - Administration	9,400	7,146	8,400	(1,000)	-10.6%
Economic Development - Operations & Maintenance	95,200	70,726	82,800	(12,400)	-13.0%
Economic Development - Transfers to Reserves	4,800	3,657	-	(4,800)	-100.0%
<i>Total Expenses</i>	362,191	240,684	248,722	(113,469)	-31.3%
<i>Net Budget Economic Development</i>	250,591	216,641	223,922	(26,669)	-10.6%

Major Changes Impacting This Budget

1. The transfer from reserves line includes a \$15,000 transfer from the CIP Reserve to fund the cost of implementing the Township's Community Improvement Plan (CIP) in 2025 and \$6,800 from the Economic Development Reserve Fund for net expenditures associated with the rental house on the employment lands located on Dickson Drive in Fergus.
2. Wages and benefits include movement of staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, an unfilled Economic Development Coordinator position was eliminated in 2024 resulting in a reduction of \$103,855 to the wages and benefits line for this division. As a result, there was a reduction in the transfer from the Economic Development Reserve Fund of \$69,600 which was used to partially fund the position in the 2024 budget. Economic development assistance will be provided by the restructured Planning and Development Coordinator position included in the Planning division.
3. A reduction in conferences and training expenditures account for the decrease in the administration line.
4. The change in the operations and maintenance line is mainly due to a \$15,000 decrease in anticipated CIP grant expenditures in 2025. This is offset by a \$2,800 increase in costs associated with the rental house on the employment lands located on Dickson Drive in Fergus.
5. The decrease in the transfers to reserves line is due to an anticipated loss from the rental property in 2025 as opposed to a surplus in 2024. Any surplus is transferred to the Economic Development Reserve Fund and a loss results in a transfer from the Economic Development Reserve Fund.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Planning & Development Services - Committee of Adjustment

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Committee of Adjustment - Revenue	(32,000)	(89,841)	(60,000)	(28,000)	87.5%
<i>Total Revenues</i>	(32,000)	(89,841)	(60,000)	(28,000)	87.5%
<u>Expenses</u>					
Committee of Adjustment - Wages & Benefits	3,300	3,019	3,300	-	0.0%
Committee of Adjustment - Administration	1,800	1,101	1,800	-	0.0%
<i>Total Expenses</i>	5,100	4,120	5,100	-	0.0%
<i>Net Budget Committee of Adjustment</i>	(26,900)	(85,721)	(54,900)	(28,000)	104.1%

Major Changes Impacting This Budget

1. Similar activity is anticipated in 2025 as in 2024 and accounts for the increase in the revenue line.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Planning & Development Services - Heritage Centre Wellington

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Heritage Centre Wellington - Transfers from Reserves	-	(53,581)	(92,050)	(92,050)	0.0%
<i>Total Revenues</i>	-	(53,581)	(92,050)	(92,050)	0.0%
<u>Expenses</u>					
Heritage Centre Wellington - Wages & Benefits	-	12,197	17,057	17,057	0.0%
Heritage Centre Wellington - Administration	1,800	3,564	3,100	1,300	72.2%
Heritage Centre Wellington - Operations & Maintenance	9,500	60,196	86,500	77,000	810.5%
<i>Total Expenses</i>	11,300	75,957	106,657	95,357	843.9%
<i>Net Budget Heritage Centre Wellington</i>	11,300	22,376	14,607	3,307	29.3%

Major Changes Impacting This Budget

1. The wages and benefits line includes a new temporary Heritage Assistant position for four months in 2025. This position is funded by a transfer from the Heritage Reserve Fund.
2. The increase in the administration line is due to additional training and association expenditures.
3. The increase in the operations and maintenance line is due to:
 - \$5,000 of plaque purchases in 2025 to replenish inventory on hand;
 - \$70,000 of grants issued under the new Heritage Grant program initiated in 2024; and
 - a \$2,000 increase in professional fee expenditures.
 The Heritage Grant program and plaque expenditures are both funded by a corresponding transfer from the Heritage Reserve Fund.

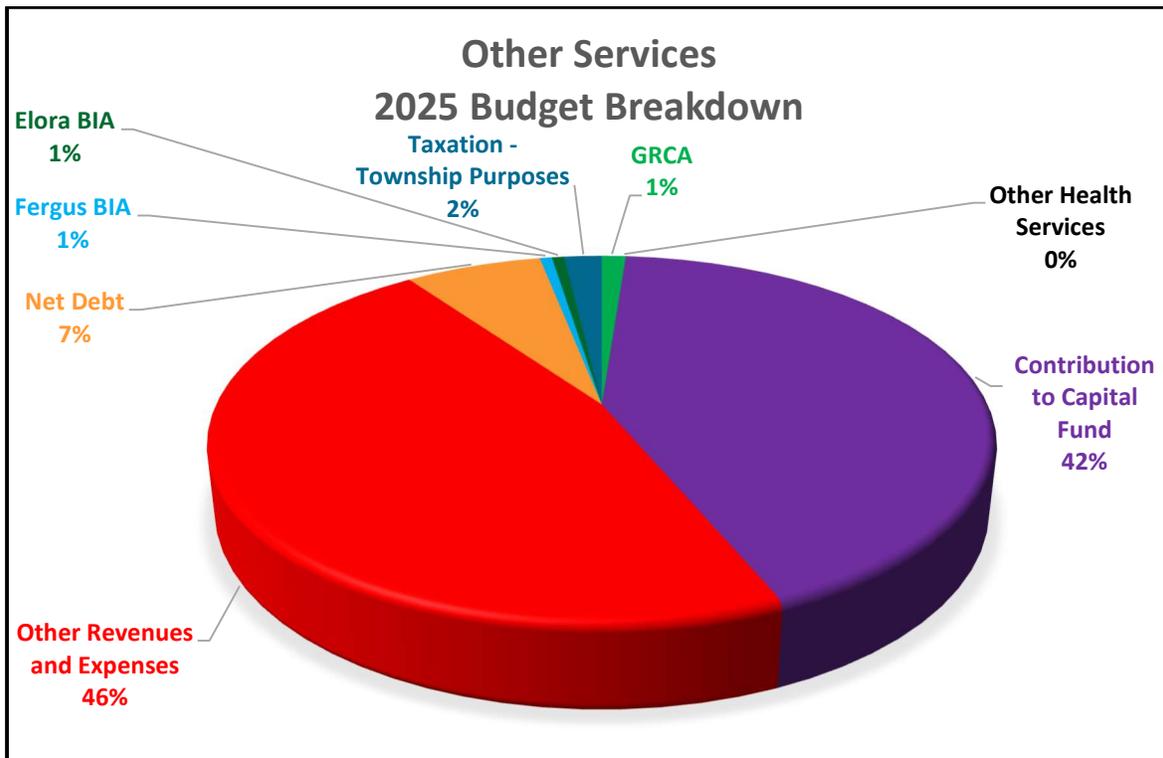


Other Services Summary

Other Services is made up of the following budget areas:

- ✓ Grand River Conservation Authority
- ✓ Other Health Services
- ✓ Contribution to Capital Fund
- ✓ Other Revenues and Expenses
- ✓ Net Debt
- ✓ Fergus BIA
- ✓ Elora BIA
- ✓ Taxation – Township Purposes

The combined gross expenditure budget for Other Services for 2025 is \$12,908,318, which is broken down as follows:





**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Grand River Conservation Authority

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
GRCA - Special Levy	(117,560)	(120,503)	(119,184)	(1,624)	1.4%
<i>Total Revenues</i>	(117,560)	(120,503)	(119,184)	(1,624)	1.4%
<u>Expenses</u>					
GRCA - Capital & Operating Levy	117,560	113,906	119,184	1,624	1.4%
GRCA - Transfer to Reserves	-	6,597	-	-	0.0%
<i>Total Expenses</i>	117,560	120,503	119,184	1,624	1.4%
<i>Net Budget Grand River Conservation Authority</i>	-	-	-	-	0.0%

Major Changes Impacting This Budget

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal water/wastewater services. Properties not connected to municipal water/wastewater services are assessed a special levy to fund the cost of the GRCA levy allocated to the tax supported budget.
2. The Township of Centre Wellington's portion of the total levy assessed by the GRCA in 2025 is \$358,987. This represents a 4.28% increase from the 2024 total levy amount.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Other Health Services

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Other Health Services - Transfer from Reserves	(22,700)	(22,700)	(22,700)	-	0.0%
<i>Total Revenues</i>	(22,700)	(22,700)	(22,700)	-	0.0%
<u>Expenses</u>					
Other Health Services - Health Care Professionals Recruitment	32,700	38,460	33,925	1,225	3.7%
<i>Total Expenses</i>	32,700	38,460	33,925	1,225	3.7%
<i>Net Budget Other Health Services</i>	10,000	15,760	11,225	1,225	12.3%

Major Changes Impacting This Budget

1. The health care professionals recruitment budget is partially funded by a transfer from the Community Impact Grant Reserve Fund (i.e. OLG gaming proceeds) in 2025. The increase in expenditures is mainly due to insurance costs associated with the Township owned farmhouse at 965 Gartshore St. which is offered as a short-term residence for healthcare professionals.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Contribution to Capital Fund

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2024	2024	2025	2024/2025	
	Budget	Actual	Approved Budget	Budget Change \$	%
<i>Expenses</i>					
Contribution to General Capital Reserve	1,022,900	1,022,900	1,188,200	165,300	16.2%
Transfer to Dedicated Capital Levy Reserve	1,658,173	1,779,536	1,770,763	112,590	6.8%
Transfer to Vehicle Replacement Reserve	1,111,000	1,111,000	1,211,000	100,000	9.0%
Transfer to Equipment Replacement Reserve	694,000	694,000	743,000	49,000	7.1%
Transfer to Facility Replacement Reserve	435,900	442,253	471,300	35,400	8.1%
Transfer to Streetlight Reserve	95,000	95,000	100,000	5,000	5.3%
<i>Total Expenses</i>	5,016,973	5,144,688	5,484,263	467,290	9.3%
<i>Net Budget Contribution to Capital Fund</i>	5,016,973	5,144,688	5,484,263	467,290	9.3%

Major Changes Impacting This Budget

1. There is a \$165,300 increase to the contribution to the General Capital Reserve budgeted for 2025.
2. A dedicated capital levy was introduced in 2015 in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund bridge/culvert replacement and major bridge/culvert rehabilitation based on priority determined in the Township's Asset Management Plan.
3. The total increase in transfers to the tax supported Vehicle Replacement Reserve is \$100,000.
4. The total increase in transfers to the tax supported Equipment Replacement Reserve is \$49,000.
5. The total increase in transfers to the tax supported Facility Replacement Reserve is \$35,400.
6. The total increase in transfers to the Streetlight Reserve is \$5,000.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Ontario Non-Specific Grants

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Ontario Non-Specific Grants - OMPF Program	(142,000)	(142,000)	(142,000)	-	0.0%
<i>Total Revenues</i>	(142,000)	(142,000)	(142,000)	-	0.0%
Net Budget Ontario Non-Specific Grants	(142,000)	(142,000)	(142,000)	-	0.0%

Major Changes Impacting This Budget

1. No change in OMPF funding is confirmed for 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Other Revenues and Expenses

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Other Revenue - Tax Interest/Penalties	(400,000)	(624,547)	(450,000)	(50,000)	12.5%
Other Revenue - Investment Earnings	(1,874,800)	(2,733,427)	(1,952,865)	(78,065)	4.2%
Other Revenue - Building Rentals	(81,120)	(81,120)	(81,120)	-	0.0%
Other Revenue - OCIF Proceeds	(2,985,485)	(2,537,662)	(2,157,013)	828,472	-27.7%
Other Revenue - Aggregate Resources	(140,000)	(173,767)	(150,000)	(10,000)	7.1%
Other Revenue - CW Hydro-Interest on Equity	(365,890)	(365,889)	(365,890)	-	0.0%
Other Revenue - OLGC Gaming Proceeds	(2,950,000)	(2,810,120)	(2,800,000)	150,000	-5.1%
Other Revenue - Canada Community-Building Fund	(932,955)	(991,496)	(1,018,300)	(85,345)	9.1%
Other Revenue - Year-End (Surplus)/Deficit	-	(1,749,496)	-	-	0.0%
<i>Total Revenues</i>	(9,730,250)	(12,067,524)	(8,975,188)	755,062	-7.8%
<u>Expenses</u>					
Other Expenses - Elora LCBO Expenditures	13,000	14,013	14,600	1,600	12.3%
Other Expenses - West Garafraxa Office Expenditures	12,700	11,408	15,000	2,300	18.1%
Other Expenses - Transfers to Reserves	6,868,440	8,088,774	5,975,313	(893,127)	-13.0%
<i>Total Expenses</i>	6,894,140	8,114,195	6,004,913	(889,227)	-12.9%
<i>Net Budget Other Revenues and Expenses</i>	(2,836,110)	(3,953,329)	(2,970,275)	(134,165)	4.7%

Major Changes Impacting This Budget

1. A \$50,000 increase is anticipated for interest and penalties charged on overdue taxes.
2. Two new internal loans from reserves for funding the additional well capacity at Well F2 and F5 capital projects accounts for the increase in the investment earnings line.
3. In 2025, the Township will receive \$2,157,013 from the Ontario Community Infrastructure Fund (formula-based component). 100% of these funds are transferred to a reserve fund for the purpose of funding 2025 capital projects in accordance with the funding agreement.
4. 100% of OLGC gaming proceeds are transferred to reserve funds based on a formula approved by Council, to be used in the following year's budget process. Based on 2025 estimated OLG revenue of \$2,800,000, the following reserve transfers are budgeted:
 - \$2,576,000 to the OLG Capital Reserve Fund;
 - \$56,000 to the Termite Management Reserve Fund;
 - \$112,000 to the Community Impact Grant Reserve Fund; and
 - \$56,000 to the Heritage Reserve Fund.
5. In 2025, the Township will receive a Canada Community-Building Fund (formerly Federal Gas Tax) grant of \$1,018,300. 100% of these funds are transferred to a reserve fund for the purpose of funding capital projects in accordance with the funding agreement.
6. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the General Capital Reserve. The 2023 surplus was \$1,749,496.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Net Debt

This cost centre includes the total tax supported debt payments for the Township net of development charges and other reserve fund transfers allocated to fund the growth related and non-growth portion of payments.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Transfer from Cash-in-Lieu Parkland Reserve Fund	-	-	(150,100)	(150,100)	0.0%
Transfer from Parks and Recreation DC Reserve Fund	(389,593)	(389,593)	(199,757)	189,836	-48.7%
Transfer from Roads DC Reserve Fund	(12,263)	(12,263)	(4,088)	8,175	-66.7%
Transfer from Public Works DC Reserve Fund	(250,301)	(250,301)	(250,301)	-	0.0%
Transfer from Economic Development Reserve Fund	(149,573)	(149,573)	(149,573)	-	0.0%
<i>Total Revenues</i>	(801,730)	(801,730)	(753,819)	47,911	-6.0%
<u>Expenses</u>					
Parks and Recreation Debt Payments	581,605	581,221	343,969	(237,636)	-40.9%
Planning Debt Payments	149,573	148,840	149,573	-	0.0%
Public Works Debt Payments	288,902	288,718	272,553	(16,349)	-5.7%
Social Debt Payments	104,839	104,839	104,839	-	0.0%
<i>Total Expenses</i>	1,124,919	1,123,618	870,934	(253,985)	-22.6%
<i>Net Budget Net Debt</i>	323,189	321,889	117,115	(206,074)	-63.8%

Major Changes Impacting This Budget

1. 52.1% of tax supported debt is funded from development charges in 2025.
2. A transfer from the Cash-in-Lieu Parkland Reserve Fund is used to fund repayment of debt for the expanded Sportsplex property purchased in 2024. Principal and interest payments related to this debt are included in the Parks and Recreation debt payments expenditure line.
3. A transfer from the Economic Development reserve fund is used to fund repayment of the employment lands debt. Principal and interest payments related to this debt are included in the Planning debt payments expenditure line.
4. Repayment of debt owed to the TD Bank in 2025 accounts for the decrease in the Parks and Recreation and Public Works debt payment lines in 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Fergus BIA

		2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
					\$	%
<u>Revenues</u>						
Fergus BIA - Fergus BIA Levy		(71,656)	(71,283)	(77,156)	(5,500)	7.7%
	<i>Total Revenues</i>	(71,656)	(71,283)	(77,156)	(5,500)	7.7%
<u>Expenses</u>						
Fergus BIA - Levy		71,656	71,283	77,156	5,500	7.7%
	<i>Total Expenses</i>	71,656	71,283	77,156	5,500	7.7%
<i>Net Budget Fergus BIA</i>		-	-	-	-	0.0%

Major Changes Impacting This Budget
1. A 7.68% increase in the Fergus BIA levy has been budgeted for 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Elora BIA

		2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
					\$	%
<u>Revenues</u>						
Elora BIA - Elora BIA Levy		(74,517)	(75,806)	(78,243)	(3,726)	5.0%
	<i>Total Revenues</i>	(74,517)	(75,806)	(78,243)	(3,726)	5.0%
<u>Expenses</u>						
Elora BIA - Levy		74,517	75,805	78,243	3,726	5.0%
	<i>Total Expenses</i>	74,517	75,805	78,243	3,726	5.0%
<u>Net Budget Elora BIA</u>		-	-	-	-	0.0%

Major Changes Impacting This Budget
1. A 5% increase in the Elora BIA levy has been budgeted for 2025.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Taxation - Payment in Lieu

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Taxation - Payments in Lieu	(255,000)	(260,753)	(266,400)	(11,400)	4.5%
<i>Total Revenues</i>	(255,000)	(260,753)	(266,400)	(11,400)	4.5%
Net Budget Taxation - Payment in Lieu	(255,000)	(260,753)	(266,400)	(11,400)	4.5%

Major Changes Impacting This Budget

1. The budgeted amount for payments in lieu of taxation is in line with the actual amount received in 2024 plus an adjustment for growth and estimated tax increase.



**Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Other Services - Taxation - Township Purposes

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Taxation - Regular Taxation	(18,686,611)	(18,686,626)	(20,714,244)	(2,027,633)	10.9%
Taxation - Dedicated Capital Levy	(1,658,173)	(1,779,536)	(1,770,763)	(112,590)	6.8%
Taxation - Supplementary Net of Write-offs	(250,000)	(1,329,502)	(300,000)	(50,000)	20.0%
<i>Total Revenues</i>	(20,594,784)	(21,795,664)	(22,785,007)	(2,190,223)	10.6%
<u>Expenses</u>					
Taxation - Tax Increment Equivalent Grant Expense	36,500	38,268	239,700	203,200	556.7%
<i>Total Expenses</i>	36,500	38,268	239,700	203,200	556.7%
<i>Net Budget Taxation - Township Purposes</i>	(20,558,284)	(21,757,396)	(22,545,307)	(1,987,023)	9.7%

Major Changes Impacting This Budget

1. The regular taxation and dedicated capital levy lines include assessment growth of 6.79% in 2025. The 2025 regular tax levy change is 3.80% and the 2025 dedicated capital levy change is 0.0%, netting to an overall Township tax levy increase of 3.49%.
2. The budget for supplementary taxation net of tax write-offs has been increased \$50,000 which is in line with historical averages.
3. The tax increment equivalent grant expense (TIEG) for 2025 is an estimated grant amount required under an agreement approved by Council. The increase in 2025 is due to various properties subject to a TIEG being assessed in 2024.



TAX SUPPORTED 3-YEAR OPERATING FORECAST



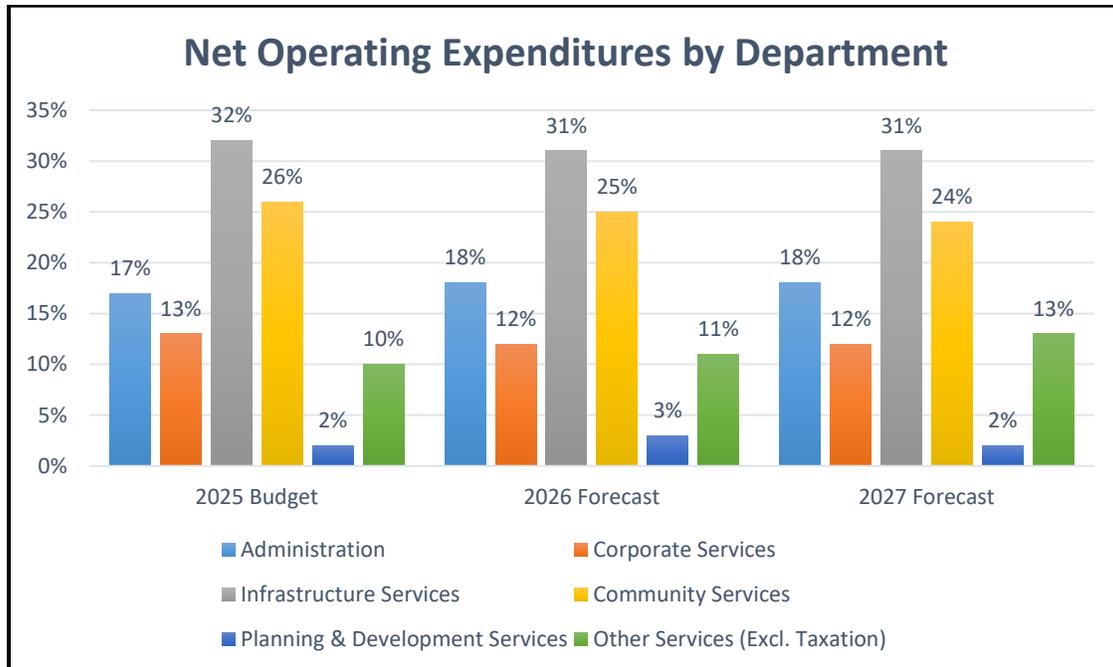
3-Year Operating Forecast Summary

The 3-year Operating Forecast was a new feature in the 2019 Budget that has continued for 2025. While the 2025 Budget is approved by Council, the forecast years of 2026 and 2027 are provided for information purposes only and are designed to provide anticipated tax-supported operating impacts over this period.

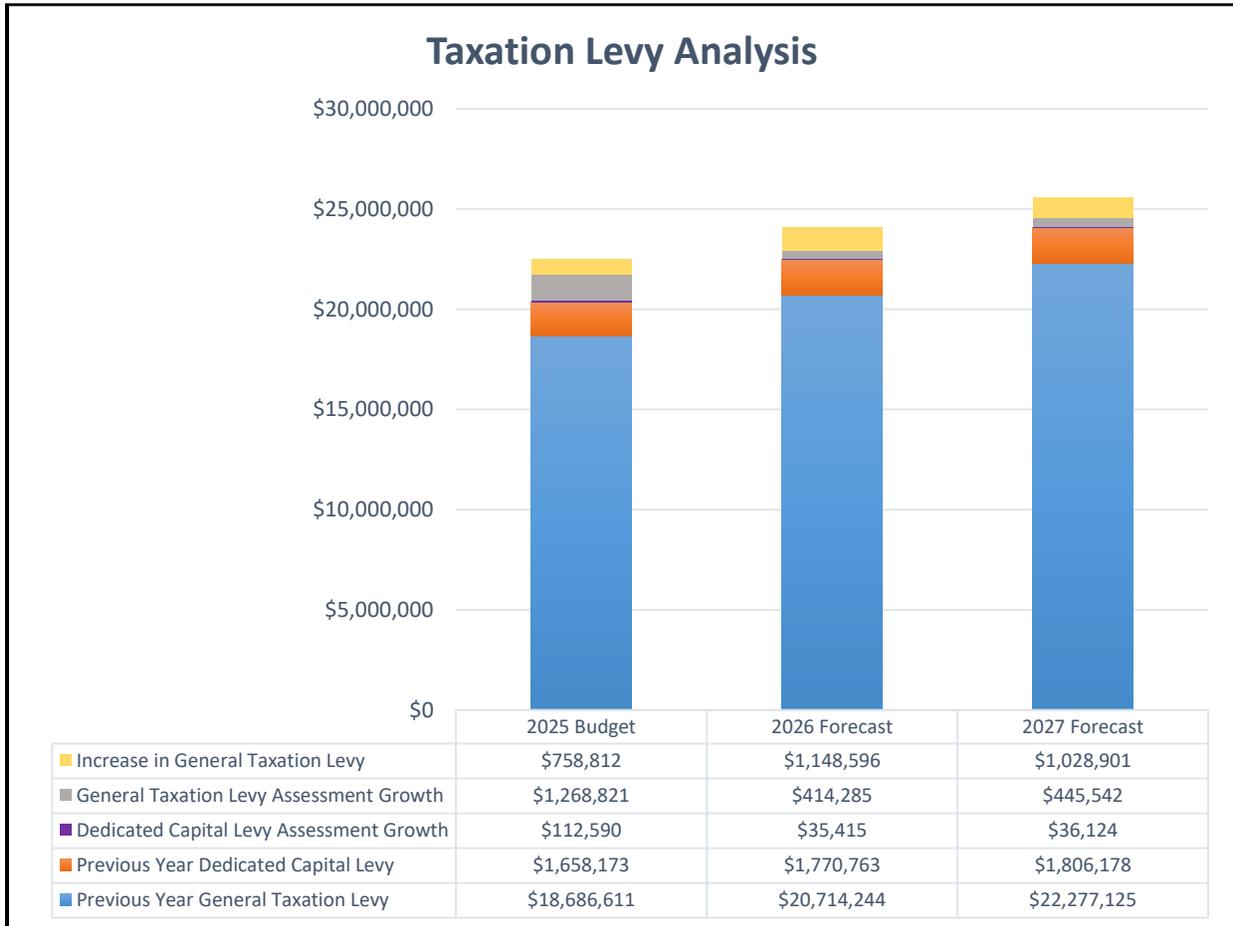
Impacts provided can be from phased in multi-year items, or from items directly affecting one year. Impact items include:

Impact Item	Assumptions
Operating Inflation	2.25% to 4.5%
New Staff	Based on the Staffing Strategy
Wage Rate Increase	Based on anticipated COLA
Assessment Growth	2% for 2026 and 2027
Insurance Premiums	4.5%
WSIB Contributions	10% increase annually

The chart below compares the net operating expenditure split by department for the 2025 Budget (as shown earlier in the operating section) to the anticipated splits for 2026 and 2027.



The chart below illustrates the taxation levy for 2025, with anticipated taxation levies for 2026 and 2027.



Additional details and comments are provided directly in the 3-Year Operating Forecast.





Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
<u>ADMINISTRATION</u>							
Mayor and Council							
Wages & Benefits	270,092	274,790	279,882	4,698	1.7%	5,092	1.9%
Conferences/Training/Communications	29,400	30,060	30,740	660	2.2%	680	2.3%
Administration	18,400	18,810	19,230	410	2.2%	420	2.2%
Operations & Maintenance	15,000	15,340	15,690	340	2.3%	350	2.3%
Revenue	(15,000)	(15,340)	(15,690)	(340)	2.3%	(350)	2.3%
Net (Revenue)/Expenditure	317,892	323,660	329,852	5,768	1.8%	6,192	1.9%
Office of the CAO & Communications							
Wages & Benefits	664,331	796,925	826,321	132,594	20.0%	29,396	3.7%
Administration	36,750	37,580	38,430	830	2.3%	850	2.3%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	701,081	834,505	864,751	133,424	19.0%	30,246	3.6%
Human Resources							
Wages & Benefits	726,848	837,859	874,241	111,011	15.3%	36,382	4.3%
Administration	20,750	21,220	21,700	470	2.3%	480	2.3%
Operations & Maintenance	138,200	141,310	144,490	3,110	2.3%	3,180	2.3%
Transfers to Reserves	65,000	66,460	67,960	1,460	2.2%	1,500	2.3%
Revenue	(65,000)	(66,460)	(67,960)	(1,460)	2.2%	(1,500)	2.3%
Net (Revenue)/Expenditure	885,798	1,000,389	1,040,431	114,591	12.9%	40,042	4.0%
Fire Rescue							
Wages & Benefits	1,774,005	1,836,458	2,027,478	62,453	3.5%	191,020	10.4%
Administration	42,350	43,300	44,270	950	2.2%	970	2.2%
Operations & Maintenance	156,675	180,200	184,250	23,525	15.0%	4,050	2.2%
Fleet Repair & Maintenance	138,175	142,320	146,590	4,145	3.0%	4,270	3.0%
Fire Stations	74,400	76,070	77,780	1,670	2.2%	1,710	2.2%
Cost Recovery	(14,900)	(14,900)	(14,900)	-	0.0%	-	0.0%
Revenue	(129,200)	(129,200)	(129,200)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,041,505	2,134,248	2,336,268	92,743	4.5%	202,020	9.5%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Wellington County Fire Rescue Training Officer							
Wages & Benefits	138,900	142,427	146,029	3,527	2.5%	3,602	2.5%
Administration	5,900	6,030	6,170	130	2.2%	140	2.3%
Fleet Repair & Maintenance	6,900	7,110	7,320	210	3.0%	210	3.0%
Transfers to Reserves	8,000	8,000	8,000	-	0.0%	-	0.0%
Cost Recovery	22,500	22,500	22,500	-	0.0%	-	0.0%
Revenue	(182,200)	(186,067)	(190,019)	(3,867)	2.1%	(3,952)	2.1%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Emergency Management							
Emergency Operations Centre Expenses	2,800	2,800	2,800	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,800	2,800	2,800	-	0.0%	-	0.0%
TOTAL ADMINISTRATION	3,949,076	4,295,602	4,574,103	346,526	8.8%	278,500	6.5%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>CORPORATE SERVICES</u>							
Legislative Services							
Wages & Benefits	645,509	671,623	688,278	26,114	4.0%	16,655	2.5%
Administration	25,300	25,870	26,450	570	2.3%	580	2.2%
Operations & Maintenance	11,200	131,450	14,410	120,250	1073.7%	(117,040)	-89.0%
Transfers to Reserves	25,200	25,200	25,200	-	0.0%	-	0.0%
Revenue	(70,200)	(191,780)	(76,100)	(121,580)	173.2%	115,680	-60.3%
Net (Revenue)/Expenditure	637,009	662,363	678,238	25,354	4.0%	15,875	2.4%
Financial Services							
Wages & Benefits	1,416,118	1,468,518	1,616,518	52,400	3.7%	148,000	10.1%
Administration	41,300	42,230	43,180	930	2.3%	950	2.2%
Operations & Maintenance	48,000	49,080	50,180	1,080	2.3%	1,100	2.2%
Revenue	(202,300)	(202,300)	(202,300)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	1,303,118	1,357,528	1,507,578	54,410	4.2%	150,050	11.1%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Information Technology and Services							
Wages & Benefits	703,293	741,880	774,137	38,587	5.5%	32,257	4.3%
Administration	23,050	23,570	24,100	520	2.3%	530	2.2%
Corporate Support	708,210	743,620	780,800	35,410	5.0%	37,180	5.0%
Revenue	(86,000)	(87,940)	(89,920)	(1,940)	2.3%	(1,980)	2.3%
Net (Revenue)/Expenditure	1,348,553	1,421,130	1,489,117	72,577	5.4%	67,987	4.8%
General Administration							
Administration	93,300	95,400	97,550	2,100	2.3%	2,150	2.3%
Operations & Maintenance	564,825	590,240	616,800	25,415	4.5%	26,560	4.5%
Transfers to Reserves	22,000	22,000	22,000	-	0.0%	-	0.0%
Cost Recovery	(1,318,553)	(1,407,548)	(1,479,549)	(88,995)	6.7%	(72,001)	5.1%
Revenue	(195,300)	(212,877)	(232,036)	(17,577)	9.0%	(19,159)	9.0%
Net (Revenue)/Expenditure	(833,728)	(912,785)	(975,235)	(79,057)	9.5%	(62,450)	6.8%
205 Queen St, Fergus Building							
Administration	6,100	6,240	6,380	140	2.3%	140	2.2%
Operations & Maintenance	42,825	43,790	44,780	965	2.3%	990	2.3%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	48,925	50,030	51,160	1,105	2.3%	1,130	2.3%
By-law Enforcement and Licensing							
Wages & Benefits	306,797	322,147	339,657	15,350	5.0%	17,510	5.4%
Administration	6,650	6,800	6,950	150	2.3%	150	2.2%
Operations & Maintenance	184,700	188,860	193,110	4,160	2.3%	4,250	2.3%
Fleet Repair & Maintenance	3,900	4,020	4,140	120	3.1%	120	3.0%
Revenue	(255,700)	(255,700)	(255,700)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	246,347	266,127	288,157	19,780	8.0%	22,030	8.3%
Stray Animal Control							
Operations & Maintenance	197,300	201,740	206,280	4,440	2.3%	4,540	2.3%
Revenue	(87,400)	(87,400)	(87,400)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	109,900	114,340	118,880	4,440	4.0%	4,540	4.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Livestock Act							
Livestock Act Expenses	650	650	650	-	0.0%	-	0.0%
Revenue	(400)	(400)	(400)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	250	250	250	-	0.0%	-	0.0%
Tile Drain Loans							
Debt Payments	-	-	-	-	0.0%	-	0.0%
Debt Repayments	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
TOTAL CORPORATE SERVICES	2,860,374	2,958,983	3,158,144	98,609	3.4%	199,161	6.7%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>INFRASTRUCTURE SERVICES</u>							
Transportation Services - Administration							
Wages & Benefits	1,354,759	1,525,077	1,581,978	170,318	12.6%	56,900	3.7%
Administration	62,250	63,650	65,080	1,400	2.2%	1,430	2.2%
Operations & Maintenance	639,967	666,096	692,748	26,129	4.1%	26,652	4.0%
Cost Recovery	(15,110)	(15,110)	(15,110)	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	2,041,867	2,239,713	2,324,695	197,847	9.7%	84,982	3.8%
Transportation Services - Operations							
Fleet Repair & Maintenance	1,088,503	1,115,329	1,141,988	26,826	2.5%	26,659	2.4%
Works Garages	174,551	178,773	182,888	4,222	2.4%	4,115	2.3%
Operations & Maintenance	3,592,544	3,749,319	3,973,415	156,775	4.4%	224,096	6.0%
Street Lighting	268,000	280,060	292,663	12,060	4.5%	12,603	4.5%
Revenue	(138,100)	(138,100)	(138,100)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	4,985,498	5,185,382	5,452,853	199,884	4.0%	267,472	5.2%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Centre Wellington Downtown - Maintenance							
Centre Wellington Downtown Operations & Maintenance	50,514	51,877	53,346	1,363	2.7%	1,470	2.8%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	50,514	51,877	53,346	1,363	2.7%	1,470	2.8%
Crossing Guards							
Wages & Benefits	85,602	87,519	89,480	1,917	2.2%	1,961	2.2%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	85,602	87,519	89,480	1,917	2.2%	1,961	2.2%
Cemeteries							
Operations & Maintenance	275,600	288,002	300,962	12,402	4.5%	12,960	4.5%
Revenue	(275,600)	(288,002)	(300,962)	(12,402)	4.5%	(12,960)	4.5%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
TOTAL INFRASTRUCTURE SERVICES	7,163,481	7,564,491	7,920,375	401,010	5.6%	355,884	4.7%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
2. Increase in gravel resurfacing of \$25,000 per year in 2026 and 2027.							
<u>COMMUNITY SERVICES</u>							
Parks, Recreation and Culture Administration							
Wages & Benefits	1,969,081	2,046,640	2,123,887	77,559	3.9%	77,248	3.8%
Administration	95,900	98,060	100,270	2,160	2.3%	2,210	2.3%
Operations & Maintenance	239,346	244,730	250,240	5,384	2.2%	5,510	2.3%
Fleet Repair & Maintenance	150,200	154,710	159,350	4,510	3.0%	4,640	3.0%
Revenue	(3,000)	(3,070)	(3,140)	(70)	2.3%	(70)	2.3%
Net (Revenue)/Expenditure	2,451,527	2,541,070	2,630,607	89,543	3.7%	89,538	3.5%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Centre Wellington Community Sportsplex							
Operating Costs	1,023,325	1,046,350	1,069,890	23,025	2.3%	23,540	2.2%
Repairs & Maintenance	823,067	841,590	860,530	18,523	2.3%	18,940	2.3%
Concessions	38,000	38,860	39,730	860	2.3%	870	2.2%
Halls	2,500	2,560	2,620	60	2.4%	60	2.3%
Aquatic Centre	802,678	820,740	839,210	18,062	2.3%	18,470	2.3%
House	11,700	11,960	12,230	260	2.2%	270	2.3%
Grounds	21,500	21,980	22,470	480	2.2%	490	2.2%
Fitness Program	52,938	54,130	55,350	1,192	2.3%	1,220	2.3%
Weight Room	6,450	6,600	6,750	150	2.3%	150	2.3%
Programs	108,196	110,630	113,120	2,434	2.2%	2,490	2.3%
Revenue	(1,859,460)	(1,901,300)	(1,944,080)	(41,840)	2.3%	(42,780)	2.3%
Net (Revenue)/Expenditure	1,030,895	1,054,100	1,077,820	23,205	2.3%	23,720	1.9%
Jefferson Elora Community Centre							
Operating Costs	290,250	296,780	303,460	6,530	2.2%	6,680	2.3%
Repairs & Maintenance	254,374	260,100	265,950	5,726	2.3%	5,850	2.2%
Concessions	10,000	10,230	10,460	230	2.3%	230	2.2%
Halls	1,500	1,530	1,560	30	2.0%	30	2.0%
Grounds	1,500	1,530	1,560	30	2.0%	30	2.0%
Programs	65,021	66,480	67,980	1,459	2.2%	1,500	2.3%
Revenue	(382,100)	(390,700)	(399,490)	(8,600)	2.3%	(8,790)	2.2%
Net (Revenue)/Expenditure	240,545	245,950	251,480	5,405	2.2%	5,530	2.2%
Belwood Hall							
Operating Costs	22,901	23,430	23,979	529	2.3%	549	2.3%
Revenue	(4,800)	(4,910)	(5,020)	(110)	2.3%	(110)	2.2%
Net (Revenue)/Expenditure	18,101	18,520	18,959	419	2.3%	439	2.4%
Parks							
Operations & Maintenance	689,837	777,662	800,972	87,825	12.7%	23,309	3.0%
Revenue	(58,100)	(59,410)	(60,750)	(1,310)	2.3%	(1,340)	2.3%
Net (Revenue)/Expenditure	631,737	718,252	740,222	86,515	13.7%	21,969	3.1%
Forestry							
Operations & Maintenance	80,000	81,800	83,640	1,800	2.3%	1,840	2.2%
Revenue	(30,000)	(30,000)	(30,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	50,000	51,800	53,640	1,800	3.6%	1,840	3.6%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Greenhouses							
Operations & Maintenance	17,700	18,497	19,329	797	4.5%	832	4.5%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	17,700	18,497	19,329	797	4.5%	832	4.5%
Victoria Park Seniors Centre							
Wages & Benefits	290,294	295,871	302,084	5,577	1.9%	6,214	2.1%
Administration	10,450	10,690	10,930	240	2.3%	240	2.2%
Operations & Maintenance	133,100	136,090	139,150	2,990	2.2%	3,060	2.2%
Programs	157,300	160,840	164,460	3,540	2.3%	3,620	2.3%
Transfers to Reserves	42,000	42,950	43,920	950	2.3%	970	2.3%
Revenue	(283,300)	(289,670)	(296,190)	(6,370)	2.2%	(6,520)	2.3%
Net (Revenue)/Expenditure	349,844	356,771	364,354	6,927	2.0%	7,584	2.1%
Centre Wellington Downtown - Beautification							
Operations & Maintenance	99,047	101,634	104,706	2,587	2.6%	3,072	3.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	99,047	101,634	104,706	2,587	2.6%	3,072	3.0%
Fergus Weigh Scale Building							
Operations & Maintenance	8,175	8,360	8,550	185	2.3%	190	2.3%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	8,175	8,360	8,550	185	2.3%	190	2.3%
Elora Public Washrooms							
Operations & Maintenance	31,000	31,698	32,411	698	2.3%	713	2.3%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	31,000	31,698	32,411	698	2.3%	713	2.3%
Fergus Grand Theatre							
Wages & Benefits	178,085	185,647	189,868	7,562	4.2%	4,222	2.3%
Administration	19,900	20,350	20,810	450	2.3%	460	2.3%
Operations & Maintenance	85,380	88,027	90,871	2,647	3.1%	2,844	3.2%
Transfers to Reserves	9,600	9,600	9,600	-	0.0%	-	0.0%
Revenue	(144,800)	(148,060)	(151,390)	(3,260)	2.3%	(3,330)	2.2%
Net (Revenue)/Expenditure	148,165	155,564	159,760	7,399	5.0%	4,196	2.7%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Tourism							
Wages & Benefits	187,073	195,506	202,984	8,433	4.5%	7,478	3.8%
Administration	32,450	33,180	33,930	730	2.2%	750	2.3%
Operations & Maintenance	104,350	106,700	109,100	2,350	2.3%	2,400	2.2%
Revenue	(42,000)	(42,000)	(42,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	281,873	293,386	304,014	11,513	4.1%	10,628	3.6%
Grants to Community Groups							
Specific Annual Grants	23,150	23,150	23,150	-	0.0%	-	0.0%
Community Impact Grants	113,000	113,000	113,000	-	0.0%	-	0.0%
Community Connect Program	5,000	5,000	5,000	-	0.0%	-	0.0%
Revenue	(118,000)	(118,000)	(118,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	23,150	23,150	23,150	-	0.0%	-	0.0%
Community Development							
Wages & Benefits	133,946	145,920	151,814	11,974	8.9%	5,894	4.0%
Administration	6,350	6,490	6,640	140	2.2%	150	2.3%
Operations & Maintenance	88,000	89,980	92,000	1,980	2.3%	2,020	2.2%
Transfers to Reserves	144,200	144,200	144,200	-	0.0%	-	0.0%
Revenue	(197,700)	(202,150)	(206,700)	(4,450)	2.3%	(4,550)	2.3%
Net (Revenue)/Expenditure	174,796	184,440	187,954	9,644	5.5%	3,514	1.9%
Buildings and Properties Management							
Wages & Benefits	228,825	239,916	250,498	11,092	4.8%	10,581	4.4%
Administration	5,100	5,210	5,330	110	2.2%	120	2.3%
Operations & Maintenance	4,000	4,090	4,180	90	2.3%	90	2.2%
Fleet Repair & Maintenance	5,750	5,920	6,100	170	3.0%	180	3.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	243,675	255,136	266,108	11,462	4.7%	10,971	4.3%
TOTAL COMMUNITY SERVICES	5,800,229	6,058,326	6,243,063	258,097	4.4%	181,223	3.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>PLANNING & DEVELOPMENT SERVICES</u>							
Building							
Wages & Benefits	1,529,208	1,588,844	1,642,049	59,636	3.9%	53,205	3.3%
Administration	40,000	40,900	41,820	900	2.3%	920	2.2%
Operations & Maintenance	15,800	16,160	16,520	360	2.3%	360	2.2%
Fleet Repair & Maintenance	32,700	33,680	34,690	980	3.0%	1,010	3.0%
Revenue	(1,981,900)	(2,051,970)	(2,115,844)	(70,070)	3.5%	(63,873)	3.1%
Net (Revenue)/Expenditure	(364,192)	(372,386)	(380,765)	(8,194)	2.3%	(8,379)	2.3%
Termite Management Program							
Operations & Maintenance	278,000	278,000	278,000	-	0.0%	-	0.0%
Transfers to Reserves	184,000	184,000	184,000	-	0.0%	-	0.0%
Revenue	(278,000)	(278,000)	(278,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	184,000	184,000	184,000	-	0.0%	-	0.0%
Planning							
Wages & Benefits	1,257,781	1,319,515	1,490,835	61,734	4.9%	171,320	13.0%
Administration	15,000	15,340	15,690	340	2.3%	350	2.3%
Operations & Maintenance	45,000	45,000	45,000	-	0.0%	-	0.0%
Revenue	(783,000)	(800,620)	(998,917)	(17,620)	2.3%	(198,297)	24.8%
Net (Revenue)/Expenditure	534,781	579,235	552,608	44,454	8.3%	(26,627)	-4.6%
Economic Development							
Wages & Benefits	157,522	162,767	166,862	5,245	3.3%	4,095	2.5%
Administration	8,400	8,590	8,780	190	2.3%	190	2.2%
Operations & Maintenance	82,800	84,660	86,560	1,860	22.1%	1,900	2.2%
Transfers to Reserves	-	-	-	-	0.0%	-	0.0%
Revenue	(24,800)	(25,360)	(25,930)	(560)	2.3%	(570)	2.2%
Net (Revenue)/Expenditure	223,922	230,657	236,272	6,735	3.0%	5,615	2.4%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Committee of Adjustment							
Wages & Benefits	3,300	3,300	3,300	-	0.0%	-	0.0%
Administration	1,800	1,800	1,800	-	0.0%	-	0.0%
Revenue	(60,000)	(60,000)	(60,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(54,900)	(54,900)	(54,900)	-	0.0%	-	0.0%
Heritage Centre Wellington							
Wages & Benefits	17,057	-	-	(17,057)	-100.0%	-	0.0%
Administration	3,100	3,170	3,240	70	2.3%	70	2.2%
Operations & Maintenance	86,500	83,450	85,330	(3,050)	-3.5%	1,880	2.3%
Revenue	(92,050)	(70,000)	(70,000)	22,050	-24.0%	-	0.0%
Net (Revenue)/Expenditure	14,607	16,620	18,570	2,013	13.8%	1,950	11.7%
TOTAL PLANNING & DEVELOPMENT SERVICES	538,218	583,226	555,784	45,007	8.4%	(27,441)	-4.7%
Notes:							
1. See Staffing Strategy section for increases in staffing complement.							
<u>OTHER SERVICES</u>							
Grand River Conservation Authority							
Capital & Operating Levy	119,184	121,870	124,610	2,686	2.3%	2,740	2.2%
Special Levy	(119,184)	(121,870)	(124,610)	(2,686)	2.3%	(2,740)	2.2%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Other Health Services							
Health Care Professionals Recruitment	33,925	33,925	33,925	-	0.0%	-	0.0%
Revenue	(22,700)	(22,700)	(22,700)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	11,225	11,225	11,225	-	0.0%	-	0.0%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Contribution to Capital Fund							
Contribution to General Capital Reserve	1,188,200	1,438,785	1,677,356	250,585	21.1%	238,571	16.6%
Transfer to Dedicated Capital Levy Reserve	1,770,763	1,806,178	1,842,302	35,415	2.0%	36,124	2.0%
Transfer to Vehicle Replacement Reserves	1,211,000	1,320,000	1,439,000	109,000	9.0%	119,000	9.0%
Transfer to Equipment Replacement Reserves	743,000	780,000	827,000	37,000	5.0%	47,000	6.0%
Transfer to Facility Replacement Reserves	471,300	489,000	507,000	17,700	3.8%	18,000	3.7%
Transfer to Streetlight Reserve	100,000	100,000	100,000	-	0.0%	-	0.0%
Revenue	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	5,484,263	5,933,963	6,392,658	449,700	8.2%	458,695	7.7%
Ontario Non-Specific Grants							
Expenses	-	-	-	-	0.0%	-	0.0%
OMPF Grant	(142,000)	(120,700)	(102,600)	21,300	-15.0%	18,100	-15.0%
Net (Revenue)/Expenditure	(142,000)	(120,700)	(102,600)	21,300	-15.0%	18,100	-15.0%
Other Revenues and Expenses							
Elora LCBO Expenditures	14,600	14,930	15,270	330	2.3%	340	2.3%
West Garafraxa Office Expenditures	15,000	15,340	15,690	340	2.3%	350	2.3%
Transfers to Reserves	5,975,313	5,651,761	5,417,474	(323,552)	-5.4%	(234,287)	-4.1%
Tax Interest/Penalties	(450,000)	(450,000)	(450,000)	-	0.0%	-	0.0%
Investment Earnings	(1,952,865)	(1,952,865)	(1,952,865)	-	0.0%	-	0.0%
Building Rentals	(81,120)	(81,120)	(81,120)	-	0.0%	-	0.0%
OCIF Proceeds	(2,157,013)	(1,833,461)	(1,558,442)	323,552	-15.0%	275,019	-15.0%
Aggregate Resources	(150,000)	(150,000)	(150,000)	-	0.0%	-	0.0%
CW Hydro Interest on Equity	(365,890)	(365,890)	(365,890)	-	0.0%	-	0.0%
OLGC Gaming Proceeds	(2,800,000)	(2,800,000)	(2,800,000)	-	0.0%	-	0.0%
Canada Community Building Grant	(1,018,300)	(1,018,300)	(1,059,032)	-	0.0%	(40,732)	4.0%
Year-End Surplus	-	-	-	-	0.0%	-	0.0%
Transfers from Reserves	-	-	-	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(2,970,275)	(2,969,605)	(2,968,915)	670	0.0%	690	0.0%
Net Debt							
Debt Payment	870,934	1,547,702	2,238,388	676,768	77.7%	690,686	44.6%
Transfer from Reserves	(753,819)	(1,447,220)	(2,089,534)	(693,401)	92.0%	(642,314)	44.4%
Net (Revenue)/Expenditure	117,115	100,482	148,854	(16,633)	-14.2%	48,372	48.1%



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
Fergus BIA							
BIA Levy Expense	77,156	77,156	77,156	-	0.0%	-	0.0%
BIA Levy Revenue	(77,156)	(77,156)	(77,156)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Elora BIA							
BIA Levy Expense	78,243	78,243	78,243	-	0.0%	-	0.0%
BIA Levy Revenue	(78,243)	(78,243)	(78,243)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	-	-	-	-	0.0%	-	0.0%
Taxation - Payments in Lieu							
Expenses	-	-	-	-	0.0%	-	0.0%
Payments in Lieu	(266,400)	(272,390)	(278,520)	(5,990)	2.2%	(6,130)	2.3%
Net (Revenue)/Expenditure	(266,400)	(272,390)	(278,520)	(5,990)	2.2%	(6,130)	2.3%
Taxation - Township Purposes							
Tax Increment Equivalent Grant	239,700	239,700	239,700	-	0.0%	-	0.0%
Regular Taxation	(20,714,244)	(22,277,125)	(23,751,568)	(1,562,881)	7.5%	(1,474,444)	6.6%
Dedicated Capital Levy	(1,770,763)	(1,806,178)	(1,842,302)	(35,415)	2.0%	(36,124)	2.0%
Supps/Omits (Net of Write-offs)	(300,000)	(300,000)	(300,000)	-	0.0%	-	0.0%
Net (Revenue)/Expenditure	(22,545,307)	(24,143,603)	(25,654,170)	(1,598,296)	7.1%	(1,510,568)	6.3%
TOTAL OTHER SERVICES	(20,311,378)	(21,460,628)	(22,451,468)	(1,149,249)	5.7%	(990,840)	4.6%

Notes:

1. Increase in contribution to general capital reserve based on Asset Management Plan recommendations.
2. Increase in transfers to Vehicle and Equipment Replacement Reserves as shown in replacement schedules.



Township of Centre Wellington 3-Year Tax Supported Operating Forecast

Description	Net Expenditures			Change 2025 / 2026		Change 2026 / 2027	
	2025 Budget	2026 Forecast	2027 Forecast	\$	%	\$	%
<u>CONSOLIDATED TAX SUPPORTED OPERATING</u>							
ADMINISTRATION	3,949,076	4,295,602	4,574,103	346,526	8.77%	278,500	6.48%
CORPORATE SERVICES	2,860,374	2,958,983	3,158,144	98,609	3.45%	199,161	6.73%
INFRASTRUCTURE SERVICES	7,163,481	7,564,491	7,920,375	401,010	5.6%	355,884	4.7%
COMMUNITY SERVICES	5,800,229	6,058,326	6,243,063	258,097	4.45%	184,736	3.05%
PLANNING & DEVELOPMENT SERVICES	538,218	583,226	555,784	45,007	8.36%	(27,441)	-4.71%
OTHER SERVICES	(20,311,378)	(21,460,628)	(22,451,468)	(1,149,250)	5.66%	(990,840)	4.62%
NET (REVENUE)/EXPENDITURE	-	-	-	-	-	-	-

Notes:

Taxation Levy Impact Analysis

	<u>2025 Budget</u>	<u>2026 Forecast</u>	<u>2027 Forecast</u>
<u>General Capital Levy</u>			
Prior Year's General Taxation Levy	18,686,611	20,714,244	22,277,125
Add: Assessment Growth	1,268,821	414,285	445,542
Total General Taxation Levy	19,955,432	21,128,529	22,722,667
Total Taxation Requirements (per above)	20,714,244	22,277,125	23,751,568
\$ Increase in Taxation	758,812	1,148,596	1,028,901
% Increase in Taxation	3.80%	5.44%	4.53%
<u>Dedicated Capital Levy</u>			
Prior Year's Dedicated Capital Levy	1,658,173	1,770,763	1,806,178
Add: Assessment Growth	112,590	35,415	36,124
Total Dedicated Capital Levy	1,770,763	1,806,178	1,842,302
Total Taxation Requirements (per above)	1,770,763	1,806,178	1,842,302
\$ Increase in Taxation	-	-	-
% Increase in Taxation	0.00%	0.00%	0.00%
<u>Combined Taxation Levy</u>			
Total % Increase in Taxation	3.49%	5.01%	4.19%



WATERWORKS/ WASTEWATER SUPPORTED OPERATING BUDGET



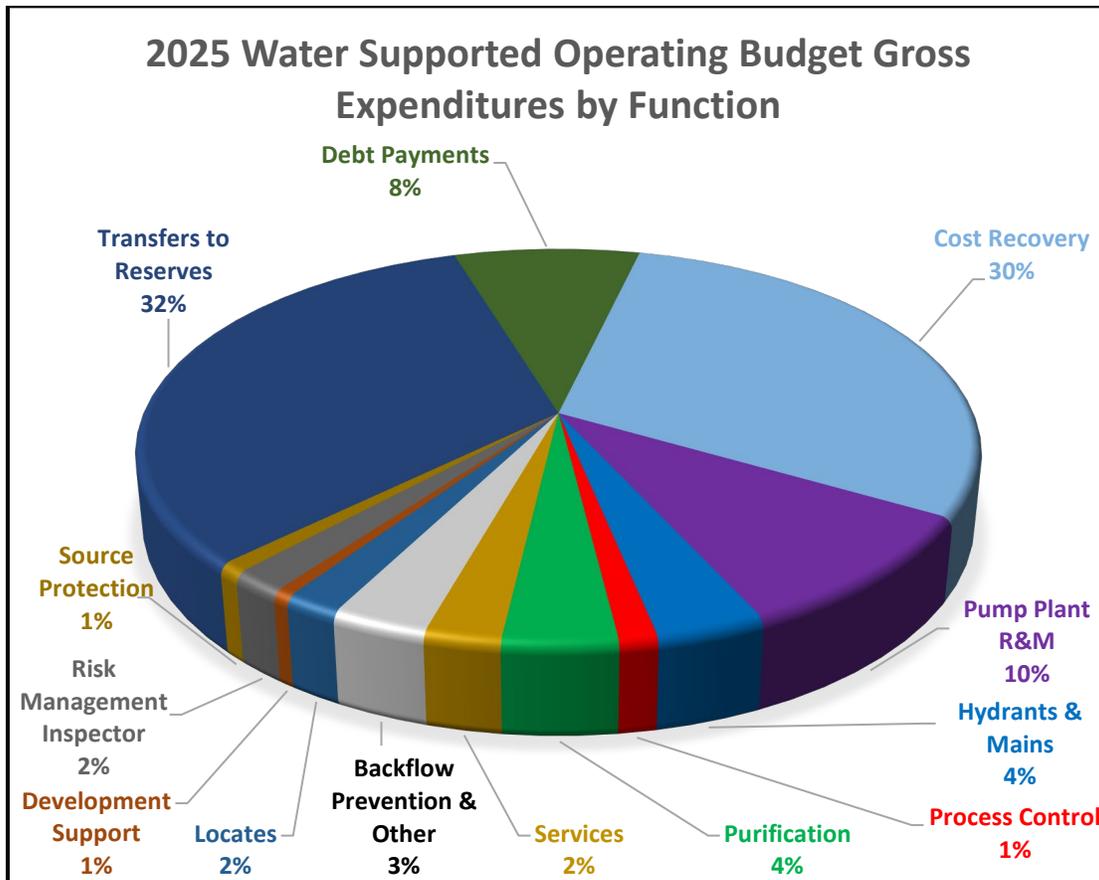
Waterworks & Wastewater Supported Operating Summary

The waterworks and wastewater operating budgets include expenditures and revenues associated with the day-to-day provision of these specific Township services. The net waterworks and wastewater supported budgets are funded by water and wastewater rates respectively.

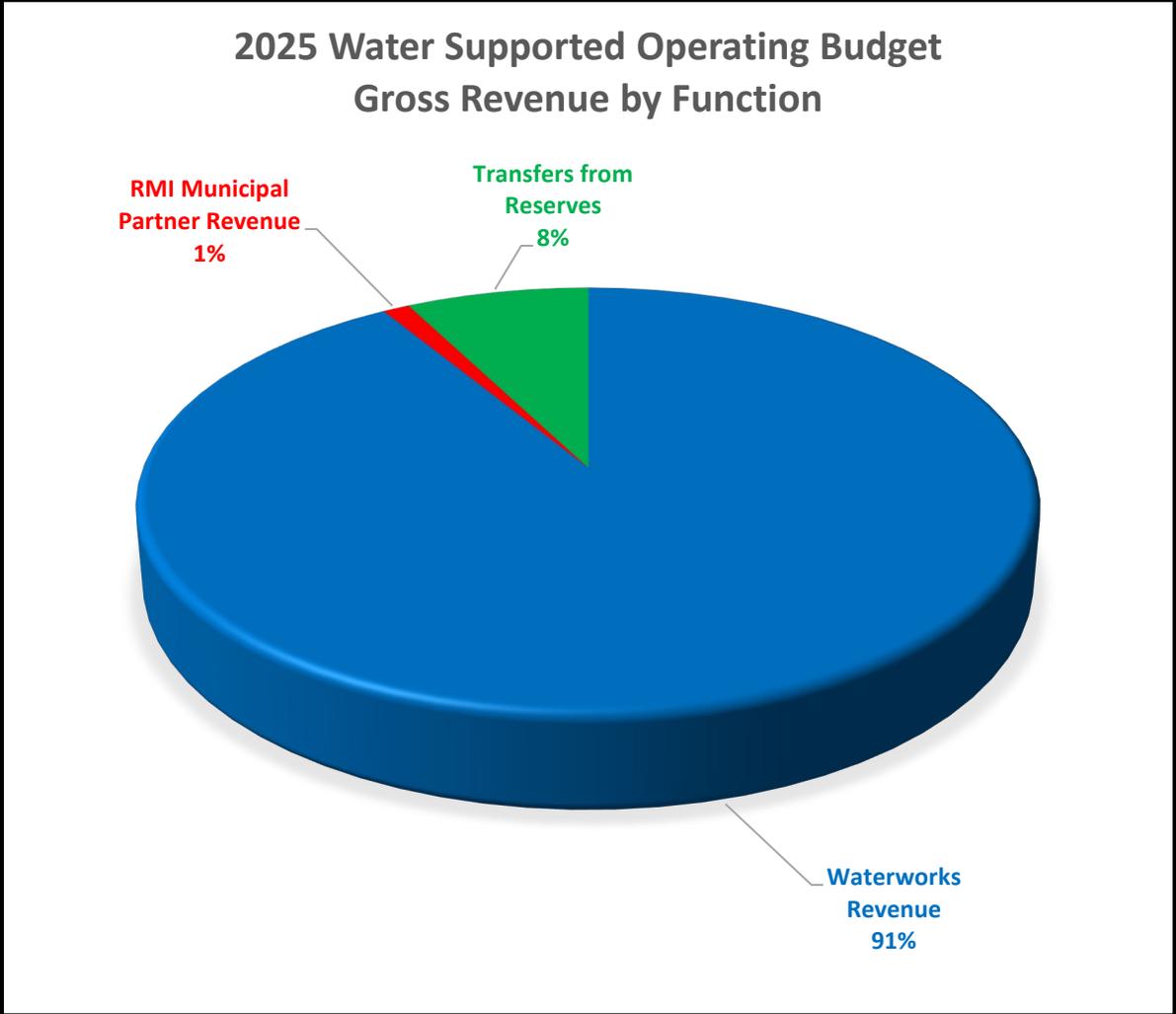
2025 Waterworks Supported Operating Budget

The 2025 waterworks supported operating budget totals \$6,431,151. After deducting other revenues, the net operating budget to be funded from water rates is \$5,870,000. A 1.2% increase in water rates is projected to be implemented effective January 1, 2025 as per the Fees and Charges By-law for 2025. This rate increase is based on the Township approved Water and Wastewater Rate Study dated November 2020.

The gross 2025 water supported operating budget is broken down as follows:



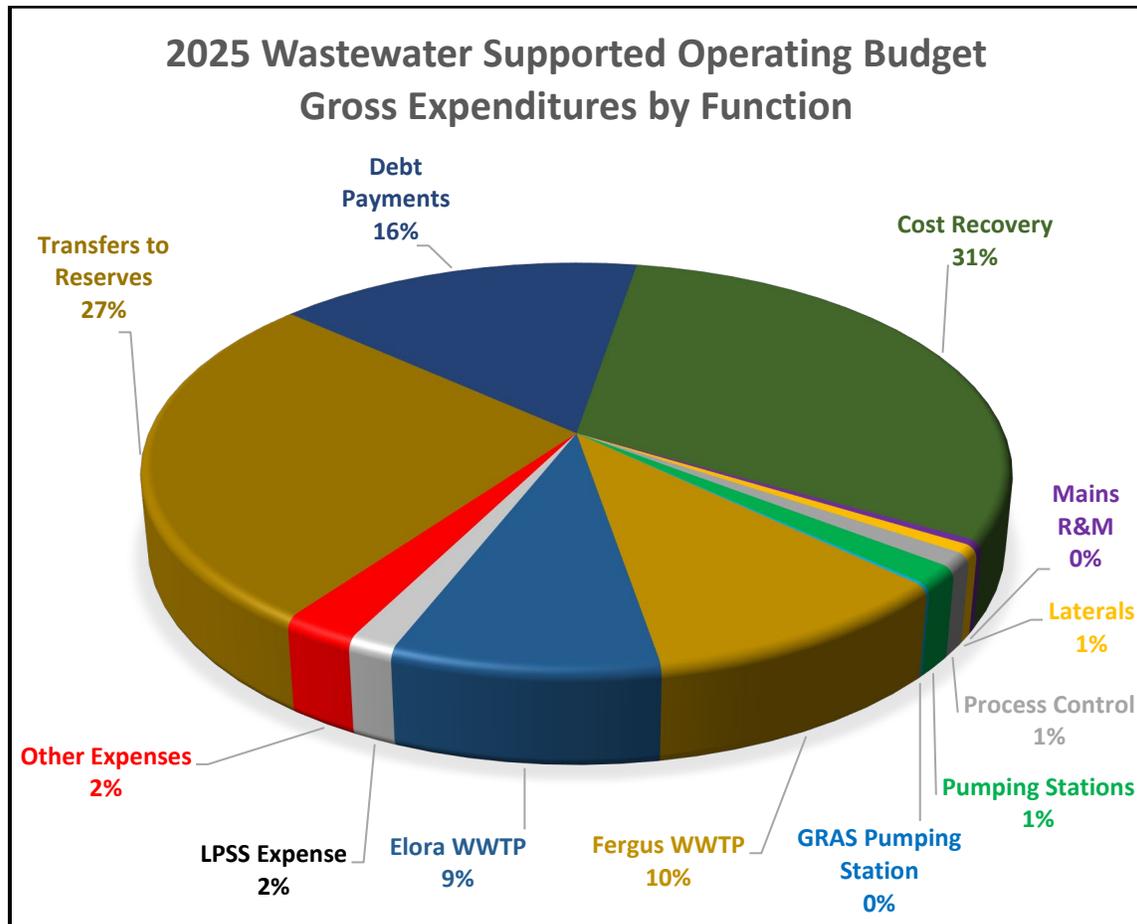
From a gross revenue perspective, the 2025 water supported operating budget is broken down into the following revenue types:



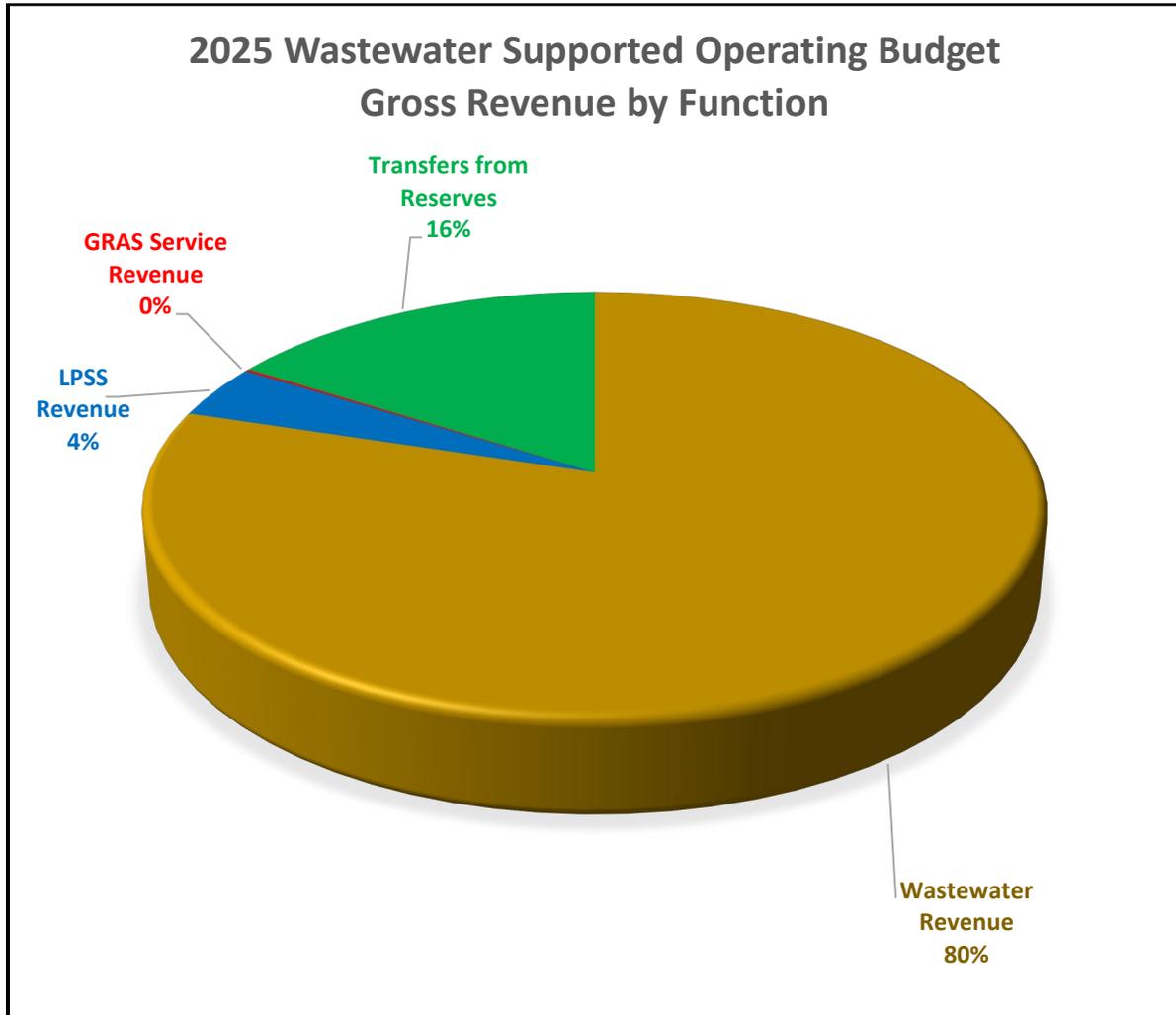
2025 Wastewater Supported Operating Budget

The 2025 wastewater supported operating budget totals \$8,579,090. After deducting other revenues, the net operating budget to be funded from wastewater rates is \$7,194,000. A 3.3% increase in wastewater rates is projected to be implemented effective January 1, 2025 as per the Fees and Charges By-law for 2025. This rate increase is based on the Township approved Water and Wastewater Rate Study dated November 2020.

The gross 2025 wastewater supported operating budget is broken down as follows:



From a gross revenue perspective, the 2025 wastewater supported operating budget is broken down into the following revenue types:



2025 Wellington Source Water Protection Operating Budget

In addition to the waterworks and wastewater operating budgets, this budget area also includes the annual operating budget for Wellington Source Water Protection. This division is shared with all municipalities within Wellington County.

The 2025 operating budget for this area totals \$453,500 and is funded by the County of Wellington.

More detailed operating budget information for waterworks, wastewater, and Wellington Source Water Protection is provided below.



Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results

Environmental Services - Administration

Water Services and Environmental Sustainability is responsible for the Township's water supply, treatment, storage and distribution systems as well as sustainability programs and initiatives. The Township owns, operates and maintains nine (9) water supply wells, 130 km of watermain, 1,312 watermain valves, 799 hydrants, four (4) elevated water storage tanks. Water conservation and climate change action / resiliency programs are also based in this department.

Wastewater Services is responsible for the Township's wastewater collection, pumping, and treatment systems and stormwater management systems. The Township owns, operates and maintains two (2) wastewater treatment plants, eight (8) sewage pumping stations, 120 km of wastewater main, 152 km of storm sewers, 4,415 catch basins, and 2,517 maintenance holes. Along with Transportation Services, Environmental Services also maintains the Township's storm sewer collection system (pipes and open channels) and 26 storm water management facilities.

The Risk Management Inspector (RMI) is a shared services position supporting the Township and five other municipalities, for the purposes of implementing and enforcing the Clean Water Act and Source Protection Plans. A portion of the RMI cost centre is offset by revenue from partner municipalities.

	2024 Budget	2024 Actual	2025 Approved Budget		
<u>Revenues</u>					
<i>Environmental Services - Administration - Revenue</i>	(88,400)	(12,000)	(97,000)	(8,600)	9.7%
<u>Total Revenues</u>	(88,400)	(12,000)	(97,000)	(8,600)	9.7%
Expenses					
Environmental Services - Administration - Wages & Benefits	1,995,604	1,703,027	2,168,100	172,496	8.6%
Environmental Services - Administration - Administration	77,550	89,252	79,150	1,600	2.1%
Environmental Services - Administration - Operations & Maintenance	2,002,986	1,980,121	2,114,475	111,489	5.6%
Environmental Services - Administration - Meter Maintenance	91,756	89,093	133,073	41,317	45.0%
Environmental Services - Administration - Fleet Repair & Maintenance	140,059	125,239	144,305	4,246	3.0%
Environmental Services - Administration - Cost Recovery	(4,219,554)	(3,974,731)	(4,542,102)	(322,548)	7.6%
<i>Total Expenses</i>	88,400.37	12,000	97,000	8,599	9.7%
<u>Net Budget Administration</u>	0	-	(0)	(1)	0.0%

Major Changes Impacting This Budget
<ol style="list-style-type: none"> 1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and wastewater system budgets. 2. Revenue includes fees from an agreement with the Township of Mapleton for the provision of services by the Township's Climate Change Coordinator. Furthermore, revenue includes an estimated amount for SCADA services provided to other municipalities by the Township's Instrumentation and Systems Control Technician. 3. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year. Furthermore, the wages line includes the following changes: <ul style="list-style-type: none"> - 10% of a new By-Law Clerk and Licensing Officer position with a charge to the Environmental budget of \$9,750 and the remainder funded from the By-Law Enforcement and Licensing division; and - 50% of a new GIS Technician position with a cost to the Environmental budget of \$52,600 and the remainder funded from the Transportation Services division. 4. The increase in operations and maintenance is due to the following: <ul style="list-style-type: none"> - a \$19,400 increase in the insurance premium for Environmental Services facilities; - an \$89,500 increase in the allocation of administrative costs from the tax supported operating budget; - a \$13,100 increase in the portion of the GRCA levy that is charged to the Environmental Services budget; and - a \$9,600 reduction in internet service charges from Centre Wellington Communications Inc. for 2025. 5. The increase in the meter maintenance line is mainly due to the cost of wireless meter reading and an increase in installation costs due to new development.



Township of Centre Wellington

**2025 Operating Budget Summary
With 2024 Budget and Actual Results**

Environmental Services - Waterworks

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
Revenues					
Environmental Services - Waterworks - Revenue	(5,583,000)	(5,840,912)	(5,870,000)	(287,000)	5.1%
Environmental Services - Waterworks - RMI Municipal Partner Revenue	(69,400)	(72,990)	(71,900)	(2,500)	3.6%
Environmental Services - Waterworks - Transfers from Reserves	(401,029)	(401,029)	(489,251)	(88,222)	22.0%
<i>Total Revenues</i>	(6,053,429)	(6,314,931)	(6,431,151)	(377,722)	6.2%
Expenses					
Environmental Services - Waterworks - Pump Plant R&M	615,531	660,082	629,111	13,580	2.2%
Environmental Services - Waterworks - Hydrants & Mains R&M	232,852	243,313	234,182	1,331	0.6%
Environmental Services - Waterworks - Process Control	74,756	43,364	82,613	7,857	10.5%
Environmental Services - Waterworks - Purification	215,252	224,688	245,503	30,251	14.1%
Environmental Services - Waterworks - Services	155,923	128,565	163,992	8,070	5.2%
Environmental Services - Waterworks - Backflow Prevention and Other	195,660	201,199	207,883	12,223	6.2%
Environmental Services - Waterworks - Locates	99,185	72,145	120,722	21,537	21.7%
Environmental Services - Waterworks - Development Support	22,083	34,859	37,073	14,990	67.9%
Environmental Services - Waterworks - Risk Management Inspector	112,479	112,371	115,900	3,421	3.0%
Environmental Services - Waterworks - Source Protection Coordinator	49,965	49,439	54,379	4,414	8.8%
Environmental Services - Waterworks - Transfers to Reserves	1,955,486	2,324,195	2,092,520	137,034	7.0%
Environmental Services - Waterworks - Debt Payments	552,045	551,325	539,590	(12,455)	-2.3%
Environmental Services - Waterworks - Cost Recovery Applied	1,772,213	1,669,387	1,907,683	135,470	7.6%
<i>Total Expenses</i>	6,053,429	6,314,931	6,431,151	377,722	6.2%
Net Budget Waterworks	0	-	(0)	(0)	0.0%

Major Changes Impacting This Budget
1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. Per an agreement with participating lower tier municipalities in the County of Wellington, the Township is responsible for 38% of the Risk Management Inspector (RMI) costs. As such, a corresponding RMI Municipal Partner Revenue line is included to reflect the recovery of 62% of the total RMI cost from participating municipalities.
3. The increase in the purification line is due to an increase in chemical costs used in the purification process and an increase in lab costs for water testing.
4. The increase in the locates line is due to a \$7,000 increase in expenditures for external locate services.
5. The transfers to reserves line reflects an increase to the Waterworks General Capital Reserve transfer of \$132,474 and a \$4,560 increase in the transfers to the Environmental Vehicle and Equipment Replacement Reserves.
6. Repayment of debt owed to the TD Bank in 2025 accounts for the decrease in the debt payments line. This is offset by debt payments in 2025 for two new internal loans from reserves for additional well capacity at Well F2 and Well F5. As a significant portion of debt repayment for the new internal loans from reserves are funded from development charges, the transfers from reserves line is increased accordingly.
7. 90.7% of waterworks debt is funded from development charges in 2025.



Township of Centre Wellington
2025 Operating Budget Summary
With 2024 Budget and Actual Results

Environmental Services - Wastewater

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Environmental Services - Wastewater - Revenue	(6,337,600)	(6,701,282)	(6,846,000)	(508,400)	8.0%
Environmental Services - Wastewater - LPSS Revenue	(342,000)	(347,141)	(348,000)	(6,000)	1.8%
Environmental Services - Wastewater - GRAS Service Revenue	(12,900)	(9,203)	(13,400)	(500)	3.9%
Environmental Services - Wastewater - Transfers from Reserves	(1,390,891)	(1,390,890)	(1,371,690)	19,201	-1.4%
<i>Total Revenues</i>	(8,083,391)	(8,448,517)	(8,579,090)	(495,699)	6.1%
<u>Expenses</u>					
Environmental Services - Wastewater - Mains R&M	61,256	7,250	34,307	(26,950)	-44.0%
Environmental Services - Wastewater - Laterals	63,637	58,722	55,751	(7,886)	-12.4%
Environmental Services - Wastewater - Process Control	71,346	66,509	91,996	20,651	28.9%
Environmental Services - Wastewater - Pumping Stations	115,520	163,736	126,912	11,391	9.9%
Environmental Services - Wastewater - GRAS Pumping Station	11,230	7,346	11,582	352	3.1%
Environmental Services - Wastewater - Fergus WWTP	763,635	960,328	879,332	115,697	15.2%
Environmental Services - Wastewater - Elora WWTP	634,752	706,390	745,348	110,597	17.4%
Environmental Services - Wastewater - LPSS Expense	115,105	124,921	129,970	14,865	12.9%
Environmental Services - Wastewater - Other	196,100	200,887	208,400	12,300	6.3%
Environmental Services - Wastewater - Transfers to Reserves	2,212,578	2,459,135	2,289,382	76,804	3.5%
Environmental Services - Wastewater - Debt Payments	1,390,891	1,387,949	1,371,691	(19,200)	-1.4%
Environmental Services - Wastewater - Cost Recovery Applied	2,447,341	2,305,344	2,634,419	187,078	7.6%
<i>Total Expenses</i>	8,083,391	8,448,517	8,579,090	495,699	6.1%
Net Budget Wastewater	(0)	-	(0)	(0)	0.0%

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the wastewater budget.
2. The reduction in the mains repairs and maintenance line is the result of bringing budgeted expenditures in line with the three year average.
3. The increase in the process control line is mainly due to an increase in labour costs allocated to this cost centre.
4. The increase in the Fergus WWTP line is mainly due to the following:
 - a \$70,000 increase in biosolids management costs due to population growth and increased haulage charges;
 - a \$10,000 increase material costs; and
 - a \$37,800 increase in estimated utility costs at this facility.
5. The increase in the Elora WWTP line is mainly due to the following:
 - a \$25,000 increase in chemical costs due to rising chemical prices;
 - a \$40,000 increase in equipment maintenance costs due to repairs planned for three blowers in 2025;
 - a \$16,100 increase in labour costs allocated to this cost centre; and
 - a \$23,000 increase in estimated utility costs at this facility.
6. The transfers to reserves line reflects an increase to the Wastewater General Capital Reserve transfer of \$68,364 and a \$8,440 increase in the transfers to the Environmental Vehicle and Equipment Replacement Reserves.
7. 100% of wastewater debt is funded from development charges in 2025.



Township of Centre Wellington 2025 Operating Budget Summary With 2024 Budget and Actual Results

Environmental Services - Wellington Source Water Protection

The Municipal Risk Management Official is a shared services position supporting all municipalities within Wellington County. This cost centre is funded by the County of Wellington through their Planning Budget. The RMO and Risk Management Inspectors implement and enforce the Clean Water Act and Source Protection Plans. The purpose of the Clean Water Act and the source protection program is to protect existing and future sources of municipal drinking water from quality and quantity threats.

	2024 Budget	2024 Actual	2025 Approved Budget	2024/2025 Budget Change	
				\$	%
<u>Revenues</u>					
Wellington Source Water Protection - Revenue	(441,400)	(452,309)	(453,500)	(12,100)	2.7%
<i>Total Revenues</i>	(441,400)	(452,309)	(453,500)	(12,100)	2.7%
<u>Expenses</u>					
Wellington Source Water Protection - Wages & Benefits	317,800	317,041	348,150	30,350	9.5%
Wellington Source Water Protection - Administration	32,350	29,846	35,550	3,200	9.9%
Wellington Source Water Protection - Operations & Maintenance	58,500	73,653	36,000	(22,500)	-38.5%
Wellington Source Water Protection - Fleet Repair & Maintenance	2,750	1,770	3,000	250	9.1%
Wellington Source Water Protection - Transfers to Reserves	5,000	5,000	5,000	-	0.0%
Wellington Source Water Protection - Cost Recovery Applied	25,000	25,000	25,800	800	3.2%
<i>Total Expenses</i>	441,400	452,309	453,500	12,100	2.7%
<i>Net Budget Wellington Source Water Protection</i>	-	-	-	-	0.0%

Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of administration expenses and Transportation Services division overhead costs allocated to the Wellington Source Water Protection division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. Wages and benefits include movement of various staff in the salary grid, a cost of living increase, and statutory and regular benefit adjustments during the 2025 year.
4. A \$3,000 increase to public relations expenditures, mainly for funding the annual Children's Groundwater Festival, accounts for the majority of the change to the administration line.
5. The decrease in the operation and maintenance line is due to completion of the Eden Mills stream flow monitoring project in 2024. As a result, consulting costs have been reduced accordingly for 2025.



CAPITAL BUDGET

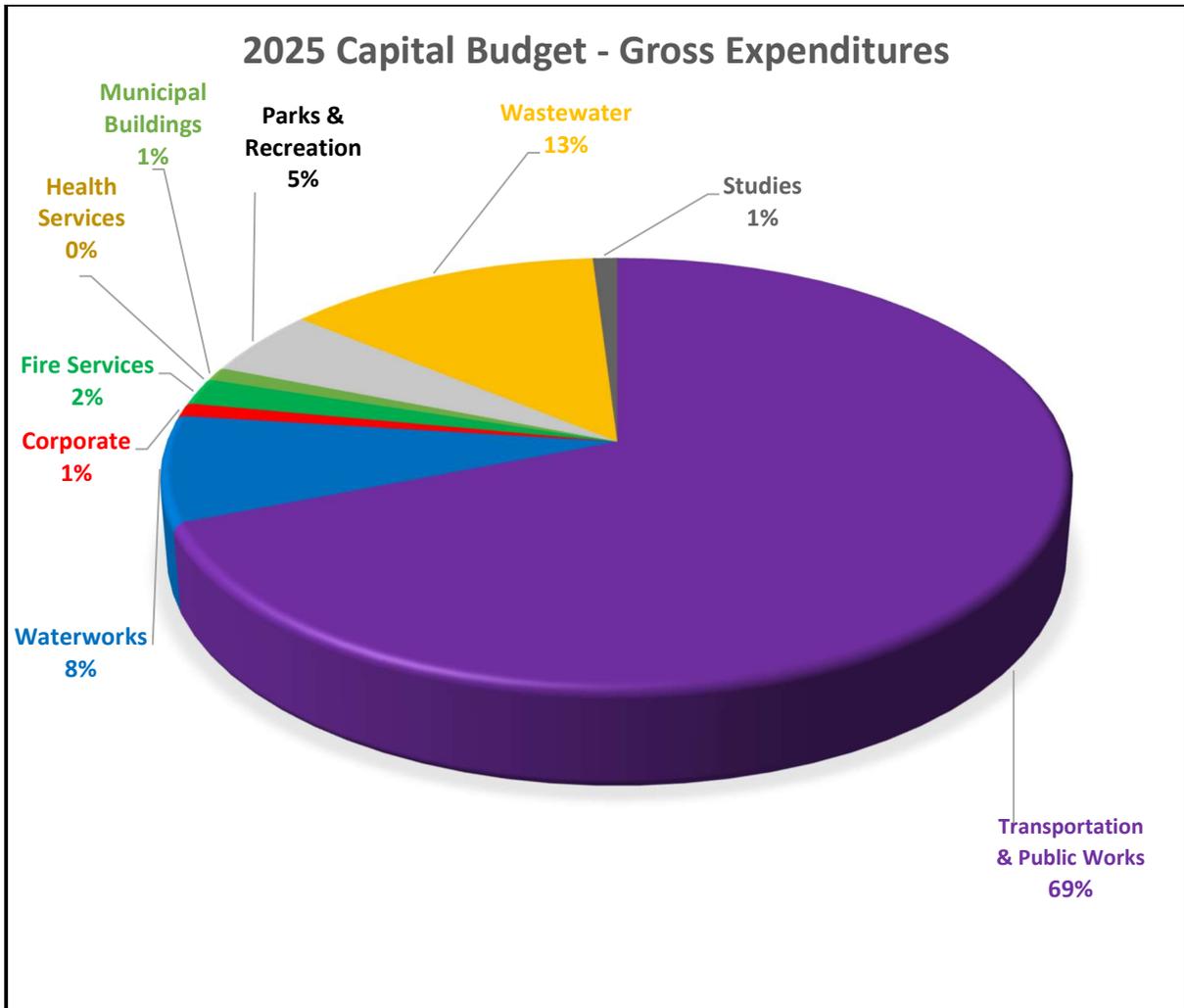


Capital Budget Overview

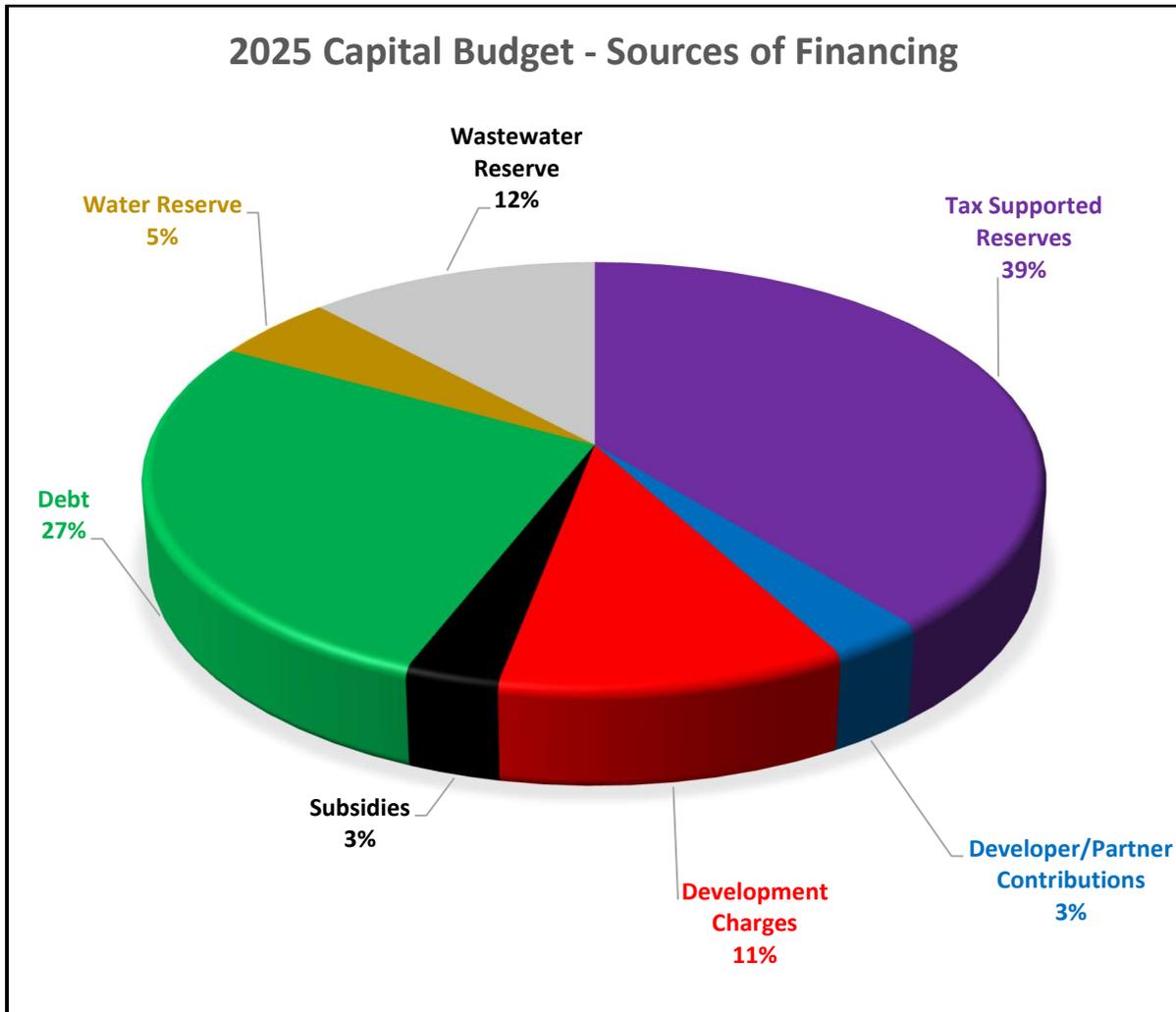
Expenditures that are one-time costs in excess of \$5,000 are typically included in the annual capital budget. This can include costs that may be operating in nature, such as maintenance items or studies. In addition to the capital budget, the budget includes a 2-year capital forecast that is approved by Council, and an additional 7-year capital forecast that is provided for information purposes. Capital forecast information can be found in a later section.

2025 Capital Budget

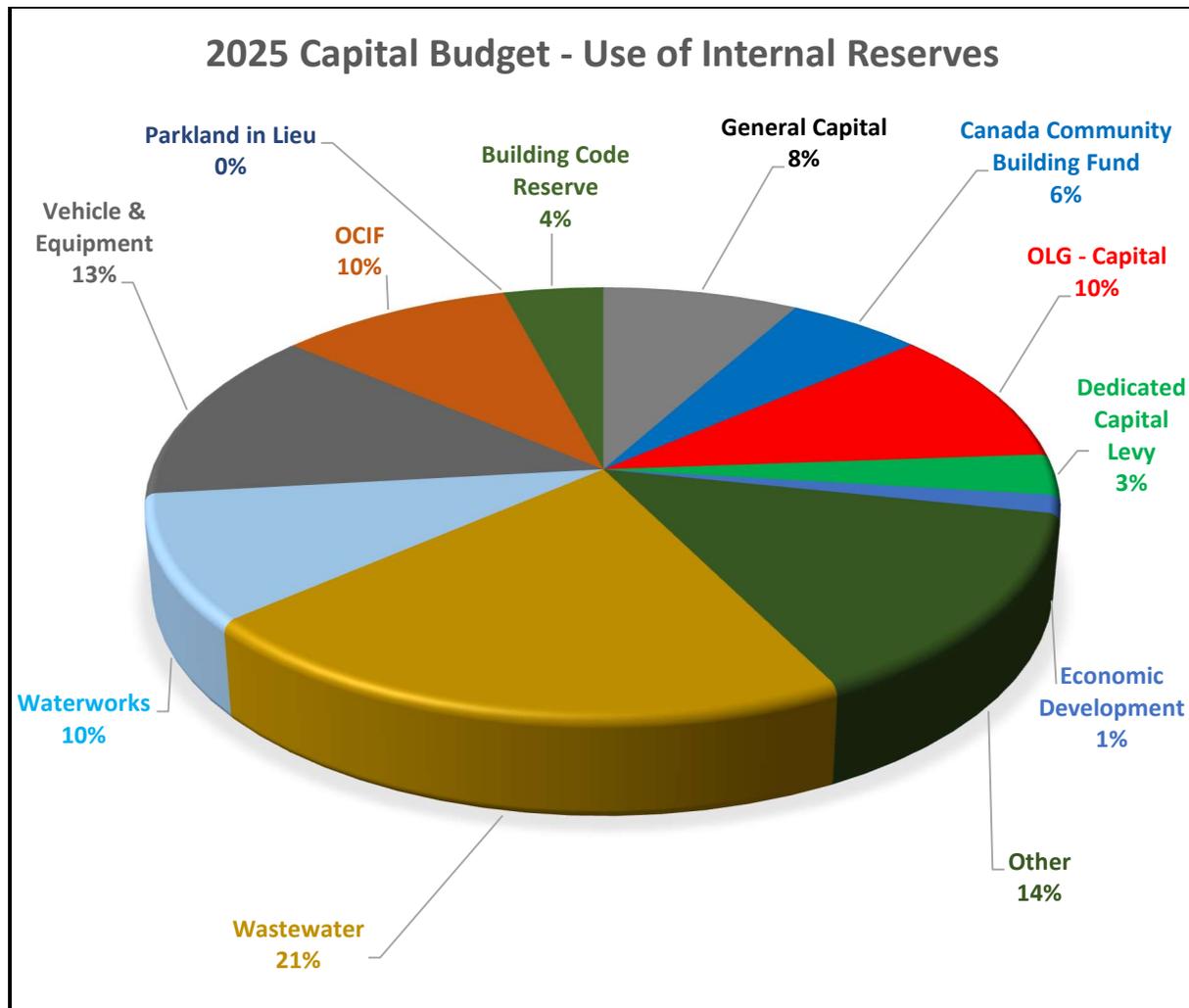
The 2025 capital budget totals \$48,800,150 and is broken down by area as follows:



As with every year, the Township faces funding challenges associated with annual capital needs. The chart below provides a summary of the sources of financing used to fund the 2025 capital budget. 56% of financing sources represent internal Township reserves, while 44% represent external sources (i.e. development charges, debt, subsidies, and developer/partner contributions).



Internal Township reserve financing of \$27,426,024 is being drawn from the following sources:



The use of development charges (DC) to fund 2025 capital projects totals \$5,280,150 and relate to projects associated with Roads, Parks & Recreation, Water, Wastewater, and Corporate (Studies).

The Township is limited from a cash flow perspective when planning to use DC funding within the capital budget process. For future years in the capital forecast, staff utilized the following DC funding limits in the Ten Year Capital Forecast:

- 2025 - 2027 average = \$1,600,000
- 2026 - 2028 average = \$1,300,000
- 2027 - 2029 average = \$1,500,000
- 2028 - 2030 = \$1,200,000/year



When DC cash flow is a problem in funding capital projects, a municipality can either defer growth related capital projects or incur debt to fund these projects. The DC Act allows municipalities to use DCs to fund growth related debt (principal and interest) payments.

For 2025, there is significant pressure to complete growth-related capital projects, and use DC funding. It is recommended within the 2025 capital budget that \$12,946,300 in debt be incurred in 2025 to fund the corporate operations facility construction.

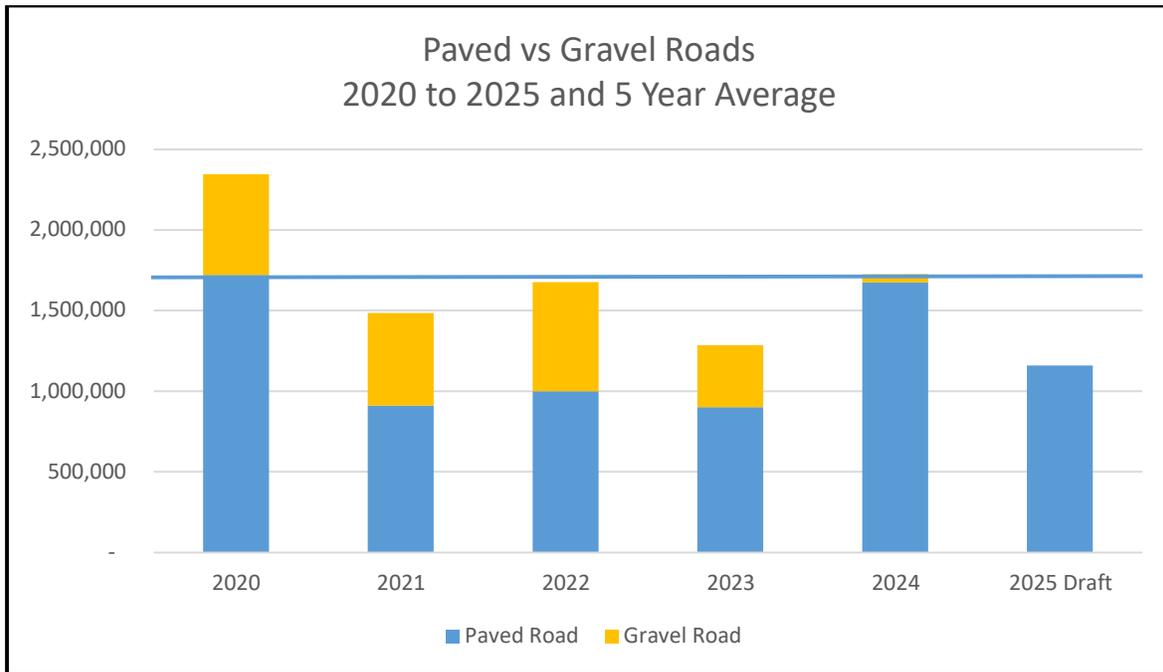
Highlights of the 2025 capital budget are provided below. Projects referenced with “OLG” and/or “CCBF” (Canada Community-Building Fund – formerly Federal Gas Tax) are projects that are either partially or fully funded by these sources.

2025 Capital Project Highlights

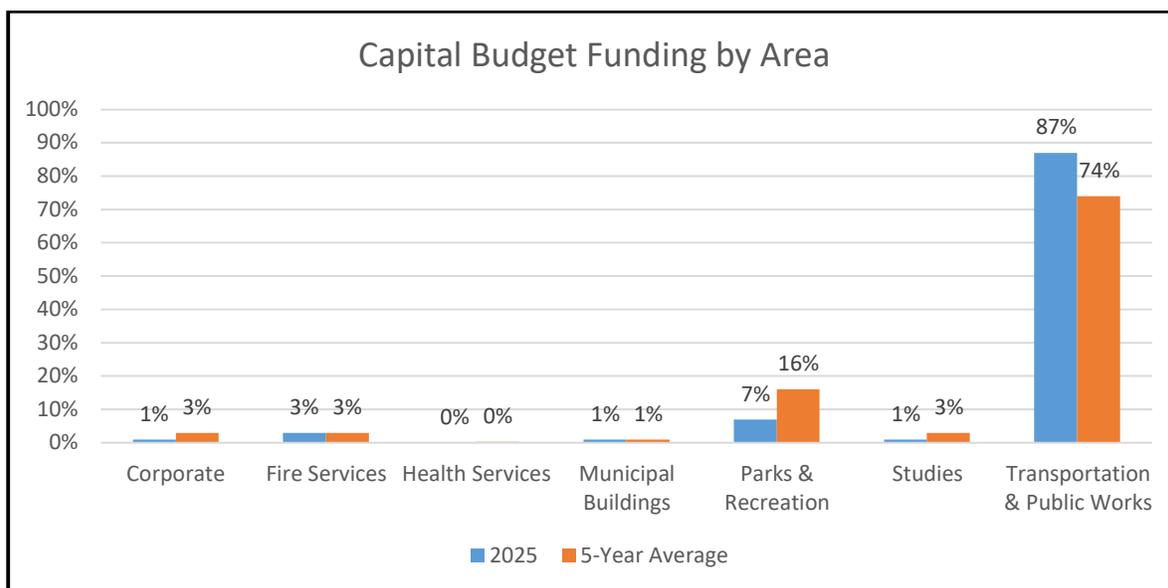
Project	Amount	OLG/CCB
Fourth Line Bridge – 3-WG Replacement	1,100,000	
Corporate Operations Facility	17,904,400	
Second Line – 500m North of Wellington Road 18 to Wellington Road 19	1,160,000	CCBF
Colborne Street Phase III – John Street to Wilson Crescent	3,370,000	OLG
Reconstruction of Colborne Street from Beatty Line to 95m west of Frederick Campbell Street	5,010,000	OLG/CCBF
Reconstruction of Colborne Street – Storybrook Westerly Limit to 120m West of Subdivision	720,000	
St David Street North – St Andrew Street to Edinburgh Avenue	3,250,000	OLG
Hill Street East – Herrick Street to Gartshore Street	2,590,000	
495 Union Street West Renovation	450,000	OLG
Fergus Wastewater Treatment Plant Administration Building Expansion	1,200,000	
Water Meter Modernization and Replacement	1,300,000	
Belwood Hall Accessibility Design and Implementation	450,000	OLG
Storybrook Phase II Park	450,000	
Bissell Park – Upgrade Multi-Purpose Pad	700,000	OLG/CCBF



The following graph depicts the Township's capital investment in rural roads since 2020. The chart further identifies the amount budgeted for gravel rural roads and funds planned for paving rural roads. The blue line in the graph represents the average spending on rural roads for the five-year period 2020 to 2024. The chart excludes amounts budgeted for rural road gravel resurfacing that are included in the operating budget (the 2024 Budget amount was \$607,948 and the 2025 Budget amount is \$641,614).



The following graph compares the capital budget funding by area as per the 2025 capital budget to the five-year average (2020 to 2024).



Pre-Engineering

The Pre-Engineering and Approvals for Future Years Projects project is used for pre-engineering and design work for capital projects planned for 2026 and 2027. For 2025, the Pre-Engineering budget is designated for the following projects:

Project	Amount
Geotechnical investigations and pre-engineering for repaving Sixth Line East – Wellington Road 21 to Sideroad 10	\$25,000
Victoria Crescent – Henderson Street to St David Street	25,000
Reconstruction of Smith Street – David Street to Henderson Street	25,000
Douglas Crescent Watermain Replacement – Forfar Street to Gzowski Street	25,000
Fergus public parking lot improvements	10,000
TOTAL	\$110,000





TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT
<u>STUDIES</u>														
<u>Studies</u>														
1	105-0641	Procurement Process Enhancements	20.0					20.0	20.0					
2	105-0903	Diversity, Equity and Inclusion Study and Implementation	30.0					30.0	30.0					
3	105-0958	Public Engagement Strategy	100.0					100.0	80.0			10.0	10.0	
4	105-7021	Development Charges Study - 2025	80.0		80.0									
5	105-7022	Water, Wastewater and Stormwater Rate Study - 2025	90.0					90.0	30.0			30.0	30.0	
6	105-7023	Municipal Accomodation Tax Implementation	100.0					100.0	100.0					
7	205-7032	Fire Master Plan Update	60.0		60.0									
8	550-7070	8051 Wellington Road 18 Land Studies	25.0					25.0	25.0					
	Total Studies		505.0	-	140.0	-	-	365.0	285.0	-	-	40.0	40.0	-
			505.0	-	140.0	-	-	365.0	285.0	-	-	40.0	40.0	-
<u>CORPORATE</u>														
<u>Corporate - IT&S</u>														
9	105-7024	Provision for New Office Equipment - 2025	20.0					20.0	16.0			2.0	2.0	
10	105-7025	New Photocopiers - 2025	30.0					30.0	24.0			3.0	3.0	
11	105-7026	Cybersecurity Managed Detection and Response	40.0					40.0	32.0			4.0	4.0	
12	105-7027	External AP Firewall Concentrator	6.5					6.5	5.2			0.7	0.7	
13	105-7028	Cybersecurity Playbook	30.0					30.0	24.0			3.0	3.0	
14	105-7029	Office 365 Endpoint Security Implementation	15.0					15.0	12.0			1.5	1.5	
15	105-7030	Short Term Rental Software Acquisition and Implementation	80.0					80.0	80.0					
	Total Corporate - IT&S		221.5	-	-	-	-	221.5	193.2	-	-	14.2	14.2	-
			221.5	-	-	-	-	221.5	193.2	-	-	14.2	14.2	-
<u>MUNICIPAL BUILDINGS</u>														
<u>Municipal Buildings</u>														
16	105-0776	Tourism Office Renovations	35.0					35.0	35.0					
17	105-7031	Township Facilities - Safety & Security	50.0					50.0	50.0					
	Total Municipal Buildings		85.0	-	-	-	-	85.0	85.0	-	-	-	-	-
			85.0	-	-	-	-	85.0	85.0	-	-	-	-	-



TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT
<u>FIRE SERVICES</u>														
<u>Fire Services</u>														
18	205-7033	Equipment For New Pumper	80.0					80.0	80.0					
		Total Fire Services	80.0	-	-	-	-	80.0	80.0	-	-	-	-	-
			80.0	-	-	-	-	80.0	80.0	-	-	-	-	-
<u>HEALTH SERVICES</u>														
<u>Cemeteries</u>														
19	405-0941	Belsyde Cemetery - Feature Obelisks With Trellis	15.0					15.0	15.0					
20	405-7068	Belsyde Cemetery - Block D Development - Phase IIA	120.0					120.0	120.0					
		Total Cemeteries	135.0	-	-	-	-	135.0	135.0	-	-	-	-	-
			135.0	-	-	-	-	135.0	135.0	-	-	-	-	-
<u>TRANSPORTATION & PUBLIC WORKS</u>														
<u>Capital Levy/OCIF Funded Projects</u>														
21	301-1042	Fourth Line Bridge - 3-WG	1,100.0					1,100.0	1,100.0					
22	301-1056	Noah Road Culverts - 32-P and 33-P	100.0					100.0	100.0					
23	301-1057	Sideroad 25 Bridge - 11-WG	160.0					160.0	160.0					
24	301-7034	Sideroad 5 Bridge Removal - 1-P	50.0					50.0	50.0					
25	301-7035	Seventh Line Bridge - 1-E	50.0					50.0	50.0					
26	301-7036	Pedestrian Bridge Behind Fergus Grand Theatre - 4-F	150.0					150.0	150.0					
27	301-7037	Bridge Repairs and Remediation - 2025	100.0					100.0	100.0					
28	301-7038	Pre-Engineering - Bridges - 2025	100.0					100.0	100.0					
29	301-7039	21-WG & 29-WG Bridge/Transportation Study	100.0					100.0	100.0					
30	301-7040	Fourth Line E Bridge Guiderail - 11-P	150.0					150.0	150.0					
31	301-7041	Weisenberg Road Bridge - 5-P	125.0					125.0	125.0					
		Total Capital Levy/OCIF Funded Projects	2,185.0	-	-	-	-	2,185.0	2,185.0	-	-	-	-	-
<u>Public Works - Other</u>														
32	303-0299	Corporate Operations Facilities	17,907.4					17,907.4	4,961.1		12,946.3			
33	303-7053	Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2025	110.0		10.0			100.0	40.0			30.0	30.0	



TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT	
34	303-7054	Active Transportation Improvements	295.0					295.0	295.0						
35	303-7055	Downtown Fergus Streetlight Replacements	90.0					90.0	90.0						
		Total Public Works - Other	18,402.4	-	10.0	-	-	18,392.4	5,386.1	-	12,946.3	30.0	30.0		-
		<u>Roadways - Rural</u>													
36	301-7049	Second Line - 500m North of WR 18 to WR 19	1,160.0					1,160.0	1,160.0						
		Total Roadways - Rural	1,160.0	-	-	-	-	1,160.0	1,160.0	-	-	-	-	-	-
		<u>Roadways - Urban</u>													
37	301-0254	St David St N - St Andrew St to Edinburgh Ave	2,440.0	1,594.2				845.8	845.8						
38	301-0884	Hill St E (Fergus) - Herrick St to Gartshore St	1,280.0					1,280.0	1,040.0			120.0	120.0		
39	301-7042	2025 Crack Sealing	100.0					100.0	100.0						
40	301-7043	2025 Microsurfacing	100.0					100.0	100.0						
41	301-7044	Sidewalk Repairs and Replacement - 2025	150.0					150.0	150.0						
42	301-7045	Traffic Calming Measures - 2025	150.0					150.0	150.0						
43	301-7046	Colborne St - Phase III - John St to Wilson Cres {SFA}	1,505.0			1,053.5		451.5	451.5						
44	301-7047	Reconstruction of Colborne St from Beatty Line to 95m west of Frederick Campbell St {SFA}	4,710.0		3,297.0			1,413.0	1,413.0						
45	301-7048	Reconstruction of Colborne St - Storybrook Westerly Limit to 120m West of Subdivision {SFA}	520.0		364.0			156.0	156.0						
		Total Roadways - Urban	10,955.0	1,594.2	3,661.0	1,053.5	-	4,646.3	4,406.3	-	-	120.0	120.0		-
		<u>Storm Drainage</u>													
46	302-7050	Catch Basin Rebuild - 2025	50.0					50.0	50.0						
47	302-7051	Storm Water Management Pond Sediment Survey	20.0					20.0	20.0						
48	302-7052	Open Channel Rehabilitation - 2025	100.0					100.0	100.0						
		Total Storm Drainage	170.0	-	-	-	-	170.0	170.0	-	-	-	-	-	-
			32,872.4	1,594.2	3,671.0	1,053.5	-	26,553.7	13,307.4	-	12,946.3	150.0	150.0		-
		WASTEWATER													
		<u>Wastewater System</u>													
49	360-0254	St David St N - St Andrew St to Edinburgh Ave	475.0					475.0				475.0			



TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT
50	360-0884	Hill St E (Fergus) - Herrick St to Gartshore St	610.0					610.0				610.0		
51	360-0933	495 Union St West Renovation	450.0					450.0	200.0			250.0		
52	360-1009	Automatic Gate Installation at Fergus WWTP and Elora WWTP	20.0					20.0				20.0		
53	360-1087	Fergus WWTP Administration Building Expansion	1,200.0					1,200.0				1,200.0		
54	360-1088	Fergus WWTP UV System Replacement	390.0					390.0				390.0		
55	360-7046	Colborne Sanitary Upsizing - Wilson to Irvine	855.0		179.6			675.5				675.5		
56	360-7060	Fergus WWTP - Primary Digester Maintenance and Roof Rehabilitation	200.0					200.0				200.0		
57	360-7061	Sewer Relining and Repairs - 2025	400.0					400.0	50.0			350.0		
58	360-7062	Fergus WWTP Emergency Power Improvement	35.0					35.0				35.0		
59	360-7063	Elora WWTP Polymer System Upgrade	150.0					150.0				150.0		
60	360-7064	Elora WWTP - Sand Filter Repairs	60.0					60.0				60.0		
61	360-7065	Elora WWTP - Sidestream Treatment	50.0					50.0				50.0		
62	360-7066	Metcalfe St - Church St to James St Sanitary Sewer Replacement	200.0					200.0				200.0		
63	360-7067	Elora WWTP Blower Replacement	100.0					100.0				100.0		
		Total Wastewater System	5,195.0	-	179.6	-	-	5,015.5	250.0	-	-	4,765.5	-	-
			5,195.0	-	179.6	-	-	5,015.5	250.0	-	-	4,765.5	-	-
		<u>WATERWORKS</u>												
		<u>Waterworks System</u>												
64	330-0254	St David St N - St Andrew St to Edinburgh Ave	335.0					335.0					335.0	
65	330-0884	Hill St E (Fergus) - Herrick St to Gartshore St	700.0					700.0					700.0	
66	330-1081	Chlorine System Improvements	60.0					60.0					60.0	
67	330-1082	Bridge St Water Tower Exterior Recoating	150.0					150.0					150.0	
68	330-7046	Colborne St - Phase III - John St to Wilson Cres	1,010.0		464.6			545.4					545.4	
69	330-7047	Colborne St from Beatty Line to 95m west of Frederick Campbell St {SFA}	300.0			300.0								
70	330-7048	Colborne St - Storybrook Westerly Limit to 120m West of Subdivision {SFA}	200.0			200.0								
71	330-7056	Water Meter Modernization/Replacement	1,300.0					1,300.0				754.0	546.0	
72	330-7057	Annual Water Meter Purchases - 2025	70.0					70.0				40.6	29.4	



TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT
73	330-7058	Scotland Water Tower Access and Exterior Cleaning	45.0					45.0					45.0	
74	330-7059	Third Party Leak Detection	10.0					10.0					10.0	
		Total Waterworks System	4,180.0	-	464.6	500.0	-	3,215.4	-	-	-	794.6	2,420.8	-
			4,180.0	-	464.6	500.0	-	3,215.4	-	-	-	794.6	2,420.8	-
		<u>PARKS & RECREATION</u>												
		<u>Facilities - Belwood Hall</u>												
75	513-0739	Belwood Hall Accessibility Design and Implementation	450.0					450.0	450.0					
		Total Facilities - Belwood Hall	450.0	-	-	-	-	450.0	450.0	-	-	-	-	-
		<u>Facilities - Jefferson Elora Community Centre</u>												
76	513-7069	JECC Fencing	10.0					10.0	10.0					
		Total Facilities - Jefferson Elora Community Centre	10.0	-	-	-	-	10.0	10.0	-	-	-	-	-
		<u>Parks</u>												
77	505-0550	Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	-30.0					-30.0	-30.0					
78	505-0950	Belsyde Cemetery Trail	-165.0					-165.0	-165.0					
79	550-0450	Park Identification - All Parks	5.0					5.0	5.0					
80	550-0628	Bissell Park - Upgrade Multi-Purpose Pad	700.0		175.0			525.0	525.0					
81	550-0876	Farley Neighbourhood Park	200.0		200.0									
82	550-7071	Storybrook Phase II Park	450.0		450.0									
83	550-7072	Remote Washrooms - Automated Doors	60.0					60.0	60.0					
84	550-7073	Parks Pre-Design - 2025	15.0					15.0	15.0					
85	550-7074	Victoria Park Fergus - Water Bottle Fill Station	10.0					10.0	10.0					
86	550-7075	Pierpoint Nature Reserve Signage	10.0					10.0	10.0					
		Total Parks	1,255.0	-	825.0	-	-	430.0	430.0	-	-	-	-	-
		<u>Parks and Recreation - Other</u>												
87	505-0453	Urban Forestry	200.0					200.0	200.0					
88	505-7076	JECC Scout House Demolition	25.0					25.0	25.0					
		Total Parks and Recreation - Other	225.0	-	-	-	-	225.0	225.0	-	-	-	-	-
			1,940.0	-	825.0	-	-	1,115.0	1,115.0	-	-	-	-	-



TOWNSHIP OF CENTRE WELLINGTON

2025 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2025 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/WASTEWATER DEBT
<u>VEHICLE REPLACEMENT</u>														
89	205-9500	Fire Vehicle Replacement	800.0					800.0	800.0					
90	303-9500	Public Works Vehicle Replacement	800.0					800.0	800.0					
91	360-9500	Wastewater Vehicle Replacement	30.0					30.0				30.0		
92	330-9500	Water Vehicle Replacement	130.0					130.0					130.0	
			1,760.0	-	-	-	-	1,760.0	1,600.0	-	-	30.0	130.0	-
<u>FACILITIES AND EQUIPMENT REPLACEMENT</u>														
93	105-9800	Facilities Replacement	240.7					240.7	240.7					
94	205-9600	Fire Equipment Replacement	300.9					300.9	300.9					
95	105-9601	IT&S Hardware Equipment Replacement	123.4					123.4	123.4					
96	505-9800	P&R Buildings Replacement	192.0					192.0	192.0					
97	505-9600	P&R Facilities Equipment Replacement	336.3					336.3	336.3					
98	505-9700	P&R Parks Equipment Replacement	149.0					149.0	149.0					
99	303-9600	Public Works Equipment Replacement	195.5					195.5	195.5					
100	360-9600	Wastewater Equipment Replacement	239.1					239.1				239.1		
101	330-9600	Water Equipment Replacement	49.5					49.5					49.5	
			1,826.3	-	-	-	-	1,826.3	1,537.8	-	-	239.1	49.5	-
GRAND TOTAL			48,800.2	1,594.2	5,280.2	1,553.5	-	40,372.3	18,588.3	0.0	12,946.3	6,033.3	2,804.5	0.0



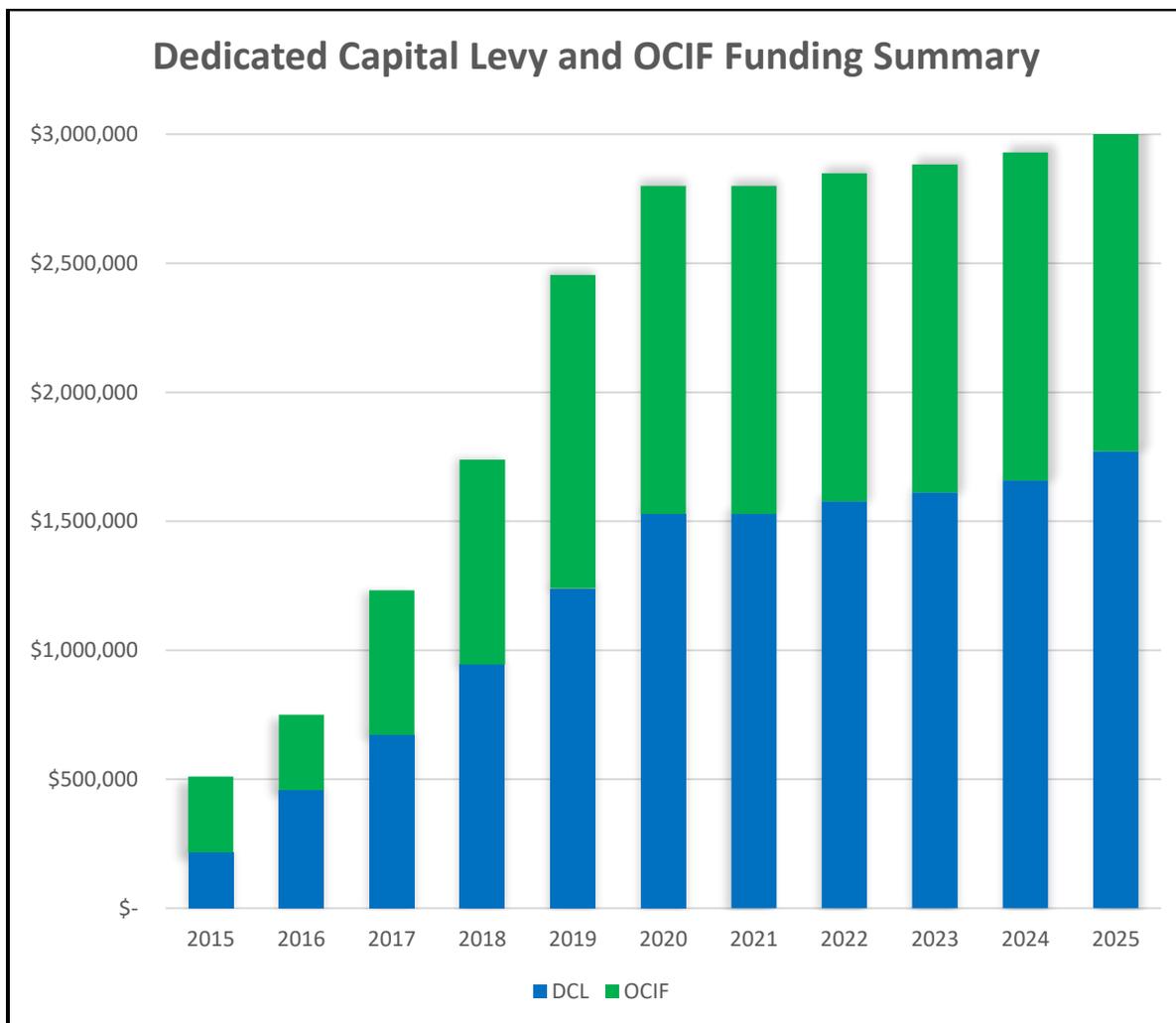
BRIDGES AND MAJOR CULVERTS 10-YEAR FORECAST



Bridges and Major Culverts Forecast Summary

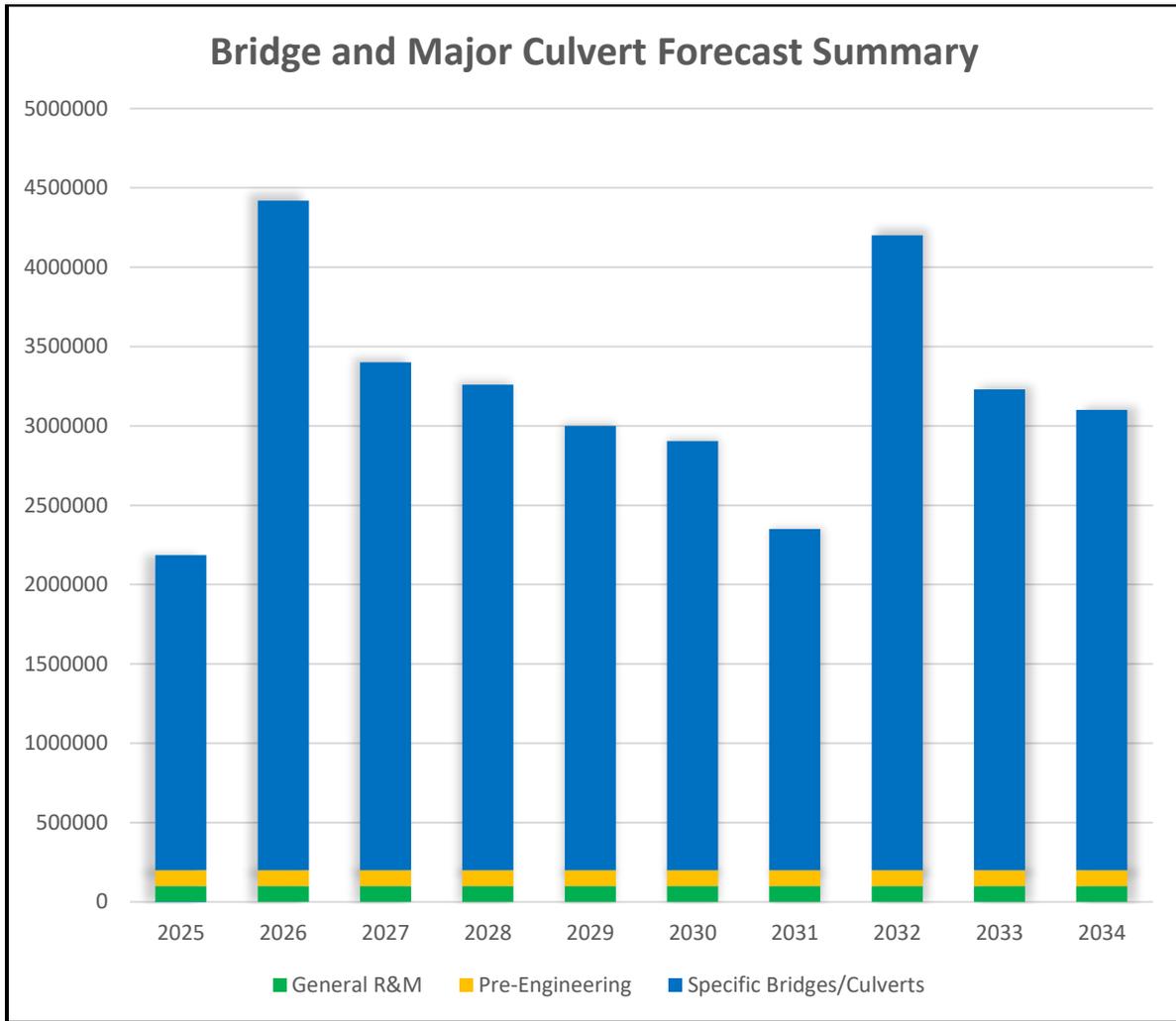
The Township's bridges and major culvert (i.e. structures) budget and forecast is funded from a dedicated capital levy as well as a fixed amount of the Township's allocation of Ontario Community Infrastructure Funding (OCIF), provided by the province.

The dedicated capital levy (DCL) was introduced in 2015, based on recommendations for funding increases within the Township's Asset Management Plan. Combined with OCIF funding, the DCL is a funding source for bridge and major culvert rehabilitation and replacement. A summary of these funding sources since 2015 is provided below.



As shown above, by 2020 the combined DCL and OCIF annual funding had reached \$2.8 million. In 2025 dedicated capital levy assessment growth of \$112,590 (6.79%) has been included in the DCL total.

A summary of the bridge and major culvert rehabilitation and replacement forecast is provided below.



General repairs and maintenance represent minor repairs planned on various structures at an estimated cost of \$100,000.



Pre-engineering represents the costs associated with preparing for the rehabilitation and replacement of structures in future years. This includes costs such as environmental assessments and design. The 2025 pre-engineering proposed includes:

Structure	Description	Cost
1-P Bridge Removal	Layout and planning	\$15,000
30-P Bridge Removal	Layout and planning	15,000
4-N Culvert Rehabilitation	Pre-engineering	20,000
7-N Culvert Replacement	Pre-engineering	20,000
Scoping for future bridge repairs, rehabilitation and replacement	Pre-engineering	30,000
Total		\$ 100,000





Bridges and Major Culverts 10-Year Plan

Change From Prior Year Budget	Project	Project #	Project Type											Total	
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034		
	Bridge Repairs and Remediation	301-7037, 2019-006		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
	Pre-Engineering	301-7038, 2019-087		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
New	Structure 1-P (Sideroad 5)	301-7034	Bridge Removal	50,000											50,000
No Change	Structure 3-WG (Fourth Line)	301-1042	Bridge Rehabilitation	1,100,000											1,100,000
No Change	Structure 4-F (Pedestrian Bridge behind FGT)	301-7036	Bridge Rehabilitation	150,000											150,000
New	Structure 11-P (Fourth Line E)	301-7040	Bridge Guiderail	150,000											150,000
No Change	Structure 11-WG Boundary Road (Sideroad 25)	301-1057	Bridge Rehabilitation	160,000											160,000
New	Structures 21-WG & 29-WG Bridge/Transportation Study	301-7039	Bridge Replacement	100,000											100,000
No Change	Structure 1-E (Seventh Line)	301-7035	Bridge Rehabilitation	50,000	270,000										320,000
1	Structure 32-P & 33-P (Noah Road)	301-1056	Bridge Replacement	100,000	3,250,000										3,350,000
No Change	Structure 5-P (Weisenberg Boundary Road)	301-7041	Bridge Replacement	125,000		1,100,000									1,225,000
New	Structure 30-P (Sideroad 5)	2016-060	Bridge Removal		70,000										70,000
-1	Structure 4-N (Sideroad 10)	2024-079	Culvert Rehabilitation		90,000										90,000
-1	Structure 7-N (Sideroad 5)	2024-080	Culvert Rehabilitation		90,000										90,000
6	Structure 28-P (Sideroad 11)	2011-043	Bridge Replacement		125,000	2,100,000									2,225,000
3	Structure 29-WG (Sideroad 15)	2017-089	Bridge Replacement		125,000		2,400,000								2,525,000
-3	Structure 30-WG (Sideroad 15 - Queen Mary)	301-1055	Bridge Replacement		200,000			2,800,000							3,000,000
No Change	Middlebrook Place Boundary Road Culvert - 170160	2017-080	Culvert Replacement				300,000								300,000
No Change	Middlebrook Place Boundary Bridge Removal - 180160	2021-070	Bridge Removal				360,000								360,000
-4	Structure 9-P (Sixth Line E)	2024-083	Culvert Rehabilitation							20,000					20,000
-1	Structure 18-P (Middlebrook Road)	2023-073	Rehab/Extensions							160,000					160,000
New	Structure 22-P (Eighth Line)	2025-066	Bridge Rehabilitation							300,000					300,000
-1	Structure 23-P (Eighth Line W)	2018-049	Culvert Replacements							1,000,000					1,000,000
-4	Structure 31-P (Third Line West)	2024-082	Culvert Rehabilitation							90,000					90,000
-5	Structure 34-WG (Sideroad 10)	2024-077	Culvert Replacement							410,000					410,000
-5	Structure 35-P (Sideroad 4)	2024-078	Culvert Replacement							425,000					425,000
-2	Structure 31-WG (Second Line Bridge over Grand River)	2012-096	Bridge Deck Replacement							150,000	2,150,000				2,300,000
-4	Structure 3-E (Sixth Line)	2016-063	Bridge Replacement							150,000		2,100,000			2,250,000
-2	Structure 5-E (Fourth Line)	2014-073	Bridge Replacement									1,900,000			1,900,000
-2	Structure 7-E (Third Line)	2023-074	Bridge Replacement										1,500,000		1,500,000
-5	East West Garafraxa Townline Boundary Culvert - 0016	2020-058	Culvert Replacement										420,000		420,000
No Change	Structure 2-N (Beatty Line)	2024-123	Culvert Rehabilitation										100,000		100,000
-1	Structure 12-N (Washington St)	2014-043	Bridge Replacement										680,000		680,000
No Change	Structure 2050 (Sideroad 25)	2024-121	Culvert Replacement										330,000		330,000
-8	Structure 13-P (Second Line E)	2024-084	Culvert Rehabilitation											100,000	100,000
-9	Structure 22-N (Sideroad 5)	2024-081	Culvert Replacement											100,000	100,000
-2	Structure 21-WG (First Line)	2016-064	Bridge Replacement											2,700,000	2,700,000
	Total			2,185,000	4,420,000	3,400,000	3,260,000	3,000,000	2,905,000	2,350,000	4,200,000	3,230,000	3,100,000	32,050,000	



Bridges and Major Culverts 10-Year Plan

Change From Prior Year Budget	Project	Project #	Project Type											Total
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
	Opening Balance			1,295,628	2,152,950	830,687	544,548	435,255	903,545	1,225,170	2,140,896	1,246,505	1,362,795	
	Add: Dedicated Capital Levy Allocation			1,658,173	1,770,763	1,806,178	1,842,302	1,879,148	1,916,731	1,955,066	1,994,167	2,034,050	2,074,731	
	Add: Estimated Assessment Growth			112,590	35,415	36,124	36,846	37,583	38,335	39,101	39,883	40,681	41,495	
	Add: OCIF Funding Allocation			1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	
	Add: Development Charges Allocation (10% Growth)			-	20,000	-	-	280,000	-	-	-	-	-	
	Less: Transfer to Capital			(2,185,000)	(4,420,000)	(3,400,000)	(3,260,000)	(3,000,000)	(2,905,000)	(2,350,000)	(4,200,000)	(3,230,000)	(3,100,000)	
	Ending Balance			2,152,950	830,687	544,548	435,255	903,545	1,225,170	2,140,896	1,246,505	1,362,795	1,650,580	

Factors on the Bridge Rehabilitation and Replacement Program

- Annual financial constraints
- Construction scheduling efficiencies (e.g.: rehab while road is closed)
- Review of structure condition and monitoring previous repairs

Notes

Major rehabilitation can extend service life of a structure 20 to 30 years

Legend

- Bridge has been closed
- Bridge has been load and/or height restricted
- Bridge to be removed



VEHICLE, EQUIPMENT, AND FACILITY REPLACEMENT FORECAST



Vehicle, Equipment, and Facility Replacement Forecast Summary

The Township maintains vehicle, equipment, and facility replacement schedules that show a 10-year forecast of replacement needs for each area. Replacement schedules are in place for the following areas:

Vehicles:

- ✓ Public Works
- ✓ Parks & Recreation
- ✓ Fire Services
- ✓ Building
- ✓ By-Law Enforcement
- ✓ Environmental Services
- ✓ Wellington County Fire Rescue Training Officer
- ✓ Wellington Source Water Protection

Equipment:

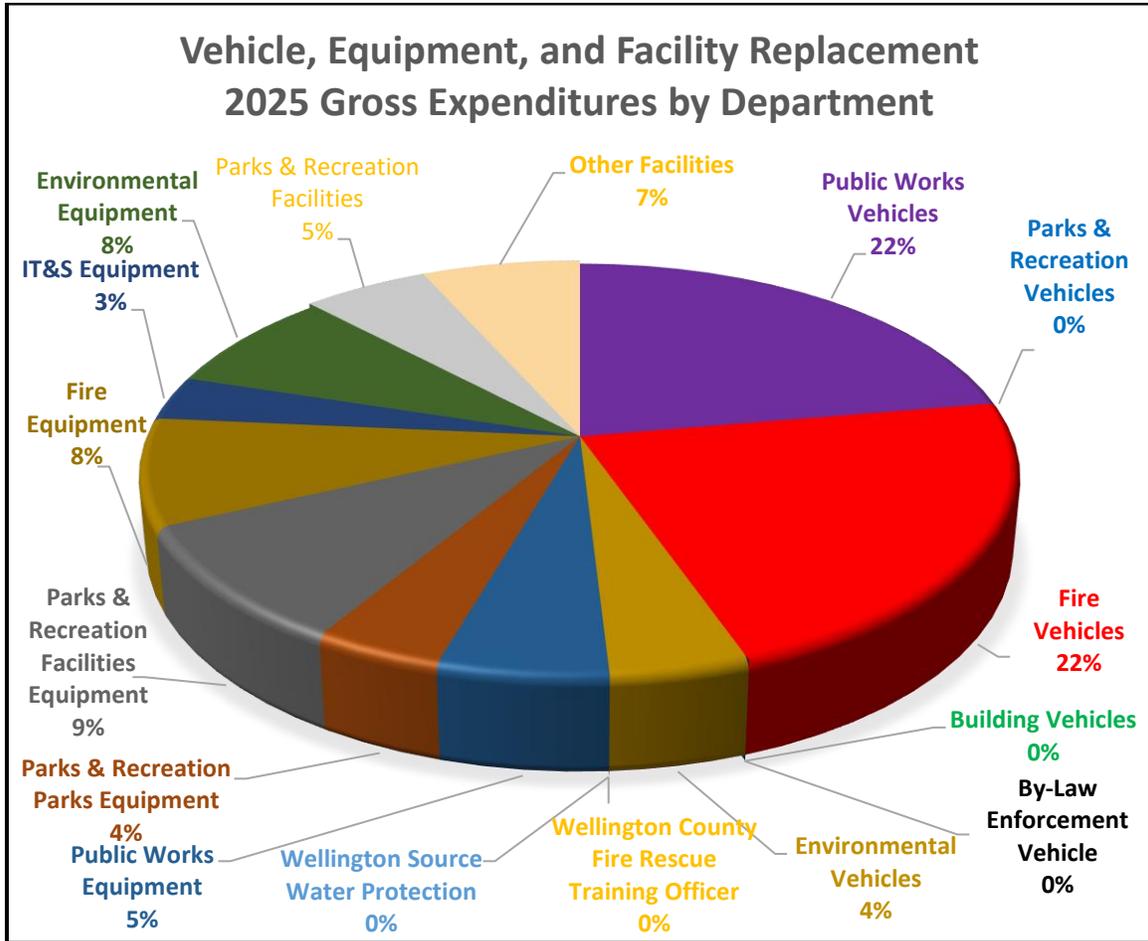
- ✓ Information Technology & Services
- ✓ Public Works
- ✓ Fire Services
- ✓ Parks & Recreation – Facilities Equipment
- ✓ Parks & Recreation – Parks
- ✓ Environmental Services

Facilities:

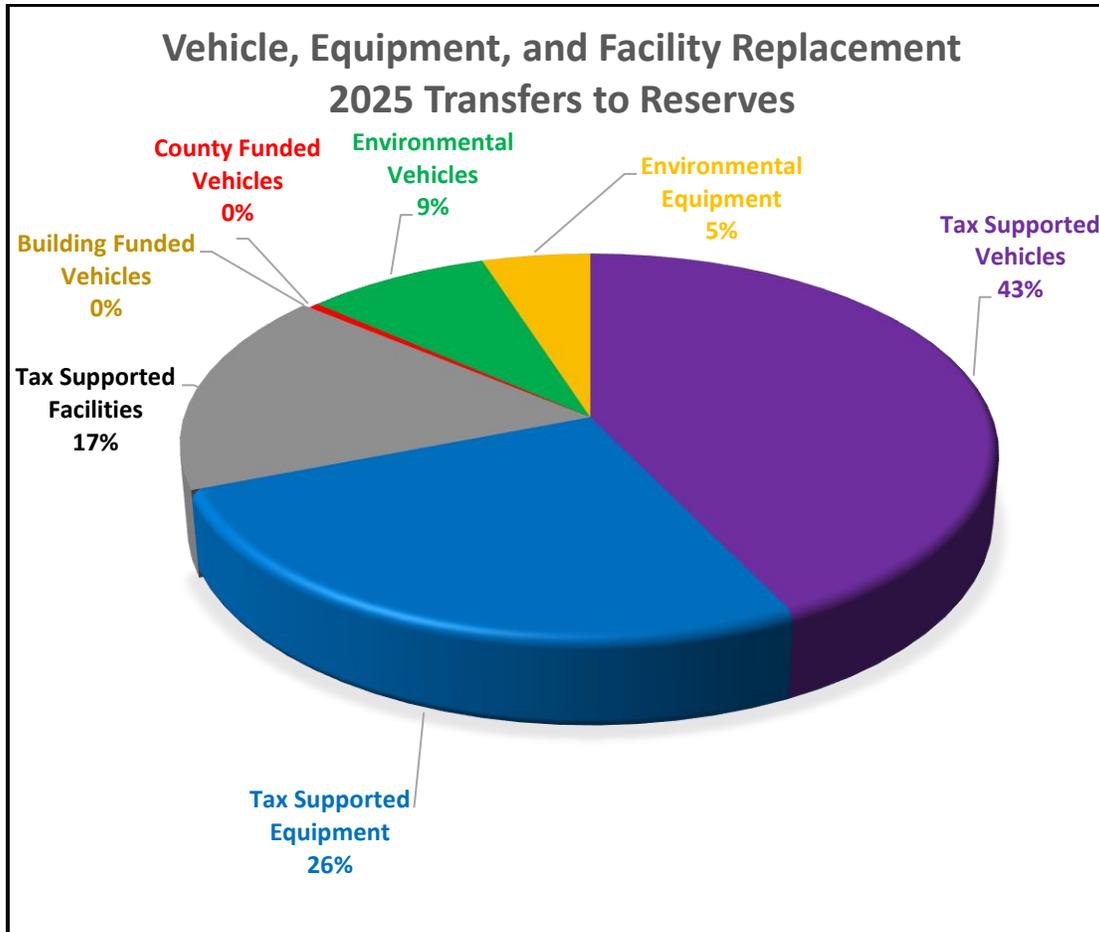
- ✓ Parks & Recreation – Facilities
- ✓ Other Facilities (Tax Supported)

The “Other Facilities (Tax Supported)” was a new schedule included in the 2023 Budget. A few years ago, the Township completed building condition audits on all significant Township facilities. These audits recognize the need to invest additional funding into the ongoing maintenance and rehabilitation of all facilities. It is anticipated that all facility replacement schedules will continue to be refined and expanded in the coming years as this area becomes a key Township function with dedicated staffing.

2025 activity within these replacement schedules is approved as part of the 2025 Budget. A breakdown of the gross replacement costs for each department within the 2025 Budget are shown in the graph below, totalling \$3,586,300.



Contributions to the replacement reserves in 2025 are shown in the graph below, totalling \$2,828,900.



Vehicle, equipment, and facility replacement schedules are funded through replacement reserves that are supported by annual contributions from the operating budget. For 2025, budgeted use of replacement funds exceeds budgeted contributions of funds by \$677,043 (after considering proceeds on disposal and procurement charges). This fluctuates every year given the demands on the replacement schedules in comparison to the recommended transfers into the reserves. By design, these schedules are fully funded within the 10-year forecast and beyond to 20 years for asset management planning purposes.

Most of the replacement reserves are Township tax supported reserves, except for:

- The replacement of County funded vehicles which are funded 100% by the County of Wellington;
- The replacement of Building funded vehicles which are funded 100% by the Building Code Reserve Fund; and



- Environmental Services vehicles and equipment, which are funded from water and wastewater rates, split based on specific use of vehicles and equipment between water and wastewater.

Detailed replacement schedules are provided on the following pages for the 10-year forecast period.





TAX SUPPORTED VEHICLE REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2025 - 2034**

Vehicle Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Public Works	800,000	1,322,900	1,180,800	1,879,400	714,400	419,500	1,254,500	546,800	1,323,900	2,804,900
Parks & Recreation	-	30,600	-	15,900	129,900	-	202,700	321,700	234,400	245,000
Fire	800,000	-	18,700	19,100	1,298,900	303,500	1,689,200	-	281,100	657,300
By-Law Enforcement	-	45,900	-	-	-	-	-	-	-	53,800
Total Tax Supported Vehicle Replacement	1,600,000	1,399,400	1,199,500	1,914,400	2,143,200	723,000	3,146,400	868,500	1,839,400	3,761,000
<u>Reserve Forecast</u>										
January 1 Reserve Balance	649,574	331,574	356,067	705,465	480,567	87,533	1,234,726	615,767	1,729,595	2,005,883
Less: Vehicle replacements	(1,600,000)	(1,399,400)	(1,199,500)	(1,914,400)	(2,143,200)	(723,000)	(3,146,400)	(868,500)	(1,839,400)	(3,761,000)
Less: Procurement Charge	(4,000)	(3,607)	(3,102)	(4,999)	(5,333)	(1,808)	(7,659)	(2,171)	(4,313)	(9,106)
Add: Revenues from sale of vehicles	75,000	107,500	113,000	140,500	77,500	60,000	188,000	62,500	140,000	212,500
Add: Operating budget contribution	1,211,000	1,320,000	1,439,000	1,554,000	1,678,000	1,812,000	1,866,000	1,922,000	1,980,000	2,039,000
Add: Transfer from Structural Fire Revenue Reserve	-	-	-	-	-	-	130,000	-	-	-
Add: Transfer from DC Reserve	-	-	-	-	-	-	351,100	-	-	-
December 31 Reserve Balance	331,574	356,067	705,465	480,567	87,533	1,234,726	615,767	1,729,595	2,005,883	487,277



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2025 - 2034**

Vehicle Description	2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SMALL TRUCKS											
1 21-31 Ford F150 crew cab (Elora) - 2021	60,000						66,200				
2 24-703 Chevrolet 1500 crew cab (PW Manager) - 2024	60,000								68,900		
3 19-05 Chevrolet 1500 ext. cab (Fergus PW Supervisor) - 2019	60,000			62,400							
4 19-06 Chevrolet Equinox (IS Director) - 2018	45,000		45,900								53,800
5 23-704 Chevrolet 1500 crew cab (Elora PW Supervisor) - 2023	60,000							67,600			
6 24-727 Chevrolet 1500 crew cab (Fergus) - 2024	60,000								68,900		
7 12-37 Ford F350 4x4 dump (Fergus)	100,000										119,500
8 24-783 Ford F550 4X4 dump, plow (Elora)	100,000										119,500
9 12-36 Ford F350 4x4 dump (Elora)	100,000										119,500
10 24-775 Ford F550 4X4 dump, plow (Fergus)	100,000										119,500
11 24-747 Chevrolet 1500 crew cab - 2024	60,000										71,700
12 20-73 Ford F550 4x4 (Signs)	120,000						132,500				
13 24-712 Chevrolet Bolt EV (PW) - 2023	45,000								51,700		
14 1 1/2 Ton Sander Attachments (2)	14,000							31,500			
15 1 1/2 Ton Front Plow Attachments (2)	13,000							29,300			
HEAVY EQUIPMENT											
1 18-10 JD 772GP Grader	660,000				700,400						
2 23-715 JD 772GP Grader	660,000									773,300	
3 19-32 CAT 140 Grader	660,000					714,400					
4 17-77 JD 772GP Grader	660,000				700,400						
5 22-35 JD 524P Loader	285,000								327,400		
6 18-81 Case 580 Backhoe	200,000			208,100							
7 18-16 Case 580 Backhoe	200,000						220,800				
8 15-38 Case 580 Backhoe - retire	200,000										
9 24-730 Case 580 Backhoe	200,000									234,300	
10 13-56 Elgin Pelican Street Sweeper	270,000		275,400								
11 23-720 Sweeprite Street Sweeper	270,000									316,300	
12 Backhoe: Snow Blade (1)	15,000							16,900			
13 Backhoe: Hammer and Packer Attachments (1 each)	22,500							50,600			
DUMP TRUCKS & SNOW PLOWS											
1 21-98 Freightliner Tandem - 2021	425,000							478,600			
2 24-733 Freightliner Single Axle - 2024	360,000										430,200
3 15-68 International Single Axle - 2014	360,000		367,200								
4 15-79 International Single Axle - 2014	360,000	360,000									
5 16-85 International Single Axle - 2015	360,000		367,200								
6 17-82 International Single Axle - 2016	360,000			374,500							
7 17-42 International Tandem - 2016	425,000				451,000						
8 21-63 Freightliner Tandem - 2021	425,000							478,600			



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2025 - 2034**

Vehicle Description	Inflation Factor = 2%										
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
2025 COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
9 14-71 International Tandem - 2013 - retire	425,000										
10 24-772 Freightliner Tandem - 2024	425,000									507,900	
11 17-99 International Tandem - 2016	425,000		442,200								
12 24-771 Freightliner 114SD Tandem - 2024	425,000									507,900	
13 24-766 Freightliner Single Axle - 2024	370,000									442,200	
SIDEWALK & GRASS											
1 20-64 Compact Tractor - Kubota (Note 1c)	210,000		214,200								
2 23-725 Articulated Sidewalk Tractor - MacLean	210,000									251,000	
3 14-40 Articulated Sidewalk Tractor - Trackless (Note 1a)	210,000	210,000									
4 12-07 Utility Tractor - Kubota 3748	230,000	230,000									
5 23-752 Compact Tractor - John Deere	90,000						101,400				
6 21-74 Compact Tractor - Kubota (Note 1b)	90,000		93,600								
7 20-62 Zero Turn Mower - Kubota	26,000			27,600							
8 24-729 Zero Turn Mower - Kubota	26,000							29,900			
9 18-22 Zero Turn Mower - Kubota	26,000		26,500							31,100	
10 18-88 Zero Turn Mower - Kubota	26,000		26,500							31,100	
TOTAL VEHICLE REPLACEMENT	11,588,500	800,000	1,322,900	1,180,800	1,879,400	714,400	419,500	1,254,500	546,800	1,323,900	2,804,900

Note 1 - Kubota Sidewalk Machine models to be replaced after 5 years useful life

Note 1a - Trackless - To be replaced with same

Note 1b - Kubota Sidewalk Machine - to be replaced with upgraded sidewalk tractor

Note 1c - Kubota Sidewalk Machine - to be replaced with upgraded Trackless

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Trucks	10 yrs.
1.5 Ton Trucks - Attachments	8 yrs.
Heavy Equipment	10 yrs.
Heavy Equipment - Attachments	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Trackless	10 yrs.
Sidewalk Machine	8 yrs.
Lawn Equipment	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Vehicle Description	Inflation Factor = 2% 2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SMALL TRUCKS											
1 E23-48 - Chevrolet Silverado (2022 - Parks)	60,000										71,700
2 24-153 - Chevrolet Silverado (2024- Horticulture)	60,000										
3 E20-51 - Ford Landscape Truck with Box (2020 - Parks)	100,000								114,900		
4 E22-07 - Chev Silverado 1500 (2022 - Watering Crew)	60,000										71,700
5 E18-50 - Chev Silverado (2018 - Parks)	60,000					64,900					
6 23-152 - Chevrolet Silverado (2023 - Parks Coordinator)	60,000										
7 E17-54 - Ford 550 Multipurpose (Parks)	180,000								206,800		
8 E20-95 - Ford Landscape Truck with Box (2020 - Horticulture)	100,000									117,200	
9 23-110 - Chevrolet Silverado (2023 - Parks Manager)	60,000										
10 23-111 - Chevrolet Silverado (2023 - Sportsplex)	60,000										
11 23-102 - Chevrolet Silverado (2023 - Forestry Coordinator)	60,000										
12 E16-87 - Chevrolet Silverado 4x4 (Note 1) - Transferred (Recreation Facilities)	60,000										
13 E11-02 - Dodge Ram Pick-up (Note 1) - Transferred (Parks)	60,000										
TRACTORS & MOWERS											
1 EGF1801 - Kubota Tractor/Mower (2019 - JECC)	30,000								33,800		
2 24-112 Kubota Tractor FE Loader M5030 (2023 - JECC)	75,000										
3 24-105 John Deere 1600 Mower (2024)	100,000										
4 24-143 Kubota MX5400 HSTCC Utility Tractor (2024)	75,000										
5 EF2690 - Kubota Tractor KK5651 Mower (2017)	30,000					32,500					
6 E21-36GTM - Gang Turf Mower (2009)	100,000									117,200	
7 EF2691 - Kubota Tractor KK5652 Mower (2017)	30,000					32,500					
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	30,000		30,600								
9 EF2692 - Kubota Mower (2019)	30,000							33,800			
10 E22-MX5400 - Kubota MX5400 Utility Tractor with Pallet Fork (2022)	70,000										83,700
11 E68376 Miska Landscape Trailer (1999)	15,000				15,900						
12 23-103 Kubota ZD1211 Zero Turn Mower (2023)	30,000										
13 23-104 - TM-0146 Miska Landscape Trailer (2023)	15,000										17,900
ICE RESURFACERS											
1 P&R68347 - CWCS Olympia (2012)	120,000							135,100			
2 E68348 - Elora Olympia (2016)	175,000										
BUILDING & PROPERTIES DIVISION											
1 24-201 - 2024 Ford Transit Van (Building & Properties Services)	70,000										
TOTAL VEHICLE REPLACEMENT	1,975,000	-	30,600	-	15,900	129,900	-	202,700	321,700	234,400	245,000

Note 1 - These trucks were taken over from other departments when they received new vehicles. To be used during summer when extra vehicles required. Vehicles will not be replaced as part of the replacement schedule.

Estimated Useful Life	
Trucks	12-13 yrs.
Multipurpose	10 yrs.
Tractors & Mowers	12-14 yrs.
CWCS Ice Resurfacer	10 yrs.
Elora Ice Resurf.	15 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FIRE DEPARTMENT
2025 - 2034**

Vehicle Description	Inflation Factor = 2%										
	(1.000) 2025 COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
FERGUS STATION											
1 E1 Pumper Rescue-42 - 2005 (Note 1) - retire	-										
2 PUMP41-24 Spartan Pumper - 2024	1,200,000										
3 Timberwolf Pumper-40 - 2007	800,000	800,000									
4 Tanker-47 (2021 International, Model 7500)	550,000										
5 Rescue-45 with Cap (KME) - 2017	650,000										
6 Boat - B49 - 2012	18,000			18,700							
7 Argo 750HDI 8x8 ATV (E48) and Trailer (E48T) - 2015	35,000						38,600				
8 Truck-21-45B (2021 Silverado 1500)	80,000						88,300				
ELORA STATION											
1 Pump/Rescue-61 (KME) - 2011	1,200,000					1,298,900					
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 2)	1,500,000							1,689,200			
3 Tanker-67 (2014 International 7500) KME	550,000										657,300
4 Rescue-65 (KME) - 2017	650,000										
5 Boat - B69 - 2013	18,000				19,100						
6 Truck-21-65B (2021 Silverado 1500)	80,000						88,300				
ADMINISTRATION											
1 2022 Ford F150 (FPO) ECAR3 - 2022	80,000										93,700
2 2022 Ford Explorer (Chief) ECAR1 - 2022	80,000										93,700
3 2022 Ford F150 (DC - P&E) ECAR4 - 2022	80,000										93,700
4 2019 Chevrolet Tahoe (DC - O&T) ECAR2 - 2019	80,000						88,300				
TOTAL VEHICLE REPLACEMENT	7,651,000	800,000	-	18,700	19,100	1,298,900	303,500	1,689,200	-	281,100	657,300

Note 1 - Fergus E1 Pumper Rescue (Pumper-41) will be refurbished for an estimated cost of \$60,000 in 2024 and used for training, stand-by and response purposes. The refurbishment is expected to extend the life of the vehicle to 2030 at which time the proceeds from the sale of the vehicle will be minimal.
 Note 2 - Value of Aerial now is \$1,200,000. Value of Aerial required to meet future Township needs due to growth is \$1,500,000.
 The difference will be inflated and covered by Development Charges.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
BY-LAW ENFORCEMENT
2025 - 2034**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
	2025 COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
1 EB19-21 Chevrolet Equinox - 2018	45,000		45,900									53,800
TOTAL VEHICLE REPLACEMENT	45,000	-	45,900	-	-	-	-	-	-	-	-	53,800

Estimated Useful Life	
SUV	8 yrs.



ENVIRONMENTAL SUPPORTED VEHICLE REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2025 - 2034**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
	2025 COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
SMALL TRUCKS												
1 14-44 Dodge 2500 Pick-up with snow plow - Water - 2014	85,000	85,000									99,600	
2 24-509 Chev Silverado - Water - 2024	60,000									68,900		
3 19-02 Chev Silverado (Chilton) - Water - 2019	60,000			62,400								
4 10-14 Dodge Ram 3500 1 1/2 Ton Dump Box - Water - 2010	100,000									114,900		
5 20-86 Chev Pick-up - Water - 2020	60,000			62,400								
6 24-687 Chevrolet Silverado - Wastewater - 2024	60,000									68,900		
7 22-06 Chev Silverado 1500 - Water - 2022	60,000						64,900					
8 20-46 Chev Silverado 1/2 ton - Waste Water - 2020	60,000				63,700							
9 20-08 Chev Silverado 3/4 ton with plow - Waste Water - 2020	70,000				74,300							
10 23-541 Chev Silverado - Water - 2023	60,000								67,600			
11 19-26 Chevrolet Equinox - Water/Waste Water - 2018	45,000		45,900									53,800
12 19-11 Chev Pick-up - (Masiero) - Waste Water - 2018	60,000		61,200									71,700
13 19-23 - Chev Pick-up - (Mullen) - Water - 2018	60,000		61,200									71,700
14 22-55 - Chev 1500 1/2 ton Pick-up - Waste Water - 2022	60,000							66,200				
OTHER												
1 14-80 Vactor Flusher Truck - Waste Water - 2013	615,000		627,300									
2 25-517 Vactor Flusher Truck - Water - 2024	615,000											735,000
3 04-28 GMC Camera Truck - Waste Water - 2004	100,000									114,900		
4 14-61 Kubota Mower - Waste Water - 2014 (Note 1)	30,000	30,000										
5 14-60 Kubota Mower and Snowblower - Water - 2014 (Note 1)	45,000	45,000										
TOTAL VEHICLE REPLACEMENT	2,305,000	160,000	795,600	124,800	138,000	64,900	66,200	67,600	367,600	99,600	932,200	
Reserve Forecast												
January 1 Reserve Balance		673,706	765,406	267,817	402,717	529,417	729,367	933,017	1,140,267	1,071,748	1,251,998	
Less: Vehicle replacements		(160,000)	(795,600)	(124,800)	(138,000)	(64,900)	(66,200)	(67,600)	(367,600)	(99,600)	(932,200)	
Less: Procurement Charge		(300)	(1,989)	(300)	(300)	(150)	(150)	(150)	(919)	(150)	(2,331)	
Add: Revenues from sale of vehicles		12,000	55,000	10,000	10,000	5,000	5,000	5,000	25,000	5,000	55,000	
Add: Operating budget contribution		240,000	245,000	250,000	255,000	260,000	265,000	270,000	275,000	275,000	275,000	
December 31 Reserve Balance		765,406	267,817	402,717	529,417	729,367	933,017	1,140,267	1,071,748	1,251,998	647,467	

Note 1: Will replace current Kubota mowers with 3 zero-turn lawn mowers for equivalent cost

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Truck	10 yrs.
Larger Vehicles	10 yrs.



OTHER VEHICLE REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
BUILDING
2025 - 2034**

Vehicle Description	Inflation Factor = 2%										
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
2025 COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
1 EB19-01 Chevrolet Equinox - 2019	45,000			46,800							
2 EB22-02 Ford Escape - 2022	45,000					49,700					
3 24-904 Ford Escape - 2024	45,000							51,700			
4 24-903 Chevrolet Equinox - 2024	45,000							51,700			
5 EB18-05 Chevrolet Equinox - 2018	45,000		45,900								53,800
6 24-906 Chevrolet Equinox - 2024	45,000							51,700			
7 24-907 Ford Escape - 2024	45,000							51,700			
TOTAL VEHICLE REPLACEMENT	315,000	-	45,900	46,800	-	-	49,700	-	206,800	-	53,800
<u>Funding Strategy</u>											
Vehicle replacements		-	(45,900)	(46,800)	-	-	(49,700)	-	(206,800)	-	(53,800)
Procurement Charge		-	(150)	(150)	-	-	(150)	-	(300)	-	(150)
Revenues from sale of vehicles		-	3,000	3,000	-	-	3,000	-	6,000	-	3,000
Transfer from Building Code Reserve Fund		-	43,050	43,950	-	-	46,850	-	201,100	-	50,950
Net Impact		-	-	-	-	-	-	-	-	-	-

Estimated Useful Life	
Small Car/SUV	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
WELLINGTON COUNTY FIRE RESCUE TRAINING OFFICER
2025 - 2034**

Vehicle Description	Inflation Factor = 2%										
	(1.000) 2025 COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
1 ECAR5-20 - 2020 Chevy Silverado (WCTO) 1500 4X4 4 door Crew Cab	80,000					86,600					
TOTAL VEHICLE REPLACEMENT	80,000	-	-	-	-	86,600	-	-	-	-	-
<u>Reserve Forecast</u>											
January 1 Reserve Balance		36,220	44,220	53,220	63,220	73,220	6,970	17,470	28,470	39,470	50,470
Less: Vehicle replacements		-	-	-	-	(86,600)	-	-	-	-	-
Less: Procurement Charge		-	-	-	-	(150)	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	10,000	-	-	-	-	-
Add: Operating budget contribution		8,000	9,000	10,000	10,000	10,500	10,500	11,000	11,000	11,000	11,000
December 31 Reserve Balance		44,220	53,220	63,220	73,220	6,970	17,470	28,470	39,470	50,470	61,470

Estimated Useful Life	
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
WELLINGTON SOURCE WATER PROTECTION
2025 - 2034**

Vehicle Description	Inflation Factor = 2%										
	(1.000) 2025 COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
1 23-428 - 2023 Chevrolet Bolt EUV LT	40,000							45,000			
TOTAL VEHICLE REPLACEMENT	40,000	-	-	-	-	-	-	45,000	-	-	-
<u>Reserve Forecast</u>											
January 1 Reserve Balance		12,952	17,952	22,952	27,952	32,952	37,952	42,952	5,802	11,802	17,802
Less: Vehicle replacements		-	-	-	-	-	-	(45,000)	-	-	-
Less: Procurement Charge		-	-	-	-	-	-	(150)	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	-	-	3,000	-	-	-
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
December 31 Reserve Balance		17,952	22,952	27,952	32,952	37,952	42,952	5,802	11,802	17,802	23,802

Estimated Useful Life	
SUV	8 yrs.



TAX SUPPORTED EQUIPMENT REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2025 - 2034**

Equipment Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Information Technology & Services	123,350	58,350	154,750	177,750	170,350	112,950	168,150	121,550	49,750
Public Works	195,500	43,300	86,900	40,200	271,700	10,000	33,400	40,900	134,300	74,300
Parks & Recreation - Facilities Equipment	336,300	130,300	141,100	247,700	81,300	349,900	99,100	260,700	165,000	251,800
Parks & Recreation - Parks	149,000	871,900	408,900	481,300	235,600	412,400	628,800	502,000	443,300	329,900
Fire	300,900	175,950	139,934	100,178	118,851	104,115	146,852	22,399	508,032	138,989
Total	1,105,050	1,279,800	931,584	1,047,128	877,801	989,365	1,076,302	947,549	1,300,382	850,939
<i>Reserve Forecast</i>										
January 1 Reserve Balance	1,134,537	850,594	418,014	311,958	140,176	191,246	252,076	282,252	440,796	311,586
Less: Equipment replacements	(1,105,050)	(1,279,800)	(931,584)	(1,047,128)	(877,801)	(989,365)	(1,076,302)	(947,549)	(1,300,382)	(850,939)
Less: Procurement Charge	(1,893)	(2,780)	(1,472)	(1,653)	(1,129)	(2,056)	(1,872)	(1,907)	(2,828)	(1,754)
Add: Revenues from sale of equipment	-	-	-	-	-	-	-	-	-	-
Add: Partnership Contribution - Fergus Tennis Club	-	-	-	-	-	66,250	63,350	-	-	23,900
Add: Operating budget contribution	743,000	780,000	827,000	877,000	930,000	986,000	1,045,000	1,108,000	1,174,000	1,244,000
Add: Transfer from Facilities Replacement Reserve	80,000	70,000								
December 31 Reserve Balance	850,594	418,014	311,958	140,176	191,246	252,076	282,252	440,796	311,586	726,793



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2025 - 2034**

Description of Equipment	2025 Cost	Units	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Inflation factor = 0%			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Workstations												
Desktops, Laptops and Accessories - 4 Years	1,400	120	55,000	37,800	43,400	50,400	36,400	37,800	43,400	50,400	36,400	37,800
Council Tablets - 4 years	800	6		4,800				4,800				4,800
Tablets (replace as needed)	700		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Monitors (replace as needed)	300		1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Boardroom Audio Equipment Cycle - 8 Years	3,500	2						7,000				
Projectors/Screens			5,000						5,000			
Servers & Storage												
Primary Server 1 - Moving to Hydro 2022	23,000	1			23,000							
Primary Server 2 - Moving to Hydro 2022	23,000	1			23,000							
Primary Storage Area Network (SAN) - Servers moving to Fergus	52,000	1			52,000							
Continuity / Backup Storage	10,000	1	10,000									
Network Devices												
Core Fibre Switches	18,000	3							54,000			
Corporate Access Switches 48-Port	4,500	6								27,000		
Corporate Access Switches 24-Port	2,200	14								30,800		
SCADA Access Switches	1,300	40					52,000					
Fibre Distribution Switches	15,000	3				45,000						
SFP - Corporate	300	40				12,000						
SFP - Corporate 10G - Fergus/Elora Connect	800	6				4,800						
SFP - Environmental	300	80				24,000						
Wireless Devices												
802.1 Corporate Wireless Access Points	1,300	32	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900
802.1 Indoor Wireless Access Points	2,700	6					16,200					
802.1 Wireless Controller	8,500	1				8,500						
802.1 Outdoor Wireless Access Points replacement			40,000									
Uninterruptible Power Supply Devices (UPS)												
Fergus Datacentre UPS	18,500	1				18,500						
Sportsplex	1,200	1				1,200						
Fergus Wastewater	1,200	1					1,200					
Fire Fergus / Elora	1,200	2		2,400					2,400			
Elora Wastewater	1,200	1					1,200					
Phones												
Telephone Replacement (replace as needed)	250	5	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Photocopiers/Inserter & Folding Machine												
	50,000						50,000	50,000	50,000			
TOTAL IT EQUIPMENT REPLACEMENT			123,350	58,350	154,750	177,750	170,350	112,950	168,150	121,550	49,750	55,950

Estimated Useful Life			
Workstations:	4 Yrs	5Ghz Wireless Devices	8 Yrs
Servers & Storage:	5 Yrs	Large UPS Devices:	10 Yrs
Switches	8 Yrs	Small UPS Devices:	5 Yrs
802.1 Wireless Devices	5 Yrs	Phones	10 Yrs
Printers	7 Yrs	Audio / Video	8 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
PUBLIC WORKS
2025 - 2034**

Equipment Description	Qty	Lifecycle (yrs)	Inflation Factor = 2%										
			(1.000) 2025 COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
Hand Equipment													
Hedge Trimmer	2	7	1,400	1,400			1,500					1,600	
Weed Eaters	10	5	900	1,800	1,800	1,800	2,000	2,000	2,000	2,000	2,000	2,200	2,200
Chain Saws	6	6	1,800	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100	2,100	2,200
Pole Saw	2	4	1,000	1,000		1,000		1,100		1,100		1,200	
Quick Cut Saw	3	6	2,200	2,200		2,300		2,400		2,500		2,600	
Push Mower	2	6	600	600			600			700			700
Water Pump	4	8	3,600	7,200				7,800				8,400	
Small Equipment													
Roadside Mower - Colvoy - 2016	1	10	45,000	45,000									
Water Tanks	4	10	26,000					56,200					62,200
Compactor (Jumping Jack)	2	10	5,000		5,100					5,600			
Sidewalk Sanders	1	5	10,000			10,400					11,500		
Wood Chipper - 2023 Bandit	1	10	60,000									70,300	
Paint Machine - LineLazer 130HS	1	8	15,000		15,300						17,200		
Plate Tamper	2	10	4,000		4,100					4,500			
Shop Pressure Washer	4	10	17,500			36,400		37,800					
Utility Trailer - Elora	1	10	8,000							9,000			
Utility Trailer - Fergus	1	10	8,000									9,400	
Utility Trailer - Paint	1	10	8,000					8,700					
Float Trailer- 20 ton	1	15	45,000										
Grader Packers	4	10	27,000			28,100	28,700	29,200				31,600	
Snow Blower, Utility Tractor	1	10	35,000	35,000									
Asphalt Hot Box	1	8	75,000	75,000									
Paving Roller	1	8	10,000		10,200								
Gravel Retriever	1	10	20,000	20,000									
Topsoil Screener - Vibroscreen SCM-40	1	20	110,000					119,100					
Two Way Radios													
Provision for Miscellaneous Equipment				4,500	5,000	5,000	5,500	5,500	6,000	6,000	6,500	6,500	7,000
TOTAL EQUIPMENT REPLACEMENT			540,000	195,500	43,300	86,900	40,200	271,700	10,000	33,400	40,900	134,300	74,300



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FIRE SERVICES
2025 - 2034**

Equipment Description	Inflation Factor = 2% (1.000) 2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<u>RESCUE & MEDICAL EQUIPMENT</u>											
1 Gas Resuscitators & Detectors	N/A	-	8,160	-	8,490	-	5,520	9,009	-	9,373	-
2 Hydraulic Equipment	N/A	98,000	-	-	-	14,072	-	70,385	-	-	24,499
3 Rescue Equipment	N/A	11,200	-	29,131	9,975	-	3,312	-	-	-	3,585
4 Other	N/A	11,000	22,440	20,808	11,673	-	18,769	15,766	-	2,343	8,366
<u>SUPPRESSION EQUIPMENT</u>											
5 Portable Pumps	N/A	-	-	-	-	-	-	8,334	-	-	5,736
6 Exhaust Fans	N/A	4,500	-	-	4,775	-	-	-	-	-	10,756
7 Hoses	N/A	19,500	-	4,162	27,591	-	4,416	21,960	-	-	23,304
8 Nozzles	N/A	3,000	3,060	-	13,796	-	3,312	3,378	-	-	7,171
9 Generators	N/A	8,000	-	7,803	4,245	-	-	4,505	8,615	4,687	-
10 Ladders	N/A	2,000	-	-	-	-	-	-	2,297	2,343	2,390
11 Other	N/A	7,700	43,860	9,364	-	6,819	37,870	-	4,595	4,687	-
12 Station Supplies	N/A	-	6,120	8,323	-	-	24,290	6,757	-	-	7,171
<u>FIREFIGHTER PERSONNEL EQUIPMENT</u>											
13 Radios	N/A	6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171
15 S.C.B.A. & Cylinders	N/A	-	-	-	6,367	-	-	-	-	431,874	-
16 Bunker Gear	N/A	55,000	36,465	22,889	2,918	38,697	-	-	-	19,332	16,433
17 Personal Protective Equipment	N/A	75,000	49,725	31,212	3,980	52,769	-	-	-	26,362	22,408
TOTAL EQUIPMENT REPLACEMENT		300,900	175,950	139,934	100,178	118,851	104,115	146,852	22,399	508,032	138,989



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2025 - 2034

ITEM	STATION	QTY	2025 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RESCUE & MEDICAL														
GAS RESUSCITATORS & DETECTORS														
Multi Gas Detector	Elora	2	4,000	5		4,080		4,245			4,505		4,687	
Multi Gas Detector	Fergus	2	4,000	5		4,080		4,245			4,505		4,687	
First-Aid Mannequins		1	5,000	10						5,520				
					-	8,160	-	8,490	-	5,520	9,009	-	9,373	-
HYDRAULIC EQUIPMENT														
Hydraulic Cutter	Elora	1	18,500	10							20,834			
Hydraulic Spreader	Elora	1	17,000	10							19,145			
Hydraulic Ram - Large	Elora	1	14,000	10							15,766			
Hydraulic Ram - Small	Elora	1	13,000	10							14,640			
Hurst E-Tool Spreader	Fergus	1	21,000	10	21,000									
Hurst E-Tool Cutter	Fergus	1	20,500	10	20,500									
Hurst E-Tool Ram	Fergus	1	15,500	10	15,500									
Hurst E-Tool Combi	Fergus	2	20,500	10	20,500									24,499
Hurst E-Tool Combi	Elora	1	20,500	10	20,500									
Rescue Jack	Fergus	1	6,500	10					7,036					
Rescue Jack	Elora	1	6,500	10					7,036					
					98,000	-	-	-	14,072	-	70,385	-	-	24,499
RESCUE EQUIPMENT														
Full Body Rescue Harnesses	Elora	8	700	10	5,600									
Full Body Rescue Harnesses	Fergus	8	700	10	5,600									
Ice Water Personal Protective Equipment	Elora	5	2,500	8			13,005							
Ice Water Personal Protective Equipment	Fergus	5	2,500	8			13,005							
Marsar Boards	Elora	1	4,700	10				4,988						
Marsar Boards	Fergus	1	4,700	10				4,988						
Personal Floatation Device	Elora	15	400	15										
Personal Floatation Device	Fergus	15	400	15										
Rechargeable Scene Lights	Elora	4	1,500	7			1,561			1,656				1,793
Rechargeable Scene Lights	Fergus	4	1,500	7			1,561			1,656				1,793
					11,200	-	29,131	9,975	-	3,312	-	-	-	3,585



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2025 - 2034

ITEM	STATION	QTY	2025 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
OTHER														
Air Chisels	Elora	1	2,000	15	2,000									
Air Chisels	Fergus	1	2,000	15	2,000									
Cribbing	Elora	1	7,000	15							7,883			
Cribbing	Fergus	1	7,000	15							7,883			
Defib	Elora	4	3,500	7				3,714		3,864				
Defib	Fergus	4	3,500	7				3,714		3,864				
High Pressure Air Bag Set	Elora	1	10,000	10		10,200								
High Pressure Air Bag Set	Fergus	1	10,000	10		10,200								
High Angle Stretcher	Elora	2	2,000	10				2,122						2,343
High Angle Stretcher	Fergus	2	2,000	10		2,040		2,122						
Vehicle Stabilization Kit	Elora	1	10,000	10			10,404							
Vehicle Stabilization Kit	Fergus	1	10,000	10			10,404							
Drone - DJI Maverick 1	Fergus	1	3,500	5	3,500					3,864				
Drone - DJI Maverick 2	Fergus	1	3,500	5	3,500					3,864				
Command Table	Elora	1	1,500	10						1,656				
Command Table	Fergus	1	1,500	10						1,656				
High Angle Rope		1	7,000	10										8,366
					11,000	22,440	20,808	11,673	-	18,769	15,766	-	2,343	8,366
TOTAL RESCUE & MEDICAL					120,200	30,600	49,939	30,138	14,072	27,602	95,161	-	11,717	36,450
SUPPRESSION EQUIPMENT														
PORTABLE PUMPS														
Portable Pumps (20hp)	Elora	1	4,800	15										
Portable Pumps (20hp)	Fergus	1	4,800	15										5,736
Portable Pumps (11hp)	Elora	1	3,700	15										
Portable Pumps (11hp)	Fergus	2	3,700	15										
Wildland Pump	Elora	1	2,500	10							2,815			
Wildland Pump	Fergus	1	2,500	10							2,815			
Salvage Pump	Elora	1	1,200	10							1,351			
Salvage Pump	Fergus	1	1,200	10							1,351			
					-	-	-	-	-	-	8,334	-	-	5,736
EXHAUST FANS														
Positive Pressure Fan	Elora	1	4,500	10				4,775						
Positive Pressure Fan	Fergus	2	4,500	10	4,500									
Electric-Pressure Fan	Elora	2	4,500	15										5,378
Electric-Pressure Fan	Fergus	2	4,500	15										5,378
					4,500	-	-	4,775	-	-	-	-	-	10,756



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2025 - 2034

ITEM	STATION	QTY	2025 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
HOSES														
Fire Hose 1 3/4" - 2,100' - 50' lengths	Elora	42	350	15	1,750			3,714			1,971			2,091
Fire Hose 1 3/4" - 2,100' - 50' lengths	Fergus	42	350	15	1,750			3,714			1,971			2,091
Fire Hose 2 1/2" 1,000' - 50' lengths	Elora	20	400	15	4,000			4,245			4,505			4,780
Fire Hose 2 1/2" 1,000' - 50' lengths	Fergus	20	400	15	4,000			4,245			4,505			4,780
Fire Hose 4" 1,800' - 100' lengths	Elora	18	800	15	4,000			4,245			4,505			4,780
Fire Hose 4" 1,800' - 100' lengths	Fergus	18	800	15	4,000			4,245			4,505			4,780
Suction Hose	Elora	6	1,000	15			2,081			2,208				
Suction Hose	Fergus	6	1,000	15			2,081			2,208				
4" Y Clapper Valve	Elora	1	1,500	15				1,592						
4" Y Clapper Valve	Fergus	1	1,500	15				1,592						
					19,500	-	4,162	27,591	-	4,416	21,960	-	-	23,304
NOZZLES														
Nozzles 1 1/2"	Elora	12	1,500	20	1,500			1,592			1,689			1,793
Nozzles 1 1/2"	Fergus	12	1,500	20	1,500			1,592			1,689			1,793
Nozzles 2 1/2"	Elora	6	1,500	20		1,530				1,656				1,793
Nozzles 2 1/2"	Fergus	6	1,500	20		1,530				1,656				1,793
Blitz Fire	Elora	1	5,000	15				5,306						
Blitz Fire	Fergus	1	5,000	15				5,306						
					3,000	3,060	-	13,796	-	3,312	3,378	-	-	7,171
GENERATORS														
Portable Generator (6500wt)	Elora	1	7,500	10								8,615		
Portable Generator (6500wt)	Fergus	1	7,500	10			7,803							
Portable Generator (3500wt)	Elora	1	2,000	10	2,000						2,252			
Portable Generator (3500wt)	Fergus	1	2,000	10	2,000						2,252			
Portable Generator (1500wt)	Elora	2	2,000	10	2,000			2,122					2,343	
Portable Generator (1500wt)	Fergus	2	2,000	10	2,000			2,122					2,343	
					8,000	-	7,803	4,245	-	-	4,505	8,615	4,687	-
LADDERS														
Ladders 36'	Elora	1	2,000	20	2,000									
Ladders 24'	Elora	2	1,000	20									1,172	
Ladders 24'	Fergus	2	1,000	20									1,172	
Roof Ladder	Elora	2	1,000	20										1,195
Roof Ladder	Fergus	2	1,000	20										1,195
Attic Ladder	Elora	2	1,000	20							1,149			
Attic Ladder	Fergus	2	1,000	20							1,149			
					2,000	-	-	-	-	-	-	2,297	2,343	2,390



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2025 - 2034

ITEM	STATION	QTY	2025 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
OTHER														
Chain Saw Vent Master	Elora	1	3,600	10						3,975				
Chain Saw Vent Master	Fergus	1	3,600	10					3,897					
Rescue Circular Saw	Elora	2	2,700	10	2,700					2,981				
Rescue Circular Saw	Fergus	1	2,700	10					2,923					
Port-A-Tank (2500 gal)	Elora	1	2,500	15			2,601							
Port-A-Tank (2500 gal)	Fergus	1	2,500	15			2,601							
Pressure Washer	Elora	1	4,000	10			4,162						4,687	
Pressure Washer	Fergus	1	4,000	10							4,595			
Air Compressor	Elora	1	5,000	15	5,000									
Air Compressor	Fergus	1	5,000	15										
Thermal Imaging Camera	Elora	2	14,000	10		14,280				15,457				
Thermal Imaging Camera	Fergus	2	14,000	10		14,280				15,457				
Fire Safety Trailer (Shared)	Fergus	1	15,000	15		15,300								
					7,700	43,860	9,364	-	6,819	37,870	-	4,595	4,687	-
STATION SUPPLIES														
Snow Blower	Fergus	1	2,000	10			2,081							
Bunker Gear Washing Machine	Elora	1	16,000	15										
Bunker Gear Washing Machine	Fergus	1	16,000	15						17,665				
Bunker Gear Dryer	Elora	2	6,000	8			6,242				6,757			
Bunker Gear Dryer	Fergus	2	6,000	8		6,120				6,624				7,171
					-	6,120	8,323	-	-	24,290	6,757	-	-	7,171
TOTAL SUPPRESSION EQUIPMENT					44,700	53,040	29,651	50,407	6,819	69,888	44,934	15,507	11,717	56,528



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2025 - 2034

ITEM	STATION	QTY	2025 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
FIREFIGHTER PERSONNEL EQUIPMENT														
RADIOS														
Portable Radios	Elora	15	1,500	10	3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
Portable Radios	Fergus	19	1,500	10	3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
					6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171
S.C.B.A. & CYLINDERS														
Self Contain Breathing Apparatus	Elora	17	7,000	15									139,427	
Self Contain Breathing Apparatus	Fergus	21	7,000	15									172,234	
SCBA Masks	Fergus/Elora	76	600	10			6,367						53,428	
SCBA Cylinders	Elora	17	1,500	15									29,877	
SCBA Cylinders	Fergus	21	1,500	15									36,907	
SCBA Air Compressor 10hp	Fergus	1	34,000	20										
SCBA Fill Station (3 cylinders)	Fergus	1	12,000	20										
SCBA Cascade (4 cylinders)	Fergus	1	12,000	20										
					-	-	-	6,367	-	-	-	-	431,874	-
BUNKER GEAR														
Bunker Gear	Elora	33	2,750	10	38,500	8,415	14,306		17,860					3,287
Bunker Gear	Fergus	36	2,750	10	16,500	28,050	8,583	2,918	20,837				19,332	13,146
					55,000	36,465	22,889	2,918	38,697	-	-	-	19,332	16,433
PERSONAL PROTECTIVE EQUIPMENT														
Personal Protective Equipment	Elora	33	3,750	10	52,500	11,475	19,508		24,355					4,482
Personal Protective Equipment	Fergus	36	3,750	10	22,500	38,250	11,705	3,980	28,414				26,362	17,926
New Recruit - Personal Protective Equipment	CW		2,500	Note 1										
New Recruit - Bunker Gear	CW		2,750	Note 1										
New Recruit - SCBA Masks	CW		600											
Boots	CW	8	650	Note 1										
Helmet	CW	29	570	Note 1										
Coveralls	CW	25	410	Note 1										
					75,000	49,725	31,212	3,980	52,769	-	-	-	26,362	22,408
TOTAL PERSONNEL EQUIPMENT					136,000	92,310	60,343	19,632	97,960	6,624	6,757	6,892	484,598	46,011
GRAND TOTAL - FIRE EQUIPMENT					300,900	175,950	139,934	100,178	118,851	104,115	146,852	22,399	508,032	138,989

Note 1: Once these items are purchased, their replacement will become part of the regularly scheduled personal protective equipment replacement



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
JEFFERSON ELORA COMMUNITY CENTRE														
Vending Machines		2023		15,000								17,200		
Office Furniture		2023		5,000							5,600			
Facility Signage		2023		10,000										12,000
					-	-	-	-	-	-	5,600	17,200	-	12,000
Various Arena Equipment														
Hockey Nets	2 nets		5 years	8,000	8,000					8,800				
Lacrosse Nets - Minor	2 nets		7 years	5,000						5,500				
Lacrosse Nets - Junior/Senior	2 nets		10 years	6,000						6,600				
Ice Surface Edger	1		5 years	6,000	6,000					6,600				
Score Clock	1		15 years	20,000							22,500			
30 Second Clocks	2		15 years	4,000			4,200							
Power Electrical Box (for shows)	1	2024	20 years	10,000										
P.A. System- speakers	3		10 years	2,400									8,400	
P.A. System- amplifier	1		10 years	10,000									11,700	
Oscillating Fans	3		15 years	2,000		6,100								
E68381 - Scissor Lift (2017)	1		10 years	25,000										
AED	2		10 years	3,000										
					14,000	6,100	4,200	-	-	27,500	22,500	-	20,100	-
Lobby Equipment														
Lobby Furniture	3	2023	20 years	2,500										3,000
Water Fountain	1	2023	10 years	7,000										8,400
					-	-	-	-	-	-	-	-	-	11,400
Hall Equipment														
Tables 6' rectangle)	50		5 years	300						3,000				
Tables - round	25		5 years	350	5,000					2,000				
Chairs	300		5 years	100	6,000					6,000				
Sound System	1		10 years	3,000		3,100								
Speakers	2		10 years	1,000		1,000								
Acoustic Tiles	24		10 years	5,000			5,200					5,700		
Projector	1		5 years	3,000				3,200						
Projector Screen	1		10 years	5,000										6,000
Bar Freezer	1	2024	10 years	1,000		1,000								
Dishwasher	1	2024	10 years	25,000									25,000	
Double Door Fridge	1	2024	10 years	5,000									5,000	
Beer Fridge	1	2024	10 years	7,000									7,000	
Kitchen Appliances (Stove, Griddle, Microwave, Coffee Maker)		2023		5,000										5,000
					11,000	5,100	5,200	3,200	-	11,000	-	5,700	37,000	11,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000) 2025 UNIT COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
Equipment Description	QTY	YEAR	LIFE		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Cleaning Equipment														
Floor Scrubbers	1	2024	5 years	10,000					10,800					
Snow blower	1	2024	5 years	1,500			1,600					1,700		
Carpet Cleaner	1		7 years	1,000								1,100		
Floor polisher	1		10 years	2,500	2,500									
					2,500	-	1,600	-	10,800	-	-	2,800	-	-
Arena Equipment														
Compressors (2)		2023												
Chiller	1	2023		50,000										
Condenser	1		15 years	98,000				104,000						
					-	-	-	104,000	-	-	-	-	-	-
Digital Sign				60,000										71,700
JEFFERSON ELORA COMMUNITY CENTRE SUB-TOTAL						27,500	11,200	11,000	107,200	10,800	38,500	28,100	25,700	57,100
CENTRE WELLINGTON COMMUNITY SPORTSPLEX														
Building Interior														
Vending Machine		2024		15,000									17,200	
Concession equipment (small, large & vending machines)				10,000										
Office Furniture				7,500	7,500	7,700	7,800							
Boardroom A Furniture				12,000	12,000									
Boardroom B Furniture				10,000		10,200								
Boardroom Blinds	6			2,500	2,500									
Streetscape Furniture														
Water Fountains	5			7,000										
Display Cabinets														
Facility Signage				12,000	12,000									
					34,000	17,900	7,800	-	-	-	-	17,200	-	-
Pad A Arena, Dressing Room Equipment														
Hockey Nets	2 nets		5 years	8,000			8,300					9,200		
Lacrosse Nets - Minor	2 nets		7 years	5,000			5,200							6,000
Lacrosse Nets - Junior/Senior	2 nets		10 years	6,000			6,200							7,200
Ice Surface Edger	1	2024	5 years	6,000					6,500					
Sound System														
Score Clocks	1		15 years	25,000								28,700		
30 Second Clocks	1		15 years	2,000							2,300			
Oscillating fan	2	2023	15 years	2,000										
					-	-	19,700	-	6,500	-	2,300	37,900	-	13,200



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000) 2025 UNIT COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
Equipment Description	QTY	YEAR	LIFE		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Pad B Arena, Dressing Room Equipment														
Hockey Nets	2 nets		5 years	8,000				8,500						
Lacrosse Nets	2 nets		7 years	5,000				5,300						
Sound System				20,000									23,400	
Score Clocks	1		15 years	25,000								28,700		
30 Second Clocks	1		15 years	2,000	2,000									
					2,000	-	-	13,800	-	-	-	28,700	23,400	-
Pool Equipment														
Various Pool Toys			varies	150	200	200	200	200	200	200	200	200	200	200
Lifeguard Equipment			varies	400	400	400	400	400	400	400	500	500	500	500
Various Pool Equipment			varies	2,750	2,800	2,800	2,900	2,900	3,000	3,000	3,100	3,200	3,200	3,300
Aquafit Equipment			varies	300	300	300	300	300	300	300	300	300	400	400
Tot Docks	3			4,000	4,000	4,100	4,200							
Pool Maintenance Equipment			varies	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,300	11,500	11,700	12,000
Bleachers														
					17,700	18,000	18,400	14,400	14,700	14,900	15,400	15,700	16,000	16,400
Hall Equipment														
Tables - 8' rectangle	50		5 years	300	3,000		3,000		3,000		3,000		4,000	
Tables - round	35		5 years	350	2,800		2,800		2,800		2,800		2,800	
Chairs	500		5 years	100	2,500		2,500		2,500		2,500		2,500	
Table Carts				1,500		1,500								
Sound System	1		10 years	3,000					3,200	15,000				
Speakers	4		10 years	500						15,000				
					8,300	1,500	8,300	-	11,500	30,000	8,300	-	9,300	-
Cleaning Equipment														
Snow blower	1		5 years	1,000			1,000					1,100		
Floor Scrubber - Small	1		5 years	14,000						12,100				
Floor Scrubber - 20"	1	2023	5 years	9,000					9,700					10,800
Floor Scrubber - 28"	1	2024	5 years	11,000					11,900					13,100
Floor Polisher	1		10 years	2,500	2,500									
					2,500	-	1,000	-	21,600	12,100	-	1,100	-	23,900
Weight Room / Fitness Equipment														
Weight Equipment			varies	15,000		15,300		15,900		16,600			17,600	
Cardio Equipment			varies	35,000		35,700		37,100			39,400			
Window Coverings				3,000		3,100								
					-	54,100	-	53,000	-	16,600	39,400	-	17,600	-
Pool Equipment														
Water Slide			20 years	25,000									29,300	
					-	29,300	-							



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	
Equipment Description	QTY	YEAR	LIFE	2025 UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Hall Equipment															
Dishwasher	1		10 years	50,000				53,100							
Convection Ovens	1		10 years	14,000											
Stovetop Ovens	1		10 years	21,000			21,800								
Double Door Fridge	3		10 years	5,000									5,900		
Freezers	2		10 years	3,500									4,100		
					-	-	21,800	53,100	-	-	-	-	10,000	-	
Arena Equipment															
Dehumidifier - Pad A					71,300										
Water Heaters	6		15 years	24,000	24,000	24,500	25,000								
Water Pump				20,000											
Front Door Air Curtain				10,000	10,000										
Condenser Replacement Pad A				100,000	100,000										
Condenser Replacement Pad B															
Compressor Replacement										165,600					
Olympia Laser															
E68380 - Scissor Lift (1998)	1		10 years	25,000	25,000										
AED	3		10 years	3,000	9,000										
					239,300	24,500	25,000	-	-	165,600	-	-	-	-	
Digital Signs for Sportsplex	2		10 years	110,000									126,400		
CWCS SUB-TOTAL					303,800	116,000	102,000	134,300	54,300	239,200	65,400	227,000	105,600	53,500	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	
Equipment Description	QTY	YEAR	LIFE	2025 UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
VICTORIA PARK SENIOR CENTRE															
Building Interior															
Stove	2			1,000											2,400
Freezers - Uprights	2			1,000											2,400
Fridge	2			1,000											2,400
Dishwasher				15,000											17,900
Office Furniture				2,500											
Meeting Rooms															
Tables															
Chairs															
Sound System															
Window Coverings															
Water Fountain (Refrigerated)				5,000											
Water Heater	2		8 years	2,000			2,100						2,300		
AED	2		10 years	3,000											
Building Exterior															
Shed															
					-	-	2,100	-	-	-	-	2,300	-	25,100	
VICTORIA PARK SENIOR CENTRE SUB-TOTAL					-	-	2,100	-	-	-	-	2,300	-	25,100	
FERGUS GRAND THEATRE															
Building Interior															
Office Furniture				3,000											
Lobby Furniture				3,000		3,100									
Curtains/Rigging				50,000						55,200					
Theatre Seating				30,000											35,900
Water Fountain				3,000											3,600
					-	3,100	-	-	-	55,200	-	-	-	39,500	
Building Exterior															
Digital Signs	2			10,000											12,000
					-	-	-	-	-	-	-	-	-	12,000	
Lighting															
Lighting Instruments				20,000			20,800								
Lighting Controls				5,000							5,600				
					-	-	20,800	-	-	-	5,600	-	-	-	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
AV														
Digital Projector			10 years	10,000										12,000
Large Screen			30 years	15,000					16,200					
Small Screen			30 years	1,500										
					-	-	-	-	16,200	-	-	-	-	12,000
Sound														
Sound Board				5,000				5,300						
Sound Equipment				5,000	5,000									
Amps					5,000	-	-	5,300	-	-	-	-	-	-
Communications														
Communications (Headsets, wireless systems)				2,000									2,300	
					-	-	-	-	-	-	-	-	2,300	-
Ladders														
FOH A-Frame Ladder			5 years	5,000	-	-	5,200	-	-	-	-	5,700	-	-
Other Equipment														
AED	1		10 years	3,000	-	-	-	-	-	-	-	-	-	3,600
FERGUS GRAND THEATRE SUB-TOTAL					5,000	3,100	26,000	5,300	16,200	55,200	5,600	5,700	2,300	67,100



**TOWNSHIP OF CENTRE WELLINGTON
 FACILITIES EQUIPMENT REPLACEMENT FORECAST
 PARKS & RECREATION
 2025 - 2034**

Inflation Factor = 2%				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Equipment Description	QTY	YEAR	LIFE	2025 UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
BELWOOD HALL														
Building Interior														
Stage Curtains										9,000				
Double Door Fridge										8,000				
Appliances - Other								900						
AED	1		10 years	3,000				900		17,000				
					-	-	-	900	-	17,000	-	-	-	-
BELWOOD HALL SUB-TOTAL					-	-	-	900	-	17,000	-	-	-	-
TOTAL EQUIPMENT REPLACEMENT														
					336,300	130,300	141,100	247,700	81,300	349,900	99,100	260,700	165,000	251,800



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2% 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
					2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GENERAL PARK														
Bleachers														
CWSC Grounds (80 seat unit)	30	old	10 years	26,000		53,000								
Elora CC Diamonds (40 seat unit)	5	old	10 years	10,000		10,200								
Elora Lion's Park (40 seat unit) - B Diamond	3	old	10 years	10,000	10,000									
Highland Park - Tye (80 seat unit)	6	old	10 years	15,000				15,900						
Highland Park - (40 seat unit)	4	old	10 years	10,000	10,000									
Belwood Ball Diamond (80 seat unit)	3	old	10 years	15,000										17,900
St Mary's School (40 seat unit)	2	old	10 years	3,000										
					20,000	63,200	-	15,900	-	-	-	-	-	17,900
Benches & Tables														
Picnic Tables (various locations)	50	old	10 years	5,000		5,100		5,300		5,500		5,700		6,000
Park Benches	25	old	10 years	5,000	5,000		5,200		5,400		5,600		5,900	
Garbage Cans (with Lids)	160	old	2 years	3,000	3,000		3,100		3,200		3,400		3,500	
					8,000	5,100	8,300	5,300	8,600	5,500	9,000	5,700	9,400	6,000
Fencing														
JECC Trail Fencing			10 years	10,000		10,200								
					-	10,200	-	-	-	-	-	-	-	-
Tennis Courts														
Tower Street Tennis Courts (TSTC) - fencing	1999		20 years	25,000							28,200			
TSTC - Re-colour coat surface	2010		5 years	80,000						88,300				95,600
TSTC - Re-asphalt & colour surface			15 years	200,000							225,200			
TSTC - Replace lights		old	15 years	160,000						176,700				
CWSCS - fencing	2009		20 years	25,000				27,100						
CWSCS - re-colour coat surface	2022		5 years	65,000		66,300					73,200			
CWSCS - Re-asphalt & re-colour coat	2022		15 years	150,000										
CWSCS - replace lights	2009		15 years	60,000			63,700							
					-	66,300	-	63,700	27,100	265,000	326,600	-	-	95,600
Light Towers														
ECC Diamonds - "A" - Light Fixtures	6	old	2018	42,000										
ECC Diamonds - "A" - Light Towers				260,000										
ECC Diamonds - "B" - Light Fixtures		old	2019	42,000			43,700							
ECC Diamonds - "B" - Light Towers				260,000										
CWSC - Hardball	6	old	2013	80,000										
Victoria Park Soccer		2003	2020	120,000							135,100			
Victoria Park Rugby/Soccer		2003	2020	40,000				42,400						
Tye/Highland Park Diamonds		old	2015	100,000		102,000								
Belwood Ball Diamond		1997	2021	100,000			104,000							
					-	102,000	147,700	42,400	-	-	135,100	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2%											
				(1.000) 2025 UNIT COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034	
Shelters (25 years)															
Jefferson Elora Community Centre	1	1990	25 years	50,000		51,000									
CWSC Centre	1	old	25 years	40,000		40,800									
Bissell Park	1	1995	25 years	40,000				42,400							
Hoffer Park	1	old	25 years	20,000				21,200							
Confederation Park	1	old	25 years	10,000									10,000		
Stait Park	1		10 years	20,000					21,600						
Maple Park (Belwood)	1	old	25 years	50,000						55,200					
Haylock Park - Amphitheatre	1	2023	20 years	50,000											
					-	91,800	-	63,600	21,600	55,200	-	-	10,000	-	
Playground Equipment															
Belwood - Douglas Park (swings, spring toy, structure & slide)		2022	20 years	50,000											
Belwood - Maple Park (swings & slide)	1	2014	20 years	150,000											179,300
ECC - play equipment	1		20 years	200,000		204,000									
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	20 years	100,000							112,600				
Elora - O'Brien Park	1	2021	20 years	100,000											
Elora - O'Brien Park - rubber flooring (Note 1)	1	2020	20 years	90,000					20,000						
Elora - Keating Park - play equipment	1	2015	20 years	45,000											
Elora - Drimmie Park - play equipment	1		20 years	100,000											
Elora - Foote Park - play equipment	1	2024	20 years	100,000											
Elora - Southridge - play equipment	1	2014	20 years	200,000										234,300	
Elora - Southridge - rubber flooring (Note 1)	1	2014	20 years	110,000			20,000							128,900	
CWSC - play equipment	1		20 years	150,000		153,000									
Fergus - Strathallan park - play equipment	1		20 years	75,000			78,000								
Fergus- Victoria Park (play structure)	1	2024	20 years	150,000											
Fergus - Tait Park - play equipment	1	2019	20 years	50,000											
Fergus- Stait Park - play equipment	1	2013	20 years	250,000								287,200			
Fergus - Stait Park - rubber flooring (Note 1)	1	2022	20 years	110,000		20,000						126,400			
Fergus- Graham Park	1	2022	20 years	50,000											
Fergus- Ferrier Park (play structure)	1	2022	20 years	75,000											
Fergus- Wilkie Park (play structure)	1		20 years	100,000	100,000										
Fergus- Confederation Park (play structure)	1		20 years	50,000											
Fergus - Webster Park - play equipment	1	2008	20 years	80,000				84,900							
Fergus - Beatty Park - play equipment	1	2008	20 years	100,000					108,200						
Fergus - Holman Park - play equipment	1	2008	20 years	80,000				84,900							
Fergus - Ryan - play equipment	1	2015	20 years	150,000											
Fergus - Ryan Park - rubber flooring (Note 1)	1	2017	20 years	90,000			20,000						20,000		
Fergus - Westminster - play equipment	1	2015	20 years	200,000											
Salem - Veteran's Park - play equipment & swings	1	2018	20 years	80,000											
Elora - Elora Meadows Park - play equip	1	2018	20 years	150,000											
Fergus - Gibbons Drive Park - play equip	1	2019	20 years	80,000											



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Equipment Description	QTY	Year Install	LIFE	UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Fergus - Revell Park - play equip	1	2019	20 years	60,000										
Fergus - Kirvan Park - play equip	1	2023	20 years	100,000										
Fergus - Forfar Park - play equip	1	2023	20 years	100,000										
					100,000	377,000	118,000	169,800	128,200	-	112,600	433,600	363,200	179,300
Water Bottle Filling Stations	5			10,000		10,200			10,800			11,500		
SPORT SPECIFIC EQUIPMENT														
Backstops (Baseball) & Fencing														
Tye/Highland Park Diamond	1	old	15 years	50,000			52,000							
Highland Park - small diamond - Albert	1	2002	15 years	15,000		15,300								
Highland Park - small diamond - Princess	1	2002	15 years	15,000				15,900						
Webster Park	1	old												
St. Mary's School Diamond	1	2000	15 years	10,000						11,000				
Belwood Diamond - DO NOT REPLACE	1	old	15 years	50,000										
ECC Diamonds A	1	old	15 years	50,000						55,200				
ECC Diamond B	1	old	15 years	50,000				53,100						
FCC Diamond	1	old	15 years	50,000			52,000							
					-	15,300	104,000	69,000	-	66,200	-	-	-	-
Portable/Permanent Uprights (Soccer/Rugby/Basketball)														
Soccer- Victoria Park North	1	set	2002 10 years	10,000								11,500		
Soccer- Victoria Park South	1	set	2002 10 years	10,000					10,800					
Soccer- Victoria Park West	1	set	2003 10 years	10,000								11,500		
Soccer- Strathallan Park	1	set	old 10 years	3,000										
Soccer- CWCS Grounds	2	set	old 10 years	5,000			3,100							
Basketball - Douglas Park	1	net	old 10 years	5,000							5,500			
Basketball- Elora CC	2	nets	old 10 years	15,000			15,300							
					-	23,500	-	-	10,800	5,500	-	23,000	-	-
Ramps & Other Equipment (Skateboard)														
CWCS Skateboard park	1	old	15 years	80,000			81,600							
ECC Skateboard park	1	2019	30 Years	400,000										
Disc Golf Targets	9	2024	10 years	5,400										6,500
					-	81,600	-	-	-	-	-	-	-	6,500
Splash Pads														
Elora - O'Brien Park	1	2020	15 years	315,000										
Fergus - Milburn Park (moved to capital)	1	2014	15 years	300,000										
					-	-	-	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

				Inflation Factor = 2%										
				(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Equipment Description	QTY	Year Install	LIFE	2025 UNIT COST	2026	2027	2028	2029	2030	2031	2032	2033	2034	
REPAIR & MAINTENANCE EQUIPMENT														
Lawn Mowers & Weed Eaters														
Weedeaters (2 per 2 years)	4	vary	2 years	1,200	1,200		1,200		1,300		1,400		1,400	
Hand Mowers (1 per 4 years)	2	old	4 years	800	800			900				900		
Chainsaws (2 per 4 years)	2	vary	4 years	600			1,200			1,400				
Snowblower (portable to outdoor washrooms)	1		4 years	1,500			1,600				1,700			
Large Aerator	1	2015	10 yrs	12,000			12,500							
Aerator	1	old	5 years	2,000		2,000				2,300				
Lawn Roller	1	2024	5 years	5,000				5,400					6,000	
FCC Ball Groomer	1	2023	5 years	15,000			15,900					17,600		
ECC Ball Groomer	1	2023	5 years	15,000			15,900					17,600		
Watering trailer	1	2021	10 years	10,000						11,300				
Watering Tank	1		10 years	10,000							11,500			
Paint Liners	2		5 years	3,000	3,000		3,200			3,400			3,600	
					5,000	2,000	14,900	36,600	7,600	-	19,800	13,200	37,500	9,600
Greenhouses														
Polyhouse	2	2006	10 years	6,000								7,000		
Poly for Greenhouse			5 years	8,500		8,700				9,600				
Benches			10 years	15,000										
Heaters	5	2006	10 years	1,500				4,800						
Hanging Baskets			2 years	1,000	1,000		1,000	1,100		1,100		1,200		
					1,000	8,700	1,000	-	5,900	-	10,700	-	8,200	-
Signage														
Wayfinding Signs Repair & Maintenance					10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Park Identification					5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
					15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TOTAL EQUIPMENT REPLACEMENT					149,000	871,900	408,900	481,300	235,600	412,400	628,800	502,000	443,300	329,900



TAX SUPPORTED FACILITY REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
FACILITY REPLACEMENT FORECAST
FUNDING SUMMARY - TAX SUPPORTED
2025 - 2034**

Facility Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Parks & Recreation Facilities									
Jefferson Elora Community Centre	-	205,000	-	27,000	125,000	335,000	100,000	40,000	-	-
Centre Wellington Community Sportsplex	85,500	121,500	236,400	106,100	86,600	6,600	210,000	186,900	110,000	-
Belwood Hall	95,000	15,000	50,000	15,900	27,100	18,000	220,000	-	-	-
CWCS Campground Washroom	-	-	-	21,200	-	45,000	-	-	-	-
Bissell Park Washroom	-	-	-	9,000	-	-	-	10,000	10,000	20,000
Forfar Park Washroom	-	-	-	-	-	-	4,000	5,000	-	8,000
Hoffer Park Washroom	-	-	-	-	-	-	-	-	-	26,000
O'Brien Park Washroom	-	-	-	-	-	-	-	-	11,000	-
Southridge Park Washroom	-	-	-	-	-	-	-	-	11,000	-
Tye Diamond Washroom/Concession	-	-	-	-	-	-	-	-	-	-
Victoria Park (Fergus) Washroom	-	-	-	-	-	-	-	-	-	-
Weigh Scale Building	11,500	11,000	10,000	-	-	-	-	-	10,900	-
Sub-Total	192,000	352,500	296,400	179,200	238,700	404,600	534,000	241,900	152,900	54,000
Other Facilities										
205 Queen Street	28,000	134,700	34,500	9,000	9,700	10,700	12,000	17,200	16,200	19,400
Elora Armoury	8,000	12,600	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400
Elora Fire Hall	21,500	5,100	40,700	24,600	3,700	70,300	4,600	145,300	6,200	7,400
Elora Municipal Office	36,500	78,900	10,600	11,200	12,100	13,400	15,100	17,300	20,300	24,300
Elora Tourism Office	11,000	3,000	6,000	3,000	-	-	-	-	-	-
Elora Works Garage	2,000	2,000	2,100	40,400	2,400	2,600	2,900	6,700	123,900	4,700
Fergus Fire Hall	10,500	15,100	3,200	3,400	3,700	215,500	4,600	35,200	6,200	7,400
Fergus Grand Theatre	20,200	60,000	50,000	33,100	-	-	-	-	-	-
Fergus Works Garage	5,000	5,100	5,300	5,600	6,100	6,700	7,500	12,000	10,100	12,100
Highland Rugby Clubhouse	10,000	103,500	15,000	12,500	-	-	-	-	-	-
Pilkington Office	6,000	2,000	2,000	-	-	-	-	-	-	-
Pilkington Works Garage	20,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100
Victoria Park Seniors Centre	25,000	18,000	7,500	-	10,000	70,000	-	-	-	-
West Garafraxa Works Garage	35,000	2,000	147,800	28,700	197,200	44,000	2,900	218,300	3,900	4,700
West Garafraxa Office	2,000	5,500	3,000	-	-	-	-	-	-	-
Sub-Total	240,700	452,600	336,200	180,500	254,700	444,000	61,700	465,900	203,100	99,500
Total	432,700	805,100	632,600	359,700	493,400	848,600	595,700	707,800	356,000	153,500
Reserve Forecast										
January 1 Reserve Balance	561,759	529,959	153,459	37,459	217,359	291,559	39,559	71,459	24,259	331,859
Less: Facility replacements	(432,700)	(805,100)	(632,600)	(359,700)	(493,400)	(848,600)	(595,700)	(707,800)	(356,000)	(153,500)
Add: Operating budget contribution	364,300	379,000	394,000	414,000	439,000	465,000	493,000	523,000	523,000	560,000
Add: User Fee Contribution (Recreation Facilities)	107,000	110,000	113,000	116,000	119,000	122,000	125,000	128,000	131,000	134,000
Add: User Fee Contribution (Fergus Grand Theatre)	9,600	9,600	9,600	9,600	9,600	9,600	9,600	9,600	9,600	9,600
Less: Transfer to Equipment Replacement	(80,000)	(70,000)								
December 31 Reserve Balance	529,959	153,459	37,459	217,359	291,559	39,559	71,459	24,259	331,859	881,959



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
JEFFERSON ELORA COMMUNITY CENTRE													
Site works													
Parking Lot (line painting)													
Sidewalks			60,000		60,000								
				-	60,000	-	-	-	-	-	-	-	-
Building Exterior													
Roofing Systems (Facility Capital)					100,000				320,000				
Eaves Troughs													
Soffit & Fascia													
Caulking													
Exterior Walls								50,000					
Windows													
Doors									15,000				
Outdoor Washrooms													
				-	100,000	-	-	50,000	335,000	-	-	-	-
Building Interior													
Walls - common and service areas (painting & protective netting)													
Floors- common and service areas (vinyl & skate tiles)								75,000					
Lighting Fixtures - common and service areas													
Plumbing Fixtures - common and service areas													
Appliances - Other													
Cabinetry							27,000						
				-	-	-	27,000	75,000	-	-	-	-	-
Electrical Systems													
Distribution Panel - Main/intermediate													
Transformer			12,000										
Fire Alarm - Panel													
Emergency Lighting													
Exterior Lighting System													
				-	-	-	-	-	-	-	-	-	-
Mechanical Systems													
Heating System - common and service areas											40,000		
Exhaust Systems													
Arena Exhaust Fans													
Ice Making System													
Ice Rink De-humidification										100,000			
Domestic Water Shut-off Valves and Mains													
Domestic Water - Risers and Laterals													



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Domestic Water - Hot water Boilers and Tanks													
Domestic Water Recirculating System													
Storm Water including Roof Drains													
Stand Heaters			45,000		45,000								
				-	45,000	-	-	-	-	100,000	40,000	-	-
Lobby Equipment													
Display Case	1	40 years	5,000										
				-	-	-	-	-	-	-	-	-	-
JEFFERSON ELORA COMMUNITY CENTRE SUB-TOTAL				-	205,000	-	27,000	125,000	335,000	100,000	40,000	-	-
CENTRE WELLINGTON COMMUNITY SPORTSPLEX													
Building Exterior													
Exterior Walls													
Caulking													
Front Entrance Roof Painting								54,100					
Windows											50,000		
Doors - Entrance/Emergency Exits			3,300										
Doors - Bay (3)													
Exterior Lighting													
Fencing													
Parking Lot										100,000			
Sidewalks										60,000			
Eavestroughs/Downspouts													
				-	-	-	-	54,100	-	160,000	50,000	-	-
Building Interior													
Ceilings-common and service areas													
Mezzanine upgrades					8,300								
Community hall washroom upgrades													
Fitness change rooms upgrades													
Walls - common and service areas													
Community hall folding door covering repairs													



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2%										
			(1.000) 2025 UNIT COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
Floors- common and service areas			24,000	38,000									
Floors - Pool Changerooms Tile												110,000	
Interior Doors - common and service areas													
Lighting Fixtures - common and service areas													
Plumbing Fixtures - common and service areas													
T.V. Monitor Program													
Pool Windows				2,500			106,100						
Front Office Windows			10,000										
Front Office Counter Area													
Lighting for Streetscape											80,000		
Plumbing for Cross Connections													
Cabinetry													
Storage Lockers			10,000										
Hall of fame partitions													
				40,500	8,300	-	106,100	-	-	-	80,000	110,000	-
Electrical Systems													
Distribution Panel - Main/intermediate													
Fire Alarm - Panel													
Emergency Lighting													
Exterior Lighting System													
Pad B Lighting						54,000							
Door System/Entry System													
Security Surveillance						60,000							
				-	-	114,000	-						
Mechanical system													
Heating system						60,000							
replace pad A arena gas heating													
Exhaust Systems													
Unity Hall HVAC											50,000		
Gord Brown Hall HVAC										50,000			
Pool Office HVAC								32,500					
Pool HVAC			500,000										
Pool HVAC Compressor Units (6)			20000/unit	20,000									
Domestic Water - Hot Water Boilers and Tanks					30,600								



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

			Inflation Factor = 2%										
			(1.000) 2025 UNIT COST	(1.000) 2025	(1.020) 2026	(1.040) 2027	(1.061) 2028	(1.082) 2029	(1.104) 2030	(1.126) 2031	(1.149) 2032	(1.172) 2033	(1.195) 2034
Facility Description	QTY	LIFE	COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Domestic Water Recirculating System													
Domestic Water Treatment System													
Fire Hoses Cabinets													
Sanitary Waste Removal System													
Storm Water including Roof Drains				20,000	30,600	60,000	-	32,500	-	50,000	50,000	-	-
Pool Equipment													
Pool Filtration Grates				25,000									
Pool Deck Tiles													
Men's Changeroom													
Women's Changeroom													
Family Changeroom													
Guard's Office/Changerooms													
Pool Boiler		15 years	65,000										
Main Pool Filters													
Leisure Pool Filter													
Spa Filter			16,000										
				25,000	-	-	-	-	-	-	-	-	-
Hall Equipment													
Flooring VCT	921 sq.m	15 years	60,000			62,400							
Dividing Wall	1	30 years	75,000		76,500								
				-	76,500	62,400	-	-	-	-	-	-	-
Weight Room / Fitness Equipment													
Women's Sauna	1	7 years	6,000								6,900		
Men's Sauna	1	7 years	6,000		6,100				6,600				
				-	6,100	-	-	-	6,600	-	6,900	-	-
CWCS SUB-TOTAL				85,500	121,500	236,400	106,100	86,600	6,600	210,000	186,900	110,000	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
BELWOOD HALL													
Site Work													
Sidewalks				-	-	-	-	-	-	-	-	-	-
Building Exterior													
Paint siding													
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000					27,100					
Eaves trough - Soffit & Fascia (\$3,500 in 2007)									18,000				
Windows (\$16,800 in 2007)				20,000									
Siding board & batten (\$17,750 in 2007)				20,000						220,000			
Caulking													
Doors							15,900						
				40,000	-	-	15,900	27,100	18,000	220,000	-	-	-
Building Interior													
Ceilings - common and services areas													
Floors - common and service areas				55,000									
Lighting Fixtures - common and service areas													
Plumbing Fixtures - common and service areas													
				55,000	-	-	-	-	-	-	-	-	-
Electrical System													
Distribution Panel - Main/intermediate													
Emergency Lighting													
				-	-	-	-	-	-	-	-	-	-
Mechanical System													
Heating System - common and service areas					15,000								
Domestic Water Supply and Distribution													
Domestic Water - Risers and Laterals													
Domestic Water Treatment System													
Sanitary Waste Removal System						50,000							
				-	15,000	50,000	-	-	-	-	-	-	-
BELWOOD HALL SUB-TOTAL				95,000	15,000	50,000	15,900	27,100	18,000	220,000	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CWCS CAMPGROUND WASHROOM													
Building Exterior													
Roof systems									30,000				
Soffit and fascia									15,000				
Building Interior													
Walls - common and service areas							21,200						
				-	-	-	21,200	-	45,000	-	-	-	-
CWCS CAMPGROUND SUB-TOTAL				-	-	-	21,200	-	45,000	-	-	-	-
BISSELL PARK WASHROOM													
Site													
Building Exterior												10,000	20,000
Building Interior							9,000						
Electrical													
Mechanical											10,000		
HVAC													
Other													
BISSELL PARK WASHROOM SUB-TOTAL				-	-	-	9,000	-	-	-	10,000	10,000	20,000
FORFAR PARK WASHROOM													
Site													
Building Exterior													
Building Interior										4,000			
Electrical													
Mechanical											5,000		
HVAC													
Other													8,000
FORFAR PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	4,000	5,000	-	8,000
HOFFER PARK WASHROOM													
Site													
Building Exterior													2,000
Building Interior													10,000
Electrical													4,000
Mechanical													10,000
HVAC													
Other													
HOFFER PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	-	26,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<u>O'BRIEN PARK WASHROOM</u>													
Site													
Building Exterior												2,000	
Building Interior												4,000	
Electrical													
Mechanical												5,000	
HVAC													
Other													
O'BRIEN PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	11,000	-
<u>SOUTHRIDGE PARK WASHROOM</u>													
Site													
Building Exterior												2,000	
Building Interior												4,000	
Electrical													
Mechanical												5,000	
HVAC													
Other													
SOUTHRIDGE PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	11,000	-
<u>TYE DIAMOND WASHROOMS/CONCESSION</u>													
Site													
Building Exterior													
Building Interior													
Electrical													
Mechanical													
HVAC													
Other													
TYE DIAMOND WASHROOMS/CONCESSION SUB-TOTAL				-	-	-	-	-	-	-	-	-	-
<u>VICTORIA PARK (FERGUS) PARK WASHROOM</u>													
Site													
Building Exterior													
Building Interior													
Electrical													
Mechanical													
HVAC													
Other													
VICTORIA PARK WASHROOM SUB-TOTAL				-	-	-	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
PARKS & RECREATION
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2025 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WEIGH SCALE BUILDING													
Site													
Building Exterior					2,000	9,500						10,900	
Building Interior				8,000	4,000	500							
Electrical													
Mechanical				2,000									
HVAC					5,000								
Other				1,500									
WEIGH SCALE BUILDING				11,500	11,000	10,000	-	-	-	-	-	10,900	-
TOTAL FACILITY REPLACEMENT				192,000	352,500	296,400	179,200	238,700	404,600	534,000	241,900	152,900	54,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2025 - 2034**

			Inflation Factor = 2%										
			(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	2025 UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<u>205 Queen Street</u>													
Site			-	-	76,500	-	-	-	-	-	-	-	-
Building Exterior			10,000	10,000	50,000	6,000	-	-	-	-	-	-	-
Building Interior			-	-	-	15,000	-	-	-	-	-	-	-
Electrical			-	-	-	5,000	-	-	-	-	-	-	-
Mechanical			-	-	-	-	-	-	-	-	-	-	-
HVAC			5,000	5,000	-	-	-	-	-	-	-	-	-
Other			13,000	13,000	8,200	8,500	9,000	9,700	10,700	12,000	17,200	16,200	19,400
205 QUEEN ST SUBTOTAL				28,000	134,700	34,500	9,000	9,700	10,700	12,000	17,200	16,200	19,400
<u>Elora Armoury</u>													
Site			-	-	-	-	-	-	-	-	-	-	-
Building Exterior			5,000	5,000	-	-	-	-	-	-	-	-	-
Building Interior			-	-	-	-	-	-	-	-	-	-	-
Electrical			-	-	-	-	-	-	-	-	-	-	-
Mechanical			-	-	-	-	-	-	-	-	-	-	-
HVAC			-	-	9,500	-	-	-	-	-	-	-	-
Other			3,000	3,000	3,100	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400
ELORA ARMOURY SUBTOTAL				8,000	12,600	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400
<u>Elora Fire Hall</u>													
Site			-	-	-	-	-	-	66,200	-	-	-	-
Building Exterior			4,500	4,500	2,000	-	-	-	-	-	140,000	-	-
Building Interior			-	-	-	-	-	-	-	-	-	-	-
Electrical			-	-	-	-	-	-	-	-	-	-	-
Mechanical			-	-	-	-	-	-	-	-	-	-	-
HVAC			14,000	14,000	-	-	-	-	-	-	-	-	-
Other			3,000	3,000	3,100	40,700	24,600	3,700	4,100	4,600	5,300	6,200	7,400
ELORA FIRE HALL SUBTOTAL				21,500	5,100	40,700	24,600	3,700	70,300	4,600	145,300	6,200	7,400



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2025 - 2034**

			Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
Facility Description	QTY	LIFE	2025 UNIT COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Elora Municipal Office													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				1,500	68,700	-	-	-	-	-	-	-	-
Building Interior				15,000	-	-	-	-	-	-	-	-	-
Electrical				10,000	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				10,000	10,200	10,600	11,200	12,100	13,400	15,100	17,300	20,300	24,300
ELORA MUNICIPAL OFFICE SUBTOTAL				36,500	78,900	10,600	11,200	12,100	13,400	15,100	17,300	20,300	24,300
Elora Tourism Office													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				8,000	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	2,000	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	5,000	3,000	-	-	-	-	-	-
Other				3,000	1,000	1,000	-	-	-	-	-	-	-
ELORA TOURISM OFFICE SUBTOTAL				11,000	3,000	6,000	3,000	-	-	-	-	-	-
Elora Works Garage													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	38,200	-	-	-	-	120,000	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other			36,000	2,000	2,000	2,100	2,200	2,400	2,600	2,900	6,700	3,900	4,700
ELORA WORKS GARAGE SUBTOTAL				2,000	2,000	2,100	40,400	2,400	2,600	2,900	6,700	123,900	4,700
Fergus Fire Hall													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				1,500	10,000	-	-	-	211,400	-	29,900	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	2,000	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				9,000	3,100	3,200	3,400	3,700	4,100	4,600	5,300	6,200	7,400



**TOWNSHIP OF CENTRE WELLINGTON
 FACILITIES REPLACEMENT FORECAST
 OTHER FACILITIES
 2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			(1.000)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
UNIT			COST	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
FERGUS FIRE HALL SUBTOTAL				10,500	15,100	3,200	3,400	3,700	215,500	4,600	35,200	6,200	7,400
Fergus Grand Theatre													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	10,000	-	-	-	-	-	-	-	-
Building Interior				19,200	-	-	31,800	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	50,000	50,000	1,300	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				1,000	-	-	-	-	-	-	-	-	-
FERGUS GRAND THEATRE SUBTOTAL				20,200	60,000	50,000	33,100	-	-	-	-	-	-
Fergus Works Garage													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				5,000	5,100	5,300	5,600	6,100	6,700	7,500	12,000	10,100	12,100
FERGUS WORKS GARAGE SUBTOTAL				5,000	5,100	5,300	5,600	6,100	6,700	7,500	12,000	10,100	12,100



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Highland Rugby Clubhouse			(1.000)	2025									
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				5,000	100,000	-	-	-	-	-	-	-	-
Building Interior				5,000	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	3,500	-	6,000	-	-	-	-	-	-
HVAC				-	-	15,000	6,500	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	-	-
HIGHLAND RUGBY CLUBHOUSE SUBTOTAL				10,000	103,500	15,000	12,500	-	-	-	-	-	-
Pilkington Office													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				1,000	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				5,000	2,000	2,000	-	-	-	-	-	-	-
PILKINGTON OFFICE SUBTOTAL				6,000	2,000	2,000	-	-	-	-	-	-	-
Pilkington Works Garage													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				15,000	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				5,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100
PILKINGTON WORKS GARAGE SUBTOTAL				20,000	5,100	5,300	5,600	6,100	6,700	7,500	8,600	10,100	12,100
Victoria Park Seniors Centre													
Site				-	-	-	-	-	15,000	-	-	-	-
Building Exterior				10,000	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	55,000	-	-	-	-
Electrical				-	-	-	-	10,000	-	-	-	-	-
Mechanical				15,000	18,000	7,500	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES REPLACEMENT FORECAST
OTHER FACILITIES
2025 - 2034**

Facility Description	QTY	LIFE	Inflation Factor = 2%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			(1.000)	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
VICTORIA PARK SENIORS CENTRE SUBTOTAL			(1.000)	25,000	18,000	7,500	-	10,000	70,000	-	-	-	-
West Garafraxa Works Garage													
Site				-	-	145,700	-	-	-	-	-	-	-
Building Exterior				-	-	-	-	194,800	41,400	-	215,000	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				30,000	-	-	-	-	-	-	-	-	-
Mechanical				-	-	-	-	-	-	-	-	-	-
HVAC				-	-	-	26,500	-	-	-	-	-	-
Other				5,000	2,000	2,100	2,200	2,400	2,600	2,900	3,300	3,900	4,700
WEST GARAFRAXA PUBLIC WORKS GARAGE SUBTOTAL				35,000	2,000	147,800	28,700	197,200	44,000	2,900	218,300	3,900	4,700
West Garafraxa Office													
Site				-	-	-	-	-	-	-	-	-	-
Building Exterior				-	-	-	-	-	-	-	-	-	-
Building Interior				-	-	-	-	-	-	-	-	-	-
Electrical				-	-	-	-	-	-	-	-	-	-
Mechanical				-	3,500	-	-	-	-	-	-	-	-
HVAC				-	-	-	-	-	-	-	-	-	-
Other				2,000	2,000	3,000	-	-	-	-	-	-	-
WEST GARAFRAXA OFFICE SUBTOTAL				2,000	5,500	3,000	-	-	-	-	-	-	-
TOTAL FACILITY REPLACEMENT				240,700	452,600	336,200	180,500	254,700	444,000	61,700	465,900	203,100	99,500



ENVIRONMENTAL SUPPORTED EQUIPMENT REPLACEMENT FORECAST



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2025 - 2034**

Equipment Description	Qty	Inflation Factor = 2% (1.000) 2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WATER SERVICES												
Quick Cut Saw	2	1,500			1,600		1,600			1,700		1,800
Tapping Machine	1	3,000		3,100						3,400		
Large Generator	2	80,000				169,800						
Locator Equipment	5	1,200		2,400		3,900			2,800		4,200	
Leak Detection System	1	25,000		25,500								
Tower Generators	4	3,500	14,000					15,600				
Watermain Flushing Meter - 2015	2	2,200			2,300			2,400		2,500		
Hydrant Transmitters - 2015	3	10,000				31,800						36,000
Valve Turner - 2011	1	35,000						38,600				
Compactor (Jumping Jack)	1	7,000					7,600					8,400
Plate Tamper	1	4,500										5,400
Dehumidifiers	9	5,000		5,100		5,300		5,500		5,700		6,000
Safety Equipment - Harness, SRL, Tripods		10,000		5,100					5,650			
Washer and Dryer	2	1,500	3,000									3,600
Pressure Washer (Electric)	1	2,200	2,200									
Small Generators	2	1,200						1,300				
Lift Gate (For 16-09)	1	8,500							9,600			
Truck Snow Plow (For 14-44)	1	12,000	12,000							13,800		
F1 Air Stripper Media	1	12,000				12,700					14,100	
WATER - SPCS												
Locator Equipment (Hetek) - 2021	1	5,000		5,100					5,600			
Uninterruptible Power Supply Batteries - Water	14	250				4,200				4,200		
Uninterruptible Power Supply Devices (14) - Water	14	1,400								22,400		
Handheld - Water Meter Reader - 2021 (R900 Belt Clip with Tablet)	1	6,000							6,800			
Handheld - Water Meter Reader - SPCS Backup	1	6,000		6,100								
2" Backflow Device	1	3,000		3,100								
Backflow Testing Device	1	3,000		3,100								3,600
MRX-920 Mobile Data Collector	1	20,000						22,100				
2 Inch Water Meters with Pit Meter Heads	6	1,250	1,300					1,400				
Trailers x 2 (1 spills, 1 education)	1	10,000		10,200								
Education Trailer Contents	1	10,000	10,000					11,000				
AED - Fergus Waterworks Office	1	3,000						3,300				
Two Way Radios	15	1,700										
Provision for Miscellaneous Equipment			7,000	7,500	7,500	8,000	8,000	8,500	8,500	9,000	9,000	9,500
TOTAL - WATER			49,500	76,300	11,400	235,700	17,200	109,700	38,950	62,700	27,300	74,300



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2025 - 2034**

Equipment Description	Qty	Inflation Factor = 2% (1.000) 2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WASTEWATER SERVICES												
Sewer Machine - Flex Rods	1	3,000		3,100								
Rodding Machine	1	8,000		8,200								
Sewage Pumping Station Generators	2	3,500	7,000					7,700				
Lateral Hand Sewer Camera	1	10,000					10,800					
Mainline Sewer Camera	1	90,000									105,400	
Uninterruptible Power Supply Batteries - Wastewater	24	250	7,200					7,200				7,200
Uninterruptible Power Supply Devices - Wastewater	24	1,300						33,600				
Weed Eater	2	2,000	2,000		2,100				2,200		2,300	
Hydraulic Ram Set	1	2,500							2,800			
Large Generator - Lift Station	1	80,000		81,600								
Truck Snow Blade - 2020	1	8,500				9,000						
2 x 4" Pumps with Hoses, Control Box and Cord (1 Fergus & 1 Elora)	2	7,500		15,400								
Quickcut and Trolley	1	2,000				2,100						
Vactor Heads/Guns/Accessories/Spares	1	20,000	10,000						11,050			
Welders	2	5,000										
Motorized Pipe Vise and Threading Tools	1	7,000										
Davit Arms and Chainfalls/Spec Chain	1	15,000	5,000	5,100	5,200	5,300	5,400	5,533	5,633	5,733	5,867	5,967
Appliances Fridges/Stoves/Microwaves	1	1,500	150	150	160	160	160	170	170	170	180	180
2" Pumps x 3 and Hoses	3	1,700	1,700	1,700				1,900				2,000
Spare Submersible Pumps from Lift Stations	1	26,000				27,600						31,100
Line Locators/Equipment	1	11,000							12,400			
Chem pump-LPS	1	2,000	2,000							2,300		
Snowblowers (1 Elora, 1 Fergus)	2	2,250		2,300					2,500		2,600	
Portable Gensets/Inverters	5	2,000		2,000		2,100		2,200		2,300		2,400
Air Compressor - Large (Fergus)	1	4,000	4,000									
Air Compressor - Small (Elora & Spills Trailer)	2	500	500			500	500			600	600	
Camera Truck Software	1	80,000								91,900		
Portable Hot Water Power Washer	1	6,000	6,000									
AEDs	2	3,000						6,600				
Grinder Pumps		40,000	40,000	40,800	41,600	42,400	43,300	44,200	45,000	45,900	46,900	47,800
Provision for Miscellaneous Equipment - Collections			7,500	7,500	7,500	8,000	8,000	8,500	8,500	9,000	9,000	9,500
WASTE WATER TREATMENT PLANTS												
Fergus A-frame (portable)	1	15,000					16,200					
Elora A-frame (portable)	1	15,000										
Various Utility Hoists	6	3,000	3,000		3,100		3,200		3,400		3,500	
Utility Hoist - 2 Ton	1	8,000							9,000			
2 Lab Quality Microscopes	2	5,000					5,400					6,000
Lab Equipment	1	30,000	15,000					16,550				
Laboratory Upgrades	1	40,000	40,000									
Hoses- 1",2",2.5",3",4"	1	2,000		2,000					2,300			
UV/FE Testing Equip/Units	1	6,000		6,100					6,800			



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2025 - 2034**

Equipment Description	Qty	Inflation Factor = 2% (1.000) 2025 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Composite Samplers - Final Effluent x 2	2	15,000						33,200				
Composite Samplers - Raw Influent x 2	2	15,000						33,200				
Trailers x 2 (1 spills, 1 education)	1	10,000		10,200								
Trailer - Landscape	1	6,000										7,200
Washer and Dryer	1	2,500						2,800				
Bug Zapper Lamps - 3x Fergus, 3 x Elora	6	1,000	6,000									
Fergus WWTP - Digester Temperature Controls	1	20,000	20,000									
Arzen Blower - Elora WWTP	1	50,000	50,000									
Two Way Radios	7	1,700										
Provision for Miscellaneous Equipment - Treatment Plants			12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
TOTAL - WASTEWATER			239,050	198,150	71,660	109,160	145,760	187,803	110,503	172,203	193,247	124,147
TOTAL EQUIPMENT REPLACEMENT			288,550	274,450	83,060	344,860	162,960	297,503	149,453	234,903	220,547	198,447
Reserve Forecast												
January 1 Reserve Balance			534,748	386,748	260,848	335,488	157,028	170,618	60,514	109,611	85,258	88,261
Less: Equipment replacements			(288,550)	(274,450)	(83,060)	(344,860)	(162,960)	(297,503)	(149,453)	(234,903)	(220,547)	(198,447)
Less: Procurement Charge			(450)	(450)	(300)	(600)	(450)	(600)	(450)	(450)	(450)	(450)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			141,000	149,000	158,000	167,000	177,000	188,000	199,000	211,000	224,000	237,000
December 31 Reserve Balance			386,748	260,848	335,488	157,028	170,618	60,514	109,611	85,258	88,261	126,364



10-YEAR CAPITAL FORECAST



10-Year Capital Forecast Summary

In addition to the capital budget, the Township prepares a 10-year capital forecast for inclusion in the annual budget process. Staff obtains approval for the first three years of the capital forecast. This means that 2025 capital projects are approved by Council, and 2026/2027 capital projects have preliminary approval. With this approach, priority capital projects can move forward with design and tendering prior to the year of construction to take advantage of favourable construction pricing. In addition, since capital projects often impact future operating budgets, any potential operating impacts are reflected in the 3-year operating forecast.

The development of a 10-year capital forecast is sound financial planning, as it provides:

- A roadmap for future capital projects;
- Identifies areas of opportunity and risk;
- Communicates the direction to the community;
- Takes advantage of favourable construction prices; and
- Stimulates discussion concerning the long-term impact of decisions made today on future services as well as operational challenges moving forward.

The 10-year capital forecast is a living document that changes due to many uncontrollable and diverse factors, including:

- New information (i.e. recent studies and master plans);
- Grant opportunities;
- New legislation/regulations;
- Economic conditions;
- Development/Growth;
- Environmental factors (i.e. climate change); and
- Political support.

Determining Capital Priorities

As discussed in the asset management introduction section, there is a calculation of asset risk/criticality within the asset management plan that assists staff in determining capital priorities for inclusion within the capital forecast. In addition to this calculation, other factors that assist in determining capital priorities include:

- Priorities included within the Township's Strategic Plan;
- Financing restrictions (see below);
- Determination if the project is mandatory;
- Project criticality due to health and safety or service disruption reasons;
- Potential future efficiencies or cost savings; and
- Normal lifecycle replacement.

Master Plans/Studies

The Township has numerous master plans and other studies that provide invaluable information regarding capital needs.

- Strategic Plan;
- Development Charges Background Study;
- Asset Management Plan;
- Condition Assessments (i.e. roads, bridges, facilities);
- Fire Master Plan;
- Parks, Recreation, & Culture Master Plan;
- Trails Master Plan;
- Culture Action Plan;
- Transportation Plan; and
- Long-term Water Supply Master Plan.

The recommendations in these plans/studies span, at a minimum, 10 years and in some cases, over 20 years. The recommendations affecting the 2025 to 2034 period have been incorporated into the capital forecast.

Funding the 10-Year Capital Forecast

The first 9 years of the capital forecast have been fully funded. From a tax supported capital perspective (excluding bridges and culverts), this is based on minimum expected funding available of approximately \$6.5 million to \$8 million per year (from taxation, Canada Community Building Fund, Ontario Community Infrastructure Fund (partial), and OLG funding). For bridges and culverts, the 10-year forecast is funded from the Dedicated Capital Levy and Ontario Community Infrastructure Fund (partial). For waterworks and wastewater, the first 9 years are funded through water and wastewater capital reserves. The tenth year in the forecast is not fundable, as it is used as a “holding year” for future projects identified by staff.

Development Related Infrastructure

The anticipated timing of specific development within the Township was discussed by staff early in the creation of the 2025 Budget. This is important as there is development related infrastructure within the capital forecast that has both a cash flow and financial impact on the Township. Most projects have been positioned in the tenth year of the 10-year capital forecast, and their descriptions in the capital budget are followed by “{SFA}”. Given the substantial cost required to fund these development related projects, it has been assumed that all growth-related costs associated with these projects will be 100% front-end funded through a service financing agreement (SFA) with the applicable developer(s). If/when applicable developers are approved to initiate their development, SFA discussions will take place and applicable capital projects will be re-positioned in the 10-year capital forecast according to the terms of the agreement.



Development Charges (DC) Forecast

As discussed in the 2025 capital budget section, the Township is limited from a cash flow perspective when planning to use DC funding within the capital budget process. For each year in the 10-year capital forecast, a maximum target DC funding available of \$1.9 million annually was used, unless planned agreements with developers provided an acceleration of DC funding for specific projects. This was determined based on anticipated DC proceeds received from developers annually (based on projected development), as well as the projected use of DCs to fund growth related debt.

2026 and 2027 Project Highlights

The following represents project highlights for years 2026 and 2027. Staff are seeking preliminary approval of all projects in these years, so that planning and any design needs can be initiated in 2025.

2026 Capital Project Highlights

Project	Amount
Seventh Line Bridge Rehabilitation– 1-E	\$270,000
Noah Road Culverts Replacements – 32-P and 33-P	3,250,000
Corporate Operations Facility	17,907,350
Sixth Line E – Wellington Road 21 (Inverhaugh) to Sideroad 10 Paving	1,500,000
Gravel to Asphalt Road Conversion – Eramosa-West Garafraxa Townline – 5 th Line to Wellington Road 26	300,000
Torrance Lane – Sideroad 9 to End Major Resurfacing	410,000
Conservation Trail Major Resurfacing	650,000
Storm and Sanitary Sewer CCTV Inspections	250,000
Douglas Crescent – Forfar Street to Gzowski Street – Sanitary Sewer and Watermain Replacement	2,075,000
Fergus Wastewater Treatment Plant Dewatering Pit Upgrades	230,000
Water Meter Modernization and Replacement	1,300,000
Jefferson Elora Community Centre Asphalt Parking Area Resurfacing	270,000
Millburn Park Playground and Washroom	325,000

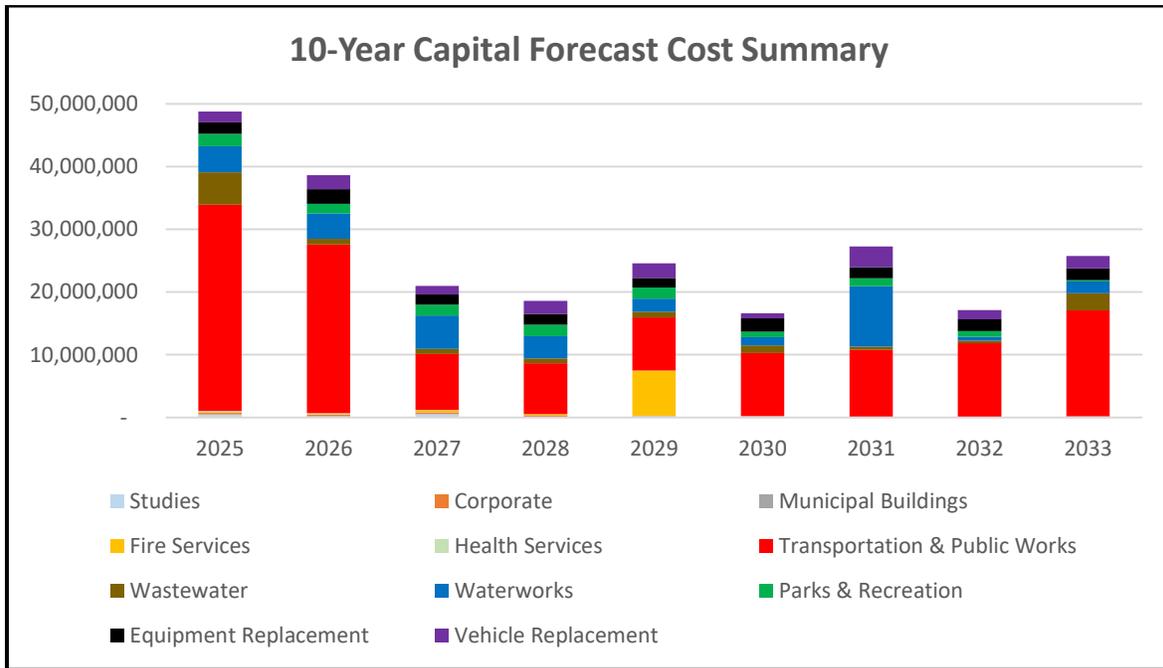


2027 Capital Project Highlights

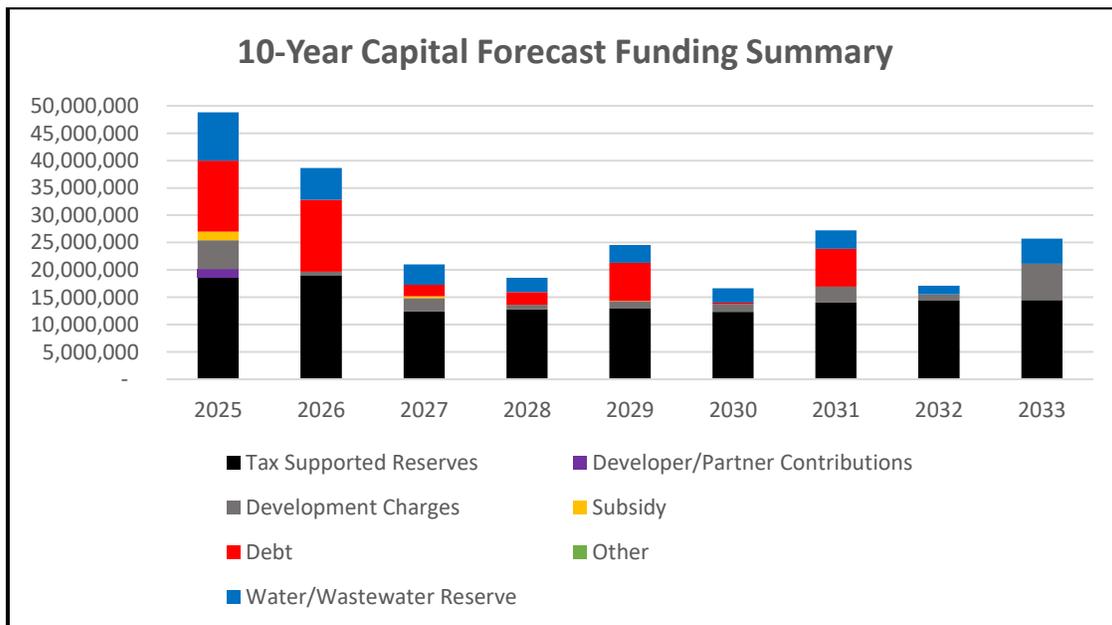
Project	Amount
Transportation Plan Update	\$240,000
Sideroad 11 Bridge Replacement – 28-P	2,100,000
Weisenberg Road Bridge Replacement – 5-P	1,100,000
Beatty Line North – Sideroad 18 to Sideroad 15 Paving	350,000
South River Road – First Line to Union Street West Minor Resurfacing	330,000
Sideroad 15 – Gerrie Road to Beatty Line North Major Resurfacing	885,000
Bridge Street (Fergus) – Tower Street South to Queen Street	370,000
Princess Street (Elora) – Moir Street to David Street Reconstruction	460,000
Irvine Street – East Mill Street to Colborne Street Reconstruction	2,460,000
Scotland Street – McQueen Boulevard to Second Line Major Resurfacing	440,000
Fergus Wastewater Treatment Plant Boiler Replacement	350,000
Sewer Relining and Repairs	400,000
McAlister Street – Argyll Street to Highland Road Watermain Replacement	685,000
Beatty Line Watermain Extension – Sideroad 18 to Sideroad 15	825,000
New Well – Area #7	1,920,000
Mary Street – East Mill Street to Church Street Watermain Replacement	700,000
Bissell Park – Parking Lot Improvements	300,000
Major Children’s Splashpad	435,000



The graph below shows the distribution of projects by category/department over the forecast period. Year 10 (i.e. 2034) has been removed because it is not fundable, as it is used as a “holding year” for future projects identified by staff.



The graph below shows the distribution of project funding by category/department over the forecast period. Again, year 10 (i.e. 2034) has been removed because it is not fundable, as it is used as a “holding year” for future projects identified by staff.



In years of significant capital (i.e. 2025 and 2026), additional capital is possible due to proposed debt financing and anticipated Service Financing Agreements (SFA) with



developers. For more analysis on debt (both current and proposed debt), please refer to the “other information” at the end of this document.

The 10-year capital forecast is provided on the following pages.





TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
STUDIES											
Studies											
105-0641 - Procurement Process Enhancements	20,000	0	0	0	0	0	0	0	0	0	20,000
105-0903 - Diversity, Equity and Inclusion Study and Implementation	30,000	0	0	0	0	0	0	0	0	0	30,000
105-0958 - Public Engagement Strategy	100,000	0	0	0	0	0	0	0	0	0	100,000
105-7021 - Development Charges Study - 2025	80,000	0	0	0	0	0	0	0	0	0	80,000
105-7022 - Water, Wastewater and Stormwater Rate Study - 2025	90,000	0	0	0	0	0	0	0	0	0	90,000
105-7023 - Municipal Accomodation Tax Implementation	100,000	0	0	0	0	0	0	0	0	0	100,000
2017-001 - Update Corporate Strategic Plan - 2026	0	10,000	0	0	0	0	0	0	0	0	10,000
2018-006 - Development Charges Study - 2030	0	0	0	0	0	40,000	0	0	0	0	40,000
2019-038 - Transportation Plan Update	0	0	240,000	0	0	0	0	0	0	0	240,000
2020-056 - Township Wide Compensation Market Review - 2027	0	0	50,000	0	0	0	0	0	0	0	50,000
2021-042 - Water Supply Master Plan Update	0	0	0	0	160,000	0	0	0	0	0	160,000
2021-047 - Update Corporate Strategic Plan - 2030	0	0	0	0	0	40,000	0	0	0	0	40,000
2021-048 - Water, Wastewater and Stormwater Rate Study - 2030	0	0	0	0	0	90,000	0	0	0	0	90,000
2021-050 - Heritage Conservation District Study #1	0	0	0	35,000	0	0	0	0	0	0	35,000
2021-051 - Heritage Conservation District Plan #1	0	0	0	35,000	0	0	0	0	0	0	35,000
2021-052 - Heritage Conservation District Study #2	0	0	0	0	45,000	0	0	0	0	0	45,000
2021-053 - Heritage Conservation District Plan #2	0	0	0	0	0	45,000	0	0	0	0	45,000
2021-054 - Municipal Building Audit Update	0	0	150,000	0	0	0	0	0	0	0	150,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2022-098 - Heritage Conservation District Study #3	0	0	0	0	0	0	50,000	0	0	0	50,000
2022-099 - Heritage Conservation District Plan #3	0	0	0	0	0	0	0	50,000	0	0	50,000
2022-100 - Heritage Conservation District Study #4	0	0	0	0	0	0	0	0	35,000	0	35,000
2022-101 - Heritage Conservation District Plan #4	0	0	0	0	0	0	0	0	0	35,000	35,000
2023-010 - Heritage Conservation District Plan #5	0	0	0	0	0	0	0	0	0	100,000	100,000
2023-012 - Energy Conservation and Demand Management Plan - 2029	0	0	0	0	10,000	0	0	0	0	0	10,000
2023-018 - Parks and Recreation Fees Study	0	40,000	0	0	0	0	0	0	0	0	40,000
2023-053 - Township Wide Compensation Market Review - 2031	0	0	0	0	0	0	50,000	0	0	0	50,000
2024-064 - Parks and Recreation Plan Update	0	0	0	0	0	0	0	0	0	100,000	100,000
2024-102 - Downtown Revitalization Plan	0	0	100,000	0	0	0	0	0	0	0	100,000
2024-105 - Transit Service Study	0	120,000	0	0	0	0	0	0	0	0	120,000
2025-031 - Active Transportation and Mobility Master Plan Update	0	0	0	0	0	0	0	0	0	300,000	300,000
205-7032 - Fire Master Plan Update	60,000	0	0	0	0	0	0	0	0	0	60,000
550-7070 - 8051 Wellington Road 18 Land Studies	25,000	0	0	0	0	0	0	0	0	0	25,000
Total for Studies	505,000	170,000	540,000	70,000	215,000	215,000	100,000	50,000	35,000	535,000	2,435,000
TOTAL STUDIES	505,000	170,000	540,000	70,000	215,000	215,000	100,000	50,000	35,000	535,000	2,435,000
CORPORATE											
Corporate - IT&S											
105-7024 - Provision for New Office Equipment - 2025	20,000	0	0	0	0	0	0	0	0	0	20,000
105-7025 - New Photocopiers - 2025	30,000	0	0	0	0	0	0	0	0	0	30,000
105-7026 - Cybersecurity Managed Detection and Response	40,000	0	0	0	0	0	0	0	0	0	40,000
105-7027 - External AP Firewall Concentrator	6,500	0	0	0	0	0	0	0	0	0	6,500



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
105-7028 - Cybersecurity Playbook	30,000	0	0	0	0	0	0	0	0	0	30,000
105-7029 - Office 365 Endpoint Security Implementation	15,000	0	0	0	0	0	0	0	0	0	15,000
105-7030 - Short Term Rental Software Acquisition and Implementation	80,000	0	0	0	0	0	0	0	0	0	80,000
2020-041 - Purchase Order System	0	0	0	0	0	0	0	0	100,000	0	100,000
2020-042 - Records Management System	0	0	75,000	30,000	30,000	0	0	0	0	0	135,000
2023-059 - Aerial Photography Update - 2028	0	0	0	25,000	0	0	0	0	0	0	25,000
2023-071 - Paperless Accounts Payable System	0	75,000	0	0	0	0	0	0	0	0	75,000
2024-114 - Provision for New Office Equipment - 2026-2034	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000
2025-075 - Questica Hosted Services	0	10,000	0	0	0	0	0	0	0	0	10,000
Total for Corporate - IT&S	221,500	105,000	95,000	75,000	50,000	20,000	20,000	20,000	120,000	20,000	746,500
Corporate - Other											
2025-051 - Finance, Human Resources Management System (HRMS) and ERP System Implementation	0	150,000	150,000	150,000	0	0	0	0	0	0	450,000
Total for Corporate - Other	0	150,000	150,000	150,000	0	0	0	0	0	0	450,000
TOTAL CORPORATE	221,500	255,000	245,000	225,000	50,000	20,000	20,000	20,000	120,000	20,000	1,196,500
MUNICIPAL BUILDINGS											
Municipal Buildings											
105-0776 - Tourism Office Renovations	35,000	0	0	0	0	0	0	0	0	0	35,000
105-7031 - Township Facilities - Safety & Security	50,000	50,000	50,000	0	0	0	0	0	0	0	150,000
Total for Municipal Buildings	85,000	50,000	50,000	0	0	0	0	0	0	0	185,000
TOTAL MUNICIPAL BUILDINGS	85,000	50,000	50,000	0	0	0	0	0	0	0	185,000
FIRE SERVICES											
Fire Services											
2010-002 - Equipment for Additional Firefighters	0	0	0	0	137,000	0	0	0	0	0	137,000
2010-078 - Tanker	0	0	0	0	610,000	0	0	0	0	0	610,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2010-079 - Pumper	0	0	0	0	950,000	0	0	0	0	0	950,000
2010-080 - New Fire Hall	0	0	200,000	200,000	5,000,000	0	0	0	0	0	5,400,000
2018-017 - Additional Equipment for New Fire Hall	0	0	0	0	420,000	0	0	0	0	0	420,000
2020-024 - Volunteer Firefighter Recruit Personal Protective Equipment - 2026	0	44,000	0	0	0	0	0	0	0	0	44,000
2022-001 - Additional SCBA & Cylinders for new Volunteer Firefighter Recruits	0	0	87,500	0	0	0	0	0	0	0	87,500
2022-002 - Portable Radios and Chargers	0	0	0	0	30,000	0	0	0	0	0	30,000
205-7033 - Equipment For New Pumper	80,000	0	0	0	0	0	0	0	0	0	80,000
Total for Fire Services	80,000	44,000	287,500	200,000	7,147,000	0	0	0	0	0	7,758,500
TOTAL FIRE SERVICES	80,000	44,000	287,500	200,000	7,147,000	0	0	0	0	0	7,758,500
<u>HEALTH SERVICES</u>											
Cemeteries											
2016-039 - Belsyde Cemetery - Entry Obelisks and Columbarium	0	0	0	0	90,000	0	0	0	0	0	90,000
2016-040 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase I	0	60,000	0	0	0	0	0	0	0	0	60,000
2016-041 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase II	0	0	50,000	0	0	0	0	0	0	0	50,000
2016-042 - Belsyde Cemetery - Cremation Headstone Foundations - 2034	0	0	0	0	0	0	0	0	0	50,000	50,000
2022-077 - Elora Cemetery - In-Ground Cremation Area - Phase II	0	0	0	25,000	0	0	0	0	0	0	25,000
2022-078 - Elora Cemetery - Columbarium Area - Phase II	0	100,000	0	0	0	0	0	0	0	0	100,000
405-0941 - Belsyde Cemetery - Feature Obelisks With Trellis	15,000	0	0	0	0	0	0	0	0	0	15,000
405-7068 - Belsyde Cemetery - Block D Development - Phase IIA	120,000	0	0	0	0	0	0	0	0	0	120,000
Total for Cemeteries	135,000	160,000	50,000	25,000	90,000	0	0	0	0	50,000	510,000
TOTAL HEALTH SERVICES	135,000	160,000	50,000	25,000	90,000	0	0	0	0	50,000	510,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
TRANSPORTATION & PUBLIC WORKS											
Capital Levy/OCIF Funded Projects											
2011-043 - Sideroad 11 Bridge - 28-P	0	125,000	2,100,000	0	0	0	0	0	0	0	2,225,000
2012-096 - Second Line Bridge Deck - 31-WG	0	0	0	0	0	150,000	2,150,000	0	0	0	2,300,000
2014-043 - Washington St Bridge - 12-N	0	0	0	0	0	0	0	0	680,000	0	680,000
2014-073 - Fourth Line - 5-E	0	0	0	0	0	0	0	1,900,000	0	0	1,900,000
2016-060 - Sideroad 5 Bridge Removal - 30-P	0	70,000	0	0	0	0	0	0	0	0	70,000
2016-063 - Sixth Line Bridge - 3-E	0	0	0	0	0	150,000	0	2,100,000	0	0	2,250,000
2016-064 - First Line Bridge - 21-WG	0	0	0	0	0	0	0	0	0	2,700,000	2,700,000
2017-080 - Middlebrook Place Boundary Road Culvert - 170160	0	0	0	300,000	0	0	0	0	0	0	300,000
2017-089 - Sideroad 15 Bridge - 29-WG	0	125,000	0	2,400,000	0	0	0	0	0	0	2,525,000
2018-049 - Eighth Line W Bridge - 23-P	0	0	0	0	0	1,000,000	0	0	0	0	1,000,000
2019-006 - Bridge Repairs and Remediation - 2026 - 2034	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
2019-087 - Pre-Engineering - Bridges - 2026 - 2034	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
2020-058 - East West Garafraxa Townline Culvert - 0016	0	0	0	0	0	0	0	0	420,000	0	420,000
2021-070 - Middlebrook Place Boundary Bridge Removal - 180160	0	0	0	360,000	0	0	0	0	0	0	360,000
2023-073 - Middlebrook Road Bridge - 18-P	0	0	0	0	0	160,000	0	0	0	0	160,000
2023-074 - Third Line Bridge - 7-E	0	0	0	0	0	0	0	0	1,500,000	0	1,500,000
2024-077 - Sideroad 10 Culvert - 34-WG	0	0	0	0	0	410,000	0	0	0	0	410,000
2024-078 - Sideroad 4 Culvert - 35-P	0	0	0	0	0	425,000	0	0	0	0	425,000
2024-079 - Sideroad 10 Culvert - 4-N	0	90,000	0	0	0	0	0	0	0	0	90,000
2024-080 - Sideroad 5 Culvert - 7-N	0	90,000	0	0	0	0	0	0	0	0	90,000
2024-081 - Sideroad 5 Culvert - 22-N	0	0	0	0	0	0	0	0	0	100,000	100,000
2024-082 - Third Line West Culvert - 31-P	0	0	0	0	0	90,000	0	0	0	0	90,000
2024-083 - Sixth Line E Culvert - 9-P	0	0	0	0	0	20,000	0	0	0	0	20,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2024-084 - Second Line E Culvert - 13-P	0	0	0	0	0	0	0	0	0	100,000	100,000
2024-121 - Sideroad 25 Culvert - 2050	0	0	0	0	0	0	0	0	330,000	0	330,000
2024-123 - Beatty Line Culvert - 2-N	0	0	0	0	0	0	0	0	100,000	0	100,000
2025-066 - Eighth Line Bridge - 22-P	0	0	0	0	0	300,000	0	0	0	0	300,000
301-1042 - Fourth Line Bridge - 3-WG	1,100,000	0	0	0	0	0	0	0	0	0	1,100,000
301-1055 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	200,000	0	0	2,800,000	0	0	0	0	0	3,000,000
301-1056 - Noah Road Culverts - 32-P and 33-P	100,000	3,250,000	0	0	0	0	0	0	0	0	3,350,000
301-1057 - Sideroad 25 Bridge - 11-WG	160,000	0	0	0	0	0	0	0	0	0	160,000
301-7034 - Sideroad 5 Bridge Removal - 1-P	50,000	0	0	0	0	0	0	0	0	0	50,000
301-7035 - Seventh Line Bridge - 1-E	50,000	270,000	0	0	0	0	0	0	0	0	320,000
301-7036 - Pedestrian Bridge Behind Fergus Grand Theatre - 4-F	150,000	0	0	0	0	0	0	0	0	0	150,000
301-7037 - Bridge Repairs and Remediation - 2025	100,000	0	0	0	0	0	0	0	0	0	100,000
301-7038 - Pre-Engineering - Bridges - 2025	100,000	0	0	0	0	0	0	0	0	0	100,000
301-7039 - 21-WG & 29-WG Bridge/Transportation Study	100,000	0	0	0	0	0	0	0	0	0	100,000
301-7040 - Fourth Line E Bridge Guiderail - 11-P	150,000	0	0	0	0	0	0	0	0	0	150,000
301-7041 - Weisenberg Road Bridge - 5-P	125,000	0	1,100,000	0	0	0	0	0	0	0	1,225,000
Total for Capital Levy/OCIF Funded Projects	2,185,000	4,420,000	3,400,000	3,260,000	3,000,000	2,905,000	2,350,000	4,200,000	3,230,000	3,100,000	32,050,000
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	260,000	0	0	0	0	0	0	0	260,000
2014-012 - Rubber Tire Excavator	0	0	0	0	300,000	0	0	0	0	0	300,000
2017-017 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2026-2034	0	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	990,000
2021-009 - Road Condition Assessments - 2025 - 2032	0	0	120,000	0	0	0	0	120,000	0	0	240,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2022-027 - Provision for Additional Water Services Fleet	0	0	0	0	0	0	0	0	200,000	0	200,000
2022-028 - Provision for Additional Wastewater Services Fleet	0	0	0	0	0	0	0	0	200,000	0	200,000
2023-097 - West Garafraxa Salt Storage Facility Replacement	0	0	0	0	0	0	0	140,000	0	0	140,000
2025-076 - Gzowski Street Abutment Removal	0	30,000	0	0	0	0	0	0	0	0	30,000
303-0299 - Corporate Operations Facilities	17,907,350	17,907,350	0	0	0	0	0	0	0	0	35,814,700
303-7053 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects - 2025	110,000	0	0	0	0	0	0	0	0	0	110,000
303-7054 - Active Transportation Improvements	295,000	0	0	0	0	0	0	0	0	0	295,000
303-7055 - Downtown Fergus Streetlight Replacements	90,000	0	0	0	0	0	0	0	0	0	90,000
Total for Public Works - Other	18,402,350	18,047,350	490,000	110,000	410,000	110,000	110,000	370,000	510,000	110,000	38,669,700
Roadways - Rural											
2009-047 - Second Line East – SR 10 to SR 14 Double Surface Treatment	0	0	0	0	0	0	800,000	0	0	0	800,000
2012-067 - Eighth Line W – Grand River to Middlebrook Rd.	0	0	0	0	0	0	0	0	0	1,590,000	1,590,000
2012-070 - Eighth Line E – SR 14 to 350m North of SR 12	0	0	0	675,000	0	0	0	0	0	0	675,000
2012-072 - Fourth Line E – SR 10 to SR 4	0	0	0	0	0	0	0	1,445,000	0	0	1,445,000
2012-073 - Sixth Line E – WR 21 (Inverhaugh) to SR 10	0	1,500,000	0	0	0	0	0	0	0	0	1,500,000
2012-074 - Sideroad 4 - WR 7 to Second Line	0	0	0	0	0	0	270,000	0	0	0	270,000
2012-075 - Beatty Line N – SR 18 to SR 15	0	0	350,000	0	0	0	0	0	0	0	350,000
2012-078 - Gerrie Rd – SR 10 (south) to SR 15	0	0	0	0	650,000	0	0	0	0	0	650,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	650,000	0	0	0	650,000
2012-083 - Gerrie Rd – SR 10 (South) to SR 5	0	0	0	0	0	970,000	0	0	0	0	970,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2012-084 - Gerrie Rd – SR 5 - WR 17	0	0	0	0	650,000	0	0	0	0	0	650,000
2012-085 - Irvine St – Bricker Ave to SR 15 {SFA}	0	0	0	0	0	0	0	0	0	473,000	473,000
2012-093 - 4th Line (WG) - Eramosa-Garafraxa Townline to WR 18	0	0	0	0	0	0	0	0	1,000,000	0	1,000,000
2013-014 - Sideroad 18 Reconstruction - Vincent St to Steele St	0	0	0	0	0	0	0	0	2,120,000	0	2,120,000
2015-059 - Gerrie Rd - Walsler Extension to SR 15	0	0	0	0	0	1,350,000	0	0	0	0	1,350,000
2019-107 - Sixth Line - WR 19 to SR 15	0	0	0	0	0	800,000	0	0	0	0	800,000
2019-108 - Sixth Line - Hwy 6 to Jones Baseline	0	0	0	0	0	0	650,000	0	0	0	650,000
2019-109 - Jones Baseline - Second Line to Fourth Line	0	0	0	855,000	0	0	0	0	0	0	855,000
2021-063 - Tar and Chip Resurfacing - 2027	0	0	160,000	0	0	0	0	0	0	0	160,000
2022-004 - Third Line - SR 5 (South) to SR 5 (North)	0	0	0	0	0	0	0	0	320,000	0	320,000
2022-008 - First Line - WR 7 to Bridge St	0	0	0	0	0	1,185,000	1,185,000	0	0	0	2,370,000
2022-009 - Gilkison St - South River Road to Trestle Bridge Trail Crossing	0	0	0	0	0	0	0	0	1,440,000	0	1,440,000
2022-012 - South River Road - Haylock Ave to Gilkison Rd	0	0	0	0	0	0	0	1,600,000	0	0	1,600,000
2022-014 - First Line - Anderson St Relief Road to Dickson Dr Ext	0	0	0	0	0	0	0	0	0	1,110,000	1,110,000
2022-015 - Anderson St Relief Rd - First Line to Lamond St	0	0	0	0	0	0	0	0	0	7,110,000	7,110,000
2022-016 - Gilkison St - Trestle Bridge Trail Crossing to First Line	0	0	0	0	0	0	0	0	0	1,270,000	1,270,000
2022-019 - Third Line - WR 18 to SR 11	0	0	0	0	0	0	0	0	0	3,180,000	3,180,000
2022-020 - Third Line - SR 11 to SR 5 (South)	0	0	0	0	0	0	0	0	0	3,180,000	3,180,000
2022-026 - WR 29 Extension Bridge	0	0	0	0	0	0	0	0	0	6,475,000	6,475,000
2022-055 - Sideroad 15 - Beatty Line N to Hwy 6	0	0	0	0	0	0	0	0	0	1,950,000	1,950,000
2022-056 - Sideroad 15 - Gerrie Road to Beatty Line N	0	0	0	0	0	0	0	0	0	3,990,000	3,990,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2022-058 - Sideroad 15 - Gerrie Road to Irvine St	0	0	0	0	0	0	0	0	0	2,050,000	2,050,000
2023-006 - Tar and Chip Resurfacing - 2032	0	0	0	0	0	0	0	160,000	0	0	160,000
2023-084 - Gravel to Asphalt Road Conversion - Eramosa-West Garafraxa Townline (5th Line to WR 26)	0	300,000	0	0	0	0	0	0	0	0	300,000
2023-087 - Gravel Road Conversion - SR 20 from Second Line to Fifth Line	0	0	0	0	0	0	450,000	0	0	0	450,000
2023-088 - Gravel Road Conversion - Second Line from SR 20 to SR 25	0	0	0	0	0	0	310,000	0	0	0	310,000
2023-089 - Gravel Road Conversion - Sixth Line from SR 20 to SR 25	0	0	0	0	0	0	0	310,000	0	0	310,000
2024-034 - Fifth Line - WR 22 to Bridge 4-E - Minor Resurfacing	0	0	0	0	0	405,000	0	0	0	0	405,000
2024-038 - Eramosa-Garafraxa Townline - Third Line to Fourth Line - Minor Resurfacing	0	0	0	0	0	0	0	0	0	75,000	75,000
2024-041 - South River Road - First Line to Union St W - Minor Resurfacing	0	0	330,000	0	0	0	0	0	0	0	330,000
2024-043 - Sixth Line E - SR 14 to SR 12 Minor Resurfacing	0	0	0	0	0	0	0	275,000	0	0	275,000
2024-050 - Jones Baseline - SR 20 to Nichol-Peel Townline - Minor Resurfacing	0	0	0	0	165,000	0	0	0	0	0	165,000
2024-051 - Nichol-Peel Townline - Hwy 6 to Jones Baseline - Minor Resurfacing	0	0	0	0	0	0	0	0	275,000	0	275,000
2024-055 - Sideroad 15 - Irvine St to Gerrie Rd - Major Resurfacing	0	0	0	450,000	0	0	0	0	0	0	450,000
2024-056 - Sideroad 15 - Gerrie Rd to Beatty Line N - Major Resurfacing	0	0	885,000	0	0	0	0	0	0	0	885,000
2025-061 - Sideroad 15 - Beatty Line N to Hwy 6 Minor Resurfacing	0	0	0	0	0	215,000	0	0	0	0	215,000
2025-077 - First Line - WR 7 to Bridge St - Minor Resurfacing	0	120,000	0	0	0	0	0	0	0	0	120,000
301-7049 - Second Line - 500m North of WR 18 to WR 19	1,160,000	0	0	0	0	0	0	0	0	0	1,160,000
F0083 - Second Line - Highway 6 to Jones Baseline {SFA}	0	0	0	0	0	0	0	0	0	9,270,000	9,270,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
F0086 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	6,020,000	6,020,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	325,000	0	0	325,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	520,000	0	0	0	520,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	1,500,000	0	0	1,500,000
F0109 - Fourth Line E – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	700,000	700,000
Total for Roadways - Rural	1,160,000	1,920,000	1,725,000	1,980,000	1,465,000	4,925,000	4,835,000	5,615,000	5,155,000	48,443,000	77,223,000
Roadways - Urban											
2010-055 - David St - Geddes St to Aqua St	0	0	0	0	0	0	1,040,000	0	0	0	1,040,000
2010-056 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	220,000	220,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	1,057,000	1,057,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	1,040,000	1,040,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St {SFA}	0	0	0	0	0	0	0	0	0	350,000	350,000
2012-012 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	230,000	0	0	0	0	230,000
2012-022 - Church St - Metcalfe St to Price St	0	0	0	0	0	0	275,000	0	0	0	275,000
2012-039 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	100,000	810,000	0	0	0	0	0	0	910,000
2013-021 - Hill St Drainage Within Subdivision, Elora	0	0	0	0	0	0	0	0	800,000	0	800,000
2015-002 - Sidewalk Repairs and Replacement - 2026-2034	0	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,125,000
2015-046 - Bridge St (Fergus) - Tower St S to Queen St	0	0	370,000	0	0	0	0	0	0	0	370,000
2016-029 - David St - Aqua St to John St N	0	0	0	0	0	0	750,000	0	0	0	750,000
2016-034 - David St - John St N to Irvine St	0	0	0	0	0	0	230,000	0	0	0	230,000
2016-050 - North Queen St - Colborne St to David St	0	0	0	0	735,000	0	0	0	0	0	735,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2016-056 - Princess St (Elora) - Moir St to David St	0	0	340,000	0	0	0	0	0	0	0	340,000
2017-022 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	340,000	0	340,000
2017-029 - Price St - Church St to James St	0	0	0	320,000	0	0	0	0	0	0	320,000
2017-033 - Scotland St - McQueen Blvd to Second Line {SFA}	0	0	0	0	0	0	0	0	0	3,390,000	3,390,000
2017-053 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	385,000	0	0	0	0	0	385,000
2017-056 - Tower St N - Hill St W to St George St W	0	0	0	0	240,000	0	0	0	0	0	240,000
2017-059 - Irvine St - East Mill St to Colborne St	0	0	1,535,000	0	0	0	0	0	0	0	1,535,000
2017-063 - Victoria Cres (Elora) - Henderson St to David St	0	185,000	0	0	0	0	0	0	0	0	185,000
2017-066 - Moir St - Smith St to Geddes St	0	0	0	0	120,000	0	0	0	0	0	120,000
2017-067 - Smith St - David St to Henderson St	0	180,000	0	0	0	0	0	0	0	0	180,000
2017-090 - Patrick St Retaining Wall (Elora Cataract Trail)	0	0	0	0	0	0	0	0	400,000	0	400,000
2019-008 - Carlton Place - Victoria St to WR 7	0	0	0	0	0	0	0	0	0	2,215,000	2,215,000
2019-009 - Carlton Place - Metcalfe St to Victoria St - Reconstruction and Upgrade	0	0	0	0	0	0	0	0	0	1,570,000	1,570,000
2019-011 - Gerrie Rd - WR 18 to Patrick St	0	0	0	0	0	0	370,000	0	0	0	370,000
2019-012 - South River Road and 1st Line Turning Lane	0	0	0	0	0	0	0	0	0	350,000	350,000
2019-013 - Gilkison Road and South River Road Intersection Improvements	0	0	0	0	0	0	0	0	0	350,000	350,000
2019-022 - Victoria St - Carlton Place to Water St	0	0	0	0	0	0	0	0	0	980,000	980,000
2019-053 - WR 19 Sidewalk - Broadway St to Smith St	0	0	0	0	0	0	0	0	250,000	0	250,000
2019-069 - York St - Victoria St to WR 7 {SFA}	0	0	0	0	0	0	0	0	0	330,000	330,000
2019-098 - WR 7 Sidewalk - Ross St to Carlton Place	0	0	0	0	0	0	0	0	0	95,000	95,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2019-101 - Melville St - Moir St to David St	0	0	0	0	0	565,000	0	0	0	0	565,000
2019-104 - St George St E - Gowrie St to Cameron St	0	0	0	0	0	0	0	410,000	0	0	410,000
2021-032 - Nichol St - Victoria St to High St Reconstruction	0	0	0	317,000	0	0	0	0	0	0	317,000
2021-035 - Wellesley St - Colborne St to Church St Reconstruction	0	0	0	0	0	0	0	615,000	0	0	615,000
2021-039 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	0	0	0	0	0	560,000	0	0	0	0	560,000
2022-010 - Beatty Line Extension towards S - St Andrew St W to McQueen	0	0	0	0	0	0	0	0	0	3,320,000	3,320,000
2022-011 - St Andrew St E - Lamond St to Anderson St	0	0	0	0	0	0	0	0	3,760,000	0	3,760,000
2022-021 - Guelph St and McQueen Blvd Ext Intersection {SFA}	0	0	0	0	0	0	0	0	0	1,685,000	1,685,000
2022-023 - McQueen Blvd and Millburn Blvd Intersection {SFA}	0	0	0	0	0	0	0	0	0	350,000	350,000
2022-025 - Beatty Line Ext Bridge	0	0	0	0	0	0	0	0	0	6,475,000	6,475,000
2022-057 - Sideroad 15 - James St to Irvine St {SFA}	0	0	0	0	0	0	0	0	0	1,120,000	1,120,000
2022-059 - Guelph St - McQueen Extension to 2nd Line	0	0	0	0	0	0	0	0	0	3,250,000	3,250,000
2022-060 - Guelph St - Elora St to McQueen Blvd Ext {SFA}	0	0	0	0	0	0	0	0	0	3,265,000	3,265,000
2022-061 - Beatty Line and Millage Lane Intersection {SFA}	0	0	0	0	0	0	0	0	0	210,000	210,000
2023-030 - New Pedestrian Crossings - Bridge St and Trail	0	0	0	0	0	0	0	0	0	100,000	100,000
2023-043 - Traffic Calming Measures - 2026-2034	0	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
2023-083 - Salem Semi-Urban Road Drainage Improvements and Gravel Road Conversion (Washington, George & James)	0	0	0	0	0	0	335,000	0	0	0	335,000
2023-086 - Gravel Road Conversions - Single Surface Treatments (Guelph St, River Alley in Fergus)	0	0	0	0	0	0	0	85,000	0	0	85,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2024-023 - Chalmers Street - East Mill to Church	0	0	0	0	0	0	0	0	1,000,000	0	1,000,000
2024-028 - Torrance Lane - SR 9 to End - Major Resurfacing	0	410,000	0	0	0	0	0	0	0	0	410,000
2024-029 - First Line - Spencer Dr to South River Road - Minor Resurfacing	0	75,000	0	0	0	0	0	0	0	0	75,000
2024-032 - Conservation Trail - Major Resurfacing	0	650,000	0	0	0	0	0	0	0	0	650,000
2024-033 - Argyll St - McAlister to McTavish St - Major Resurfacing	0	0	0	0	0	260,000	0	0	0	0	260,000
2024-035 - Cameron St - St Patrick St to St George St - Major Resurfacing	0	80,000	0	0	0	0	0	0	0	0	80,000
2024-036 - Gow St - Atchison Lane to St George St E - Major Resurfacing	0	0	0	0	0	0	0	0	0	145,000	145,000
2024-037 - Moir St - Mary St to John St - Major Resurfacing	0	75,000	0	0	0	0	0	0	0	0	75,000
2024-039 - Crack Sealing - 2026-2034	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
2024-040 - Microsurfacing - 2026-2034	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
2024-042 - Blair St, Angelica St, Bon Accord St, Can Robert St, Omar St - Major Resurfacing	0	0	0	0	0	0	0	0	1,075,000	0	1,075,000
2024-044 - Allan Drive - Skeen St to Amalia Cres - Major Resurfacing	0	0	0	0	145,000	0	0	0	0	0	145,000
2024-045 - St George St E - Cameron St to Herrick St - Major Resurfacing	0	0	0	0	175,000	0	0	0	0	0	175,000
2024-047 - McQueen Blvd - Tower St to Millburn Blvd - Major Resurfacing	0	0	0	0	180,000	0	0	0	0	0	180,000
2024-048 - Woodhill Dr - Elizabeth Cres to St David St N - Major Resurfacing	0	0	165,000	0	0	0	0	0	0	0	165,000
2024-049 - Tower St S - Albert St W to Princess St - Minor Resurfacing	0	0	0	0	85,000	0	0	0	0	0	85,000
2024-052 - Maiden Lane - River Alley to St Andrew St W - Major Resurfacing	0	0	0	0	35,000	0	0	0	0	0	35,000
2024-053 - Guelph St - Stephens Crt to Chambers Cres - Major Resurfacing	0	0	0	0	320,000	0	0	0	0	0	320,000
2024-058 - Scotland St - McQueen Blvd to Second Line - Major Resurfacing	0	0	440,000	0	0	0	0	0	0	0	440,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2025-025 - Water Street (Elora) Pedestrian Crossing Update	0	80,000	0	0	0	0	0	0	0	0	80,000
2025-028 - Provost Parking Lot Improvements	0	160,000	0	0	0	0	0	0	0	0	160,000
2025-029 - Fergus Curling Club Parking Lot Major Resurfacing	0	100,000	0	0	0	0	0	0	0	0	100,000
2025-072 - Guelph St/Guelph Rd - Elora St to Union St {SFA}	0	0	0	0	0	0	0	0	0	555,000	555,000
2025-078 - Intersection Signalization - Farley Road/SR 18/Beatty Line	0	0	0	0	0	0	0	0	0	210,000	210,000
2025-082 - St Andrew St W - Tower St to St David St	0	0	0	0	780,000	0	0	0	0	0	780,000
2025-083 - St Andrew St W - Tower St to Breadalabane St	0	0	0	0	0	0	0	0	0	800,000	800,000
301-0254 - St David St N - St Andrew St to Edinburgh Ave	2,440,000	0	0	0	0	0	0	0	0	0	2,440,000
301-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	1,280,000	0	0	0	0	0	0	0	0	0	1,280,000
301-7042 - 2025 Crack Sealing	100,000	0	0	0	0	0	0	0	0	0	100,000
301-7043 - 2025 Microsurfacing	100,000	0	0	0	0	0	0	0	0	0	100,000
301-7044 - Sidewalk Repairs and Replacement - 2025	150,000	0	0	0	0	0	0	0	0	0	150,000
301-7045 - Traffic Calming Measures - 2025	150,000	0	0	0	0	0	0	0	0	0	150,000
301-7046 - Colborne St - Phase III - John St to Wilson Cres {SFA}	1,505,000	0	0	0	0	0	0	0	0	0	1,505,000
301-7047 - Reconstruction of Colborne St from Beatty Line to 95m west of Frederick Campbell St {SFA}	4,710,000	0	0	0	0	0	0	0	0	0	4,710,000
301-7048 - Reconstruction of Colborne St - Storybrook Westerly Limit to 120m West of Subdivision {SFA}	520,000	0	0	0	0	0	0	0	0	0	520,000
F0024 - Union St W - Tower St to Guelph Rd {SFA}	0	0	0	0	0	0	0	0	0	2,985,000	2,985,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	0	0	0	0	0	0	0	350,000	350,000
F0037 - Garafraxa St - 175m West of Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	1,790,000	1,790,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
F0040 - Forfar St E - St David St to James St	0	0	0	800,000	0	0	0	0	0	0	800,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	60,000	0	0	0	0	0	0	60,000
F0072 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	0	0	0	0	0	0	183,000	183,000
Total for Roadways - Urban	10,955,000	2,320,000	3,225,000	2,582,000	3,475,000	1,890,000	3,275,000	1,385,000	7,900,000	39,015,000	76,022,000
Storm Drainage											
2023-051 - Storm Sewer Relocation on WR7 from Carlton Place to McNab St	0	0	0	0	0	0	0	0	0	890,000	890,000
2025-070 - Storm Water Pond Sediment Removal - 2026-2034	0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	500,000
2025-071 - Open Channel Rehabilitation - 2027 - 2034	0	0	100,000	0	100,000	0	100,000	0	100,000	0	400,000
302-7050 - Catch Basin Rebuild - 2025	50,000	0	0	0	0	0	0	0	0	0	50,000
302-7051 - Storm Water Management Pond Sediment Survey	20,000	0	0	0	0	0	0	0	0	0	20,000
302-7052 - Open Channel Rehabilitation - 2025	100,000	0	0	0	0	0	0	0	0	0	100,000
Total for Storm Drainage	170,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	990,000	1,960,000
Structures											
2020-051 - Bridge, Culvert and Retaining Wall Structure Inspection - 2026-2034	0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	500,000
Total for Structures	0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	500,000
TOTAL TRANSPORTATION & PUBLIC WORKS	32,872,350	26,907,350	8,940,000	8,132,000	8,450,000	10,030,000	10,670,000	11,770,000	16,895,000	91,758,000	226,424,700
<u>WASTEWATER</u>											
Wastewater System											
2012-023 - Church St - Metcalfe St to Price St	0	0	0	0	0	0	30,000	0	0	0	30,000
2012-031 - St Andrew St W - Tower St to St David St	0	0	0	0	300,000	0	0	0	0	0	300,000
2012-036 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-040 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	15,000	0	0	0	0	0	0	15,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2012-058 - David St - Geddes St to Aqua St	0	0	0	0	0	0	20,000	0	0	0	20,000
2013-015 - Sideroad 18 Reconstruction - Vincent St to Steele St	0	0	0	0	0	0	0	0	530,000	0	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	0	0	0	0	0	0	0	0	0	5,710,000	5,710,000
2014-014 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	25,000	0	0	0	0	25,000
2015-048 - Bridge St (Fergus) - Tower St S to Queen St	0	0	0	0	0	0	0	0	0	15,000	15,000
2016-030 - David St - Aqua St to John St N	0	0	0	0	0	0	20,000	0	0	0	20,000
2016-032 - David St - John St N to Irvine St.	0	0	0	0	0	0	10,000	0	0	0	10,000
2016-051 - North Queen St - Colborne St to David St	0	0	0	0	35,000	0	0	0	0	0	35,000
2016-057 - Princess St (Elora) - Moir St to David St	0	0	10,000	0	0	0	0	0	0	0	10,000
2017-024 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	200,000	0	200,000
2017-031 - Price St - Church St to James St	0	0	0	30,000	0	0	0	0	0	0	30,000
2017-054 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	125,000	0	0	0	0	0	125,000
2017-057 - Tower St N - Hill St W to St George St W	0	0	0	0	80,000	0	0	0	0	0	80,000
2017-060 - Irvine St - East Mill St to Colborne St	0	0	80,000	0	0	0	0	0	0	0	80,000
2017-064 - Victoria Cres (Elora) - Henderson St to David St	0	15,000	0	0	0	0	0	0	0	0	15,000
2017-068 - Smith St - David St to Henderson St	0	15,000	0	0	0	0	0	0	0	0	15,000
2019-019 - Carlton Place - Metcalfe St to Victoria St Reconstruction and Upgrade {SFA}	0	0	0	0	0	0	0	0	0	215,000	215,000
2019-072 - Carlton Place - Victoria St to WR 7	0	0	0	0	0	0	0	0	0	450,000	450,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2019-100 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	250,000	250,000
2019-103 - Melville St - Moir St to David St	0	0	0	0	0	55,000	0	0	0	0	55,000
2019-106 - St George St E - Gowrie St to Cameron St	0	0	0	0	0	0	0	145,000	0	0	145,000
2020-021 - Fergus WWTP Boiler Replacement	0	0	350,000	0	0	0	0	0	0	0	350,000
2020-022 - Fergus WWTP Secondary Digester Clean Out - 2029	0	0	0	0	0	120,000	0	0	0	0	120,000
2021-034 - Nichol St - Victoria St to High St Reconstruction	0	0	0	30,000	0	0	0	0	0	0	30,000
2021-037 - Wellesley St - Colborne St to Church St Reconstruction	0	0	0	0	0	0	0	30,000	0	0	30,000
2021-041 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	0	0	0	0	0	760,000	0	0	0	0	760,000
2022-030 - Guelph St Sanitary Extension - Future Sewage Pumping Station to Elora St {SFA}	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
2022-031 - Guelph St Sanitary Extension - Elora St to Union {SFA}	0	0	0	0	0	0	0	0	0	495,000	495,000
2022-034 - WR 7 Sanitary Extension - Carlton Place to McNab	0	0	0	0	0	0	0	0	0	485,000	485,000
2022-062 - Grand River Sanitary Crossing Forcemain - Future SPS to Union SPS {SFA}	0	0	0	0	0	0	0	0	0	450,000	450,000
2024-017 - Storm and Sanitary Sewer CCTV Inspections - 2026 to 2034	0	250,000	0	250,000	0	250,000	0	250,000	0	250,000	1,250,000
2024-019 - Sewer Relining and Repairs - 2026 to 2033	0	0	400,000	0	400,000	0	400,000	0	400,000	0	1,600,000
2024-020 - Schedule C Class EA for Fergus WWTP Expansion	0	0	0	0	0	0	0	0	350,000	0	350,000
2024-025 - Chalmers Street - East Mill to Church	0	0	0	0	0	0	0	0	575,000	0	575,000
2025-013 - Fergus and Elora WWTP Tertiary Treatment Bypass Meters	0	20,000	0	0	0	0	0	0	0	0	20,000
2025-018 - Fergus WWTP - Tertiary Bypass Flow Meter	0	10,000	0	0	0	0	0	0	0	0	10,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2025-023 - Elora WWTP - Ferric Storage Containment Area	0	20,000	0	0	0	0	0	0	0	0	20,000
2025-064 - Douglas Cres - Forfar St to Gzowski St - Sanitary Sewer Replacement	0	335,000	0	0	0	0	0	0	0	0	335,000
2025-081 - Hill St (Elora) - Extension of Municipal Services	0	0	0	0	0	0	0	0	700,000	0	700,000
2025-085 - St Andrew St W - Tower St to Breadalbane St	0	0	0	0	0	0	0	0	0	200,000	200,000
360-0254 - St David St N - St Andrew St to Edinburgh Ave	475,000	0	0	0	0	0	0	0	0	0	475,000
360-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	610,000	0	0	0	0	0	0	0	0	0	610,000
360-0933 - 495 Union St West Renovation	450,000	0	0	0	0	0	0	0	0	0	450,000
360-0936 - Fergus WWTP Dewatering Pit Upgrades	0	230,000	0	0	0	0	0	0	0	0	230,000
360-1009 - Automatic Gate Installation at Fergus WWTP and Elora WWTP	20,000	0	0	0	0	0	0	0	0	0	20,000
360-1087 - Fergus WWTP Administration Building Expansion	1,200,000	0	0	0	0	0	0	0	0	0	1,200,000
360-1088 - Fergus WWTP UV System Replacement	390,000	0	0	0	0	0	0	0	0	0	390,000
360-7046 - Colborne Sanitary Upsizing - Wilson to Irvine	855,000	0	0	0	0	0	0	0	0	0	855,000
360-7060 - Fergus WWTP - Primary Digester Maintenance and Roof Rehabilitation	200,000	0	0	0	0	0	0	0	0	0	200,000
360-7061 - Sewer Relining and Repairs - 2025	400,000	0	0	0	0	0	0	0	0	0	400,000
360-7062 - Fergus WWTP Emergency Power Improvement	35,000	0	0	0	0	0	0	0	0	0	35,000
360-7063 - Elora WWTP Polymer System Upgrade	150,000	0	0	0	0	0	0	0	0	0	150,000
360-7064 - Elora WWTP - Sand Filter Repairs	60,000	0	0	0	0	0	0	0	0	0	60,000
360-7065 - Elora WWTP - Sidestream Treatment	50,000	0	0	0	0	0	0	0	0	0	50,000
360-7066 - Metcalfe St - Church St to James St Sanitary Sewer Replacement	200,000	0	0	0	0	0	0	0	0	0	200,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
360-7067 - Elora WWTP Blower Replacement	100,000	0	0	0	0	0	0	0	0	0	100,000
F0042 - Forfar St E - St David St to James St	0	0	0	325,000	0	0	0	0	0	0	325,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	90,000	0	0	0	0	0	0	90,000
F0074 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	0	0	0	0	0	0	50,000	50,000
F0097 - Union St Force Main - Guelph Rd to Fergus WWTP {SFA}	0	0	0	0	0	0	0	0	0	1,945,000	1,945,000
F0171 - Future Expansion of Fergus WWTP	0	0	0	0	0	0	0	0	0	33,000,000	33,000,000
Total for Wastewater System	5,195,000	895,000	840,000	740,000	940,000	1,210,000	480,000	425,000	2,755,000	44,530,000	58,010,000
TOTAL WASTEWATER	5,195,000	895,000	840,000	740,000	940,000	1,210,000	480,000	425,000	2,755,000	44,530,000	58,010,000
WATERWORKS											
Waterworks System											
2010-041 - Colborne St - Gerrie Rd Easterly	0	0	0	0	0	0	0	0	0	1,400,000	1,400,000
2012-024 - Church St - Metcalfe St to Price St	0	0	0	0	0	0	150,000	0	0	0	150,000
2012-038 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	70,000	70,000
2012-041 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	210,000	0	0	0	0	0	0	210,000
2012-059 - David St - Geddes St to Aqua St	0	0	0	0	0	0	240,000	0	0	0	240,000
2013-016 - Sideroad 18 Reconstruction - Vincent St to Steele St (oversizing only)	0	0	0	0	0	0	0	0	618,200	0	618,200
2014-015 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	10,000	0	0	0	0	10,000
2016-031 - David St - Aqua St to John St N	0	0	0	0	0	0	210,000	0	0	0	210,000
2016-033 - David St - John St N to Irvine St	0	0	0	0	0	0	90,000	0	0	0	90,000
2016-052 - North Queen St - Colborne St to David St	0	0	0	0	335,000	0	0	0	0	0	335,000
2016-058 - Princess St (Elora) - Moir St to David St	0	0	110,000	0	0	0	0	0	0	0	110,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2017-023 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	140,000	0	140,000
2017-030 - Price St - Church St to James St	0	0	0	175,000	0	0	0	0	0	0	175,000
2017-037 - Tower St - Belsyde Ave to Wellington Dr - Watermain Replacement	0	0	0	0	0	0	0	0	0	875,000	875,000
2017-052 - Water St - Victoria St to WR 7	0	0	0	0	0	0	0	0	0	250,000	250,000
2017-055 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	125,000	0	0	0	0	0	125,000
2017-058 - Tower St N - Hill St W to St George St W	0	0	0	0	80,000	0	0	0	0	0	80,000
2017-061 - Irvine St - East Mill St to Colborne St	0	0	845,000	0	0	0	0	0	0	0	845,000
2017-065 - Victoria Cres (Elora) - Henderson St to David St	0	220,000	0	0	0	0	0	0	0	0	220,000
2017-069 - Smith St - David St to Henderson St	0	220,000	0	0	0	0	0	0	0	0	220,000
2019-030 - Carlton Place - Victoria St to WR 7	0	0	0	0	0	0	0	0	0	905,000	905,000
2019-031 - Gerrie Rd - WR 18 to Patrick St	0	0	0	0	0	0	100,000	0	0	0	100,000
2019-033 - Carlton Place - Metcalfe St to Victoria St	0	0	0	0	0	0	0	0	0	610,000	610,000
2019-034 - Guelph St - McQueen to Union {SFA}	0	0	0	0	0	0	0	0	0	1,310,000	1,310,000
2019-099 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	275,000	275,000
2019-102 - Melville St - Moir St to David St	0	0	0	0	0	360,000	0	0	0	0	360,000
2019-105 - St George St E - Gowrie St to Cameron St	0	0	0	0	0	0	0	195,000	0	0	195,000
2020-009 - New Well - Area #5	0	0	0	0	0	0	0	0	0	1,800,000	1,800,000
2021-027 - Douglas Cres - Forfar St to Gzowski St - Watermain Replacement	0	1,740,000	0	0	0	0	0	0	0	0	1,740,000
2021-028 - McAlister St - Argyll St to Highland Rd - Watermain Replacement	0	0	685,000	0	0	0	0	0	0	0	685,000
2021-029 - Elgin St - Union St to Scotland St - Watermain Replacement	0	0	0	0	1,220,000	0	0	0	0	0	1,220,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2021-030 - WR 7 - David St W North to End - Watermain Replacement	0	0	0	0	0	0	0	0	0	550,000	550,000
2021-031 - Bridge St - Norman Craig Square to Queen St - Watermain Replacement	0	0	0	0	0	0	0	0	0	400,000	400,000
2021-033 - Nichol St - Victoria St to High St Reconstruction	0	0	0	150,000	0	0	0	0	0	0	150,000
2021-036 - Wellesley St - Colborne St to Church St Reconstruction	0	0	0	0	0	0	0	345,000	0	0	345,000
2021-061 - Water Taking Permit/Licence Renewal	0	0	0	0	0	0	0	0	450,000	0	450,000
2021-068 - Fergus Well F4 Liner	0	0	0	0	0	0	0	0	50,000	0	50,000
2022-036 - Irvine Watermain Extension - Bricker to SR 15 {SFA}	0	0	0	0	0	0	0	0	0	800,000	800,000
2022-037 - Grand River Sanitary Crossing Watermain - Colquhoun to Union {SFA}	0	0	0	0	0	0	0	0	0	335,000	335,000
2022-039 - Scotland Watermain Extension - Existing Limit to Second Line {SFA}	0	0	0	0	0	0	0	0	0	530,000	530,000
2022-040 - Woolwich Watermain Extension - Irvine to James {SFA}	0	0	0	0	0	0	0	0	0	440,000	440,000
2022-041 - WR 7 Watermain Extension - VEL2 (South Limit) to Woolwich	0	0	0	0	0	0	0	0	0	1,210,000	1,210,000
2022-042 - Woolwich St Watermain Extension - WR 7 to Urban Boundary	0	0	0	0	0	0	1,270,000	0	0	0	1,270,000
2022-043 - WR 7 Watermain Replacement - David St to VEL2 (South Limit)	0	0	0	0	0	0	0	0	0	565,000	565,000
2022-044 - WR 18 Watermain Extension - Urban Boundary to Third Line	0	0	0	0	0	0	2,305,000	0	0	0	2,305,000
2022-049 - WR 7 Watermain Replacement - 105m N of Ross St to WR 21	0	0	0	0	0	0	0	0	0	1,135,000	1,135,000
2022-051 - Beatty Line Watermain Extension - SR 18 to SR 15	0	0	825,000	0	0	0	0	0	0	0	825,000
2022-052 - SR 15 Watermain Extension - Beatty Line to Well Area 7	0	0	145,000	0	0	0	0	0	0	0	145,000
2022-104 - Annual Water Meter Purchases - 2026-2034	0	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	630,000
2023-016 - Septic Inspections - 2028	0	0	0	35,000	0	0	0	0	0	0	35,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2023-048 - St Andrew St W - St David to Provost Lane Watermain Replacement	0	0	0	0	250,000	0	0	0	0	0	250,000
2023-049 - East Mill St - Melville St to Wellesley St Watermain Replacement	0	0	0	0	0	0	1,800,000	0	0	0	1,800,000
2023-050 - South Street Watermain Extension	0	0	0	0	0	0	0	0	0	515,000	515,000
2024-022 - Chalmers Street - Moir to David - Watermain Replacement	0	0	0	0	0	575,000	0	0	0	0	575,000
2024-024 - Chalmers Street - East Mill to Church	0	0	0	0	0	0	0	0	575,000	0	575,000
2025-008 - Elora Well #4 - Standby Generator	0	260,000	0	0	0	0	0	0	0	0	260,000
2025-030 - Well F5R Treatment Facility Replacement and Upgrades	0	0	0	2,500,000	0	0	0	0	0	0	2,500,000
2025-080 - Hill St (Elora) - Extension of Municipal Services	0	0	0	0	0	0	0	0	0	600,000	600,000
2025-084 - St Andrew St W - Tower St to Breadalbane St	0	0	0	0	0	0	0	0	0	300,000	300,000
330-0254 - St David St N - St Andrew St to Edinburgh Ave	335,000	0	0	0	0	0	0	0	0	0	335,000
330-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	700,000	0	0	0	0	0	0	0	0	0	700,000
330-0998 - New Well - Area #3	0	0	0	0	0	313,000	3,425,000	0	0	0	3,738,000
330-0999 - New Well - Area #7	0	210,000	1,920,000	0	0	0	0	0	0	0	2,130,000
330-1024 - Mary St - East Mill St to Church St - Watermain Replacement	0	0	700,000	0	0	0	0	0	0	0	700,000
330-1081 - Chlorine System Improvements	60,000	60,000	0	0	0	0	0	0	0	0	120,000
330-1082 - Bridge St Water Tower Exterior Recoating	150,000	0	0	0	0	0	0	0	0	0	150,000
330-7046 - Colborne St - Phase III - John St to Wilson Cres	1,010,000	0	0	0	0	0	0	0	0	0	1,010,000
330-7047 - Colborne St from Beatty Line to 95m west of Frederick Campbell St {SFA}	300,000	0	0	0	0	0	0	0	0	0	300,000
330-7048 - Colborne St - Storybrook Westerly Limit to 120m West of Subdivision {SFA}	200,000	0	0	0	0	0	0	0	0	0	200,000
330-7056 - Water Meter Modernization/Replacement	1,300,000	1,300,000	0	0	0	0	0	0	0	0	2,600,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
330-7057 - Annual Water Meter Purchases - 2025	70,000	0	0	0	0	0	0	0	0	0	70,000
330-7058 - Scotland Water Tower Access and Exterior Cleaning	45,000	0	0	0	0	0	0	0	0	0	45,000
330-7059 - Third Party Leak Detection	10,000	0	0	0	0	0	0	0	0	0	10,000
F0025 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	830,000	830,000
F0038 - Garafraxa St - 175m west of Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	276,100	276,100
F0041 - Forfar St E - St David St to James St	0	0	0	325,000	0	0	0	0	0	0	325,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	110,000	0	0	0	0	0	0	110,000
F0073 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	0	0	0	0	0	0	0	55,000	55,000
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	726,000	726,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	490,000	490,000
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	0	0	0	660,000	660,000
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	199,700	199,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	0	0	0	0	0	550,000	550,000
Total for Waterworks System	4,180,000	4,080,000	5,300,000	3,575,000	2,080,000	1,328,000	9,660,000	610,000	1,903,200	18,731,800	51,448,000
TOTAL WATERWORKS	4,180,000	4,080,000	5,300,000	3,575,000	2,080,000	1,328,000	9,660,000	610,000	1,903,200	18,731,800	51,448,000
<u>PARKS & RECREATION</u>											
Facilities - Belwood Hall											
513-0739 - Belwood Hall Accessibility Design and Implementation	450,000	0	0	0	0	0	0	0	0	0	450,000
Total for Facilities - Belwood Hall	450,000	0	0	0	0	0	0	0	0	0	450,000
Facilities - CW Community Sportsplex											
2010-174 - Multi-use Court - CW Sportsplex	0	0	90,000	0	0	0	0	0	0	0	90,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
2020-034 - Sportsplex Pad A Doors	0	35,000	0	0	0	0	0	0	0	0	35,000
2023-080 - Pool HVAC	0	0	0	0	0	0	0	650,000	0	0	650,000
2023-082 - Fergus Sportsplex - Asphalt Parking Area Resurfacing	0	0	0	0	660,000	0	0	0	0	0	660,000
2023-092 - Fergus Sportsplex Roof Replacement	0	0	0	0	0	650,000	0	0	0	0	650,000
2023-098 - Fergus Sportsplex - Main Switchgear	0	0	0	0	0	0	340,000	0	0	0	340,000
2023-102 - Fergus Sportsplex Chillers	0	0	0	0	0	0	500,000	0	0	0	500,000
2023-103 - Fergus Sportsplex Heat Recovery Ventilator	0	0	0	0	110,000	0	0	0	0	0	110,000
2025-044 - Sportsplex Hall Exit - Concrete Pad	0	10,000	0	0	0	0	0	0	0	0	10,000
Total for Facilities - CW Community Sportsplex	0	45,000	90,000	0	770,000	650,000	840,000	650,000	0	2,500,000	5,545,000
Facilities - Fergus Grand Theatre											
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	75,000	0	0	0	0	0	0	75,000
Total for Facilities - Fergus Grand Theatre	0	0	0	75,000	0	0	0	0	0	0	75,000
Facilities - Jefferson Elora Community Centre											
2015-052 - Jefferson Elora Community Centre Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
2023-096 - Jefferson Elora Community Centre - Concrete Walkways	0	0	0	0	0	0	200,000	0	0	0	200,000
2024-067 - Jefferson Elora Community Centre Shed	0	0	125,000	0	0	0	0	0	0	0	125,000
513-1094 - Jefferson Elora Community Centre - Asphalt Parking Area Resurfacing	0	270,000	0	0	0	0	0	0	0	0	270,000
513-7069 - JECC Fencing	10,000	0	0	0	0	0	0	0	0	0	10,000
Total for Facilities - Jefferson Elora Community Centre	10,000	270,000	125,000	0	0	0	200,000	0	0	1,000,000	1,605,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Facilities - Victoria Park Senior's Centre											
2019-096 - Victoria Park Senior Centre Expansion - Concept Design and Feasibility Study	0	0	0	0	0	0	0	50,000	0	0	50,000
2019-097 - Victoria Park Senior Centre Expansion	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Total for Facilities - Victoria Park Senior's Centre	0	0	0	0	0	0	0	50,000	0	1,000,000	1,050,000
Grounds - CW Community Sportsplex											
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	100,000	0	0	0	0	0	0	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	130,000	0	0	0	0	0	0	0	130,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	250,000	0	0	0	0	0	0	250,000
Total for Grounds - CW Community Sportsplex	0	100,000	130,000	250,000	0	0	0	0	0	0	480,000
Parks											
2010-171 - Barrier Free Children's Play Structures	0	0	0	375,000	0	0	0	0	0	0	375,000
2010-173 - Two Multi-use Courts - Elora	0	20,000	160,000	0	0	0	0	0	0	0	180,000
2010-177 - Future Parkland Development (16 hectares)	0	0	0	0	0	0	0	0	0	2,912,000	2,912,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	0	300,000	0	0	0	0	0	300,000
2011-076 - Douglas Park - Trail Development	0	50,000	0	0	0	0	0	0	0	0	50,000
2014-026 - Bissell Park - Parking Lot Improvements	0	0	300,000	0	0	0	0	0	0	0	300,000
2021-085 - Parks Large Mower	0	0	0	0	100,000	0	0	0	0	0	100,000
2021-087 - Irrigated Soccer Fields	0	0	0	300,000	0	0	0	0	0	0	300,000
2024-068 - Utility Vehicle	0	30,000	0	0	0	0	0	0	0	0	30,000
2024-069 - Trail Groomer	0	30,000	0	0	0	0	0	0	0	0	30,000
2024-118 - Major Children's Splashpad	0	0	435,000	0	0	0	0	0	0	0	435,000
2025-033 - Urban Forestry Landscape Truck	0	120,000	0	0	0	0	0	0	0	0	120,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
2025-035 - Parks Truck	0	0	0	65,000	0	0	0	0	0	0	65,000
2025-037 - Storybrook Phase III Park	0	0	200,000	0	0	0	0	0	0	0	200,000
2025-039 - Webster Park Upgrades	0	20,000	75,000	0	0	0	0	0	0	0	95,000
2025-058 - Parks Pre-Design - 2026-2028	0	15,000	15,000	15,000	0	0	0	0	0	0	45,000
2025-059 - Disc Golf Course - Elora	0	10,000	0	0	0	0	0	0	0	0	10,000
2025-086 - Milburn Park Splashpad Replacement	0	0	0	0	325,000	0	0	0	0	0	325,000
2025-090 - Victoria Park (Elora) Stair Replacement	0	0	0	0	0	0	0	0	0	675,000	675,000
505-0550 - Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	-30,000	0	0	0	0	0	0	0	0	0	-30,000
505-0950 - Belsyde Cemetery Trail	-165,000	0	0	0	0	0	0	0	0	0	-165,000
550-0450 - Park Identification - All Parks	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
550-0608 - Veteran's Park (Salem) Landscaping and Rehabilitation	0	0	0	460,000	0	0	0	0	0	0	460,000
550-0628 - Bissell Park - Upgrade Multi-Purpose Pad	700,000	0	0	0	0	0	0	0	0	0	700,000
550-0817 - Confederation Park Improvements	0	150,000	0	0	0	0	0	0	0	0	150,000
550-0876 - Farley Neighbourhood Park	200,000	0	0	0	0	0	0	0	0	0	200,000
550-0940 - Granwood Gate Park Amenities	0	60,000	0	0	0	0	0	0	0	0	60,000
550-1096 - Millburn Park Playground and Washroom	0	325,000	0	0	0	0	0	0	0	0	325,000
550-7071 - Storybrook Phase II Park	450,000	0	0	0	0	0	0	0	0	0	450,000
550-7072 - Remote Washrooms - Automated Doors	60,000	0	0	0	0	0	0	0	0	0	60,000
550-7073 - Parks Pre-Design - 2025	15,000	0	0	0	0	0	0	0	0	0	15,000
550-7074 - Victoria Park Fergus - Water Bottle Fill Station	10,000	0	0	0	0	0	0	0	0	0	10,000
550-7075 - Pierpoint Nature Reserve Signage	10,000	0	0	0	0	0	0	0	0	0	10,000
Total for Parks	1,255,000	835,000	1,190,000	1,220,000	730,000	5,000	5,000	5,000	5,000	3,592,000	8,842,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Parks and Recreation - Other											
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	0	0	0	5,315,000	5,315,000
2025-032 - Vending Machines for Sportsplex and JECC	0	36,000	0	0	0	0	0	0	0	0	36,000
2025-041 - Recreation Facilities Truck	0	0	0	0	65,000	0	0	0	0	0	65,000
2025-042 - Recreation Facilities Truck	0	0	0	65,000	0	0	0	0	0	0	65,000
505-0453 - Urban Forestry	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
505-7076 - JECC Scout House Demolition	25,000	0	0	0	0	0	0	0	0	0	25,000
Total for Parks and Recreation - Other	225,000	236,000	200,000	265,000	265,000	200,000	200,000	200,000	200,000	5,515,000	7,506,000
TOTAL PARKS & RECREATION	1,940,000	1,486,000	1,735,000	1,810,000	1,765,000	855,000	1,245,000	905,000	205,000	13,607,000	25,553,000
VEHICLE REPLACEMENT											
Building - Vehicle Replacement											
210-9500 - Building Vehicle Replacement	0	45,900	46,800	0	0	49,700	0	206,800	0	53,800	403,000
Total for Building - Vehicle Replacement	0	45,900	46,800	0	0	49,700	0	206,800	0	53,800	403,000
By-Law Compliance - Vehicle Replacement											
245-9500 - By-law Enforcement Vehicle Replacement	0	45,900	0	0	0	0	0	0	0	0	45,900
Total for By-Law Compliance - Vehicle Replacement	0	45,900	0	0	0	0	0	0	0	0	45,900
Fire - Vehicle Replacement											
205-9500 - Fire Vehicle Replacement	800,000	0	18,700	19,100	1,298,900	303,500	1,689,200	0	281,100	657,300	5,067,800
207-9500 - Wellington County Fire Rescue Training Officer Vehicle Replacement	0	0	0	0	86,600	0	0	0	0	0	86,600
Total for Fire - Vehicle Replacement	800,000	0	18,700	19,100	1,385,500	303,500	1,689,200	0	281,100	657,300	5,154,400
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	0	30,600	0	15,900	129,900	0	202,700	321,700	234,400	245,000	1,180,200
Total for Parks & Recreation - Vehicle Replacement	0	30,600	0	15,900	129,900	0	202,700	321,700	234,400	245,000	1,180,200



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	800,000	1,322,900	1,180,800	1,879,400	714,400	419,500	1,254,500	546,800	1,323,900	2,804,900	12,247,100
Total for Public Works - Vehicle Replacement	800,000	1,322,900	1,180,800	1,879,400	714,400	419,500	1,254,500	546,800	1,323,900	2,804,900	12,247,100
Wastewater - Vehicle Replacement											
360-9500 - Wastewater Vehicle Replacement	30,000	397,800	0	138,000	0	66,200	0	183,800	0	466,100	1,281,900
Total for Wastewater - Vehicle Replacement	30,000	397,800	0	138,000	0	66,200	0	183,800	0	466,100	1,281,900
Water - Vehicle Replacement											
330-9500 - Water Vehicle Replacement	130,000	397,800	124,800	0	64,900	0	67,600	183,800	99,600	466,100	1,534,600
335-9500 - Wellington Source Water Protection Vehicle Replacement	0	0	0	0	0	0	45,000	0	0	0	45,000
Total for Water - Vehicle Replacement	130,000	397,800	124,800	0	64,900	0	112,600	183,800	99,600	466,100	1,579,600
TOTAL VEHICLE REPLACEMENT	1,760,000	2,240,900	1,371,100	2,052,400	2,294,700	838,900	3,259,000	1,442,900	1,939,000	4,693,200	21,892,100
<u>FACILITIES AND EQUIPMENT REPLACEMENT</u>											
Facilities Replacement											
105-9800 - Facilities Replacement	240,700	452,600	336,200	180,500	254,700	444,000	61,700	465,900	203,100	99,500	2,738,900
Total for Facilities Replacement	240,700	452,600	336,200	180,500	254,700	444,000	61,700	465,900	203,100	99,500	2,738,900
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	300,900	175,950	139,934	100,178	118,851	104,115	146,852	22,399	508,032	138,989	1,756,200
Total for Fire - Equipment Replacement	300,900	175,950	139,934	100,178	118,851	104,115	146,852	22,399	508,032	138,989	1,756,200
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	123,350	58,350	154,750	177,750	170,350	112,950	168,150	121,550	49,750	55,950	1,192,900
Total for IT Hardware - Equipment Replacement	123,350	58,350	154,750	177,750	170,350	112,950	168,150	121,550	49,750	55,950	1,192,900



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2025 - 2034

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
P&R Buildings - Equipment Replacement											
505-9800 - P&R Buildings Replacement	192,000	352,500	296,400	179,200	238,700	404,600	534,000	241,900	152,900	54,000	2,646,200
Total for P&R Buildings - Equipment Replacement	192,000	352,500	296,400	179,200	238,700	404,600	534,000	241,900	152,900	54,000	2,646,200
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	336,300	130,300	141,100	247,700	81,300	349,900	99,100	260,700	165,000	251,800	2,063,200
Total for P&R Facilities - Equipment Replacement	336,300	130,300	141,100	247,700	81,300	349,900	99,100	260,700	165,000	251,800	2,063,200
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	149,000	871,900	408,900	481,300	235,600	412,400	628,800	502,000	443,300	329,900	4,463,100
Total for P&R Parks - Equipment Replacement	149,000	871,900	408,900	481,300	235,600	412,400	628,800	502,000	443,300	329,900	4,463,100
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	195,500	43,300	86,900	40,200	271,700	10,000	33,400	40,900	134,300	74,300	930,500
Total for Public Works - Equipment Replacement	195,500	43,300	86,900	40,200	271,700	10,000	33,400	40,900	134,300	74,300	930,500
Wastewater - Equipment Replacement											
360-9600 - Wastewater Equipment Replacement	239,050	198,150	71,660	109,160	145,760	187,803	110,503	172,203	193,247	124,147	1,551,683
Total for Wastewater - Equipment Replacement	239,050	198,150	71,660	109,160	145,760	187,803	110,503	172,203	193,247	124,147	1,551,683
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	49,500	76,300	11,400	235,700	17,200	109,700	38,950	62,700	27,300	74,300	703,050
Total for Water - Equipment Replacement	49,500	76,300	11,400	235,700	17,200	109,700	38,950	62,700	27,300	74,300	703,050
TOTAL FACILITIES AND EQUIPMENT REPLACEMENT	1,826,300	2,359,350	1,647,244	1,751,688	1,534,161	2,135,468	1,821,455	1,890,252	1,876,929	1,202,886	18,045,733
Grand Total:	48,800,150	38,647,600	21,005,844	18,581,088	24,565,861	16,632,368	27,255,455	17,113,152	25,729,129	175,127,886	413,458,533



Township of Centre Wellington 10-Year Capital Forecast - Financing

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Total Capital Expenditures	48,800,150	38,647,600	21,005,844	18,581,088	24,565,861	16,632,368	27,255,455	17,113,152	25,729,129	175,127,886	413,458,533
External Sources of Financing											
Subsidies	1,594,176	-	333,000	-	76,500	-	-	-	-	-	2,003,676
Development Charges	5,280,150	659,000	2,427,674	815,000	1,352,000	1,419,500	2,926,600	1,180,000	6,615,200	42,935,700	65,610,824
Developer/Partner Contributions	1,553,500	-	-	-	-	-	-	-	-	45,034,111	46,587,611
Total External Sources of Financing	8,427,826	659,000	2,760,674	815,000	1,428,500	1,419,500	2,926,600	1,180,000	6,615,200	87,969,811	114,202,111
Internal Sources of Financing											
Debentures	12,946,300	13,156,300	2,120,000	2,325,000	6,980,000	313,000	6,928,500	-	-	34,412,000	79,181,100
Water Capital Reserves	2,624,950	3,130,900	2,606,226	1,458,900	2,071,400	1,036,400	2,622,900	601,400	1,816,400	7,868,590	25,838,066
Wastewater Capital Reserves	5,764,200	1,620,100	902,600	705,100	962,600	1,187,600	502,600	372,600	2,462,600	4,462,900	18,942,900
Capital Levy/OCIF Reserves	3,485,000	4,400,000	3,400,000	3,260,000	2,720,000	2,905,000	2,350,000	4,200,000	3,230,000	3,100,000	33,050,000
Vehicle Replacement Reserves	1,760,000	2,195,000	1,324,300	2,052,400	2,294,700	789,200	2,777,900	1,236,100	1,939,000	4,639,400	21,008,000
Equipment Replacement Reserves	1,826,300	2,359,350	1,647,244	1,751,688	1,534,161	2,135,468	1,821,455	1,890,252	1,876,929	1,202,886	18,045,733
Other Reserves and Reserve Funds	11,965,574	11,126,950	6,244,800	6,213,000	6,574,500	6,846,200	7,325,500	7,632,800	7,789,000	31,472,299	103,190,623
Total Internal Sources of Financing	40,372,324	37,988,600	18,245,170	17,766,088	23,137,361	15,212,868	24,328,855	15,933,152	19,113,929	87,158,075	299,256,422
Total Sources of Financing	48,800,150	38,647,600	21,005,844	18,581,088	24,565,861	16,632,368	27,255,455	17,113,152	25,729,129	175,127,886	413,458,533

Assumption

1. Most development related capital projects have been positioned in the tenth year of the 10-year capital forecast. It has been assumed that the growth share of these projects will be 100% front-end funded through a service financing agreement (SFA).



OTHER INFORMATION



Asset Management Progress Report

In an earlier section, the importance and requirements of asset management (AM) planning was outlined. In this section, an evaluation of the Township’s budget forecast to the recommendations within the AM Plan will be conducted. As per Ontario Regulation 588/17 this annual review of progress towards AM recommendations is mandatory.

Not only does AM planning continue to be an important decision-making tool for the Township, it also ensures compliance with the current Canada Community-Building Fund (formerly Federal Gas Tax) agreement, informs the Ontario Community Infrastructure Fund (OCIF) calculations (as of 2023), and provides the ability for the Township to apply for future provincial application based capital grants. The AM Plan provides a transparent and documented approach to maintaining Township owned assets in a manner that allows services to be provided to residents and other stakeholders.

At the time the current AM Plan was approved in 2022, the Township had the following investment in capital assets:

Area	Replacement Cost (2022 \$)
Tax Supported	\$ 751,444,784
Water Supported	\$ 126,903,983
Wastewater Supported	\$ 154,720,649
Total	\$ 1,033,069,416

Replacement values of assets under the Township’s control total over \$1 billion, or approximately \$33,200 per capita.

To effectively manage these assets, the 2022 AM Plan calculated the optimal funding levels required to maintain current levels of service provided to Township residents, and calculated that the current levels of annual funding in relation to optimal annual levels were as follows:

Annual Funding vs Target:	
Bridges & Culverts	74% - Dedicated Funding
Roads/Buildings/Vehicles/Equipment	43% - Taxation/Grants
Water	76% - Water Rates
Wastewater	76% - Wastewater Rates

The Township's updated Asset Management plan further contemplated options to achieve the optimal funding levels, and the following recommendations were put forward, and unanimously endorsed by Council. Comments provided in green represent progress on these recommendations.

1. Staff to closely monitor external sources of funding trends, given the associated risks of relying on this funding from an asset management perspective.
 - Analysis of external vs. internal sources of capital funding included in the 2025 Budget and will be monitored annually.
2. Increases in OCIF funding received in 2022 as well as ongoing increases in OCIF funding received going forward will be dedicated to roads related rehabilitation and replacement needs.
 - OCIF funding received over and above 2021 funding levels (including the top-up received in 2022) had been allocated to roads related projects in the 2023 & 2024 Budgets and remains consistent with the strategy employed in developing the 2025 Budget.
3. The OLG Allocation Policy is to be reviewed considering the goal to maximize funding available for asset management purposes.
 - The OLG Allocation policy was amended and approved by Council on November 5, 2024. The result increases the available funding for asset management purposes from 90% to 92% of OLG funds received annually.
4. Planned debt payments over the ten-year capital forecast is not to exceed 15% of Township revenues.
 - Planned debt over the 10-year forecast does not exceed 15% of Township estimated revenues.
5. A proportion of annual taxation assessment growth is to be allocated to asset investment as outlined in chapter 5.
 - 25% of assessment growth had been allocated to asset investment within the 2023 Budget, was reduced to mitigate levy increase impacts in 2024, and has been reinstated in its entirety in developing the 2025 Budget.
6. To provide meaningful increases in tax supported asset investment over time, an annual increase equivalent to a 2.0% increase in taxation is needed. Other available funding increases, such as a proportion of assessment growth would reduce the net impact on taxation.
 - An increase equivalent to a 2% increase in taxation has been instated in the 2025 Budget.

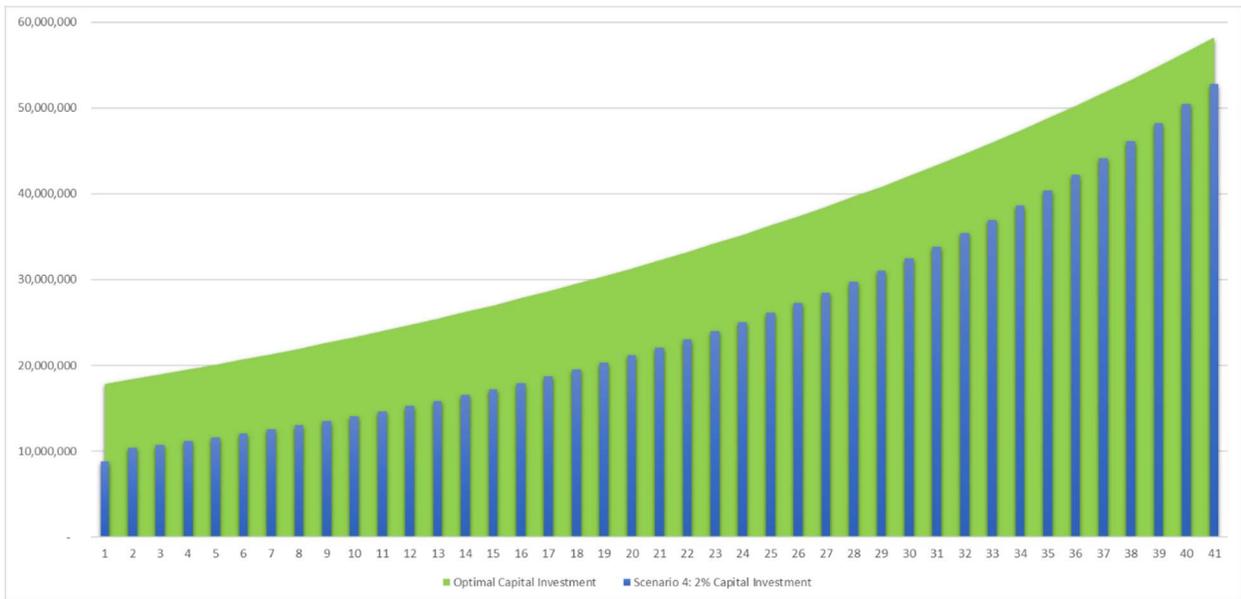


7. To continue to follow Water and Wastewater Rate Study recommended rate increases.

- Water and wastewater rates for 2025 are based on Water and Wastewater Rate Study recommendations.

Tax Supported Assets

The graph below originates from the Township’s 2022 AM Plan and compares the optimal annual investment in capital (in green) to the recommended annual investment in capital (in blue). As shown in the graph, following the recommendations in the AM Plan results in reducing the tax supported annual investment gap over time.



The table below provides a detailed look at the annual funding gap for 2018 to the 2025 Budget, including 2026 and 2027 forecast years.

Consistent Tax Supported Funding	Historical Information (Previous AM Plans)						2022 AM Plan				
	2014 (first AM Plan)	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Forecast	2027 Forecast
Transfer to General Capital Reserve	700,500	800,500	825,000	850,000	875,000	900,000	900,000	1,022,900	1,188,200	1,900,100	2,302,691
Dedicated Capital Levy	-	915,300	1,208,200	1,516,200	1,528,441	1,577,580	1,611,012	1,658,173	1,770,763	1,691,336	1,806,178
Canada Community-Building Fund (Gas Tax)	794,200	850,200	855,200	855,200	894,100	1,753,600	932,955	932,955	1,018,300	1,018,300	1,059,032
OCIF Funds	-	793,377	1,216,174	1,216,174	1,271,559	1,271,559	2,985,485	2,985,485	2,157,013	1,833,461	1,558,442
OLG Funds	2,150,000	2,125,000	2,165,000	2,200,000	740,000	1,001,000	2,430,000	2,655,000	2,576,000	2,576,000	2,576,000
Transfer to Vehicle/Equipment/Facility Replacement	1,065,000	1,512,000	1,619,000	1,661,000	1,673,000	1,810,000	1,968,700	2,240,900	2,425,300	2,589,000	2,773,000
Total	4,709,700	6,996,377	7,888,574	8,298,574	6,982,100	8,313,739	10,828,152	11,495,413	11,135,576	11,608,197	12,075,343
AM Plan Recommended Phase-In		6,900,000	7,900,000	8,600,000	9,000,000	9,600,000	10,381,069	10,762,384	11,189,795	11,608,197	12,075,343
Annual Phase-In Funding Gap		96,377	(11,426)	(301,426)	(2,017,900)	(1,286,261)	447,083	733,029	(54,219)	0	0
Optimal Capital Investment		15,000,000	15,500,000	15,900,000	16,400,000	17,845,828	18,382,000	18,933,000	19,500,000	20,086,000	20,688,000
Annual Optimal Funding Gap		-8,003,623	-7,611,426	-7,601,426	-9,417,900	-9,532,089	-7,553,848	-7,437,587	-8,364,424	-8,477,803	-8,612,657

Significant progress on capital investment has been made since the first Township AM Plan was approved in 2014. The Township has been able to keep up with the recommended phased-in funding increases in many years, predominantly due to:

- The introduction of the dedicated capital levy;



- Increases to the Canada Community-Building Fund (CCBF);
- The introduction of OCIF funding from the province; and
- Increases in transfers to capital reserves.

However, from 2019 to 2022, the phased-in funding gap widened. This was partially due to external sources of funding being impacted by COVID-19. In addition, approved budgets did not include the recommended funding increase outlined in the Township's AM Plan.

Current projections for 2025 show that the Township will have once again fallen behind the AM Plan recommended phase-in investment amounts.

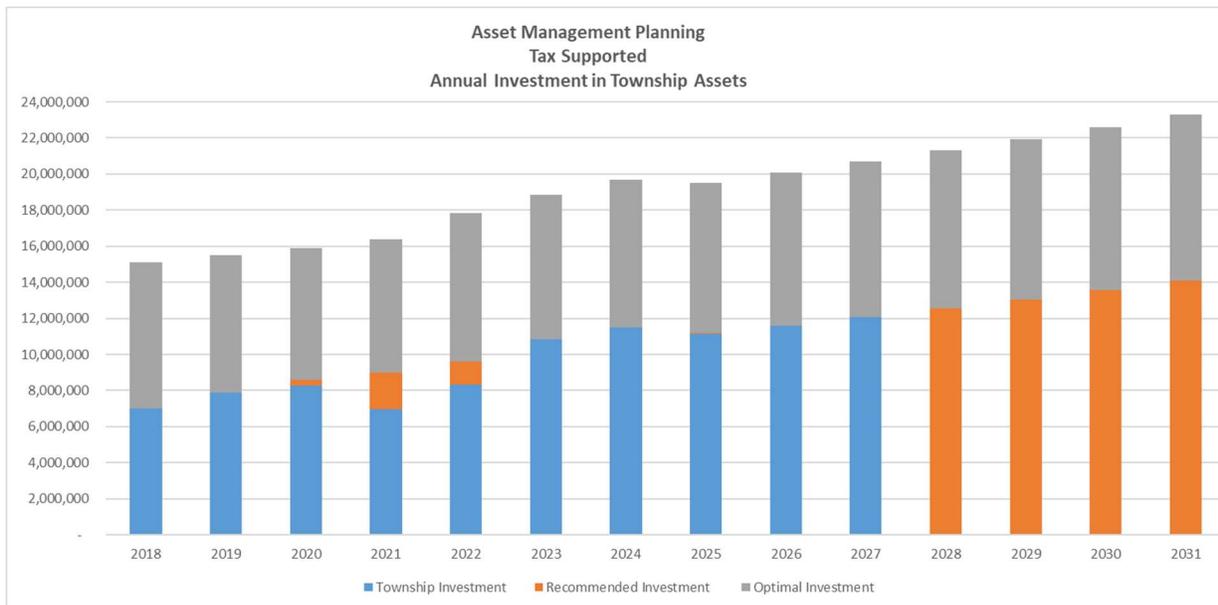
This is a result of reductions in OCIF funding allocations, which have been offset slightly by:

- Modification to the OLG funding allocations approved by Council;
- Implementation of an annual increase equivalent to a 2.0% increase in taxation; and
- Moderate increases to replacement reserve allocations.

Note: Significant reliance on external funding sources (i.e. OCIF, CCBF, and OLG) is not a sustainable methodology to maintain the Township's infrastructure as the Township has no control over the amounts or frequency of these allocations. It is recommended that these, in concert with internal funding allocations be reviewed regularly to ensure the sustainability of the Township's AM Plan. Planned, regular increases to the Township's contribution from the tax levy in support of the tax supported capital program reduces significant fluctuation to the annual levy requirements and provides for a sustainable funding source to support the Township's asset infrastructure.

With each year, the optimal annual capital investment grows with capital inflation, and is expected to reach approximately \$23.3 million by 2031. Decisions made as part of the budget processes each year will determine our ability to mitigate the annual funding gap.





Increases to the Township’s available internal capital funding have been shown in the 2026 and 2027 forecast years, resulting in meeting phased-in investment level targets for those years. This will be discussed in future budgets and is shown for information purposes for 2025.

Eliminating the funding gap is a significant initiative that takes many years of recommended increases in capital funding. The Township has made good progress on this in the past, while minimizing the impact on taxation annually.

Water & Wastewater Supported Assets

The Township has been proactive in preparing a Water and Wastewater Rate Study every 5 years. While there is a need to prepare Financial Plans every 5 years for licence renewal purposes, the extra step of calculating rates is recommended best practice.

The rates recommended for both water and wastewater were calculated in the Council approved Rate Study based on requirements to move towards “full cost sustainability”. This means that rate revenue provides for annual operating and capital costs and plans for the future replacement of water and wastewater assets.

As mentioned above, the Township has been following the recommended rate increases from the Rate Study on an annual basis. An updated Rate Study was prepared in 2020 and was incorporated into Township AM Planning practices in 2022.





Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	2025	2024	2023	2022	2021
STUDIES	425,000	810,000	845,000	735,000	240,000
CORPORATE	316,550	354,950	296,450	599,320	413,200
MUNICIPAL BUILDINGS	325,700	258,950	408,000	105,000	-
FIRE SERVICES	1,180,900	282,940	1,149,260	304,050	374,300
HEALTH SERVICES	135,000	90,000	-	55,000	-
TRANSP: ROADS URBAN	10,715,000	8,325,000	11,381,000	3,962,600	1,405,000
TRANSP: ROADS RURAL	1,160,000	1,725,000	1,285,000	1,675,300	1,485,000
TRANSP: STRUCTURES	2,185,000	2,240,000	4,335,000	4,535,000	1,830,000
TRANSP: STORM DRAINAGE	170,000	50,000	575,000	40,000	175,000
PUBLIC WORKS MISC	19,337,850	3,358,000	2,582,100	2,121,600	1,182,900
PARKS & REC: FACILITIES & OTHER	1,213,300	1,759,100	1,713,400	1,390,200	2,038,850
PARKS & REC: PARKS	1,404,000	551,500	761,400	503,400	948,900
GRAND TOTAL - TAX SUPPORTED	38,568,300	19,805,440	25,331,610	16,026,470	10,093,150
<u>USER PAY CAPITAL</u>					
WASTEWATER	6,462,800	2,775,450	2,288,350	1,370,400	2,642,250
WATERWORKS	3,769,050	5,326,500	7,774,500	3,220,850	2,381,000
GRAND TOTAL - USER PAY	10,231,850	8,101,950	10,062,850	4,591,250	5,023,250
TOTAL	48,800,150	27,907,390	35,394,460	20,617,720	15,116,400
DEBT FINANCING	(12,946,300)	(1,699,300)	(2,324,510)	1,099,280	(1,748,000)
NON-DEBT TOTAL	35,853,850	26,208,090	33,069,950	21,717,000	13,368,400



**Township of Centre Wellington
Reserve / Reserve Fund Activity for 2025**

<u>Description</u>	<u>Balance at Jan. 1/25</u>	<u>Projected Transfers in - 2025</u>	<u>Projected Transfers out - 2025</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/25</u>
<u>Tax Supported Reserves and Reserve Funds</u>					
<u>Reserve Accounts</u>					
<u>General - Capital Reserves</u>					
General Capital Reserve	2,911,390	1,188,200	2,209,524	-	1,890,066
Sub-total	2,911,390	1,188,200	2,209,524	-	1,890,066
<u>Fire - Capital Reserves</u>					
Structural Fire Revenue Reserve	70,430	-	-	-	70,430
Sub-total	70,430	-	-	-	70,430
<u>Public Works - Capital Reserves</u>					
Street Lights Reserve	453,940	100,000	90,000	-	463,940
Elora Meadows Ground Water Collection Reserve	55,240	6,200	-	-	61,440
Summerfield Phase I - Ground Water Collection Reserve	13,440	2,900	-	-	16,340
Summerfield Phase II - Ground Water Collection Reserve	10,900	2,500	-	-	13,400
Storybrook Phase I - Ground Water Collection Reserve	32,440	8,500	-	-	40,940
Haylock - Ground Water Collection Reserve	13,530	17,100	-	-	30,630
Sorbara Ground Water Collection Reserve	9,570	7,900	-	-	17,470
Sub-total	589,060	145,100	90,000	-	644,160
<u>Parks & Recreation - Capital Reserves</u>					
P&R: Facilities Repairs and Maintenance Reserve	-	107,000	107,000	-	-
P&R - Cash in Lieu of Trees Reserve	31,100	-	25,000	-	6,100
Sub-total	31,100	107,000	132,000	-	6,100
<u>Vehicle and Equipment Replacement Reserves</u>					
Vehicle Replacement Reserve	649,574	1,211,000	1,604,000	75,000	331,574
Wellington County Fire Rescue Training Officer: Vehicle Replacement Reserve	36,220	8,000	-	-	44,220
Facility Replacement Reserve	561,759	480,900	512,700	-	529,959
Equipment Replacement Reserve	1,134,537	823,000	1,106,943	-	850,594
Sub-total	2,382,090	2,522,900	3,223,643	75,000	1,756,347



Township of Centre Wellington Reserve / Reserve Fund Activity for 2025

<u>Description</u>	<u>Balance at Jan. 1/25</u>	<u>Projected Transfers in - 2025</u>	<u>Projected Transfers out - 2025</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/25</u>
<u>Other Reserves</u>					
Working Capital Reserve	1,109,660	-	-	-	1,109,660
Contingency Reserve	250,000	-	-	-	250,000
VPSC Expansion Loan from Reserve	(297,000)	96,160	-	-	(200,840)
Election Reserve	75,060	25,200	2,700	-	97,560
WSIB ABO Reserve	1,062,210	85,000	102,800	-	1,044,410
Insurance Claim Reserve	189,410	60,000	65,000	-	184,410
Employee Future Benefit Reserve	75,360	65,000	65,000	-	75,360
Land Sale Reserve	(398,470)	-	3,463,800	-	(3,862,270)
Fergus Theatre Reserve	-	9,600	9,600	-	-
Reserve for Legal Matters	219,460	-	37,000	-	182,460
Cemetery Expansion Reserve	95,230	82,000	135,000	-	42,230
GRCA Levy Stabilization Reserve	32,750	-	-	-	32,750
CWCI Loan Reserve	650,000	-	-	-	650,000
MacDonald Trust Reserve	360,270	-	-	-	360,270
CIP Reserve	33,850	-	15,000	-	18,850
Wind Turbine Capital Reserve	222,480	22,000	220,000	-	24,480
Service Delivery Modernization Grant Reserve	20,000	-	20,000	-	-
Neighbourhood Wellness Reserve	13,840	-	5,000	-	8,840
Tax Rate Stabilization Reserve	700,000	-	-	-	700,000
Sub-total	<u>4,414,110</u>	<u>444,960</u>	<u>4,140,900</u>	<u>-</u>	<u>718,170</u>
Total Tax Supported Reserves	<u>10,398,180</u>	<u>4,408,160</u>	<u>9,796,067</u>	<u>75,000</u>	<u>5,085,273</u>
<u>Reserve Funds</u>					
Cash-In-Lieu Parkland Reserve Fund	1,137,810	-	150,100	30,900	1,018,610
Cash-In-Lieu Parking Reserve Fund	43,630	-	-	1,300	44,930
VPC - Seniors Reserve Fund	438,470	42,000	4,000	13,300	489,770
OLGC Reserve Fund	2,798,930	2,576,000	2,800,000	78,200	2,653,130
Community Impact Grants Reserve Fund	175,300	112,000	135,700	4,800	156,400
Heritage Reserve Fund	235,220	56,000	92,050	6,300	205,470
Economic Development Reserve Fund	1,441,850	-	527,070	34,300	949,080
Canada Community-Building Reserve Fund	642,130	1,018,300	1,530,000	11,200	141,630
Newdon Industries Public Swim Reserve Fund	6,650	-	1,260	200	5,590
Building Code Reserve Fund	3,766,480	-	1,159,250	92,700	2,699,930
Capital Levy Reserve Fund	1,434,700	1,770,763	845,000	55,200	2,415,663
OCIF Reserve Fund	1,139,240	2,157,013	2,640,000	26,100	682,353
WSIB Excess Loss Reserve Fund	624,390	110,000	-	19,800	754,190
Community Partner Reserve Fund	91,870	144,200	19,900	4,500	220,670
Termite Management Reserve Fund	440,900	240,000	278,000	12,300	415,200
Total Tax Supported Reserve Funds	<u>14,417,570</u>	<u>8,226,276</u>	<u>10,182,330</u>	<u>391,100</u>	<u>12,852,616</u>
Total Tax Supported Reserve and Reserve Funds	<u>24,815,750</u>	<u>12,634,436</u>	<u>19,978,397</u>	<u>466,100</u>	<u>17,937,889</u>



Township of Centre Wellington Reserve / Reserve Fund Activity for 2025

<u>Description</u>	<u>Balance at Jan. 1/25</u>	<u>Projected Transfers in - 2025</u>	<u>Projected Transfers out - 2025</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/25</u>
<u>User Pay Reserves</u>					
<u>Reserve Accounts</u>					
<u>Environmental Services - Capital Reserves</u>					
ENV: Vehicle Replacement Reserve	673,706	240,000	160,300	12,000	765,406
Wellington Source Water Protection: Vehicle Replacement Reserve	12,952	5,000	-	-	17,952
ENV: Equipment Replacement Reserve	534,748	141,000	289,000	-	386,748
Sub-total	<u>1,221,406</u>	<u>386,000</u>	<u>449,300</u>	<u>12,000</u>	<u>1,170,106</u>
<u>Waterworks - Capital Reserves</u>					
Waterworks Capital Reserve	8,842,150	1,919,210	2,624,950	-	8,136,410
Salem Bridge Watermain Loan from Reserve	(535,690)	71,050	-	-	(464,640)
F2 Additional Well Capacity Loan from Reserves	(889,800)	61,530	-	-	(828,270)
F5 Additional Well Capacity Loan from Reserves	(782,920)	60,740	-	-	(722,180)
Sub-total	<u>6,633,740</u>	<u>2,112,530</u>	<u>2,624,950</u>	<u>-</u>	<u>6,121,320</u>
<u>Wastewater - Capital Reserves</u>					
Wastewater Capital Reserve	11,533,020	2,081,692	5,764,200	-	7,850,512
Sub-total	<u>11,533,020</u>	<u>2,081,692</u>	<u>5,764,200</u>	<u>-</u>	<u>7,850,512</u>
Total User Pay Reserves	<u>19,388,166</u>	<u>4,580,222</u>	<u>8,838,450</u>	<u>12,000</u>	<u>15,141,938</u>
<u>Development Charge Reserve Funds</u>					
Fire	2,047,320	119,300	-	60,700	2,227,320
Public Works	666,560	277,200	250,300	35,700	729,160
Roads	13,606,520	1,506,000	7,955,820	405,900	7,562,600
Parks & Recreation	6,460,950	768,200	1,984,600	199,000	5,443,550
Corporate	(210,360)	79,700	746,690	2,000	(875,350)
Waterworks	5,989,640	891,900	1,597,070	183,100	5,467,570
Wastewater	4,800,590	857,700	1,810,510	148,500	3,996,280
Total Development Charge Reserve Funds	<u>33,361,220</u>	<u>4,500,000</u>	<u>14,344,990</u>	<u>1,034,900</u>	<u>24,551,130</u>



**Township of Centre Wellington
Analysis of Current and Projected Debt
Fiscal 2025**

Year Issued	Purpose of Debt	A Balance at Jan 1, 2025	B New Debt	C 2025 Principal Payments	D 2025 Interest Payments	C + D Total Payments	A + B - C Balance at Dec 31, 2025
2005	Centre Wellington Community Complex & Various WW Prj.	290,621	-	290,621	1,350	291,971	-
2010	Fergus Water Tower	191,145	-	191,145	6,862	198,007	-
2014	FCM - Green Municipal Fund (Elora WWTP)	5,495,936	-	501,742	107,348	609,090	4,994,194
2015	County of Wellington (Fergus Library)	14,076	-	14,076	-	14,076	-
2020	Infrastructure Ontario (Employment Lands)	1,915,076	-	102,712	46,861	149,573	1,812,364
2021	Infrastructure Ontario (Operations Facility Land)	3,327,363	-	153,266	97,035	250,301	3,174,097
2022	County of Wellington (Refinance 2012 Debt - Elora WWTP)	4,800,000	-	600,000	162,600	762,600	4,200,000
2025	Expanded Sportsplex Property (Estimate)	-	4,000,000	64,100	86,000	150,100	3,935,900
		16,034,217	4,000,000	1,917,662	508,056	2,425,718	18,116,555



Township of Centre Wellington Current & Projected Debt Summary Charts 2025 Budget & Capital Forecast

Projected New Debt

Project Description	Prior Years Approved & Unissued	Annual Debt Requirements											TOTAL	
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
330-0805 - Water Supply Strategy - Phase 2 Groundwater Investigation Study	2,420,000	-	-	-	-	-	-	-	-	-	-	-	-	2,420,000
330-0998 - New Well - Area #3	1,800,000	-	-	-	-	-	313,000	3,425,000	-	-	-	-	-	5,538,000
2020-009 - New Well - Area #5	-	-	-	-	-	-	-	-	-	-	1,800,000	-	-	1,800,000
2025-030 - Well F5R Treatment Facility Replacement and Upgrades	-	-	-	-	2,125,000	-	-	-	-	-	-	-	-	2,125,000
330-0999 - New Well - Area #7	1,800,000	-	210,000	1,920,000	-	-	-	-	-	-	-	-	-	3,930,000
303-0299 - Corporate Operations Facilities	2,854,663	12,946,300	12,946,300	-	-	-	-	-	-	-	-	-	-	28,747,263
F0171 - Future Expansion of Fergus WWTP	-	-	-	-	-	-	-	-	-	-	29,700,000	-	-	29,700,000
2022-042 - Woolwich St Watermain Extension - WR 7 to Urban Boundary	-	-	-	-	-	-	-	1,244,600	-	-	-	-	-	1,244,600
2022-044 - WR 18 Watermain Extension - Urban Boundary to 3rd Line	-	-	-	-	-	-	-	2,258,900	-	-	-	-	-	2,258,900
2010-080 - New Fire Hall	-	-	-	200,000	200,000	5,000,000	-	-	-	-	-	-	-	5,400,000
2010-078 - Tanker	-	-	-	-	-	610,000	-	-	-	-	-	-	-	610,000
2010-079 - Pumper	-	-	-	-	-	950,000	-	-	-	-	-	-	-	950,000
2018-017 - Additional Equipment for New Fire Hall	-	-	-	-	-	420,000	-	-	-	-	-	-	-	420,000
2010-177 - Future Parkland Development (16 hectares)	-	-	-	-	-	-	-	-	-	-	2,912,000	-	-	2,912,000
Land Acquired for Fergus Sportsplex Property Expansion	4,000,000	-	-	-	-	-	-	-	-	-	-	-	-	4,000,000
Total Projected New Debt	12,874,663	12,946,300	13,156,300	2,120,000	2,325,000	6,980,000	313,000	6,928,500	-	-	34,412,000	-	-	92,055,763

Projected New Debt Payments

Year	New Debt	Annual Debt Payments (Principal & Interest)*												
		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Prior Years Approved & Unissued	12,874,663	-	-	981,200	981,200	981,200	981,200	981,200	981,200	981,200	981,200	981,200	981,200	981,200
2025	12,946,300	-	-	986,700	986,700	986,700	986,700	986,700	986,700	986,700	986,700	986,700	986,700	986,700
2026	13,156,300	-	-	-	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700	1,002,700
2027	2,120,000	-	-	-	-	161,600	161,600	161,600	161,600	161,600	161,600	161,600	161,600	161,600
2028	2,325,000	-	-	-	-	-	177,200	177,200	177,200	177,200	177,200	177,200	177,200	177,200
2029	6,980,000	-	-	-	-	-	-	532,000	532,000	532,000	532,000	532,000	532,000	532,000
2030	313,000	-	-	-	-	-	-	-	23,900	23,900	23,900	23,900	23,900	23,900
2031	6,928,500	-	-	-	-	-	-	-	-	528,000	528,000	528,000	528,000	528,000
2032	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2034	34,412,000	-	-	-	-	-	-	-	-	-	-	-	-	2,622,600
2035	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Projected New Debt Payments	92,055,763	-	-	1,967,900	2,970,600	3,132,200	3,309,400	3,841,400	3,865,300	4,393,300	4,393,300	4,393,300	4,393,300	7,015,900

* Assumed new debt over a term of 20 years at 4.4% per year. Also assumes debt payments begin in the year following debt issuance.



Township of Centre Wellington

Current & Projected Debt Summary Charts

2025 Budget & Capital Forecast

Existing Debt Payments

Department	Annual Debt Payments (Principal & Interest)												
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Tax Supported	870,508	466,420	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301	250,301
Ec. Dev. Supported	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573
Waterworks Supported	467,788	287,934	-	-	-	-	-	-	-	-	-	-	-
Wastewater Supported	1,390,890	1,371,690	1,351,590	1,331,040	1,310,040	1,288,440	1,266,240	1,243,590	1,220,640	609,090	609,090	-	-
Total Existing Debt Payments	2,878,759	2,275,617	1,751,464	1,730,914	1,709,914	1,688,314	1,666,114	1,643,464	1,620,514	1,008,964	1,008,964	399,874	-

B

Combined Existing & Projected New Debt Payments

	2022 Actual Payments	2023 Actual Payments	2024 Actual Payments	Projected Annual Debt Payments (Principal & Interest)											
				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Tax Supported	970,381	877,123	870,508	466,420	1,398,129	2,088,815	2,104,061	2,119,304	2,651,304	2,651,304	2,651,304	2,651,304	2,651,304	2,651,304	2,873,232
Ec. Dev. Supported	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573	149,573
Waterworks Supported	601,434	467,788	467,788	287,934	639,433	803,443	949,797	1,111,754	1,111,754	1,135,654	1,663,654	1,663,654	1,663,654	1,800,835	
Wastewater Supported	1,260,471	1,408,590	1,390,890	1,371,690	1,532,229	1,659,683	1,638,683	1,617,083	1,594,883	1,572,233	1,549,283	937,733	937,733	2,592,133	
Total Projected Debt Payments (Existing & New)	2,981,859	2,903,074	2,878,759	2,275,617	3,719,364	4,701,514	4,842,114	4,997,714	5,507,514	5,508,764	6,013,814	5,402,264	5,402,264	7,415,774	

A + B

Annual Debt Repayment Limit Analysis

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Projected Net Revenues (Adjusted)	39,042,355	43,601,793	45,563,874	47,614,248	49,756,889	51,995,949	54,335,767	56,780,876	59,336,016	62,006,137	64,796,413	67,712,251	70,759,303	73,943,471
25% of Net Revenues	9,760,589	10,900,448	11,390,968	11,903,562	12,439,222	12,998,987	13,583,942	14,195,219	14,834,004	15,501,534	16,199,103	16,928,063	17,689,826	18,485,868
Less Debt Servicing Costs (Principal and Interest)	2,981,859	2,903,074	2,878,759	2,275,617	3,719,364	4,701,514	4,842,114	4,997,714	5,507,514	5,508,764	6,013,814	5,402,264	5,402,264	7,415,774
Calculated ARL Limit	6,778,730	7,997,374	8,512,209	9,627,945	8,719,858	8,297,473	8,741,828	9,197,505	9,326,490	9,992,770	10,185,289	11,525,799	12,287,562	11,070,094
Anticipated Remaining Debt Capacity	3,796,871	5,094,300	5,633,450	7,352,328	5,000,494	3,595,959	3,899,714	4,199,791	3,818,976	4,484,006	4,171,475	6,123,535	6,885,298	3,654,320
Applicable Year (see note)	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
% Debt Repayment (% Projected Revenues)	7.6%	6.7%	6.3%	4.8%	7.5%	9.0%	8.9%	8.8%	9.3%	8.9%	9.3%	8.0%	7.6%	10.0%
% Debt Repayment Allowed	25%													

Note: Annual Debt Repayment Calculations are performed by the province for any given year using financial results from 2 years prior.

Percentage of Debt by Area

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Tax Supported	30%	30%	20%	38%	44%	43%	42%	48%	48%	44%	49%	49%	39%
Ec. Dev. Supported	5%	5%	7%	4%	3%	3%	3%	3%	3%	2%	3%	3%	2%
Waterworks Supported	16%	16%	13%	17%	17%	20%	22%	20%	21%	28%	31%	31%	24%
Wastewater Supported	49%	48%	60%	41%	35%	34%	32%	29%	29%	26%	17%	17%	35%
Total	100%												



Township of Centre Wellington Debt Projection Summary Graphs 2025 Budget and Capital Forecast

